

**SHREWSBURY**

**TOWN REPORT**



**No. 285**  
**FOR THE YEAR ENDING DECEMBER 31, 2012**

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# FACTS ABOUT SHREWSBURY

|                   |  |                                       |             |
|-------------------|--|---------------------------------------|-------------|
| History           | This township was granted to certain persons in 1717, most of whom belonged to Marlboro. Boundaries of Shrewsbury were established on December 6, 1720. (Prov. Laws, Vol XI, p. 236)   |                                       |             |
|                   | First Meeting House built May 4, 1721. Incorporated as a town, December 15, 1727. Part of Shrewsbury was:<br>Annexed to Lancaster, February 27, 1768<br>Established as Boylston, March 1, 1786<br>Annexed to Westborough, March 2, 1793<br>Annexed to Grafton, March 3, 1826 |                                       |             |
| Location          | About 6 miles from Worcester, 36 miles West of Boston and 183 miles from New York City.  |                                       |             |
| Land Area         | Approximately 20.78 square miles (13,971.2 acres).   |                                       |             |
| Lakes and Ponds   | Approximately 1.05 square miles  |                                       |             |
| Elevation         | Municipal Building approximately 633 feet above sea level.<br>Highest point in Town, Rawson Hill, 755 feet above sea level.  |                                       |             |
| Population        | <u>Year</u>  |                                       | <u>Year</u> |
|                   | 1723   | 40 families                           | 1960 16,622 |
|                   | 1790   | 963 (after incorporation of Boylston) | 1970 19,229 |
|                   | 1860   | 1,558                                 | 1980 22,674 |
|                   | 1930   | 6,910                                 | 1990 24,146 |
|                   | 1940   | 7,586                                 | 2000 31,640 |
|                   | 1950   | 10,594                                | 2010 35,608 |
|                   |  | (Local)                               | 2012 34,395 |
| Registered Voters | December 31, 2012: 22,400  |                                       |             |
| Town Government   | Representative Town Government 1953<br>Selectmen - Manager 1953<br>Nine Precincts - December 31, 2001  |                                       |             |
| Roads             | State Roads  | 18.41 miles                           |             |
|                   | Town Roads   | 150.97 miles                          |             |
|                   | Private Roads  | 13.07 miles                           |             |
|                   | Subdivision Roads  | 4.40 miles                            |             |

|                                |   |
|--------------------------------|---|
| <b>Tax Rate</b>                | \$11.67 Residential<br>\$11.67 Open Space<br>\$11.67 Commercial, Industrial Personal Property per \$1,000 Value<br>Taxes due and payable July 1st<br>Taxpayers are advised to refer to the printed matter on their tax bill regarding interest.   |
| <b>Total Valuation</b>         | \$4,783,093,602.00  |
| <b>Transportation</b>          | Served by Route 9, 70, 140, U.S. 20 and Interstate 290<br>Easy access to Massachusetts Turnpike and Route 495   |
| <b>Public Utilities</b>        | Municipally owned Water System since 1905<br>Municipally owned Light Department since 1908<br>Combined Sewer and Water Department since 1963<br>Municipally owned CATV since 1983   |
| <b>Schools</b>                 | Senior High School<br>Middle Schools (2)<br>Four Elementary Schools<br>Beal Early Childhood Center<br>Parker Road Preschool   |
| <b>Annual Town Election</b>    | First Tuesday of May  |
| <b>Annual Town Meeting</b>     | Third Monday of May   |
| <b>Register of Voters</b>      | Daily at Town Clerk’s Office, Mon. - Fri., 8:00 AM - 4:30 PM.   |
| <b>Qualification of Voters</b> | Any resident of the state and town is eligible to register, if 18 years of age at time of the next election and was born in the United State or is fully naturalized.   |
| <b>Polling Places</b>          | Precinct 1 at the Richard D. Carney Municipal Office Building, 100 Maple Avenue<br>Precinct 2 at Frohsinn Club, 25 North Quinsigamond Ave.<br>Precinct 3 at Calvin Coolidge School, 1 Florence St.<br>Precinct 4 at Scandinavian Athletic Club, 438 Lake St.<br>Precinct 5 & 10 at Water & Sewer Department, 209 South St.<br>Precinct 6 at Senior Center, 98 Maple Avenue<br>Precinct 7 & 8 at Spring Street School, 123 Spring St.<br>Precinct 9 at Fire Station #3, 20 CenTech Blvd. |

# **FEDERAL, STATE, AND COUNTY REPRESENTATIVES 2012**

## **UNITED STATES SENATOR**

Elizabeth A. Warren (D), Boston

John F. Kerry (D), Boston

## **GOVERNOR**

Deval L. Patrick (D), Milton

## **REPRESENTATIVE IN CONGRESS, THIRD DISTRICT**

James P. McGovern (D), Worcester

## **STATE SENATOR, SECOND WORCESTER DISTRICT**

Michael O. Moore (D), Millbury

## **COUNCILOR, 7th DISTRICT**

Jennie L. Cassie (D), Oxford

## **STATE REPRESENTATIVE 11th WORCESTER DISTRICT**

Matthew A. Beaton (R), Shrewsbury

## **CLERK OF COURTS**

Dennis P. McManus (D), Worcester

## **DISTRICT ATTORNEY**

Joseph D. Early, Jr.

## **REGISTER OF DEEDS**

Anthony J. Vigliotti (D), Worcester

## **REGISTER OF PROBATE**

Stephen G. Abraham (D), Worcester

## **SHERIFF**

Lewis Evangelidis (R), West Boylston

# TOWN GOVERNMENT ORGANIZATION

## SHREWSBURY VOTERS ELECT

|                      |                              |                  |
|----------------------|------------------------------|------------------|
| Moderator            | Board of Selectmen           | School Committee |
| Town Meeting Members | Shrewsbury Housing Authority | Library Trustees |

## MODERATOR APPOINTS

|                   |                 |                              |
|-------------------|-----------------|------------------------------|
| Finance Committee | Personnel Board | Lake Quinsigamond Commission |
|-------------------|-----------------|------------------------------|

## SELECTMEN APPOINT

|  |                                    |   |
|--|------------------------------------|---|
| Board of Appeals                           | Historic District Commission       | Shrewsbury Cultural Council                             |
| Constables                                 | Registrars of Voters               | Election Officers                                       |
| Town Accountant                            | Town Manager                       | Town Counsel  |
| Parking Clerk                              | Treasurer and Collector            | EDIC Steering Committee                                 |
| Industrial Development Financing Authority | Westborough Treatment Plant Board  | Town Clerk  |
|  | Shrewsbury Development Corporation | Open Space and Recreation Plan Implementation Committee |

## TOWN MANAGER APPOINTS

|                         |                              |                                   |
|-------------------------|------------------------------|-----------------------------------|
| Assessors               | Animal Control Officer       | Light Commissioners               |
| Board of Health         | Conservation Commission      | Planning Board                    |
| Building Inspector      | Sewer Commissioners          | Police Department                 |
| Civil Defense           | Industrial Dev. Comm.        | Public Buildings                  |
| Engineering Department  | Parks and Cemetery Dept.     | Tree Warden                       |
| Fire Department         | Sewer and Water Dept.        | Wire Inspector                    |
| Highway Department      | Soldiers Memorial Comm.      | Veterans Agent                    |
| Fence Viewer            | Council on Aging             | Public Weighers                   |
| Measurer of Wood & Bark | Sealer of Weights & Measures | Shrewsbury Comm. for the Disabled |
| Inspector of Animals    | Special Police Officers      | Historical Commission             |
| MIS Director            |                              | Weather Specialist                |

# **2012 TOWN OFFICERS AND COMMITTEES**

## **ELECTED OFFICERS AND ASSISTANTS**

**Term Expires**

### **MODERATOR**

|                      |     |      |
|----------------------|-----|------|
| Christopher G. Mehne | May | 2015 |
|----------------------|-----|------|

### **SELECTMEN**

|                     |     |      |
|---------------------|-----|------|
| John I. Lebeaux     | May | 2013 |
| Moiria E. Miller    | May | 2013 |
| Maurice M. DePalo   | May | 2014 |
| Henry J. Fitzgerald | May | 2014 |
| James F. Kane       | May | 2015 |

### **SCHOOL COMMITTEE**

|                     |     |      |
|---------------------|-----|------|
| Erin Hughes Canzano | May | 2013 |
| B. Dale Magee       | May | 2013 |
| Sandra M. Fryc      | May | 2014 |
| John R. Samia       | May | 2014 |
| Jason Palitsch      | May | 2015 |

### **TRUSTEES OF PUBLIC LIBRARY**

|                       |     |      |
|-----------------------|-----|------|
| Beth N. Casavant      | May | 2013 |
| Nancy P. Gilbert      | May | 2013 |
| Frances Whitney       | May | 2013 |
| Joan T. Barry         | May | 2014 |
| Kevin M. McKenna      | May | 2014 |
| Frank B. Stille       | May | 2014 |
| Walter J. Avis, Jr.   | May | 2015 |
| Laurie Lindberg Hogan | May | 2015 |
| Carl A. Larson        | May | 2015 |

### **SHREWSBURY HOUSING AUTHORITY**

|                                   |        |      |
|-----------------------------------|--------|------|
| Kevin T. Byrne (state appt.)      | Nov15, | 2014 |
| Anthony D. Cultrera               | May    | 2013 |
| Paul Campaniello                  | May    | 2014 |
| Mary R. Jordalen                  | May    | 2015 |
| Richard Ricker                    | May    | 2017 |
| Dennis Osborn, Executive Director |        |      |



# **2012 APPOINTED OFFICERS**

## **ACCOUNTANT**

Mary E. Thompson

Jan. 1, 2011-Dec. 31, 2013

## **AFFORDABLE HOUSING TRUST FUND**

**Established by Board of Selectmen**

**August 4, 2008**

Maurice M. DePalo

August 4, 2008

John I. Lebeaux

Moirra E. Miller

Benjamin W. Tartaglia, Sr.

## **ANIMAL CONTROL OFFICER**

Leona M. Pease

June 30, 2013

## **BOARD OF ASSESSORS**

Christopher R. Reidy, Principal

David T. Musselman

(resigned 8/16/2012)

Alicia A. Howe

June 30, 2014

June 30, 2015

## **BOARD OF HEALTH**

Derek Brindisi, Director

Matthew J. Armendo

Maria Narducci

June 30, 2013

John M. Collins

June 30, 2014

Richard J. Correia

June 30, 2015

Matthew Armendo, Burial Permits

Kerry Stockwell, Burial Permits

Michele Bauwens, Burial Permits

James D. Heald, Burial Permits

Shannon Henry, Burial Permit

## **CENTRAL MASSACHUSETTS REGIONAL PLANNING COMMISSION**

Kathleen M. Keohane

First Delegate

June 30, 2013

Judy M. Vedder

Third Delegate

June 30, 2013

## **CITIZEN ADVISORY COMMITTEE (CAC)**

Joseph J. Zecco, Jr.

Paul V. Swydan

Allen Jarrell

John P. Masiello

Gerard J. Gach

Paul H. Burnett

Alan D. Buckley

## **TOWN CLERK**

Sandra E. Wright

March 2015

## **ASSISTANT TOWN CLERK**

Joyce C. Record

March 2015

## **COMMISSION ON DISABILITY Adopted May 28, 1991**

Diane L. Burns

June 30, 2012

Loretta M. Henry

June 30, 2012

Robert G. Falter

June 30, 2013

John M. Harris

June 30, 2013

## **CONSERVATION COMMISSION**

Dorbert A. Thomas

June 30, 2012

Patricia M. Banks

June 30, 2013

Robert P. Jacques

June 30, 2013

John J. Ostrosky

June 30, 2014

Kenneth F. Polito

June 30, 2015

Jason J. Port

June 30, 2015

## **CONSTABLES**

Rajoo R. Ananth

June 30, 2013

Daniel E. Cormier

June 30, 2013

Michael A. D'Errico

June 30, 2013

Robert S. Esposito

June 30, 2013

Brian P. Gerardi

June 30, 2013

John J. Manzi

June 30, 2013

James E. McDonald

June 30, 2013

## **COUNCIL ON AGING**

Charles C. Fenno

June 30, 2013

Martin D. Green

June 30, 2013

Tim Swiss

June 30, 2013

Rita Mary Dichele

June 30, 2014

Lillian R. Goodwin

June 30, 2014

John J. Concordia

June 30, 2015

Mahesh R. Reshamwala

June 30, 2015

## **DEPARTMENT OF BUILDING INSPECTION**

Patricia A. Sheehan, Inspector of Buildings

Louis A. Pepi, Jr., Assistant Building Inspector

## **TOWN COUNSEL**

T. Philip Leader

June 30, 2013

## **EMERGENCY MANAGEMENT**

Allyn C. Taylor III, Director

June 30, 2013

Richard H. Fiske III, Deputy Director

June 30, 2012

## **EMERGENCY MEDICAL SYSTEMS COORDINATOR**

Linda Gosselin

## **TOWN ENGINEER**

John D. Perreault

June 30, 2017

## **FENCE VIEWER**

Thomas Gregory

June 30, 2013

## **FINANCE COMMITTEE**

Gene E. Buddenhagen

June 30, 2013

John P. Masiello

June 30, 2013

Clare M. O'Connor

June 30, 2013

John T. Campbell

June 30, 2014

Bretta M. Karp

June 30, 2014

L. Patrick Pitney

June 30, 2014

John Cygielnik

June 30, 2015

Donna Largess O'Connor

June 30, 2015

Christopher P. Rutigliano

June 30, 2015

## **FIRE DEPARTMENT**

James M. Vuona

May 17, 2015

## **HANDICAPPED COORDINATOR**

Daniel J. Morgado

## **HIGHWAY DEPARTMENT**

John F. Knipe, Jr., Superintendent

## **HISTORICAL COMMISSION**

Gail Ann Aslanian

June 30, 2013

Christopher W. Kirk

June 30, 2013

J. Kevin Samara

June 30, 2014

Evelyn Lincourt

April 13, 2015

(resigned 9/15/2012)

Loretta M. Morelle

June 30, 2015

Michael P. Perna, Jr.

June 30, 2015

Harold R. Richardson

June 30, 2015

Patricia A. Wolf

April 13, 2015

## **HISTORIC DISTRICT COMMISSION**

|  |               |
|--|---------------|
| Edward M. Healy (Alt.)                         | June 30, 2012 |
| Robert A. Cox                                  | June 30, 2013 |
| Donald R. Gray                                 | June 30, 2013 |
| Michael P. Perna, Jr.<br>(resigned 11/27/2012) | June 30, 2013 |
| Kristine L. Gustafson                          | June 30, 2014 |
| Paula Lupton                                   | June 30, 2014 |
| J. Kevin Samara                                | June 30, 2014 |
| Henry H. Wood, Jr.                             | June 30, 2015 |
| Brian R. Beaton                                | June 30, 2015 |

## **INDUSTRIAL DEVELOPMENT COMMISSION**

|                  |               |
|------------------|---------------|
| James A. McQuade | June 30, 2014 |
|------------------|---------------|

## **INSPECTOR OF ANIMALS**

|             |               |
|-------------|---------------|
| Leona Pease | June 30, 2013 |
|-------------|---------------|

## **INSPECTOR OF LICENSES FOR SALE OF AUTOMOBILES**

|                                    |               |
|------------------------------------|---------------|
| James J. Hester, Jr., Police Chief | June 30, 2013 |
|------------------------------------|---------------|

## **KEEPER OF THE LOCK-UP**

|                                    |               |
|------------------------------------|---------------|
| James J. Hester, Jr., Police Chief | June 30, 2013 |
|------------------------------------|---------------|

## **LAKE QUINSIGAMOND COMMISSION**

|   |              |               |
|---|--------------|---------------|
| Kenneth F. Polito                                 | (Shrewsbury) | June 30, 2013 |
| James J. Hester, Jr., Police Chief                | (Shrewsbury) | (ex officio)  |
| James Gallagher, Police Chief                     | (Worcester)  |               |
| Tristan Lundgren                                  | (Worcester)  |               |
| John Wilson                                       | (Grafton)    |               |
| Michael J. Paika (Shrewsbury Citizen Appointment) |              | June 30, 2015 |

## **SHREWSBURY PUBLIC LIBRARY**

|                       |
|-----------------------|
| Ellen Dolan, Director |
|-----------------------|

## **LIBRARY BUILDING COMMITTEE**

|                          |
|--------------------------|
| Joan T. Barry            |
| Robert A. Cox            |
| Ellen Dolan              |
| Michael Lapomardo, Jr.   |
| Francis A. Mannella, Jr. |
| Moiria E. Miller         |
| Daniel J. Morgado        |
| Bridgid E. Rubin         |
| Clay Benjamin Smook      |

## **MANAGEMENT INFORMATION SYSTEM**

John Covey

### **TOWN MANAGER**

Daniel J. Morgado

Sept. 30, 2015

Thomas Gregory – Assistant to Town Manager

### **MUNICIPAL LIGHT COMMISSIONERS**

John Lavery, Wiring Inspector

June 30, 2013

David Duhamel, Asst. Wiring Inspector

June 30, 2013

John McQuade, Asst. Wiring Inspector

June 30, 2013

Michael A. Refolo

June 30, 2013

Anthony M. Trippi

June 30, 2013

Robert D. Holland

June 30, 2014

Clifford T. Jefferson, Jr.

June 30, 2014

Patricia A. Lyons-Gallo

June 30, 2015

Michael R. Hale, General Manager

Electric Light Plant and Community Cablevision

### **OPEN SPACE & RECREATION PLAN IMPLEMENTATION COMMITTEE**

**Established by Selectmen**

**June 12, 2012**

Lawrence A. Barbash

Jan. 12, 2013

James V. Brown

Jan. 12, 2013

Martha Hall Gach

Jan. 12, 2013

Mindy J. McKenzie-Hebert

Jan. 12, 2013

Kenneth F. Polito

Jan. 12, 2013

### **PARKING CLERK**

James J. Hester, Jr., Police Chief

June 30, 2013

Carolyn J. Marcotte, Asst.

June 30, 2013

### **PARKS AND CEMETERY COMMISSIONERS**

John H. Bowles, Chr.

June 30, 2012

James V. Brown

June 30, 2013

Edward F. Vigliatura, Jr.

June 30, 2014

Sharyn K. DeMango

June 30, 2015

Angela Snell, Director Parks & Recreation

### **PERSONNEL BOARD**

Michelle B. Taupier

June 30, 2012

Anthony A. Froio

June 30, 2013

Robert J. Cashman

June 30, 2014

Theresa Flynn

June 30, 2015

## **PLANNING BOARD**

|   |               |
|---|---------------|
| Donald F. Naber   | June 30, 2012 |
| Mindy J. McKenzie-Hebert  | June 30, 2013 |
| Kathleen Keohane (Clerk)  | June 30, 2014 |
| Stephan M. Rodolakis (Vice-Chairman)                                | June 30, 2015 |
| Melvin P. Gordon (Chairman)   | June 30, 2016 |
| Steven C. Boulay  | June 30, 2017 |
| John D. Perreault (Associate for Special Permit Granting Authority) | June 30, 2017 |

## **POLICE DEPARTMENT**

|                                    |                 |
|------------------------------------|-----------------|
| James J. Hester, Jr., Police Chief | January 7, 2017 |
|------------------------------------|-----------------|

## **PUBLIC BUILDINGS DEPARTMENT**

Robert A. Cox, Superintendent

## **PUBLIC WEIGHERS**

|                         |               |
|-------------------------|---------------|
| Worcester Sand & Gravel |               |
| Matthew Mineau          | June 30, 2013 |
| Michael A. Trotto       | June 30, 2013 |
| Rocco F. Trotto         | June 30, 2013 |

## **REGISTRARS OF VOTERS**

|                                      |               |
|--------------------------------------|---------------|
| Brenda A. Ljunggren                  | Mar. 31, 2013 |
| Laurence J. Gannon                   | Mar. 31, 2014 |
| Patricia L. Keeton                   | Mar. 31, 2015 |
| Sandra E. Wright, Clerk (ex officio) |               |

## **RETIREMENT BOARD**

|                   |              |               |
|-------------------|--------------|---------------|
| David A. L'Ecuyer | (appointed)  | June 30, 2012 |
| Robert A. Tozeski | (elected)    | Dec. 8, 2013  |
| Ralph Iaccarino   | (elected)    | Dec. 15, 2015 |
| Thomas M. Kennedy | (appointed)  | June 30, 2015 |
| Caryn M. Shea     | (appointed)  | Dec. 23, 2016 |
| Mary E. Thompson  | (ex officio) |               |

## **SHREWSBURY PUBLIC SCHOOLS**

Joseph M. Sawyer, Superintendent  
James E. Cummings, Assistant Superintendent

## **SEALER OF WEIGHTS AND MEASURE**

John F. Knipe, Jr.

## **SEWER COMMISSIONERS**

|  |               |
|--|---------------|
| Paul H. Burnett  | June 30, 2013 |
| Peter A. Reilly  | June 30, 2014 |
| Joseph J. Zecco, Jr.                                   | June 30, 2015 |
| Robert A. Tozeski, Superintendent, Sewer & Water Dept. |               |

## **SHREWSBURY DEVELOPMENT CORPORATION**

### **Board of Directors**

|                      |               |
|----------------------|---------------|
| Lisa A. Cossette     | Jan. 31, 2013 |
| Hannah Kane          | Jan. 31, 2014 |
| Richard Ricker, Esq. | Jan. 31, 2015 |
| David C. Donahue     | Jan. 31, 2016 |
| Patrick Convery      | Jan. 31, 2017 |
| Jonathan S. Mack     | Jan. 31, 2017 |

### **SOLDIERS MEMORIAL COMMISSION**

|                      |               |
|----------------------|---------------|
| Ronald W. Pelletier  | Aug. 31, 2013 |
| Walter J. Josti, Jr. | Aug. 31, 2014 |
| Walter J. Kalczynski | Aug. 31, 2014 |
| James J. Dunlevy     | Aug. 31, 2015 |
| Donald R. Gray       | Aug. 31, 2015 |

### **SPECIAL POLICE OFFICERS**

|                          |               |
|--------------------------|---------------|
| J. Paul Belliveau        | Mar. 31, 2013 |
| James F. Carlin          | Mar. 31, 2013 |
| James A. Coates          | Mar. 31, 2013 |
| William R. Cummins       | Mar. 31, 2013 |
| Michael A. D'Errico, Jr. | Mar. 31, 2013 |
| Michael J. Donahue       | Mar. 31, 2013 |
| Brian P. Gerardi         | Mar. 31, 2013 |
| Jeffrey R. Marcimo       | Mar. 31, 2013 |

|                                   |               |
|-----------------------------------|---------------|
| Sandra E. Wright, Election Duties | Mar. 31, 2013 |
|-----------------------------------|---------------|

### **TARGETED ZONING COMMITTEE** **Established by Board of Selectman** **April 5, 2010**

Maurice M. DePalo  
Melvin P. Gordon  
James F. Kane  
Daniel J. Morgado  
Donald F. Naber  
Patricia A. Sheehan  
Kristen Wilson

### **TREASURER AND COLLECTOR**

|                       |               |
|-----------------------|---------------|
| Carolyn J. Marcotte   | Mar. 1, 2013  |
| Mary E. Grillo, Asst. | June 30, 2013 |

### **CUSTODIAN OF PROPERTY** **FORECLOSED UNDER TAX TITLE**

|                     |               |
|---------------------|---------------|
| Carolyn J. Marcotte | June 30, 2013 |
|---------------------|---------------|

**VETERANS AGENT**

Richard E. Perron, District Director

April 30, 2013

**VETERANS BURIAL AGENT**

Richard E. Perron

April 30, 2013

**ZONING BOARD OF APPEALS**

Melvin P. Gordon (Chr./Planning Board)

June 30, 2013

Alfred C. Confalone

Mar. 31, 2013

Ronald I. Rosen

Mar. 31, 2013

Paul M. George

Mar. 31, 2014

Dale W. Schaetzke

Mar. 31, 2014

**ZONING BOARD OF APPEALS**

**ASSOCIATE MEMBERS**

Stephan M. Rodolakis (Vice Chr/Planning Bd)

June 30, 2013

Maribeth A. Boisvert

Mar. 31, 2013

Peter D. Collins

Mar. 31, 2013

Lisa A. Cossette

Mar. 31, 2013

**SHERWOOD MIDDLE SCHOOL BUILDING COMMITTEE**

**Established by Vote of Annual Town**

**Meeting (adj) May 19, 2004**

Anthony J. Bent

Erin Hughes Canzano

Robert A. Cox

Henry J. Fitzgerald

Daniel J. Morgado

Katherine A. Nash

Daniel E. Wolohan, R.A.

**SPRING STREET SCHOOL BUILDING COMMITTEE**

Erin Hughes Canzano

Robert A. Cox

Henry J. Fitzgerald

Daniel J. Morgado

Katherine A. Nash

Joseph M. Sawyer

**SCHOLARSHIP COMMITTEE**

**Established by Annual Town**

**Meeting (adj) May 17, 1995**

Paul M. DePalo

Sept. 30, 2012

Judith A. DeFalco

Oct. 31, 2013

James F. Pignataro

Oct. 31, 2013

Robert D. Holland

Oct. 31, 2014

Gail A. Sokolowski

Oct. 31, 2015

Donald R. Gray

Oct. 31, 2015



## **SHREWSBURY CULTURAL COUNCIL**

**Established by Selectmen**

**February 11, 1980**

|                          |          |               |
|--------------------------|----------|---------------|
| Janet M. Conlon          | 2nd term | Feb. 10, 2012 |
| Rita Mary Dichele        | 1st term | Feb. 10, 2012 |
| Chia Hsu                 | 1st term | Feb. 10, 2012 |
| Blake R. Schultz         | 1st term | Feb. 10, 2012 |
| Gretchen Schultz-Ellison | 2nd term | Feb. 10, 2012 |
| Susan Tritell            | 2nd term | Feb. 10, 2012 |
| Celia E. Brown           | 2nd term | Feb. 10, 2013 |
| Loretta M. Morelle       | 2nd term | Feb. 10, 2013 |
| Elizabeth W. Saba        | 2nd term | Feb. 10, 2013 |
| Neena Mohanka            | 1st term | Feb. 10, 2014 |
| Mark Adler               | 2nd term | Feb. 10, 2015 |
| Joanne R. Hynes          | 2nd term | Feb. 10, 2015 |
| Caroline Reich           | 2nd term | Feb. 10, 2015 |
| Lee Reid                 | 2nd term | Feb. 10, 2015 |

## **TRUSTEES OF THE WRIGHT AND HARLOW CHARITABLE FUND**

**Appointed at Annual Town**

**Meeting May 2009**

|                   |          |
|-------------------|----------|
| Gail E. Claflin   | May 2013 |
| Robert H. Claflin | May 2013 |
| William A. Davis  | May 2013 |
| Donald R. Gray    | May 2013 |
| Raymond G. Harlow | May 2013 |
| Dawn M. Shannon   | May 2013 |
| Harry Shepard     | May 2013 |

## **WEATHER SPECIALIST**

|                 |               |
|-----------------|---------------|
| James M. Arnold | June 30, 2013 |
|-----------------|---------------|

## **WESTBOROUGH TREATMENT PLANT BOARD**

**Established Sept. 11, 1979**

|                                |                        |                |
|--------------------------------|------------------------|----------------|
| Michael Stanton (Chr.)         | (Westboro)             | Sept. 30, 2014 |
| Tom Burke                      | (Westboro)             | Sept. 30, 2013 |
| Joseph J. Farrell (Clerk)      | (Westboro)             | Sept. 30, 2015 |
| Francis J. Holloway (Treas.)   | (Shrewsbury)           | Sept. 30, 2013 |
| John D. Perreault              | (Shrewsbury)           | Sept. 30, 2014 |
| Francis P. Zarette (Vice Chr.) | (Shrewsbury)           | Sept. 30, 2015 |
| John H. Goodhall, Jr.,         | Engineer/Administrator |                |

# TOWN MEETING MEMBERS 2012

## PRECINCT ONE

|                        |                     | <u>Term Expires</u> |
|------------------------|---------------------|---------------------|
| Bernard J. Forletta    | 22 Colton Lane      | May 2013            |
| Mark R. Harris         | 4 Redwood Lane      | May 2013            |
| Christopher W. Kirk    | 40 Westwood Road    | May 2013            |
| John V. Martello       | 54 Longfellow Road  | May 2013            |
| Joseph F. Milan        | 143 Boylston Street | May 2013            |
| Karen Warnke O'Neill   | 6 Thestland Drive   | May 2013            |
| William P. Orfalea     | 4 Greenbriar Drive  | May 2013            |
| Paul N. Taylor         | 34 Boylston Circle  | May 2013            |
| Gail Ann Aslanian      | 285 Main Street     | May 2014            |
| Catherine C. Cooper    | 90 Holden Street    | May 2014            |
| Richard B. Cooper      | 90 Holden Street    | May 2014            |
| Christa C. Duprey      | 14 Candlewood Way   | May 2014            |
| Bonnie E. Gibbs        | 95 Holden Street    | May 2014            |
| Frances J. Nugent      | 209 Prospect Street | May 2014            |
| Clare M. O'Connor      | 20 Wadsworth Road   | May 2014            |
| Lynn M. Roy            | 319 Gulf Street     | May 2014            |
| Mark Adler             | 55 Gulf Street      | May 2015            |
| Maurice J. Boisvert    | 491 Main Street     | May 2015            |
| Arthur B. Brunell, Jr. | 505 Main Street     | May 2015            |
| Gene E. Buddenhagen    | 201 Gulf Street     | May 2015            |
| Timothy J. Daly        | 17 Colton Lane      | May 2015            |
| David J. Lizotte, Jr.  | 15 Colton Lane      | May 2015            |
| Carol J. McWilliams    | 28 Colton Lane      | May 2015            |
| Melanie K. Petrucci    | 1 Tory Drive        | May 2015            |
| Richard Ricker         | 32 Westwood Road    | May 2015            |

## PRECINCT TWO

|                        |                               | <u>Term Expires</u> |
|------------------------|-------------------------------|---------------------|
| Elizabeth A. M. Bell   | 22 Millwood Drive             | May 2013            |
| Colleen J. Connolly    | 15 Phillips Avenue            | May 2013            |
| Jason deSourdis        | 29 North Quinsigamond Avenue  | May 2013            |
| Patricia Kalashian     | 18 Mallard Circle             | May 2013            |
| Barbara J. Kickham     | 12 Tamarack Lane              | May 2013            |
| Robert Millette        | 197 North Quinsigamond Avenue | May 2013            |
| Mahesh R. Reshamwala   | 26 Bunker Hill Road           | May 2013            |
| Dadene M. Gonet        | 22 Leblanc Road               | May 2013            |
| Edward Tim Callahan    | 30 Pine Avenue                | May 2014            |
| John Cygielnik         | 25 Lexington Road             | May 2014            |
| Christopher K. Gaines  | 8 Phillips Avenue             | May 2014            |
| William P. Gordon      | 34 Gage Lane                  | May 2014            |
| Thomas P. Luby         | 51 O'Donnell Avenue           | May 2014            |
| John B. Lukach         | 4 Bunker Hill Road            | May 2014            |
| Jordan J. Rubin        | 9 Bunker Hill Road            | May 2014            |
| Joseph K. Samara       | 454 Main Street               | May 2014            |
| Andrew C. Carlson      | 261 Old Mill Road             | May 2015            |
| Maurice M. DePalo      | 18 Willard Avenue             | May 2015            |
| Lorraine M. Folsom     | 69 Elm Street                 | May 2015            |
| Ralph Iaccarino        | 57 Avon Avenue                | May 2015            |
| Stephen R. Meola       | 48 Minuteman Way              | May 2015            |
| John J. Morrissey      | 219 Old Mill Road             | May 2015            |
| Donna Largess O'Connor | 16 Bunker Hill Road           | May 2015            |
| A. Wayne Sampson       | 48 Old Mill Road              | May 2015            |

### PRECINCT THREE

|                       |                               | <u>Term Expires</u> |
|-----------------------|-------------------------------|---------------------|
| J. Craig Aller        | 4 Robin Road                  | May 2013            |
| Robert E. Davis       | 36 Worthington Avenue         | May 2013            |
| Noelle L. Freeman     | 256 Oak Street                | May 2013            |
| Dean C. Gillam        | 158 Worthington Avenue        | May 2013            |
| Brian G. Goodness     | 20 Stoneland Road             | May 2013            |
| Raymond W. Leboeuf    | 20 Rolfe Avenue               | May 2013            |
| Ronald O. Sanborn     | 6 Vinnie Way                  |                     |
| May 2013              |                               |                     |
|                       |                               |                     |
| Steven C. Boulay      | 6 Redland Street              | May 2014            |
| Linda L. Derosier     | 7 Old Cart Road               | May 2014            |
| Alicia E. Ernst       | 18 Vinnie Way                 | May 2014            |
| Melvin P. Gordon      | 47 Sheridan Drive             | May 2014            |
| Matthew J. Hogan      | 70 South Quinsigamond Avenue  | May 2014            |
| Kathleen M. Keohane   | 29 Gleason Road               | May 2014            |
| Edward T. Lenehan     | 17 Stone Avenue               | May 2014            |
| Leigh R. Sanborn      | 6 Vinnie Way                  | May 2014            |
|                       |                               |                     |
| Bruce R. Card         | 20 Hancock Street             | May 2015            |
| Florence R. Bergquist | 95 Worthington Avenue         | May 2015            |
| John K. Donahue       | 198 South Quinsigamond Avenue | May 2015            |
| Laurie I. Hogan       | 70 South Quinsigamond Avenue  | May 2015            |
| Nicholas A. Panarelli | 77 South Quinsigamond Avenue  | May 2015            |
| Joseph A. Thomas      | 26 Edgewater Avenue           | May 2015            |
| Paula M. Vincequere   | 74 Maury Lane                 | May 2015            |
| Joseph J. Zecco, Jr.  | 10 Hancock Street             | May 2015            |

## PRECINCT FOUR

|                          |                       | <u>Term Expires</u> |
|--------------------------|-----------------------|---------------------|
| Kelly Carey              | 6 Hickory Drive       | May 2013            |
| Karin J. Hemmerdinger    | 21 Heath Road         | May 2013            |
| Cheryl A. Kristant       | 541 Lake Street       | May 2013            |
| Arthur B. Patterson      | 386 Lake Street       | May 2013            |
| Linda J. Sarkisian       | 17A Ek Court          | May 2013            |
| Michele A. Villani       | 7 Bittersweet Circle  | May 2013            |
| John A. Wahlstrom        | 2 South Brook Street  | May 2013            |
| Hector L. Cruz           | 10 Baldwin Circle     | May 2014            |
| Lynne Detarando Grden    | 1 Dickinson Circle    | May 2014            |
| Derek A. Grillo          | 16 Shannon Drive      | May 2014            |
| Beverly A. Johnson       | 109 Hartford Turnpike | May 2014            |
| Jonathan S. Mack         | 21 Smith Road         | May 2014            |
| James McKiernan, Jr.     | 81 Bay View Drive     | May 2014            |
| Richard E. Nickle        | 557 Lake Street       | May 2014            |
| Sandra Alice Weed        | 8 Blackstone Street   | May 2014            |
| Peter N. Collins         | 31 Flagg Road         | May 2015            |
| Martha P. Deering        | 623 Grafton Street    | May 2015            |
| Joseph T. Dyer, Jr.      | 10 Edgemere Boulevard | May 2015            |
| Kurt S. Hultgren         | 623 Grafton Stree     | May 2015            |
| Brenda A. Ljunggren      | 24 Edgemere Boulevard | May 2015            |
| Robert A. Shaw, Jr.      | 70 Bay View Drive     | May 2015            |
| Nicholas J. Todisco, Jr. | 2 Kenda Circle        | May 2015            |
| Kris. A. Vokes           | 33 Bay View Drive     | May 2015            |

## PRECINCT FIVE

|                           |                      | <u>Term Expires</u> |
|---------------------------|----------------------|---------------------|
| James. J. Hoogasian       | 14 Old Farm Circle   | May 2013            |
| Stanley L. Koch           | 7 Flintlock Drive    | May 2013            |
| James E. McDonald         | 10124 Arbor Drive    | May 2013            |
| Kimberly A. Parker-Nadeau | 22 Oak Ridge Way     | May 2013            |
| James E. Stencil          | 94 Bumble Bee Circle | May 2013            |
| Michael D. Thomas         | 34 Main Circle       | May 2013            |
| John Tsombakos            | 97 Main Boulevard    | May 2013            |
| Michael Vescere           | 38 Floral Street     | May 2013            |
| Errol E. Ethier           | 23 Hunting Avenue    | May 2014            |
| Joan Elaine Ethier        | 23 Hunting Avenue    | May 2014            |
| Maureen P. Harrington     | 39 Washington Street | May 2014            |
| Judith Lindeborg          | 60 Hillando Drive    | May 2014            |
| Lynn A. Ljunggren         | 166 Walnut Street    | May 2014            |
| Robert C. Ljunggren       | 166 Walnut Street    | May 2014            |
| Melanie A. Magee          | 28 Oak Ridge Way     | May 2014            |
| L. Patrick Pitney         | 137 Floral Street    | May 2014            |
| Cathleen M. Burke         | 161 Walnut Street    | May 2015            |
| David J. Campaniello      | 32 Bumble Bee Circle | May 2015            |
| Michael F. Campaniello    | 165 Floral Street    | May 2015            |
| Hannah E. Kane            | 32 Main Circle       | May 2015            |
| James F. Kane             | 32 Main Circle       | May 2015            |
| John F. Knipe, Jr.        | 20 Greenwood Avenue  | May 2015            |
| Deborah P. Lebeaux        | 203 Walnut Street    | May 2015            |
| John I. Lebeaux           | 203 Walnut Street    | May 2015            |

## PRECINCT SIX

|                            |                      | <u>Term Expires</u> |
|----------------------------|----------------------|---------------------|
| Mary K. Coutemanche        | 44 Edgewood Road     | May 2013            |
| Glenn E. Johnson           | 14 Brightside Avenue | May 2013            |
| Glen D. Lucchese           | 34 St. James Road    | May 2013            |
| James N. Mattero           | 6 Laurel Avenue      | May 2013            |
| Preston A. Shaw            | 25 Kenilworth Road   | May 2013            |
| Bruce C. Sullivan          | 10 Laurel Avenue     | May 2013            |
| Carol C. Swydan            | 7 Tavern Street      | May 2013            |
| John D. Tyndall            | 1 Birchwood Drive    | May 2013            |
|                            |                      |                     |
| John H. Bowles             | 24 Spruce Street     | May 2014            |
| Paul Campaniello           | 42 Wesleyan Street   | May 2014            |
| Everett M. Joseph          | 108 Harriet Avenue   | May 2014            |
| Amy L. Kotsopoulos         | 29 Estabrook Road    | May 2014            |
| Marcia E. Pereira          | 34 Monroe Street     | May 2014            |
| Jonathan C. Ricker         | 11 Maple Avenue      | May 2014            |
| Ronald I. Rosen            | 85 Crescent Street   | May 2014            |
| Benjamin W. Tartaglia, Sr. | 19 Kenilworth Road   | May 2014            |
|                            |                      |                     |
| George K. Bergstrom        | 20 Shady Lane Avenue | May 2015            |
| Kevin T. Byrne             | 22 Elma Circle       | May 2015            |
| Melissa C. Byrne           | 26 Elma Circle       | May 2015            |
| Isabelle C. Chang          | 15 Fiske Street      | May 2015            |
| Henry J. Fitzgerald        | 17 Hutchins Street   | May 2015            |
| Paul W. Keegan             | 4 Arnold Road        | May 2015            |
| Michael Lapomardo          | 5 Jill Circle        | May 2015            |
| Bonnie L. O'Brien          | 11 Maplewood Road    | May 2015            |
| Dawn M. Shannon            | 10 Knowlton Avenue   | May 2015            |

## PRECINCT SEVEN

|                                |                       | <u>Term Expires</u> |
|--------------------------------|-----------------------|---------------------|
| Jeffrey M. Billingham          | 177 North Street      | May 2013            |
| Deborah L. DelDotto            | 318 Spring Street     | May 2013            |
| Kathleen F. McCarthy           | 26 Fox Hill Road      | May 2013            |
| John F. McDonald               | 8 Hunter Circle       | May 2013            |
| Melissa S. Pride-Fahs          | 216 Spring Street     | May 2013            |
| William J. Shine               | 52 Colonial Drive     | May 2013            |
| Nicholas A. Smyrnios           | 78 Colonial Drive     | May 2013            |
| Michael J. Thompson            | 9 Camelot Drive       | May 2013            |
|                                |                       |                     |
| Ann Marie Cairns               | 20 Glen Gery Road     | May 2014            |
| John T. Campbell               | 176 North Street      | May 2014            |
| Peter D. Collins               | 94 North Street       | May 2014            |
| Donald R. Gray                 | 26 High Street        | May 2014            |
| John P. Masiello               | 18 Heatherwood Drive  | May 2014            |
| Dina A. Nichols                | 18 Olde Colony Drive  | May 2014            |
| Christopher P. Rutigliano, Sr. | 23 Carter Road        | May 2014            |
| Daniel M. Schwartz             | 41 Keyes House Road   | May 2014            |
|                                |                       |                     |
| Alice E. Brenner               | 4 Fox Hill Road       | May 2015            |
| Bretta M. Karp                 | 2 Medieval Road       | May 2015            |
| Kathleen Keohane               | 8 Bracken Road        | May 2015            |
| Debra Page Mooney              | 41 Deerfield Road     | May 2015            |
| Mark T. Murray                 | 19 Colonial Drive     | May 2015            |
| Deborah H. Peebles             | 20 Keyes House Road   | May 2015            |
| Judith L. Polito               | 5 Rams Gate Place     | May 2015            |
| Kenneth F. Polito              | 8 Coachman Ridge Road | May 2015            |
| John R. Samia                  | 8 Fox Hill Road       | May 2015            |



## PRECINCT EIGHT

|                       |                         | <u>Term Expires</u> |
|-----------------------|-------------------------|---------------------|
| Lisa A. Bruschi       | 90 South Street         | May 2013            |
| Robert H. Dumas       | 10 Artemas Avenue       | May 2013            |
| Michael L. Filiere    | 12 Harlow Road          | May 2013            |
| William P. Gooley     | 696 Main Street         | May 2013            |
| Bradford F. Green     | 30 Francis Avenue       | May 2013            |
| Erin P. Hruskoci      | 16 Gates Road           | May 2013            |
| Andrew MacIsaac       | 690 Main Street         | May 2013            |
| Lynne M. Perreault    | 21 Raymond Avenue       | May 2013            |
|                       |                         |                     |
| Beth N. Casavant      | 16 Clear View Road      | May 2014            |
| Elizabeth O. McCollum | 6 Lantern Lane          | May 2014            |
| Maria Narducci        | 9 Fieldstone Drive      | May 2014            |
| Judith A. Ostrosky    | 7 Old Brook Road        | May 2014            |
| Kristina M. Palomba   | 15 Kalamat Farms Circle | May 2014            |
| Jean C. Potter        | 24 Cross Street         | May 2014            |
| Michael A. Trotto     | 45 North Street         | May 2014            |
| Nancy M. Trotto       | 45 North Street         | May 2014            |
|                       |                         |                     |
| Brian R. Beaton       | 186 Spring Street       | May 2015            |
| Erin Hughes Canzano   | 6 Holman Heights Circle | May 2015            |
| Edwin B. Coghlin, Jr. | 68 Gates Road           | May 2015            |
| Joyce M. Danielson    | 32 Francis Avenue       | May 2015            |
| Roberta R. Goldman    | 12 Founders Road        | May 2015            |
| Robert D. Holland     | 8 Raymond Avenue        | May 2015            |
| Viola S. Jefferson    | 25 Spring Street        | May 2015            |
| James M. Shea         | 99 Francis Avenue       | May 2015            |
| Frances Whitney       | 8 Gifford Drive         | May 2015            |

## PRECINCT NINE

|                       |                         | <u>Term Expires</u> |
|-----------------------|-------------------------|---------------------|
| Patricia K. Erickson  | 65 Commons Drive        | May 2013            |
| Mohammad M. Haq       | 26 Waterville Lane      | May 2013            |
| William J. Hemdal     | 56 Stoney Hill Road     | May 2013            |
| Elizabeth Rhodes      | 675A South Street       | May 2013            |
| Elliott R. Scott      | 6 Waterville Lane       | May 2013            |
| Stephen T. Scott      | 467 Walnut Street       | May 2013            |
| Michael J. Stefani    | 686 South Street        | May 2013            |
| Lucinda B. Day        | 69 Cortland Grove Drive | May 2014            |
| Donald L. Filiere     | 41 Brook Street         | May 2014            |
| M. Janice Filiere     | 41 Brook Street         | May 2014            |
| James Flynn           | 13 Holt Street          | May 2014            |
| Neena Mohanka         | 8 Deer Run Drive        | May 2014            |
| Jason Palitsch        | 35 Commons Drive        | May 2014            |
| Suzanne C. Remington  | 73 Stoney Hill Road     | May 2014            |
| Gail A. Sokolowski    | 85 Commons Drive        | May 2014            |
| Steven R. Danielson   | 75 Stoney Hill Road     | May 2015            |
| Sandra M. Fryc        | 21 Pheasant Hill Drive  | May 2015            |
| Lisa K. Greene        | 25 Waterville Lane      | May 2015            |
| Melisa A. Hollenback  | 38 Stoney Hill Road     | May 2015            |
| Paul F. Kennedy       | 24 Orchard Meadow Drive | May 2015            |
| Peter A. Reilly       | 19 Pheasant Hill Drive  | May 2015            |
| Laurie J. Spangenberg | 2 Nightingale Drive     | May 2015            |
| Judy M. Vedder        | 15 Pheasant Hill Drive  | May 2015            |

## PRECINCT TEN

|   |                       | <u>Term Expires</u> |
|---|-----------------------|---------------------|
| Francis J. Horan, Jr.                         | 21 Heywood Street     | May 2013            |
| Sandra J. Lucas                               | 58 Hillside Drive     | May 2013            |
| John J. Manzi                                 | 20 Hillside Drive     | May 2013            |
| Helen P. McLaughlin<br>(appointed 12/14/2012) | 37 Old Laxfield Road  | May 2013            |
| William J. Monahan                            | 55 Howe Avenue        | May 2013            |
| Vincent G. Pignataro                          | 21 Roman Drive        | May 2013            |
| Rashid M. Shaikh                              | 24 Sheryl Drive       | May 2013            |
| Michael B. Stiling<br>(appointed 10/30/2012)  | 14 D Farmington Drive | May 2013            |
| Cynthia J. Wright                             | 1 Cooper Drive        | May 2013            |
| Joseph M. Armenti, Jr.                        | 119 Howe Avenue       | May 2014            |
| Gail P. Augustino                             | 335 Lake Street       | May 2014            |
| Patrick Convery                               | 28 Thomas Farm Circle | May 2014            |
| Rhoda A. Decatur                              | 183 Cherry Street     | May 2014            |
| Marty C. Dell'Erba                            | 16 Thomas Farm Circle | May 2014            |
| Mary R. Jordalen                              | 131 Grafton Street    | May 2014            |
| Paula M. Petrone                              | 337 Lake Street       | May 2014            |
| Eileen F. Terrill                             | 44 Beverly Hill Drive | May 2014            |
| Jeffrey K. Chin                               | 125 Memorial Drive    | May 2015            |
| Christine Juetten                             | 41 Stonybrook Lane    | May 2015            |
| Heather A. Kasperzak                          | 57 Lamplighter Drive  | May 2015            |
| Anthony J. Mastromatteo                       | 1 Lamplighter Drive   | May 2015            |
| Sandra L. McManus                             | 398 Grafton Street    | May 2015            |
| Moiria E. Miller                              | 12 Lamplighter Drive  | May 2015            |
| David T. Musselman<br>(resigned 9/24/2012)    | 39 Stonybrook Lane    | May 2015            |
| Johanna B. Musselman<br>(resigned 10/1/2012)  | 39 Stonybrook Lane    | May 2015            |

# PRECINCT OFFICERS 2012-2013

## PRECINCT ONE

|   |           |                      |                         |
|---|-----------|----------------------|-------------------------|
| U | Warden    | Dorothy R. Perkins   | 4 Cabot Dr.             |
| U | Clerk     | Carol J. McWilliams  | 28 Colton Ln            |
| U | Inspector | Lois A. Benotti      | 32 Westmont Rd.         |
| R | Inspector | Andree Connors       | 42 Harrington Farms Way |
| U | Inspector | Judith A. Gooding    | 30 Eastern Point Dr.    |
| R | Inspector | Carolyn R. Henderson | 529 Main St.            |
| D | Inspector | Robert J. Pratt      | 17 Woodway Dr.          |

## PRECINCT TWO

|   |           |                    |                     |
|---|-----------|--------------------|---------------------|
| D | Warden    | Gail A. Bisceglia  | 8 Pratt Ln.         |
| U | Clerk     | Marcelle I. Carter | 17 Stone Ave.       |
| D | Inspector | Mary Lou Brisson   | 60 Dewey Rd.        |
| U | Inspector | Lorraine M. Folsom | 69 Elm St.          |
| D | Inspector | Nancy B. Kowalczyk | 21-3 Eaglehead Ter. |
| R | Inspector | Ann M. Paquette    | 7 Gleason Rd.       |
| U | Inspector | Dorothy A. Warren  | 87 Grace Ave.       |

## PRECINCT THREE

|   |           |                       |                         |
|---|-----------|-----------------------|-------------------------|
| U | Warden    | Kathryn R. Gaudette   | 25 Plainfield Ave.      |
| U | Clerk     | Florence R. Bergquist | 95 Worthington Ave.     |
| D | Inspector | Barbara A. Greenwood  | 49 Harrington Farms Way |
| U | Inspector | Cecile J. Haire       | 26 Plainfield Ave.      |
| U | Inspector | Annmarie G. Pignataro | 30 Plainfield Ave.      |
| U | Inspector | Mary P. Pignataro     | 11 Glen Ter.            |
| D | Inspector | Donna Marie Towner    | 16 Naples St., #1       |

## PRECINCT FOUR

|   |           |                    |                           |
|---|-----------|--------------------|---------------------------|
| U | Warden    | Sandra A. Weed     | 8 Blackstone St.          |
| U | Clerk     | Jane L. Cox        | 25 Adams Rd.              |
| U | Inspector | Kathleen M. Lawton | 27 Edgemere Blvd.         |
| D | Inspector | Marlene E. Hallice | 7 Eaglehead Ter. #3       |
| U | Inspector | Myra H. Hopkins    | 18-D Shrewsbury Green Dr. |
| U | Inspector | Elaine E. Shaw     | 131 Floral St.            |
| U | Inspector | Sharyn M. Thomas   | 30 Edgewater Ave.         |

## PRECINCT FIVE

|   |           |                     |                |
|---|-----------|---------------------|----------------|
| D | Warden    | Elaine F. Pescaro   | 16 Karen Ave.  |
| U | Clerk     | Sharon M. Gallerani | 118 Main Blvd. |
| D | Inspector | Joann M. Brosnan    | 41 Woodway Dr. |
| D | Inspector | Sheila M. Donnelly  | 47 Woodway Dr. |
| U | Inspector | Jean C. Potter      | 24 Cross St.   |
| U | Inspector | Sandra L. Regnier   | 299 Spring St. |
| U | Inspector | Carol S. Willey     | 91A Floral St. |

### **PRECINCT SIX**

|   |           |                       |                  |
|---|-----------|-----------------------|------------------|
| U | Warden    | Bernice E. Forrister  | 6 Newton St.     |
| D | Clerk     | Edith D. Messier      | 19 Bellridge Dr. |
| R | Inspector | Judith H. Flanagan    | 26 St. James Rd. |
| U | Inspector | Moira C. Minnucci     | 4 Elma Cir.      |
| U | Inspector | Helen C. Murray       | 6 Arnold Rd.     |
| R | Inspector | Beryl A. Notargiacomo | 106 Crescent St. |

### **PRECINCT SEVEN**

|   |           |                    |                      |
|---|-----------|--------------------|----------------------|
| U | Warden    | Dorbert A. Thomas  | 26 Spring Cir.       |
| U | Clerk     | Ann M. Fohlin      | 42 Brook St.         |
| U | Inspector | Nina A. Behm       | 2 Hunter Cir.        |
| U | Inspector | Richard A. Brodeur | 3 Ashley Dr.         |
| U | Inspector | Janet E. Dearden   | 7 Cabot Dr.          |
| D | Inspector | Dawn M. Shannon    | 10 Knowlton Ave.     |
| U | Inspector | Frank B. Stille    | 2 Kalamat Farms Cir. |

### **PRECINCT EIGHT**

|   |           |                      |                 |
|---|-----------|----------------------|-----------------|
| U | Warden    | Pamela J. Empie      | 107 High St.    |
| U | Clerk     | Ruth J. Runvik       | 85 Holden St.   |
| U | Inspector | Susan E. Falzoi      | 15 Red Coat Rd  |
| U | Inspector | Marie A. Gray        | 26 High St.     |
| U | Inspector | Mary P. Johnson      | 82 Harriet Ave. |
| U | Inspector | Carol C. Swydan      | 7 Tavern St.    |
| U | Inspector | Katherine L. Whitney | 12 Edgewood Rd. |

### **PRECINCT NINE**

|   |           |                      |                       |
|---|-----------|----------------------|-----------------------|
| U | Warden    | Joan Elaine Ethier   | 23 Hunting Ave.       |
| R | Clerk     | Steve A. Lindberg    | 40 Maple Cir.         |
| D | Inspector | Charlotte A. Brenner | 55 Baker Ave. #2      |
| U | Inspector | Frances J DiDonato   | 395 Prospect St.      |
| U | Inspector | Michelle Record      | 18 Parker Rd.         |
| D | Inspector | Ruby R. Schwartz     | 200 Cherry St.        |
| R | Inspector | Catherine L. Vinton  | 38 Orchard Meadow Dr. |

### **PRECINCT TEN**

|   |           |                      |                   |
|---|-----------|----------------------|-------------------|
| U | Warden    | Edward J. Pescaro    | 16 Karen Ave.     |
| D | Clerk     | Helen F. Reynolds    | 237 South St. #23 |
| D | Inspector | James W. Goodwin     | 4 State St.       |
| U | Inspector | Sheila A. Gerardi    | 519 Grafton St.   |
| U | Inspector | Maureen E. Londergan | 6 O'Donnell Ave.  |
| R | Inspector | Carol A. Mazzola     | 157 Old Mill Rd.  |
| U | Inspector | Paul E. Sonier       | 6 Adin Dr.        |

# TOWN OF SHREWSBURY PRESIDENTIAL PRIMARY MARCH 6, 2012

In accordance with the warrant the polls were opened at 7:00 A.M. and closed at 8:00 P.M. The voters met at their respective voting places: Precinct 1 at Richard D. Carney Municipal Building, 100 Maple Avenue; Precinct 2 at Gesang Verein Frohsinn Club, 25 North Quinsigamond Avenue; Precinct 3 at Calvin Coolidge School, 1 Florence Street; Precinct 4 at Scandinavian Athletic Club, 438 Lake Street; Precincts 5 & 10 at Sewer & Water Garage, 209 South Street; Precinct 6 at Shrewsbury Senior Center, 98 Maple Avenue; Precincts 7 & 8 at Spring Street School, off 121 Spring Street and Precinct 9 at Fire Station #3, 20 Centech Blvd.

One hundred sixty seven absentee ballot applications were processed.

|                       | REGISTERED VOTERS |              | VOTES CAST   |            | %VOTED |
|-----------------------|-------------------|--------------|--------------|------------|--------|
| <b>Precinct One</b>   | D                 | 691          | D            | 67         | 16%    |
|                       | R                 | 391          | R            | 350        |        |
|                       | J                 | 4            | J            | 3          |        |
|                       | U                 | 1,479        |              |            |        |
|                       | Other             | 8            |              |            |        |
|                       | <b>TOTAL</b>      | <b>2,573</b> | <b>TOTAL</b> | <b>420</b> |        |
| <b>Precinct Two</b>   | D                 | 689          | D            | 65         | 14%    |
|                       | R                 | 272          | R            | 231        |        |
|                       | J                 | 2            | J            | 0          |        |
|                       | U                 | 1,224        |              |            |        |
|                       | Other             | 8            |              |            |        |
|                       | <b>TOTAL</b>      | <b>2,195</b> | <b>TOTAL</b> | <b>296</b> |        |
| <b>Precinct Three</b> | D                 | 641          | D            | 54         | 12%    |
|                       | R                 | 219          | R            | 178        |        |
|                       | J                 | 1            | J            | 1          |        |
|                       | U                 | 1,132        |              |            |        |
|                       | Other             | 14           |              |            |        |
|                       | <b>TOTAL</b>      | <b>2,007</b> | <b>TOTAL</b> | <b>233</b> |        |
| <b>Precinct Four</b>  | D                 | 631          | D            | 45         | 13%    |
|                       | R                 | 287          | R            | 226        |        |
|                       | U                 | 1,185        |              |            |        |
|                       | Other             | 7            |              |            |        |
|                       | <b>TOTAL</b>      | <b>2,110</b> | <b>TOTAL</b> | <b>271</b> |        |
| <b>Precinct Five</b>  | D                 | 543          | D            | 45         | 15%    |
|                       | R                 | 302          | R            | 263        |        |
|                       | J                 | 1            | J            | 0          |        |
|                       | U                 | 1,168        |              |            |        |
|                       | Other             | 4            |              |            |        |
|                       | <b>TOTAL</b>      | <b>2,018</b> | <b>TOTAL</b> | <b>308</b> |        |

|                | REGISTERED VOTERS |               | VOTES CAST   |              | %VOTED |
|----------------|-------------------|---------------|--------------|--------------|--------|
| Precinct Six   | D                 | 735           | D            | 70           | 16%    |
|                | R                 | 330           | R            | 306          |        |
|                | J                 | 5             | J            | 0            |        |
|                | U                 | 1,343         |              |              |        |
|                | Other             | 6             |              |              |        |
|                | <b>TOTAL</b>      | <b>2,419</b>  | <b>TOTAL</b> | <b>376</b>   |        |
| Precinct Seven | D                 | 558           | D            | 49           | 17%    |
|                | R                 | 582           | R            | 385          |        |
|                | J                 | 1             | J            | 0            |        |
|                | U                 | 1,413         |              |              |        |
|                | Other             | 10            |              |              |        |
|                | <b>TOTAL</b>      | <b>2,564</b>  | <b>TOTAL</b> | <b>434</b>   |        |
| Precinct Eight | D                 | 697           | D            | 84           | 17%    |
|                | R                 | 447           | R            | 362          |        |
|                | J                 | 2             | J            | 0            |        |
|                | U                 | 1,456         |              |              |        |
|                | Other             | 5             |              |              |        |
|                | <b>TOTAL</b>      | <b>2,607</b>  | <b>TOTAL</b> | <b>446</b>   |        |
| Precinct Nine  | D                 | 439           | D            | 33           | 13%    |
|                | R                 | 274           | R            | 173          |        |
|                | J                 | 3             | J            | 0            |        |
|                | U                 | 915           |              |              |        |
|                | Other             | 7             |              |              |        |
|                | <b>TOTAL</b>      | <b>1,638</b>  | <b>TOTAL</b> | <b>206</b>   |        |
| Precinct Ten   | D                 | 564           | D            | 46           | 14%    |
|                | R                 | 354           | R            | 259          |        |
|                | U                 | 1,231         |              |              |        |
|                | Other             | 4             |              |              |        |
|                | <b>TOTAL</b>      | <b>2,153</b>  | <b>TOTAL</b> | <b>305</b>   |        |
| <b>TOTAL</b>   | D                 | 6,188         | D            | 558          | 15%    |
|                | R                 | 3,458         | R            | 2,733        |        |
|                | J                 | 19            | J            | 4            |        |
|                | U                 | 12,546        |              |              |        |
|                | Other             | 73            |              |              |        |
|                | <b>TOTAL</b>      | <b>22,284</b> | <b>TOTAL</b> | <b>3,295</b> |        |

|          |               |              |                       |
|----------|---------------|--------------|-----------------------|
| <b>D</b> | Democratic    | <b>Other</b> | Conservative          |
| <b>R</b> | Republican    |              | Green Party USA       |
| <b>J</b> | Green-Rainbow |              | Libertarian           |
| <b>U</b> | Unenrolled    |              | American Independent  |
|          |               |              | Socialist             |
|          |               |              | Inter. 3rd Party      |
|          |               |              | Veteran Party America |
|          |               |              | Pirate                |

## DEMOCRATIC

Pr. 1   Pr. 2   Pr. 3   Pr. 4   Pr. 5   Pr. 6   Pr. 7   Pr. 8   Pr. 9   Pr. 10   TOTAL

### PRESIDENTIAL PREFERENCE

|               |           |           |           |           |           |           |           |           |           |           |            |
|---------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Barack Obama  | 56        | 51        | 39        | 33        | 36        | 58        | 37        | 64        | 29        | 33        | 436        |
| No Preference | 9         | 7         | 13        | 10        | 3         | 8         | 6         | 12        | 2         | 9         | 79         |
| Blank         | 2         | 7         | 2         | 2         | 6         | 4         | 6         | 8         | 2         | 4         | 43         |
| <b>TOTAL</b>  | <b>67</b> | <b>65</b> | <b>54</b> | <b>45</b> | <b>45</b> | <b>70</b> | <b>49</b> | <b>84</b> | <b>33</b> | <b>46</b> | <b>558</b> |

### STATE COMMITTEE MAN

|                    |           |           |           |           |           |           |           |           |           |           |            |
|--------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Guy William Glodis | 46        | 51        | 45        | 32        | 32        | 48        | 29        | 56        | 22        | 39        | 400        |
| Blank              | 21        | 14        | 9         | 13        | 13        | 22        | 20        | 28        | 11        | 7         | 158        |
| <b>TOTAL</b>       | <b>67</b> | <b>65</b> | <b>54</b> | <b>45</b> | <b>45</b> | <b>70</b> | <b>49</b> | <b>84</b> | <b>33</b> | <b>46</b> | <b>558</b> |

### STATE COMMITTEE WOMAN

|                |           |           |           |           |           |           |           |           |           |           |            |
|----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Mary Anne Dube | 55        | 55        | 47        | 33        | 32        | 53        | 37        | 59        | 25        | 40        | 436        |
| Blank          | 12        | 10        | 7         | 12        | 13        | 17        | 12        | 25        | 8         | 6         | 122        |
| <b>TOTAL</b>   | <b>67</b> | <b>65</b> | <b>54</b> | <b>45</b> | <b>45</b> | <b>70</b> | <b>49</b> | <b>84</b> | <b>33</b> | <b>46</b> | <b>558</b> |

### TOWN COMMITTEE

|                         |             |             |             |             |             |             |             |             |             |             |              |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Mary Ellen Killelea     | 40          | 40          | 27          | 23          | 27          | 38          | 20          | 38          | 19          | 25          | 297          |
| Deborah H. Peeples      | 48          | 44          | 31          | 26          | 30          | 44          | 34          | 51          | 22          | 35          | 365          |
| Paula Rowse Buonomo     | 43          | 42          | 26          | 22          | 34          | 45          | 27          | 48          | 19          | 27          | 333          |
| Rashid M. Shaikh        | 33          | 35          | 25          | 20          | 27          | 36          | 22          | 40          | 19          | 21          | 278          |
| Clifford C. Gerber      | 37          | 37          | 25          | 21          | 29          | 39          | 22          | 42          | 20          | 24          | 296          |
| Reginald J. Steele      | 35          | 35          | 25          | 24          | 27          | 38          | 20          | 38          | 19          | 23          | 284          |
| Wayne F. Keevan         | 33          | 34          | 24          | 21          | 29          | 37          | 22          | 40          | 18          | 23          | 281          |
| Lisa Talbot             | 34          | 36          | 27          | 22          | 28          | 37          | 22          | 41          | 18          | 27          | 292          |
| Kathleen M. Keohane     | 37          | 35          | 35          | 22          | 28          | 39          | 25          | 44          | 21          | 25          | 311          |
| Mark Adler              | 42          | 36          | 25          | 25          | 29          | 38          | 23          | 42          | 20          | 28          | 308          |
| Edward F. Fanjoy        | 32          | 38          | 23          | 20          | 26          | 36          | 20          | 40          | 19          | 21          | 275          |
| Jayne N. Mehne          | 40          | 39          | 29          | 22          | 31          | 45          | 26          | 44          | 18          | 28          | 322          |
| Carol Anne Geary        | 36          | 37          | 27          | 22          | 26          | 36          | 21          | 45          | 18          | 24          | 292          |
| Maureen Zingarelli      | 38          | 43          | 31          | 20          | 29          | 40          | 25          | 43          | 15          | 25          | 309          |
| Dawn M. Shannon         | 41          | 35          | 29          | 25          | 32          | 45          | 23          | 46          | 17          | 25          | 318          |
| Joanne P. Marsh         | 34          | 36          | 30          | 27          | 27          | 36          | 21          | 37          | 18          | 23          | 289          |
| Jason Palitsch          | 37          | 34          | 24          | 23          | 27          | 39          | 22          | 43          | 17          | 26          | 292          |
| Marion J. Buonomo       | 39          | 42          | 25          | 23          | 28          | 42          | 23          | 40          | 19          | 26          | 307          |
| Judith E. Merriman      | 35          | 34          | 28          | 20          | 27          | 34          | 20          | 38          | 19          | 24          | 279          |
| John S. Savageau        | 34          | 35          | 30          | 27          | 27          | 38          | 23          | 42          | 17          | 23          | 296          |
| Dorothy A. Thyden       | 33          | 33          | 27          | 19          | 27          | 35          | 20          | 37          | 15          | 23          | 269          |
| Patricia L. Keeton      | 36          | 33          | 26          | 24          | 27          | 42          | 22          | 39          | 16          | 23          | 288          |
| John D. Keeton, Jr.     | 35          | 35          | 23          | 21          | 26          | 40          | 21          | 38          | 16          | 21          | 276          |
| Kim L. Long             | 39          | 35          | 26          | 21          | 28          | 36          | 26          | 42          | 17          | 26          | 296          |
| Kristin M. Oliveri      | 38          | 43          | 32          | 23          | 28          | 41          | 25          | 47          | 19          | 27          | 323          |
| Melissa C. Byrne        | 37          | 36          | 27          | 26          | 31          | 44          | 22          | 47          | 18          | 24          | 312          |
| Paul R. Dobner          | 34          | 33          | 23          | 21          | 26          | 39          | 20          | 40          | 18          | 22          | 276          |
| Andrea J. Pereira       | 37          | 37          | 27          | 22          | 28          | 43          | 21          | 46          | 18          | 25          | 304          |
| Johanna B. Musselman    | 39          | 37          | 30          | 21          | 29          | 41          | 24          | 43          | 21          | 33          | 318          |
| David T. Musselman      | 34          | 36          | 26          | 20          | 28          | 43          | 22          | 44          | 20          | 31          | 304          |
| Katherine F. Wellington | 35          | 35          | 26          | 22          | 28          | 38          | 24          | 39          | 20          | 27          | 294          |
| Blank                   | 1200        | 1135        | 1051        | 880         | 701         | 1226        | 1007        | 1636        | 585         | 825         | 10246        |
| <b>TOTAL</b>            | <b>2345</b> | <b>2275</b> | <b>1890</b> | <b>1575</b> | <b>1575</b> | <b>2450</b> | <b>1715</b> | <b>2940</b> | <b>1155</b> | <b>1610</b> | <b>19530</b> |



## REPUBLICAN

|                          | Pr. 1      | Pr. 2      | Pr. 3      | Pr. 4      | Pr. 5      | Pr. 6      | Pr. 7      | Pr. 8      | Pr. 9      | Pr. 10     | TOTAL       |
|--------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| <b>PRESIDENTIAL PREF</b> |            |            |            |            |            |            |            |            |            |            |             |
| Ron Paul                 | 30         | 26         | 20         | 27         | 19         | 22         | 22         | 19         | 9          | 19         | 213         |
| Mitt Romney              | 264        | 169        | 119        | 174        | 190        | 236        | 323        | 290        | 136        | 204        | 2105        |
| Rick Perry               | 0          | 1          | 0          | 0          | 1          | 0          | 0          | 0          | 1          | 0          | 3           |
| Rick Santorum            | 34         | 18         | 29         | 12         | 29         | 27         | 23         | 36         | 18         | 24         | 250         |
| Jon Huntsman             | 2          | 0          | 0          | 0          | 5          | 4          | 3          | 2          | 1          | 0          | 17          |
| Michele Bachmann         | 1          | 1          | 0          | 0          | 1          | 1          | 1          | 0          | 0          | 0          | 5           |
| Newt Gingrich            | 14         | 10         | 7          | 10         | 14         | 13         | 11         | 12         | 7          | 9          | 107         |
| No Preference            | 5          | 4          | 2          | 3          | 2          | 1          | 1          | 2          | 1          | 1          | 22          |
| Blank                    | 0          | 2          | 1          | 0          | 2          | 2          | 1          | 1          | 0          | 2          | 11          |
| <b>TOTAL</b>             | <b>350</b> | <b>231</b> | <b>178</b> | <b>226</b> | <b>263</b> | <b>306</b> | <b>385</b> | <b>362</b> | <b>173</b> | <b>259</b> | <b>2733</b> |

## STATE COMMITTEE MAN

|                   |            |            |            |            |            |            |            |            |            |            |             |
|-------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| Brent J. Anderson | 154        | 115        | 78         | 103        | 108        | 136        | 157        | 162        | 69         | 114        | 1196        |
| James E. Knowlton | 85         | 61         | 55         | 81         | 80         | 74         | 110        | 102        | 55         | 71         | 774         |
| Blank             | 111        | 55         | 45         | 42         | 75         | 96         | 118        | 98         | 49         | 74         | 763         |
| <b>TOTAL</b>      | <b>350</b> | <b>231</b> | <b>178</b> | <b>226</b> | <b>263</b> | <b>306</b> | <b>385</b> | <b>362</b> | <b>173</b> | <b>259</b> | <b>2733</b> |

## STATE COMMITTEE WOMAN

|                       |            |            |            |            |            |            |            |            |            |            |             |
|-----------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| Mindy McKenzie-Hebert | 186        | 99         | 86         | 120        | 143        | 162        | 225        | 211        | 96         | 150        | 1478        |
| Chanel Prunier        | 117        | 91         | 64         | 71         | 79         | 99         | 104        | 103        | 49         | 66         | 843         |
| Blank                 | 47         | 41         | 28         | 35         | 41         | 45         | 56         | 48         | 28         | 43         | 412         |
| <b>TOTAL</b>          | <b>350</b> | <b>231</b> | <b>178</b> | <b>226</b> | <b>263</b> | <b>306</b> | <b>385</b> | <b>362</b> | <b>173</b> | <b>259</b> | <b>2733</b> |

## TOWN COMMITTEE

|                       |     |     |     |     |     |     |     |     |     |     |      |
|-----------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|
| Moirra E. Miller      | 195 | 119 | 95  | 120 | 158 | 177 | 219 | 206 | 95  | 144 | 1528 |
| Beverly Clark         | 151 | 97  | 78  | 96  | 122 | 152 | 143 | 160 | 91  | 100 | 1190 |
| Brenda A. Ljunggren   | 153 | 119 | 92  | 130 | 131 | 150 | 149 | 160 | 88  | 111 | 1283 |
| Janet E. DiLeo        | 171 | 117 | 87  | 110 | 130 | 161 | 163 | 161 | 93  | 105 | 1298 |
| Deborah W. Hemdal     | 146 | 97  | 81  | 95  | 117 | 136 | 135 | 144 | 95  | 105 | 1151 |
| Richard E. Nickle     | 141 | 100 | 86  | 107 | 116 | 139 | 133 | 143 | 86  | 97  | 1148 |
| Vincent P. DiLeo      | 169 | 120 | 90  | 106 | 128 | 154 | 155 | 163 | 94  | 106 | 1285 |
| Ronald J. Bertelli    | 152 | 117 | 89  | 100 | 123 | 151 | 141 | 159 | 89  | 105 | 1226 |
| Joseph W. Manzoli     | 161 | 112 | 81  | 105 | 140 | 151 | 152 | 164 | 92  | 103 | 1261 |
| Donna J. Cipro        | 151 | 104 | 96  | 104 | 120 | 148 | 147 | 159 | 93  | 105 | 1227 |
| Joseph A. Najarian    | 143 | 110 | 92  | 98  | 119 | 142 | 140 | 146 | 89  | 105 | 1184 |
| Chanel N. Prunier     | 173 | 120 | 97  | 112 | 134 | 177 | 172 | 165 | 95  | 122 | 1367 |
| Michael P. Rossettie  | 141 | 103 | 83  | 96  | 117 | 139 | 134 | 144 | 86  | 99  | 1142 |
| George E. Lamothe     | 149 | 106 | 89  | 98  | 121 | 140 | 139 | 147 | 89  | 99  | 1177 |
| Frank A. Cambria      | 141 | 97  | 80  | 96  | 119 | 140 | 130 | 150 | 87  | 99  | 1139 |
| Cheryl A. Kristant    | 140 | 100 | 82  | 99  | 118 | 137 | 133 | 144 | 87  | 100 | 1140 |
| Mindy McKenzie-Hebert | 203 | 120 | 99  | 123 | 156 | 193 | 217 | 216 | 114 | 150 | 1591 |
| David P. Hebert       | 172 | 107 | 86  | 106 | 134 | 158 | 164 | 170 | 96  | 126 | 1319 |
| Matthew A. Beaton     | 255 | 136 | 110 | 130 | 180 | 216 | 268 | 269 | 123 | 172 | 1859 |
| Laura M. Beaton       | 214 | 113 | 96  | 115 | 149 | 191 | 204 | 220 | 104 | 142 | 1548 |
| Hannah E. Kane        | 178 | 103 | 85  | 108 | 146 | 163 | 183 | 183 | 97  | 119 | 1365 |
| James F. Kane         | 194 | 108 | 89  | 111 | 147 | 168 | 208 | 193 | 98  | 122 | 1438 |
| Phu Mai               | 146 | 104 | 85  | 92  | 120 | 145 | 134 | 154 | 88  | 104 | 1172 |
| Kenneth B. Swift      | 156 | 110 | 87  | 97  | 121 | 150 | 146 | 170 | 92  | 101 | 1230 |
| Viola S. Jefferson    | 179 | 104 | 85  | 96  | 130 | 164 | 179 | 195 | 96  | 109 | 1337 |
| Jonathan C. Ricker    | 171 | 117 | 89  | 103 | 126 | 153 | 151 | 171 | 92  | 102 | 1275 |
| Paul F. Rinkus        | 145 | 99  | 80  | 92  | 119 | 144 | 135 | 147 | 86  | 96  | 1143 |
| Bernard J. Forlette   | 155 | 99  | 77  | 95  | 119 | 140 | 137 | 148 | 85  | 95  | 1150 |
| John T. Campbell      | 152 | 104 | 79  | 92  | 121 | 152 | 172 | 160 | 87  | 99  | 1218 |

|                                   | Pr. 1        | Pr. 2       | Pr. 3       | Pr. 4       | Pr. 5       | Pr. 6        | Pr. 7        | Pr. 8        | Pr. 9       | Pr. 10      | TOTAL        |
|-----------------------------------|--------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|-------------|-------------|--------------|
| <b>TOWN COMMITTEE (Continued)</b> |              |             |             |             |             |              |              |              |             |             |              |
| J. Erik Hemdal                    | 140          | 95          | 75          | 91          | 117         | 134          | 128          | 140          | 91          | 100         | 1111         |
| Brian R. Beaton                   | 189          | 106         | 92          | 103         | 139         | 184          | 195          | 203          | 98          | 130         | 1439         |
| Thomas J. Reid                    | 144          | 97          | 79          | 93          | 115         | 141          | 139          | 144          | 91          | 96          | 1139         |
| Karen E. Polito                   | 280          | 175         | 143         | 170         | 201         | 252          | 322          | 286          | 141         | 204         | 2174         |
| Stephan M. Rodolakis              | 167          | 113         | 83          | 101         | 128         | 157          | 190          | 180          | 95          | 113         | 1327         |
| James F. Corrigan                 | 148          | 101         | 78          | 95          | 120         | 153          | 145          | 149          | 88          | 101         | 1178         |
| Blank                             | 6385         | 4236        | 3135        | 4225        | 4604        | 5158         | 7673         | 6657         | 2744        | 5079        | 49896        |
| <b>TOTAL</b>                      | <b>12250</b> | <b>8085</b> | <b>6230</b> | <b>7910</b> | <b>9205</b> | <b>10710</b> | <b>13475</b> | <b>12670</b> | <b>6055</b> | <b>9065</b> | <b>95655</b> |

### GREEN RAINBOW

|                                | Pr. 1    | Pr. 2    | Pr. 3    | Pr. 4    | Pr. 5    | Pr. 6    | Pr. 7    | Pr. 8    | Pr. 9    | Pr. 10   | TOTAL    |
|--------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>PRESIDENTIAL PREFERENCE</b> |          |          |          |          |          |          |          |          |          |          |          |
| Kent Mesplay                   | 2        | 0        | 1        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 3        |
| Jill Stein                     | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Harley Mikkelson               | 1        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 1        |
| No Preference                  | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Blank                          | 3        | 0        | 1        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 4        |
| <b>TOTAL</b>                   |          |          |          |          |          |          |          |          |          |          |          |
| <b>STATE COMMITTEE MAN</b>     |          |          |          |          |          |          |          |          |          |          |          |
| All Others                     | 3        | 0        | 1        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 4        |
| Blank                          | 3        | 0        | 1        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 4        |
| <b>TOTAL</b>                   |          |          |          |          |          |          |          |          |          |          |          |
| <b>STATE COMMITTEE WOMAN</b>   |          |          |          |          |          |          |          |          |          |          |          |
| All Others                     | 3        | 0        | 1        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 4        |
| Blank                          | 3        | 0        | 1        | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 4        |
| <b>TOTAL</b>                   |          |          |          |          |          |          |          |          |          |          |          |
| <b>TOWN COMMITTEE</b>          |          |          |          |          |          |          |          |          |          |          |          |
| All Others                     | 30       | 0        | 10       | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 40       |
| Blank                          | 30       | 0        | 10       | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 40       |
| <b>TOTAL</b>                   | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

# TOWN OF SHREWSBURY TOWN ANNUAL ELECTION MAY 1, 2012

In accordance with the warrant, the polls were opened at 7:00 A.M. and closed at 8:00 P.M. Voters met at their respective voting places: Precinct 1 at the Richard D. Carney Municipal Office Building, 100 Maple Ave.; Precinct 2 at the Frohsinn Club, 25 North Quinsigamond Ave.; Precinct 3 at Calvin Coolidge School, 17 Florence St.; Precinct 4 at the Scandinavian Athletic Club, 438 Lake St.; Precincts 5 & 10 at the Sewer/Water Dept., 209 South St.; Precinct 6 at the Senior Center, 98 Maple Ave.; Precinct 7 & 8 at Spring Street School, 123 Spring St.; Precinct 9 at Fire Station #3, 20 CenTech Blvd. All precincts had reported by 8:30 P.M.

## Votes were as follows:

| Pr.1 | Pr.2 | Pr.3 | Pr.4 | Pr.5 | Pr.6 | Pr.7 | Pr.8 | Pr.9 | Pr. 10 | TOTAL |
|------|------|------|------|------|------|------|------|------|--------|-------|
| 512  | 303  | 191  | 224  | 338  | 494  | 424  | 540  | 213  | 283    | 3522  |
| 20%  | 14%  | 10%  | 11%  | 17%  | 21%  | 17%  | 21%  | 13%  | 13%    | 16%   |

## Registered Voters:

|       |       |       |       |       |       |       |       |       |       |        |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|
| 2,581 | 2,186 | 2,019 | 2,131 | 2,028 | 2,431 | 2,554 | 2,628 | 1,631 | 2,164 | 22,353 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|

One hundred eighty eight absentee ballot applications were processed.

## MODERATOR, for three years

|                        | Pr.1 | Pr.2 | Pr.3 | Pr.4 | Pr.5 | Pr.6 | Pr.7 | Pr.8 | Pr.9 | Pr.10 | Total |
|------------------------|------|------|------|------|------|------|------|------|------|-------|-------|
| * Christopher G. Mehne | 414  | 236  | 156  | 174  | 262  | 362  | 319  | 393  | 165  | 203   | 2684  |
| All Others             | 1    | 0    | 0    | 0    | 1    | 0    | 0    | 0    | 1    | 3     | 6     |
| Blank                  | 97   | 67   | 35   | 50   | 75   | 132  | 105  | 147  | 47   | 77    | 832   |
| Total                  | 512  | 303  | 191  | 224  | 338  | 494  | 424  | 540  | 213  | 283   | 3522  |

## SELECTMAN, for three years

|                            | Pr.1 | Pr.2 | Pr.3 | Pr.4 | Pr.5 | Pr.6 | Pr.7 | Pr.8 | Pr.9 | Pr.10 | Total |
|----------------------------|------|------|------|------|------|------|------|------|------|-------|-------|
| * James F. Kane            | 382  | 179  | 117  | 141  | 256  | 322  | 356  | 381  | 151  | 210   | 2495  |
| Benjamin W. Tartaglia, Sr. | 126  | 118  | 72   | 79   | 82   | 166  | 58   | 136  | 56   | 67    | 960   |
| All Others                 | 1    | 0    | 0    | 0    | 0    | 0    | 1    | 0    | 1    | 2     | 5     |
| Blank                      | 3    | 6    | 2    | 4    | 0    | 6    | 9    | 23   | 5    | 4     | 62    |
| Total                      | 512  | 303  | 191  | 224  | 338  | 494  | 424  | 540  | 213  | 283   | 3522  |

## SCHOOL COMMITTEE, for three years

|                  | Pr.1 | Pr.2 | Pr.3 | Pr.4 | Pr.5 | Pr.6 | Pr.7 | Pr.8 | Pr.9 | Pr.10 | Total |
|------------------|------|------|------|------|------|------|------|------|------|-------|-------|
| * Jason Palitsch | 389  | 226  | 145  | 168  | 261  | 344  | 300  | 367  | 157  | 196   | 2553  |
| All Others       | 3    | 1    | 0    | 0    | 0    | 1    | 2    | 0    | 3    | 5     | 15    |
| Blank            | 120  | 76   | 46   | 56   | 77   | 149  | 122  | 173  | 53   | 82    | 954   |
| Total            | 512  | 303  | 191  | 224  | 338  | 494  | 424  | 540  | 213  | 283   | 3522  |

**TRUSTEES OF PUBLIC LIBRARY, for three years**

|                         | <b>Pr.1</b> | <b>Pr.2</b> | <b>Pr.3</b> | <b>Pr.4</b> | <b>Pr.5</b> | <b>Pr.6</b> | <b>Pr.7</b> | <b>Pr.8</b> | <b>Pr.9</b> | <b>Pr.10</b> | <b>Total</b> |
|-------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| * Walter J. Avis, Jr.   | 319         | 193         | 116         | 145         | 221         | 302         | 255         | 297         | 135         | 167          | 2150         |
| * Laurie Lindberg Hogan | 338         | 213         | 139         | 161         | 220         | 311         | 265         | 324         | 146         | 182          | 2299         |
| * Carl A. Larson        | 319         | 191         | 122         | 148         | 218         | 291         | 244         | 303         | 126         | 166          | 2128         |
| All Others              | 0           | 0           | 0           | 0           | 1           | 1           | 0           | 0           | 1           | 0            | 3            |
| Blank                   | 560         | 312         | 196         | 218         | 354         | 577         | 508         | 696         | 231         | 334          | 3986         |
| Total                   | 1536        | 909         | 573         | 672         | 1014        | 1482        | 1272        | 1620        | 639         | 849          | 10566        |

**TRUSTEES OF PUBLIC LIBRARY, for one year (to fill vacancy)**

|                    | <b>Pr.1</b> | <b>Pr.2</b> | <b>Pr.3</b> | <b>Pr.4</b> | <b>Pr.5</b> | <b>Pr.6</b> | <b>Pr.7</b> | <b>Pr.8</b> | <b>Pr.9</b> | <b>Pr.10</b> | <b>Total</b> |
|--------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| * Beth N. Casavant | 348         | 215         | 140         | 163         | 234         | 309         | 279         | 345         | 153         | 193          | 2379         |
| All Others         | 0           | 1           | 0           | 0           | 0           | 0           | 2           | 0           | 0           | 0            | 3            |
| Blank              | 164         | 87          | 51          | 61          | 104         | 185         | 143         | 195         | 60          | 90           | 1140         |
| Total              | 512         | 303         | 191         | 224         | 338         | 494         | 424         | 540         | 213         | 283          | 3522         |

**SHREWSBURY HOUSING AUTHORITY, for five years**

|                  | <b>Pr.1</b> | <b>Pr.2</b> | <b>Pr.3</b> | <b>Pr.4</b> | <b>Pr.5</b> | <b>Pr.6</b> | <b>Pr.7</b> | <b>Pr.8</b> | <b>Pr.9</b> | <b>Pr.10</b> | <b>Total</b> |
|------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| * Richard Ricker | 369         | 230         | 143         | 174         | 246         | 328         | 274         | 350         | 160         | 188          | 2462         |
| All Others       | 0           | 1           | 0           | 0           | 2           | 0           | 0           | 1           | 0           | 4            | 8            |
| Blank            | 143         | 72          | 48          | 50          | 90          | 166         | 150         | 189         | 53          | 91           | 1052         |
| Total            | 512         | 303         | 191         | 224         | 338         | 494         | 424         | 540         | 213         | 283          | 3522         |

## TOWN MEETING MEMBERS

### PRECINCT ONE (25 to be elected)

#### TOWN MEETING MEMBER, for 3, 2, 1 year

|                             |       |
|-----------------------------|-------|
| * Mark Adler                | 233   |
| * Gail Ann Aslanian         | 175   |
| * Maurice J. Boisvert       | 203   |
| * Arthur B. Brunell, Jr.    | 203   |
| * Gene E. Buddenhagen       | 232   |
| * Catherine C. Cooper       | 191   |
| * Richard B. Cooper         | 173   |
| * Timothy J. Daly           | 226   |
| * Bonnie E. Gibbs           | 183   |
| * Mark R. Harris            | 166   |
| * Christopher W. Kirk       | 144   |
| * David Joseph Lizotte, Jr. | 243   |
| * John V. Martello          | 159   |
| Judith E. Merriman          | 143   |
| William R. Miller           | 139   |
| * Frances J. Nugent         | 182   |
| * Clare M. O'Connor         | 194   |
| * Karen Warnke O'Neill      | 163   |
| * William P. Orfalea        | 162   |
| * Melanie K. Petrucci       | 204   |
| * Richard Ricker            | 236   |
| * Lynn M. Roy               | 174   |
| * Paul N. Taylor            | 150   |
| * Christa C. Duprey         | 178   |
| * Bernard J. Forletta       | 152   |
| * Carol J. McWilliams       | 232   |
| * Joseph F. Milan           | 154   |
| All Others                  | 4     |
| Blank                       | 7802  |
| Total                       | 12800 |

### PRECINCT TWO (24 to be elected)

#### TOWN MEETING MEMBER, for 3, 2, 1 year

|                       |     |
|-----------------------|-----|
| * Edward Tim Callahan | 149 |
| * Andrew C. Carlson   | 150 |
| * John Cygielnik      | 139 |
| * Jason deSourdis     | 132 |
| * Lorraine M. Folsom  | 156 |
| * William P. Gordon   | 146 |
| * Ralph Iaccarino     | 158 |
| * Barbara J. Kickham  | 121 |
| * Thomas P. Luby      | 140 |
| * John B. Lukach      | 145 |
| * Stephen R. Meola    | 152 |

### PRECINCT TWO (continued)

|                          |      |
|--------------------------|------|
| * Robert Millette        | 131  |
| * John J. Morrissey      | 151  |
| * Donna Largess O'Connor | 192  |
| * Joseph K. Samara       | 136  |
| * A. Wayne Sampson       | 166  |
| * Elizabeth A.M. Bell    | 130  |
| * Maurice M. DePalo      | 166  |
| * Christopher K. Gaines  | 137  |
| * Jordan J. Rubin        | 137  |
| * Colleen J. Connolly    | 1    |
| * Patricia Kalashian     | 1    |
| * Mahesh R. Reshamwala   | 1    |
| * Dadene M. Robert       | 2    |
| Blank                    | 4222 |
| Total                    | 7161 |

### PRECINCT THREE (23 to be elected)

#### TOWN MEETING MEMBER, for 3, 2, 1 year

|                         |      |
|-------------------------|------|
| * Florence R. Bergquist | 117  |
| * Steven C. Boulay      | 98   |
| * Bruce R. Card         | 127  |
| * Linda L. Derosier     | 92   |
| * John K. Donahue       | 102  |
| * Brian G. Goodness     | 89   |
| * Melvin P. Gordon      | 100  |
| * Laurie Lindberg Hogan | 106  |
| * Matthew J. Hogan      | 97   |
| * Kathleen M. Keohane   | 99   |
| * Edward T. Lenehan     | 91   |
| * Leigh R. Sanborn      | 95   |
| * Joseph A. Thomas      | 113  |
| * Paula M. Vincequere   | 104  |
| * Joseph J. Zecco, Jr.  | 118  |
| * Alicia E. Ernst       | 100  |
| * Dean C. Gillam        | 88   |
| * Nicholas A. Panarelli | 117  |
| * Ronald O. Sanborn     | 3    |
| * Noelle L. Freeman     | 2    |
| * Raymond Leboeuf       | 2    |
| Joseph Najarian         | 1    |
| Blank                   | 2532 |
| Total                   | 4393 |

**PRECINCT FOUR (23 to be elected)****TOWN MEETING MEMBER, for 3, 2, 1 year**

|                            |      |
|----------------------------|------|
| * Peter N. Collins         | 136  |
| * Martha P. Deering        | 133  |
| * Lynne Detarando Grden    | 122  |
| * Joseph T. Dyer, Jr.      | 135  |
| * Derek A. Grillo          | 125  |
| * Karin J. Hemmerdinger    | 121  |
| * Kurt S. Hultgren         | 134  |
| * Beverly A. Johnson       | 129  |
| * Brenda A. Ljunggren      | 141  |
| * Jonathan S. Mack         | 122  |
| * James McKiernan, Jr.     | 126  |
| * Richard E. Nickle        | 127  |
| * Arthur B. Patterson      | 122  |
| * Nicholas J. Todisco, Jr. | 136  |
| * Michele A. Villani       | 119  |
| * Kris A. Vokes            | 136  |
| * John A. Wahlstrom        | 122  |
| * Sandra Alice Weed        | 123  |
| * Kelly Carey              | 120  |
| * Hector L. Cruz           | 130  |
| * Robert A. Shaw, Jr.      | 136  |
| * Cheryl A. Kristant       | 2    |
| Susan P. Mulcahy           | 1    |
| Michael J. Paika           | 1    |
| * Linda J. Sarkisian       | 5    |
| Jon C. Stewart             | 1    |
| Blank                      | 2447 |
| Total                      | 5152 |

**PRECINCT FIVE (24 to be elected)****TOWN MEETING MEMBER, for 3, 2, 1 year**

|                            |     |
|----------------------------|-----|
| * Cathleen M. Burke        | 164 |
| * Michael F. Campaniello   | 168 |
| * Errol E. Ethier          | 130 |
| * Joan Elaine Ethier       | 129 |
| * Maureen P. Harrington    | 126 |
| * James J. Hoogasian       | 125 |
| * Hannah E. Kane           | 204 |
| * James F. Kane            | 198 |
| * John F. Knipe, Jr.       | 145 |
| * Stanley L. Koch          | 126 |
| * Deborah P. Lebeaux       | 180 |
| * John I. Lebeaux          | 201 |
| * Judith Lindeborg         | 128 |
| * Lynn A. Ljunggren        | 133 |
| * Robert C. Ljunggren, Jr. | 127 |

**PRECINCT FIVE (continued)**

|                             |      |
|-----------------------------|------|
| * Malanie A. Magee          | 133  |
| * James E. McDonald         | 110  |
| * Kimberly A. Parker-Nadeau | 124  |
| * L. Patrick Pitney         | 127  |
| * James E. Stencil          | 120  |
| * John Tsombakos            | 123  |
| * Michael Vescere           | 121  |
| Robert H. Whitaker          | 108  |
| * David J. Campaniello      | 139  |
| * Michael D. Thomas         | 115  |
| All Others                  | 6    |
| Blank                       | 4602 |
| Total                       | 8112 |

**PRECINCT SIX (25 to be elected)****TOWN MEETING MEMBER, for 3, 2, 1 year**

|                             |       |
|-----------------------------|-------|
| *George K. Bergstrom        | 219   |
| *John H. Bowles             | 193   |
| *Kevin T. Byrne             | 269   |
| *Melissa C. Byrne           | 217   |
| *Paul Campaniello           | 196   |
| *Isabelle C. Chang          | 215   |
| *Henry J. Fitzgerald        | 242   |
| *Glenn E. Johnson           | 165   |
| *Everett M. Joseph          | 169   |
| *Paul W. Keegan             | 225   |
| *Amy L. Kotsopoulos         | 198   |
| *Michael Lapomardo          | 202   |
| *Bonnie L. O'Brien          | 217   |
| *Marcia E. Pereira          | 186   |
| *Jonathan C. Ricker         | 186   |
| *Ronald I. Rosen            | 172   |
| *Dawn M. Shannon            | 229   |
| *Bruce C. Sullivan          | 155   |
| *Carol C. Swydan            | 163   |
| Dorothy A. Thyden           | 145   |
| *John D. Tyndall            | 169   |
| Mark A. Veligor             | 123   |
| *Mary K. Courtemanche       | 169   |
| *Glen D. Lucchese           | 159   |
| *James N. Mattero           | 163   |
| Jason J. Port               | 121   |
| *Preston A. Shaw            | 149   |
| *Benjamin W. Tartaglia, Sr. | 194   |
| All Others                  | 5     |
| Blank                       | 7135  |
| TOTAL                       | 12350 |

**PRECINCT SEVEN** 25 to be elected**TOWN MEETING MEMBER**, for 3, 2, 1 year

|                                 |              |
|---------------------------------|--------------|
| * Alice E. Brennan              | 186          |
| * Ann Marie Cairns              | 113          |
| * John T.Campbell               | 119          |
| * Peter D. Collins              | 111          |
| * Deborah L. DelDotto           | 104          |
| * Donald R. Gray                | 122          |
| * Bretta M.Karp                 | 160          |
| * Kathleen Keohane              | 171          |
| John P. Martin                  | 76           |
| * John P. Masiello              | 134          |
| * Kathleen F. McCarthy          | 99           |
| * John F. McDonald              | 93           |
| Brigid E. Malee-Rubin           | 85           |
| * Debra Page Mooney             | 162          |
| * Mark T. Murray                | 180          |
| * Dina A. Nichols               | 143          |
| Paul T. Ottaviano               | 79           |
| * Deborah H. Peeples            | 198          |
| * Judith L. Polito              | 167          |
| * Kenneth F. Polito             | 163          |
| Victoria J. Pugliese            | 85           |
| * Christopher P. Rutigliano,Sr. | 108          |
| * John R. Samia                 | 200          |
| Dale W. Schaetzke               | 61           |
| * William J. Shine              | 96           |
| * Nicholas A. Smyrnios          | 87           |
| * Michael J. Thompson           | 99           |
| H. Bradford White, Jr.          | 68           |
| Brian R. Austin                 | 81           |
| * Jeffrey M. Billingham         | 86           |
| David W. Gouveia                | 79           |
| * Melissa S. Pride-Fahs         | 92           |
| * Daniel M. Schwartz            | 115          |
| All Others                      | 11           |
| Blank                           | 6667         |
| <b>TOTAL</b>                    | <b>10600</b> |

**PRECINCT EIGHT** (25 to be elected)**TOWN MEETING MEMBER**, for 3, 2, 1 year

|                         |     |
|-------------------------|-----|
| * Erin Hughes Canzano   | 246 |
| * Beth N. Casavant      | 180 |
| * Edwin G. Coghlin, Jr. | 264 |
| * Joyce M. Danielson    | 256 |
| * Robert H. Dumas       | 146 |
| * Michael L. Filiere    | 150 |
| * Roberta R. Goldman    | 235 |
| * Bradford F. Green     | 154 |
| * Robert D. Holland     | 203 |
| * Erin P. Hruskoci      | 146 |
| * Viola S. Jefferson    | 223 |

**PRECINCT EIGHT (continued)**

|                         |              |
|-------------------------|--------------|
| * Andrew MacIsaac       | 138          |
| * Elizabeth O. McCollum | 182          |
| * Maria Narducci        | 155          |
| * Judith A. Ostrosky    | 158          |
| * Kristina M. Palomba   | 172          |
| * Lynne M. Perreault    | 155          |
| * Jean C. Potter        | 157          |
| * James M. Shea         | 198          |
| Frank B. Stille         | 123          |
| * Michael A. Trotto     | 168          |
| * Nancy M. Trotto       | 179          |
| * Frances Whitney       | 201          |
| * Brian R. Beaton       | 238          |
| * Lisa A. Bruschi       | 131          |
| Norma I. Cappola        | 127          |
| * William P. Gooley     | 152          |
| Kerry M. Kent           | 114          |
| All Others              | 5            |
| Blank                   | 8544         |
| <b>TOTAL</b>            | <b>13500</b> |

**PRECINCT NINE** (23 to be elected)**TOWN MEETING MEMBER**, for 3, 2, 1 year

|                        |             |
|------------------------|-------------|
| * Steven R. Danielson  | 111         |
| * Donald L. Filiere    | 95          |
| * M. Janice Filiere    | 99          |
| * James Flynn          | 96          |
| * Sandra M. Fryc       | 120         |
| * Lisa K. Greene       | 107         |
| * Melisa A. Hollenback | 111         |
| * Paul F. Kennedy      | 106         |
| * Neena Mohanka        | 91          |
| * Jason Palitsch       | 101         |
| * Peter A. Reilly      | 103         |
| * Stephen T. Scott     | 90          |
| * Gail A. Sokolowski   | 91          |
| * Laura J. Spangenberg | 109         |
| * Judy M. Vedder       | 111         |
| * Lucinda B. Day       | 101         |
| * Patricia K. Erickson | 87          |
| * Mohammad M. Haq      | 79          |
| * William J. Hemdal    | 87          |
| * Suzanne C. Remington | 101         |
| * Elliott R. Scott     | 86          |
| Joseph M. Buduo        | 1           |
| Maureen E. Pellizzari  | 1           |
| * Elizabeth Rhodes     | 4           |
| Robin Rhodes           | 2           |
| * Michael J. Stefani   | 4           |
| Patricia S. Wolohan    | 1           |
| Blank                  | 2804        |
| <b>TOTAL</b>           | <b>4899</b> |

# **TOWN OF SHREWSBURY ANNUAL TOWN MEETING MAY 21, 2012**

The meeting was called to order at 7:10 P.M. in the Oak Middle School auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 208 town meeting members present, including the moderator. As the first order of business the moderator examined the warrant and the constable's return and asked for and received unanimous consent to waive the reading of the warrant.

The moderator invited Frances Whitney, veteran Town Meeting Member to lead the assembly in the pledge of allegiance to the flag. Fran has served the town in many ways including several terms on the Finance Committee, School Committee and Board of Library Trustees which she still serves on. In addition, Fran has served for 42 years as Town Meeting Member. She is a passionate advocate for the preservation of our town's history, buildings, books and of course, our trees.

The assembly remained standing for our National Anthem, which was performed by David Audet, Jr., Frank Castagna, Briana Huie, Michaela Hummer, Julia Imbalzano, Nathan Kessel, Lotem Nativ, Adam Proch and Sarah Quinn, students from the Shrewsbury High School *a cappella* choir, led by Michael Lapomardo under the direction of Bonnie Narcisi-Gorey, Director of Music for the Shrewsbury Public Schools.

A moment of silence was observed in memory of Richard D. Carney, former Town Manager who passed away in October of 2011. The community suffered a tremendous loss with his passing. Mr. Carney served as Town Manager from 1957 – 1997. His 40 year tenure was the longest of any Town Manager to serve in the same town in Massachusetts. Countless individuals were inspired by his example to serve the community and benefited from his experience, advice and mentoring. This respect and affection was reflected in the renaming of the municipal office building in his honor at his retirement.

All newly elected and re-elected town meeting members present were sworn to the faithful performance of their duties.

The moderator recognized individuals seated on the stage of the auditorium starting with Finance Committee, Assistant to the Town Manager, Town Counsel, Town Clerk, Town Manager and Board of Selectmen. James Kane was congratulated on his recent re-election to the Board of Selectmen.

The moderator also acknowledged the presence of School Department officials seated in the auditorium including Dr. Joseph Sawyer, Superintendent of Schools, Mary Beth Banios, Assistant Superintendent, Liam Hurley, Director of Business Services and Thomas Kennedy, Director of Human Resources, who will be retiring at the end of the school year after serving twelve years as the first Director of Human Resources for the town.. Tom was thanked for his outstanding service to the School Department. Jason



Palitsch was welcomed as newly elected School Committee member and Steve Levine was thanked for his service of three years as School Committee member.

Another School Department official recognized was Alice Brennan, Principal of Beal School Early Childhood Center who will be retiring after a 25 year career in teaching. Alice has served the community for many years as both an educator and Town Meeting Member in Precinct 7. She was a kindergarten teacher, curriculum specialist and instructional coach before taking the helm as Principal of Beal School. Alice was thanked for her outstanding service the town.

The Personnel Board and Department Heads seated in the auditorium were all recognized.

The moderator explained the procedure of town meeting based on General Laws of the Commonwealth of Massachusetts, General By-Laws of the Town of Shrewsbury and Cushing's Manual of Parliamentary Practice.

A procedural motion presented by the moderator was moved and seconded and it was

**VOTED** to adjourn each session of our Town Meeting at 10:30 P.M. or at the completion of any moved motion before us at 10:30 P.M.

An asterisk indicates articles recommended by the Finance Committee:

**\*Article 1: Reports of Town Officers and Committees**

**Report Of School Building Committee  
May 21, 2012**

**Spring Street Greening Project:**

In 2011, the Massachusetts School Building Authority (MSBA) authorized a "Green Repair Program" aimed at improving the energy efficiency in schools. We were fortunate to have the Spring St. Elementary School selected for this grant. Our project is specifically aimed at replacing the aging roof and the windows with highly efficient modern systems. Last summer we replaced the existing black roof with a new white, EPDM roof and at the same time replaced and increased the insulation below the EPDM membrane. The new white roof will greatly reduce solar heat gain. The window replacement program will commence this summer and will be completed before the start of the new school year. The estimated project costs are approximately \$1.31M. Our reimbursement rate is 50.16% of the eligible costs.

**Sherwood Middle School:**

The Sherwood Middle School project is progressing well and continues to be under budget and ahead of schedule. As you are aware from my previous updates, the construction bids came in substantially under budget. Accordingly the MSBA recently approved a revised and reduced project funding agreement at \$43,947,705. This is approx. \$3.32M below our initial budget.

This budget includes various project contingencies totaling \$3,624,934. To date we have expended approximately \$732K of those contingencies. To put this into perspective, the \$732K committed to date represents 20% of our total contingency budget. You should also be aware that the project is approximately 73% complete. It is very likely we will not spend a substantial portion of the remaining contingency thus further lowering the overall cost of the project.

Of note to the community is upcoming site work this summer. We anticipate that the road in front of the new school will be removed, graded and replaced during the summer vacation period. There will be no access through this area during that period.

We anticipate that the new facility will be complete by November 2012 and are working with the school administration for a possible February 2013 move-in. Demolition of the existing structure and remaining site work will follow the move-in and continue through September 2013.

Town Meeting Members, we have received the full benefit of the expertise derived from our design team, our construction team and our project management team. They communicate and collaborate extremely well. This project has been nearly flawless to date in its execution and we look forward to finishing the final phases of our project in that same professional manner and spirit.

Respectfully submitted:

Henry Fitzgerald: Chair School Building Committee  
Dan Morgado: Town Manager  
Dr. Joseph Sawyer: Superintendent Public Schools  
Bob Cox: Superintendent of Public Buildings  
Erin Canzano: School Committee  
Kathy Nash: Community Member  
Daniel Wolohan: Community Member

**Shrewsbury Open Space And Recreation Plan Committee  
Shrewsbury, Massachusetts  
May 21, 2012**

The Open Space and Recreation Plan (OSRP) Committee respectfully submits this report to Town Meeting on the progress of the OSRP.

The most recent OSRP for the Town of Shrewsbury was completed in 2000 and expired in 2005. The Town hired the Central Massachusetts Regional Planning Commission (CMRPC) in May 2011 to update the OSRP using funds in a land use account paid by a developer. In July 2011, the Board of Selectmen appointed the OSRP Committee to guide the project. A valid OSRP allows the Town to be eligible for state and federal grants related to open space and recreation.

The plan process included updating demographics, history, natural and cultural resources and devising goals and action items. This information was guided by the information gathered by the distribution of two community wide surveys, a public forum and approximately seven (7) Committee meetings.

The plan has been completed and is being submitted this month to the Department of Conservation Services for their review and endorsement.

Respectfully Submitted,

Kristen D. Las, Principal Planner/Economic Development Coordinator  
Mindy McKenzie Hebert, Planning Board Representative  
Kenneth Polito, Conservation Commission and Lake Quinsigamond Commission  
James Brown, Parks and Cemetery Commission  
Martha Gach, Member at Large  
Larry Barbash, Member at Large  
Jack Perreault, Town Engineer  
Angela Snell, Parks & Recreation & Cemetery Director  
Brad Stone, Conservation Commission Agent

**VOTED UNANIMOUSLY** a motion to accept the reports of the School Building Committee and the Shrewsbury Open Space and Recreation Plan Committee.

**\*Article 2: Wright and Harlow Charitable Fund**

**VOTED UNANIMOUSLY** a motion that the following individuals be named trustees of the Wright and Harlow Charitable Trust Fund:

|                        |                   |
|------------------------|-------------------|
| Gail E. Claflin        | Donald R. Gray    |
| William A. Davis       | Harry H. Shepard  |
| Dawn M. Shannon        | Raymond G. Harlow |
| Robert H. Claflin, Jr. |                   |

**\*Article 3: Personnel Bylaw  
Classification and Compensation Plan**

**VOTED** a motion to end debate and vote the amended motion under Article 3.

**VOTED** a motion to amend the Classification and Compensation Plan and the Consolidated Personnel Bylaw by repealing the salary schedules and the assignment of position classes to compensation grades and by adopting new salary schedules and new assignment of position classes to compensation grades prepared by the Personnel Board and on file in the office of the Town Clerk, and said new salary schedules and the assignment of position classes to be effective on July 1, 2012.

**\*Article 4: Medical Expenses  
Retired Disabled Police Officers and Firefighters**

**VOTED** an amended motion to raise the sum of \$2,290.81 to pay the medical expenses of retired disabled police officers and firefighters.

**\*Article 5: Transfer from Free Cash  
to Various Departmental Appropriations**

**VOTED** a motion to transfer the sum of \$621,855.00 from Free Cash to fund departmental appropriations for Fiscal 2012 as follows:

| Department                | Account                            | Amount           | Explanation  |
|---------------------------|------------------------------------|------------------|--|
| Treasurer Collector       | Professional Services – 520130     | \$15,000         | Bank and lockbox fees  |
|                           | Clearing & Sale Tax Title – 570700 | \$5,600          | Increased level of activity  |
|                           | <b>Department Total</b>            | <b>\$20,600</b>  |  |
| Town Clerk                | Professional Services - 520130     | <b>\$13,500</b>  | Long term absences required fill in  |
| Elections & Registrations | S&W Temporary (02) - 510030        | \$14,500         | Costs associated with special election   |
|                           | S&W Temporary (03) - 510030        | \$6,000          | Costs associated with special election   |
|                           | Professional Services – 520130     | \$6,500          | Costs associated with special election   |
|                           | <b>Department Total</b>            | <b>\$27,000</b>  |  |
| Fire                      | S&W Full Time – 510010             | \$57,000         | Salary costs associated with maintaining (8) person staffing levels, Hurricane Irene, October snowstorm, retirements, injuries and long term illnesses. Includes adding (2) firefighters to roster to take advantage of opening in the fire academy. |
|                           | Vacation - 510050                  | \$15,000         |  |
|                           | Sick Leave – 510060                | \$26,500         |  |
|                           | Extra Duty - 510160                | \$21,500         |  |
|                           | <b>Department Total</b>            | <b>\$120,000</b> |  |
| Building Inspector        | Inspection Fees - 570080           | <b>\$24,000</b>  | To fund plumbing inspection Expenses which are offset by fees  |
| Emergency Management      | S&W Temporary - 510030             | <b>\$1,355</b>   | Costs associated with October snow storm   |
| Forestry                  | Removal Tree Trim – 520160         | <b>\$365,000</b> | Costs associated with October snow storm   |
| Parks & Recreation        | Overtime – 510090                  | <b>\$1,400</b>   | Costs associated with October snow storm   |
|                           | Rental of Equipment – 520140       | <b>\$2,000</b>   | Costs associated with October snow storm   |
|                           | Removal Tree Trim – 520160         | <b>\$17,000</b>  | Costs associated with October snow storm   |
|                           | <b>Department Total</b>            | <b>\$20,400</b>  |  |
| Operating Support         | General Insurance                  | <b>\$30,000</b>  | Police and Fire Accident Policy Expenses   |
|                           | <b>Total</b>                       | <b>\$621,855</b> |  |

**\*Article 6: Town Budget  
Finance Committee Report**

The moderator presented the budget for consideration by the town meeting members under general headings, line items, classifications and department.

The following amendments and changes in the budget were approved by the Finance Committee and voted by the Town Meeting members.

**Personnel Board            119        (page 19)**

**VOTED** a motion to delete under (9) Separately Iden. Apps., the figure \$0 and insert the sum of \$185,000; to delete under (1 to 9) Grand Total, the sum of \$3,600 and insert the sum of \$188,600.

**School Department       900        (page 39)**

**VOTED BY STANDING VOTE, YES, 132; NO, 45** a motion to end debate and vote the amended motion.

**VOTED** a motion to delete under Line Item No. 900-T the sum of \$49,715,816 and insert the sum of \$49,864,477.

**DEFEATED** a motion to adjourn Town Meeting at 10:45 P.M.

**DEFEATED** a motion to reconsider vote under Article 6.

**Operating Support        0159       (page 40)**

**VOTED** a motion to delete under Ambulance Contract the sum of \$79,960 and insert the sum of \$19,976.

**VOTED** a motion to delete under General Insurance the sum of \$685,000 and insert the sum of \$713,000.

**VOTED** a motion to delete under Operating Support Total the sum of \$10,609,748 and insert the sum of \$10,577,764.

**VOTED** a motion to raise the sum of \$97,647,737.00 in the following manner:

- \$90,001,950.87        by taxation
- \$1,867,130.13        by transfer from Free Cash
- \$4,924,283.00        by transfer from Sewer Surplus and applying \$4,833,053.00 to the Sewer Department budget and \$91,230.00 to Debt and Interest

|              |  |
|--------------|--|
| \$100,000.00 | by transfer from the Bond Interest Reserve to be applied to Debt and Interest                              |
| \$344,110.00 | by accepting said sum from the Municipal Light Department to be applied to Debt and Interest               |
| \$365,300.00 | by accepting said sum from CATV funds of the Municipal Light Department to be applied to Debt and Interest |
| \$14,963.00  | by transfer from the Title V Loan Repayment Account to be applied to Debt and Interest                     |
| \$30,000.00  | by transfer from the Sale of Property Account to be applied to Debt and Interest                           |

and accepting the same to the various departments and purposes as specifically set forth in detail in the report of the Finance Committee as amended except that line items 1, Salaries – Professional, Executive, Administrative, 2, Salaries – Secretarial and Clerical, and 3, Salaries – All Other, be combined under Salaries Grand Total 1-2-3 and considered as one appropriation for all budgets and that line items 4, Contractual Services, 5, Supplies and Materials, and 6, Other Expenses, be combined under total 4,5,6, and considered as one appropriation for all budgets and further appropriate all receipts and other sums of money in accordance with and as recommended in said report as amended, and do further move that, in accordance with Chapter 41, Section 108 of the General Laws, the salaries of all elected town officers be fixed at the amounts and rates set forth in the Finance Committee’s report, as amended, effective from July 1, 2012, and all salaries and wages are hereby made effective from July 1, 2012 said wages and salaries to be at the rates set in the Classification and Compensation Plan and the Consolidated Personnel Bylaw in effect July 1, 2012 that said report, as amended, be received and placed on file and that the sum of \$97,346,060 appearing in the Fiscal Year 2013 printed grand total of all departmental budgets be deleted and the sum of \$97,647,737.00 be substituted in place thereof.

**VOTED** at 11:00 P.M. a motion to adjourn to Wednesday, May 23, at 7:00 P.M.

ATTEST

Sandra E. Wright  
Town Clerk

# **TOWN OF SHREWSBURY ANNUAL TOWN MEETING (ADJOURNED) MAY 23, 2012**

The meeting was called to order at 7:12 P.M. at the Oak Middle School auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 199, including the moderator.

The moderator led the assembly in the pledge of allegiance to the flag.

Newly elected and re-elected town meeting members who had not taken the oath of office on May 21, were sworn to the faithful performance of their duties.

An asterisk indicates articles recommended by the Finance Committee.

**\*Article 7:   Operation of Municipal Residential Solid Waste Collection,  
Processing and Disposal Services**

**VOTED** a motion to end debate and vote the amended motion.

**DEFEATED** a motion to amend Article 7 by deleting from Department Receipts the sum of \$895,500.00 and inserting the sum of \$1,078,300.00 and deleting from Tax Levy the sum of \$883,768.00 and inserting the sum of \$700,968.00.

Finance Committee opposes amended motion 8 – 1.

**VOTED** a motion to end debate and vote printed motion under Article 7.

**VOTED** a motion to appropriate the sum of \$1,839,268.00 to operate the Municipal and Residential Solid Waste Collection, Processing and Disposal Services enterprise as follows:

|            |                |
|------------|----------------|
| Collection | \$1,166,268.00 |
| Disposal   | \$496,000.00   |
| Expenses   | \$177,000.00   |
|            | \$1,839,268.00 |

and that the \$1,839,268.00 be raised as follows:

|                          |                |
|--------------------------|----------------|
| From Department Receipts | \$895,500.00   |
| From Retained Earnings   | \$60,000.00    |
| From Tax Levy            | \$883,768.00   |
|                          | \$1,839,268.00 |

**\*Article 8: Omnibus Capital Budget**

**DEFEATED** a motion to amend Article 8 by deleting in first line of printed motion the sum of \$927,600.00 and inserting the sum of \$1,077,600.00, deleting in line three the sum of \$578,509.87 and inserting the sum of \$728,509.87 and by adding after Capital Efficiency Plan the following line item and deleting the total amount sum of \$927,600.00 and inserting the sum of \$1,077,600.00

| Department   | Item/Project                            | Amount       | Funding Source | Explanation/Comment |
|--------------|---|--------------|----------------|---------------------|
| School Dept. | Education supplies, equipment and texts | \$150,000.00 | Free Cash      |                     |

Finance Committee opposes amended motion 8 – 1.

**VOTED** a motion to end debate and vote the printed motion under Article 8.

**VOTED UNANIMOUSLY** a motion to appropriate \$927,600.00 to fund the costs associated with the adoption of an Omnibus Capital Budget for the fiscal period beginning July 1, 2012, and to meet this appropriation raise by taxation the sum of \$200,000.00, transfer from Sewer Surplus the sum of \$50,000.00, transfer from Free Cash the sum of \$578,509.87, transfer from Account 01-0192-10-571020 (Paton School Floor) the sum of \$9,200.41, transfer from Account 01-0192-10-585330 (Modular Classroom) the sum of \$9,785.00, transfer from Account 01-0192-10-585620 (Sherwood Middle School) the sum of \$4,726.45, transfer from Account 01-0610-10-585530 (Repair Slate Roof) the sum of \$4,698.65 and transfer from Account 01-0192-10-585966 (Sherwood Middle School) the sum of \$70,679.62 with the Omnibus Capital Budget being as follows:

| Department       | Item/Project                          | Amount       | Funding       | Explanation/Comment   |
|------------------|---------------------------------------|--------------|---------------|---|
| Highway          | Improvements to Public Ways           | \$100,000.00 | Free Cash     | Annual appropriation for general street reconstruction and related expenses. Present balance on account is \$1,063,961. |
| Police           | Replace Marked Cruiser                | \$32,000.00  | Free Cash     | Replaces 2008 Ford Crown Victoria with 103,000 miles.   |
|                  | Replace Marked Cruiser                | \$32,000.00  | Free Cash     | Replaces 2008 Ford Crown Victoria with 92,000 miles.  |
|                  | Replace Unmarked Cruiser              | \$27,000.00  | Free Cash     | Replaces 2001 Ford Crown Victoria with 102,000 miles.   |
| Public Buildings | Library Repairs                       | \$250,000.00 | Fund Transfer | Funds repairs to sidewalk and to deal with water intrusion.   |
|                  | Replace Van                           | \$19,000.00  | Free Cash     | Replaces 1999 Ford van with 86,765 miles.   |
|                  | Pulverization/Repaving - Paton School | \$217,600.00 | Free Cash     | Playground and parking areas  |



|              |                         |                     |                       |  |
|--------------|-------------------------|---------------------|-----------------------|--|
| <b>Sewer</b> | Replace Pickup (4 x 4)  | \$50,000.00         | Sewer Surplus         | Replaces 2005 Chevrolet (#72) with 94,478 miles.   |
| <b>Water</b> | Replace Pickup (4 x 4)  | \$40,000.00         | Taxation (Water Fees) | Replaces 2003 Chevrolet (#64) with 73,611 miles.   |
|              | Water Supply Permitting | \$100,000.00        | Taxation (Water Fees) | Funds Engineering and Related Expenses Associated with the Town's Water Management Act Permit. |
|              | Capital Efficiency Plan | \$60,000.00         | Taxation (Water Fees) | Funds Study of Existing System with Aim of Determining Best Efficiencies                       |
|              |                         | <b>\$927,600.00</b> |                       |  |

### **\*Article 9: Sale of Cemetery Lots**

A motion was made by the Moderator to remove last sentence (The balance in the Sale of Lots Account is \$32,355) from the printed motion. He noted this was a clerical error and is part of the explanation.

**VOTED** a motion to transfer the sum of \$18,000.00 from the Sale of Cemetery Lots Account to the Cemetery Department for the care, improvement and embellishment or enlargement of the cemetery.

**VOTED** a procedural motion to take Articles 15 and 16 out of order and present after Article 10.

**VOTED** an amended procedural motion to present Articles 15 and 16 in reverse order and present after Article 10.

Finance Committee recommends amended procedural motion 8 – 1.

### **Article 10: Departmental Bills of Prior Year**

Finance Committee recommends defeat of Article 10.

**DEFEATED UNANIMOUSLY** a motion to raise the sum of \$1.00 to pay departmental bills contracted in a prior year.

### **Article 16: Anti-Scavenging (By Petition)**

Finance Committee opposes Article 16 by vote of 7 – 2.

**VOTED BY STANDING VOTE, YES, 123; NO, 46** a motion to end debate and vote the printed motion under Article 16.

**DEFEATED** a motion to amend the General By-Laws of the Town of Shrewsbury by adding the following provision to Article 12 – Excavations/Public Dumps:

#### 12-D ANTI-SCAVENGING

Upon placement of solid wastes and/or recyclables at the curb for collection by the Town and/or the Town's contractor, it shall be a violation of this by-law for any unauthorized persons to collect or remove, or cause to be removed, any recyclable or waste material once they have been set out for collection.

Any person violating this provision shall be punished by a fine of fifty dollars for each offense and enforcement of this provision shall be made by agents of the Board of Health and by police officers of the Town pursuant to G. L. Chapter 40, Section 21D which provides for non-criminal disposition of the enforcement of an ordinance or by-law.

#### **Article 15: Scavenging of Solid Wastes/Recyclables (By Petition)**

Finance Committee opposes Article 15 by a vote of 8 – 1.

**VOTED** a motion to end debate and vote printed motion under Article 15.

**DEFEATED** a motion to amend the General By-Laws of the Town of Shrewsbury by adding the following provision to Article 12 – Excavations/Public Dumps:

#### 12-D SCAVENGING OF SOLID WASTES - RECYCLABLES

Upon placement of solid wastes and/or recyclables at the curb for collection by the Town and/or the Town's contractor, it shall be a violation of this by-law for any unauthorized persons to collect or remove, or cause to be removed, any recyclable or waste material once they have been set out for collection without beforehand registering his or her intention to engage in such activity with the Police Department.

Any person violating this provision shall be punished by a fine of fifty dollars for each offense and enforcement of this provision shall be made by agents of the Board of Health and by police officers of the Town pursuant to G. L. Chapter 40, Section 21D which provides for non-criminal disposition of the enforcement of an ordinance or by-law.

**VOTED** at 9:40 P.M. a motion to suspend the Annual Town Meeting and convene with the Special Town Meeting.

ATTEST:  
Sandra E. Wright  
Town Clerk

# **TOWN OF SHREWSBURY SPECIAL TOWN MEETING MAY 23, 2012**

The meeting was called to order at 9:40 P.M. when the moderator announced a quorum of town meeting members were in attendance. The moderator examined the warrant and the constable's return and received unanimous consent to waive the reading of the warrant.

**\*Article 1:       Lambert Well 3-1  
                    Repair or Replacement**

**VOTED UNANIMOUSLY** a revised motion to transfer from Water System Improvements \$450,000.00 to fund the repair or replacement of Lambert Well 3-1 including pumps, buildings, control systems, related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and all costs associated with acquiring land or easements which may be necessary for such repair or replacement; to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to further authorize the Board of Selectmen, acting for and on behalf of the Town to acquire land or easements in connection herewith.

**\*Article 2:       Home Rule Amendment  
                    Glavin Center – Lake St.  
                    Div. of Capital Asset Mgmt. and Maintenance of Land**

**VOTED UNANIMOUSLY** a revised motion to authorize the Board of Selectmen to file a petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment) as follows:

**AN ACT AUTHORIZING THE DIVISION OF CAPITAL ASSET  
MANAGEMENT AND MAINTENANCE TO CONVEY CERTAIN  
PARCELS OF LAND IN THE TOWN OF SHREWSBURY**

Whereas, The deferred operation of this act would tend to defeat its purpose, which is to convey forthwith certain parcels of land in the town of Shrewsbury, therefore it is hereby declared to be an emergency law, necessary for the immediate preservation of the public convenience.

SECTION 1. Notwithstanding sections 40E to 40J, inclusive, of chapter 7 of the General Laws, the commissioner of capital asset management and maintenance, on behalf of and in consultation with the secretary of health and human services and the commissioner of mental health, may convey for consideration 2 parcels of land located on Lake street and adjacent to the Glavin Center in the town of Shrewsbury, to the town. The parcels were conveyed to the commonwealth by deed dated April 30, 1890 and recorded in the Worcester south district registry of deeds in book 1324, page 244. Both parcels are shown as

“Rural AA” on a draft plan entitled “Glavin Rezoning Proposal” dated January 12, 2011 and prepared by the town of Shrewsbury engineering department. The division shall convey the first parcel, located on the westerly side of Lake Street containing approximately 15 acres and currently leased/used for soccer playing fields, to the town of Shrewsbury. The town shall designate said parcels for recreational use. The division shall convey the second parcel of land, currently designated as agricultural land, located on the easterly side of Lake street and containing approximately 54 acres to the town of Shrewsbury to be designated for municipal use. The parcels are more particularly shown on a plan entitled “Lake St.-Glavin Center Proposed Zoning Districts” dated February 28, 2011 prepared by the town engineering department. The exact size and boundaries of the parcels shall be determined by the commissioner of capital asset management and maintenance, in consultation with the secretary of health and human services, the commissioner of mental health and town of Shrewsbury, after completion of a survey. The conveyance shall be by deed without warranties or representations by the commonwealth.

SECTION 2. In consideration for and as a condition of the conveyance authorized in section 1, the town of Shrewsbury shall pay \$1 for each parcel.

SECTION 3. Notwithstanding any general or special law to the contrary, the town of Shrewsbury, its successors and assigns shall be responsible for all costs and expenses, including, but not limited to, costs associated with any engineering, surveys, and deed preparation.

SECTION 4. The deed of conveyance or any other agreement pertaining to the transfer shall include a provision restricting the use of the property by the grantee and its tenants, licensees, successors and assigns to recreational use by such grantee of the first parcel and municipal use by such grantee of the second parcel as determined by the commissioner of capital asset management and maintenance and providing that such property shall revert to the commonwealth, after notice and an opportunity to cure if the property ceases to be so used or is used for any other purpose.

**\*Article 3: Tax Agreement**

**“Agreement for Payment in Lieu of Taxes for Personal Property”**

**VOTED UNANIMOUSLY** a revised motion to authorize the Board of Selectmen to negotiate a tax agreement pursuant to General Laws Chapter 59, Section 38H and to approve a tax agreement entitled “Agreement for Payment in Lieu of Taxes for Personal Property” between the Town of Shrewsbury and Shrewsbury Solar, LLC, on file in the Office of the Town Clerk.

**VOTED** at 10:10 P.M. a motion to adjourn the Special Town Meeting and convene with the Annual Town Meeting on Thursday, May 24, at 7:00 P.M.

ATTEST

Sandra E. Wright  
Town Clerk

# TOWN OF SHREWSBURY ANNUAL TOWN MEETING (ADJOURNED) MAY 24, 2012

The meeting was called to order at 7:10 P.M. at the Oak Middle School Auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 142 town meeting members present, including the moderator.

The moderator led the assembly in the pledge of allegiance to the flag.

An asterisk indicates articles recommended by the Finance Committee.

**\*Article 11: Amend Zoning By-Law  
Create Section VII.R  
Large Scale Ground Mounted Solar Photovoltaic (Solar) By-Law**

**VOTED** a motion to amend Article 11 by adding (s) to the word Installation on the last line on page 43 and deleting on the second line on page 44 the words “or under agreements with the Power Purchase Agreements” and inserting the words “or by an entity which shall be under a Power Purchase Agreement with SELCO” and deleting on page 46 under Removal Requirements on the second line 3.12.1 and inserting 3.12.2.

**VOTED BY A DECLARED 2/3RDS MAJORITY** an amended motion to amend the Zoning Bylaw in order to establish a Large Scale Ground Mounted Solar Photovoltaic (Solar) Bylaw and create Section VII.R.

**Part 1**

Update Section VI, Table I by adding:

Large scale ground mounted solar photovoltaic installation and appurtenant structures:

| Rur<br>AA | Rur<br>A | Rur<br>B | Res<br>A | Res<br>B-1 | Res<br>B-2 | MF-<br>1 | MF-<br>2 | Apt | LB | CB | LI | NB | O<br>R | LO<br>R | LCB |
|-----------|----------|----------|----------|------------|------------|----------|----------|-----|----|----|----|----|--------|---------|-----|
| N         | N        | N        | N        | N          | N          | N        | N        | N   | N  | N  | Y  | N  | Y      | Y       | Y   |

**Part 2**

Amend Section VII.F.a by adding:

A Large-Scale Ground-Mounted Solar Photovoltaic Installation is subject to Site Plan Review in accordance with Section VI.F.3 and Section VII.R.

**Part 3**

Add as Section VII.R to the Shrewsbury Zoning Bylaw

R. Large-Scale Ground-Mounted Solar Photovoltaic Installations

- 1.0 Purpose  
The purpose of this bylaw is to promote the creation of new Large-Scale Ground-Mounted Solar Photovoltaic Installations by providing standards for the placement,

design, construction, operation, monitoring, modification and removal of such installations to address public safety, minimize impacts on scenic, natural and historic resources, and provide adequate financial assurance for the eventual decommissioning of such installations.

The provisions set forth in this section shall apply to the construction, operation, and/or repair of Large-Scale Ground-Mounted Solar Photovoltaic Installations.

### 1.1 Applicability

This section shall apply to Large-Scale Ground-Mounted Photovoltaic Installations proposed for construction after the effective date of this section. This section shall also pertain to physical modifications that materially alter the type, configuration, or size of these installations or related equipment.

## 2.0

### Definitions

2.1 As-of-Right Siting: As-of-Right Siting shall mean that development may proceed without the need for a special permit, variance, amendment, waiver, or other discretionary approval. As-of-Right development may be subject to Large Scale Solar Review to determine conformance with local zoning ordinances or bylaws. Projects subject to Large Scale Solar Review cannot be prohibited, but can be reasonably regulated by the Building Inspector.

2.2 Designated Location: The location[s] designated by the Zoning Bylaw, in accordance with Massachusetts General Laws Chapter 40A, Section 5, where Large-Scale Ground-Mounted Solar Photovoltaic Installations may be sited As-of Right.

2.3 Large-Scale Ground-Mounted Solar Photovoltaic Installation: A solar photovoltaic system that is structurally mounted on the ground and is not roof-mounted, and has a minimum nameplate capacity of 250 kW DC. All Large-Scale Ground-Mounted Solar Photovoltaic Installations shall be owned and operated by either the Town of Shrewsbury or the Shrewsbury Electric and Cable Operation (SELCO) or by an entity which shall be under a Power Purchase Agreement with SELCO.

2.4 Large Scale Solar Review: Site Plan Review by the Planning Board to determine conformance with local zoning ordinances or bylaws.

2.5 On-Site Solar Photovoltaic Installation: A solar photovoltaic installation that is constructed at a location where other uses occur at the underlying property.

2.6 Nameplate Capacity: The maximum rated output of the electric power production of the photovoltaic system in Direct Current (DC).

2.7 Solar Photovoltaic Array: an arrangement of solar photovoltaic panels.

## 3.0

### General Requirements for all Large Scale Solar Power Generation Installations

#### 3.1 Compliance with Laws, Bylaws and Regulations

The construction and operation of all Large-Scale Ground-Mounted Solar Photovoltaic Installations shall be consistent with all applicable local, state and federal requirements, including but not limited to all applicable safety, construction, electrical, and communications requirements. All buildings and fixtures forming part of the installation shall be constructed in accordance with the State Building Code.

### 3.2 Building Permit and Building Inspection

No large scale solar photovoltaic installation shall be constructed, installed or modified as provided in this section without first obtaining a building permit.

### 3.3 Fee

The application for a building permit for large scale solar photovoltaic installation must be accompanied by the fee required for the building permit.

### 3.4 Site Plan Review

Ground-mounted large scale solar photovoltaic installations with 250 kW or larger of rated nameplate capacity shall undergo Site Plan Review with the Planning Board prior to construction.

#### 3.4.1 General

All plans and maps shall be prepared, stamped and signed by a Professional Engineer licensed in Massachusetts.

#### 3.4.2 Required Documents

Pursuant to the Site Plan Review process, the project proponent shall submit the following documents to the Planning Board through the Town Clerk:

- a. Elements required in Article VI, Section 1 of the Planning Board Rules and Regulations for Special Permit and Site Plan Review.
- b. Site Plans shall additionally include:
  1. Property lines and physical features, including roads, for the project site.
  2. Proposed changes to the landscape of the site, grading, vegetation clearing and planting, exterior lighting, screening vegetation or structures.
  3. Drawings of the solar photovoltaic installation showing the proposed layout of the system and any potential shading from nearby properties.
  4. One or three line electrical diagram detailing the solar photovoltaic installation, associated components, and electrical interconnection method, with all National Electrical Code compliant disconnects and overcurrent devices.
  5. Documentation of the major system components to be used, including the PV panels, mounting system, and inverter.
  6. Name, address, phone number and email for proposed system installer.
- c. Three (3) copies of the following documents shall be submitted:
  1. Documentation of actual or prospective access and control of the project site (see Section 3.5).
  2. An operation and maintenance plan (see Section 3.6).
  3. Zoning district designation for the parcel(s) of land comprising the project site (submission of a copy of a zoning map with the parcel(s) identified is suitable for this purpose).
  4. Proof of liability insurance;
  5. Proof of SELCO involvement.
  6. Description of financial surety that satisfies Section 3.12.3.

The Planning Board may waive documentary requirements as it deems appropriate.

### 3.5 Site Control

The project proponent shall submit documentation of actual or prospective access and control of the project site sufficient to allow for construction and operation of the proposed solar photovoltaic installation.

### 3.6 Operation & Maintenance Plan

The project proponent shall submit a plan for the operation and maintenance of the Large-Scale Ground-Mounted Solar Photovoltaic Installation, which shall include measures for maintaining safe access to the installation, storm water controls, as well as general procedures for operational maintenance of the installation.

### 3.7 Utility Notification

No Large-Scale Ground –Mounted Solar Photovoltaic Installation shall be constructed until a signed Interconnection Agreement with SELCO has been given to the Planning Board. Off-grid systems shall be exempt from this requirement.

### 3.8 Dimensional and Density Requirements

#### 3.8.1 Setbacks

For large-scale, ground-mounted solar photovoltaic installations, front, side and rear setbacks shall be as follows:

In all Commercial and Industrial Zoning Districts the setbacks are as follows:

Front yard: The front yard depth shall be at least 10 feet

Side yard: The side yard depth shall be at least 15 feet

Rear yard: The rear yard depth shall be at least 25 feet

If the project abuts a Residential Zoning District, the front, side and rear setbacks shall be not less than 50 feet.

#### 3.8.2 Appurtenant Structures

All appurtenant structures to Large-Scale Ground-Mounted Solar Photovoltaic Installations shall be subject to reasonable regulations concerning the bulk and height of structures, lot area, setbacks, open space, parking and building coverage requirements. All such appurtenant structures, including but not limited to, equipment shelters, storage facilities, transformers, and substations, shall be architecturally compatible with each other. Whenever reasonable, structures should be shaded from view by vegetation and/or joined or clustered to avoid adverse visual impacts.

### 3.9 Design Standards

#### 3.9.1 Lighting

Lighting of Large-Scale Ground-Mounted Solar Photovoltaic Installations shall be consistent with local, state and federal law. Lighting of other parts of the installation, such as appurtenant structures, shall be limited to that required for safety and operational purposes, and shall be reasonably shielded from abutting properties. Where feasible, lighting of the Large-Scale Ground-Mounted Solar Photovoltaic Installation shall be directed downward and shall incorporate full cut-off fixtures to reduce light pollution.

#### 3.9.2 Signage

Signs on Large-Scale Ground-Mounted Solar Photovoltaic Installations shall comply with Section VII.E Signs of the Shrewsbury Zoning Bylaw. A sign that identifies the owner and provides a 24-hour emergency contact phone number shall be required. Large-Scale Ground-Mounted Solar Photovoltaic Installations shall not be used for displaying any advertising except for reasonable identification of the manufacturer or operator of the installation.



- 3.9.3 Utility Connections  
Reasonable efforts, as determined by the Planning Board, shall be made to place all utility connections for the Large-Scale Ground-Mounted Solar Photovoltaic Installation underground on-site, depending on appropriate soil conditions, shape, and topography of the site and any requirements of the utility provider. Electrical transformers for utility interconnections may be above ground if required by the utility provider.
- 3.10 Safety and Environmental Standards
- 3.10.1 Emergency Services  
The Large-Scale Ground-Mounted Solar Photovoltaic Installation owner or operator shall provide a copy of the project summary, electrical schematic, and site plan to the Shrewsbury Fire Chief. Upon request, the owner or operator shall cooperate with local emergency services in developing an emergency response plan. All means of shutting down the installation shall be clearly marked. The owner or operator shall identify a responsible person for public inquiries throughout the life of the installation.
- 3.10.2 Land Clearing, Soil Erosion and Habitat Impacts  
Clearing of natural vegetation shall be limited to what is necessary for the construction, operation and maintenance of the Large-Scale Ground-Mounted Solar Photovoltaic Installation or otherwise prescribed by applicable laws, regulations, and bylaws.
- 3.11 Monitoring and Maintenance
- 3.11.1 Solar Photovoltaic Installation Conditions  
The Large-Scale Ground-Mounted Solar Photovoltaic Installation owner or operator shall maintain the facility in good condition. Maintenance shall include, but not be limited to, painting, structural repairs, and integrity of security measures. Site access shall be maintained to a level acceptable to the Shrewsbury Fire Chief and Police Chief. The owner or operator shall be responsible for the cost of maintaining the installation and any access road(s), unless accepted as a public way.
- 3.11.2 Modifications  
All material modifications to a Large-Scale Ground-Mounted Solar Photovoltaic Installation made after issuance of the required building permit shall require approval by the Planning Board
- 3.12 Abandonment or Decommissioning
- 3.12.1 Removal Requirements  
Any Large-Scale Ground-Mounted Solar Photovoltaic Installation which has reached the end of its useful life or has been abandoned consistent with Section 3.12.2 shall be removed. The owner or operator shall physically remove the installation no more than 150 days after the date of discontinued operations. The owner or operator shall notify the Planning Board by certified mail of the proposed date of discontinued operations and plans for removal.
- Decommissioning shall consist of:
- a. Physical removal of all Large-Scale Ground-Mounted Solar Photovoltaic Installations, structures, equipment, security barriers, transmission lines and utility lines (cable, phone, ect.) from the site.

- b. Disposal of all solid and hazardous waste in accordance with local, state, and federal waste disposal regulations.
- c. Stabilization or re-vegetation of the site as necessary to minimize erosion. The Planning Board may allow the owner or operator to leave landscaping or designated below-grade foundations in order to minimize erosion and disruption to vegetation.

#### 3.12.2 Abandonment

Absent notice of a proposed date of decommissioning or written notice of extenuating circumstances, the solar photovoltaic installation shall be considered abandoned when it fails to operate for more than one year without the written consent of the Planning Board. If the owner or operator of the large-scale, ground-mounted solar photovoltaic installation fails to remove the installation in accordance with the requirements of this section within 150 days of abandonment or the proposed date of decommissioning, the Town may enter the property and physically remove the installation with the Financial Surety described in Section 3.12.3.

#### 3.12.3 Financial Surety

Proponents of Large-Scale Ground-Mounted Solar Photovoltaic projects shall provide a form of surety, either through escrow account, bond or otherwise, to cover the cost of removal in the event the town must remove the installation and remediate the landscape, in an amount and form determined to be reasonable by Planning Board, but in no event to exceed more than 125 percent of the cost of removal and compliance with the additional requirements set forth herein, as determined by the project proponent. Such surety will not be required for municipally- or state-owned facilities. The project proponent shall submit a fully inclusive estimate of the costs associated with removal, prepared by a qualified engineer. The amount shall include a mechanism for calculating increased removal costs due to inflation.

### **\*Article 12: Amend Zoning By-Law and Map Section VI.D-Aquifer Protection Overlay District**

**VOTED BY STANDING VOTE VOTE, YES, 101; NO, 29** a motion to amend the Zoning Bylaw, Section VI.D – Aquifer Protection Overlay District and the associated Aquifer Projection Overlay District Map:

Delete: “dated March 23, 2005” in Section VI.D.2

Insert: “dated April 5, 2012” in Section VI.D.2.

### **\*Article 13: Amend Zoning By-Law Section VI – Use Regulations – Table 1**

Finance Committee approves Article 13 by a vote of 7 – 2.

**VOTED UNANIMOUSLY** a motion to amend the Zoning By-Law, Section VI.A.Table I, Use Regulation Schedule by:

Adding

1. *Electronic data storage centers under healthcare and educational facilities in the Research and Industrial Uses section of Table 1 and inserting the following chart.*

Electronic data storage centers

| Rur<br>AA | Rur<br>A | Rur<br>B | Res<br>A | Res<br>B-1 | Res<br>B-2 | MF-<br>1 | MF-<br>2 | Apt | LB | CB | LI | NB | O<br>R | LO<br>R | LCB |
|-----------|----------|----------|----------|------------|------------|----------|----------|-----|----|----|----|----|--------|---------|-----|
| N         | N        | N        | N        | N          | N          | N        | N        | N   | N  | N  | Y  | N  | Y      | Y       | Y   |

\*Article 14:      **Home Rule Petition  
Affordable Housing**

**VOTED** a motion to authorize the Board of Selectmen to file a petition with the General Court pursuant to Article 89, Section 4 of the Amendments to the Constitution (Home Rule Amendment) as follows:

An Act relative to affordable housing in the town of Shrewsbury

SECTION 1. (a) Notwithstanding section 20 through 23, inclusive, of Chapter 40B of the General Laws and any regulations promulgated thereunder, any manufactured home as defined in section 32Q of chapter 140 of the General Laws, or any other dwelling unit built on a chassis and containing complete electrical, plumbing and sanitary facilities, and designed to be installed on a temporary or permanent foundation for permanent living quarters, having been situated continuously on the same parcel in the Town of Shrewsbury for twenty years or more as of January 1, 2013, and having been assessed as a mobile or manufactured home by the Shrewsbury Board of Assessors, shall be considered “low or moderate income housing,” as defined in section 20 of chapter 40B of the General Laws.

SECTION 2. This act shall take effect upon its passage.

\*Article 17:      **Bedrock Wells – Fund Development and Construction  
Masonic Property (Prospect St./Prospect Park)**

**VOTED** to end debate and vote printed motion under Article 17.

Requires 2/3rds vote.

**DEFEATED BY STANDING VOTE , YES, 79; NO, 47** a motion to raise the sum of \$350,000.00 to fund the development and construction of bedrock wells including pumps, buildings, related water mains, hydrants, services, connections and appurtenances and all associated professional and engineering expenses and costs associated with acquiring land or easements which may be necessary for such water system improvements, to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to

further authorize the Board of Selectmen, acting for and on behalf of the Town to acquire land or easements in connection herewith.

**\*Article 18: Water Meter Replacement Program**

**VOTED UNANIMOUSLY** a motion to raise the sum of \$250,000.00 to fund a water meter replacement program with all related appurtenances.

**\*Article 19: Water System Improvement Account**

**VOTED UNANIMOUSLY** a motion to appropriate the sum of \$1,300,000.00 for the construction, reconstruction, and other improvements of water mains, connections and related appurtenances associated with water lines located on a portion of Oak Street easterly from South Quinsigamond Avenue to Judick Street, Boston Turnpike easterly from Crescent Street, Lake Street southerly from the intersection of Boston Turnpike to Hawkridge Way and Industrial Drive including engineering and all other related professional fees and expenses associated with the design and construction of these improvements, and to meet said appropriation raise the sum of \$208,647.61, transfer the sum of \$543,358.00 from the Water System Improvements Account, transfer the sum of \$3,374.01 from Account 01-0450-10-580330 (replace pick-up), transfer the sum of \$94,620.38 from Account 01-0450-10-585990 (Hartford Turnpike Improvements) and transfer the sum of \$450,000.00 from Account 01-0450-10-585997 (Masonic Tank #3) and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith.

**\*Article 20: Sewer Surplus Account  
Transfer of Funds for Improvements**

**VOTED UNANIMOUSLY** a motion to transfer the sum of \$500,000.00 from the sewer surplus account to fund improvements to the Jordan Pond and Harvey Place Sewer Pump Stations and related appurtenances and authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose.

**\*Article 21: Sewer Surplus Account  
Transfer of Funds for Infiltration and Inflow Program**

**VOTED BY A DECLARED 2/3RDS MAJORITY** a motion to transfer the sum of \$500,000.00 from the Sewer Surplus Account to fund an infiltration and inflow program for the sewer system which includes testing, engineering, design, permitting, construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose, and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or ease-

ments in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended.

**\*Article 22: Sewer Interceptor Work**

**VOTED UNANIMOUSLY** a motion to appropriate the sum of \$1,000,000 to fund the construction, reconstruction, and other improvements of main drains, surface drains, common sewers, sub-drains, connections and related appurtenances associated with the sewer trunk line extending easterly from Grafton Street to the former sewer treatment facility located on the Shrewsbury and Northborough town line including engineering and all other related professional fees and expenses associated with this project and to fund all related expenses for the project, and to meet said appropriation the Town Treasurer, is authorized to borrow \$1,000,000 and issue bonds or notes therefor under Chapter 44 of the General Laws, Chapter 29C of the General Laws, as most recently amended by St. 1998, c.78 and/or any other enabling authority; that such bonds or notes shall be general obligations of the Town unless the Treasurer with the approval of the Selectmen determines that they should be issued as limited obligations and may be secured by local system revenues as defined in Section 1 of Chapter 29C, as most recently amended by St. 1998, c.78; that the Treasurer with the approval of the Selectmen is authorized to borrow all or a portion of such amount from the Massachusetts Water Pollution Abatement Trust established pursuant to Chapter 29C, as most recently amended by St. 1998, c.78; and in connection therewith to enter into a loan agreement and/or security agreement with the Trust and otherwise to contract with the Trust and the Department of Environmental Protection with respect to such loan and for any federal or state aid available for the project or for the financing thereof; that the Board of Selectmen is authorized to enter into a project regulatory agreement with the Department of Environmental Protection, to expend and to further authorize the Board of Sewer Commissioners, acting for and on behalf of the Town to layout and construct, reconstruct or make other improvements to said main drains, surface drains, common sewers, sub-drains, connections and related appurtenances, acquire land or easements in connection therewith which may be authorized by Chapter 502 of the Acts of 1954, as amended.

**\*Article 23: Shrewsbury Development Corporation  
Fund expenses**

**VOTED** a motion to raise the sum of \$30,000.00 to fund expenses associated with the activities of the Shrewsbury Development Corporation and to authorize the Board of Selectmen to enter into any necessary agreements to effect the purpose of this article.

**\*Article 24: Donahue Rowing Center  
Revolving Fund**

**VOTED UNANIMOUSLY** as amended a motion that a revolving fund be established under the provisions of Chapter 44, Section 53½ of the General Laws for the operation and maintenance of the Donahue Rowing Center. All receipts for the use of this facility and those received by the Town during prior fiscal years shall be credited to the fund.

Expenditures shall be made by the Park and Cemetery Commission upon approval by the Town Manager. Expenditures for Fiscal 2013 shall not exceed \$200,000.00.

**\*Article 25: Council on Aging Bus  
Revolving Fund**

**VOTED UNANIMOUSLY** as amended a motion that a revolving fund be established under the provisions of Chapter 44, Section 53E½ of the General Laws for the operation and maintenance of the bus operated by the Council on Aging. All receipts paid to the Council on Aging by users of the bus and those received by the Town during prior fiscal years shall be credited to the fund. Expenditures shall be made by the Council on Aging upon approval by the Town Manager. Expenditures for Fiscal 2013 shall not exceed \$75,000.00.

**\*Article 26: Transfer of Land  
Centech Boulevard**

**VOTED** a motion to end debate and vote the printed motion under Article 26.

**VOTED UNANIMOUSLY** a motion to transfer the care, custody, management and control of a parcel of land as shown on a plan entitled " Plan Showing Transfer Of The Care, Custody, Management And Control Of Parcel "A" to the Shrewsbury Electric & Cable Operations Commission For Use For Electric Light Plant Purposes" dated April 2012, from the Board of Selectmen to the Shrewsbury Electric & Cable Operations Commission for use for electric light plant purposes pursuant to Massachusetts General Laws Chapter 164. Such land, and all buildings, equipment or facilities, either now existing or subsequently constructed on such land, shall be placed under the custody and control of the Shrewsbury Electric & Cable Operations Commission.

Said parcel is described as follows:

A certain parcel of land located in the Town of Shrewsbury, County of Worcester, Commonwealth of Massachusetts, on westerly side of Centech Boulevard and being more particularly bounded and described as follows:

BEGINNING at a point on the westerly sideline of the 2003 Town Layout of Centech Boulevard, said point lies northerly 36.42 feet on a curve to the left having a radius of 775.92 feet from a granite bound;

THENCE S 54° 12' 07" W, 111.70 feet, by land of now or formerly of New England Power to a point;

THENCE S 28° 42' 42" E, 74.76 feet, by land of now or formerly of said New England Power to a point on New England Power Easement;

THENCE S 49° 06' 09" W, 765.63 feet, by New England Power Easement to a point;

THENCE N 40° 53' 51" W, 143.53 feet, to a point;

THENCE N 15° 23' 09" E, 370.17 feet to a point;

THENCE N 49° 06' 09" E, 121.47 feet to a point;

THENCE S 89° 25' 28" E, 221.94 feet to a point;

THENCE N 49° 06' 09" E, 353.08 feet to a point;

The preceding six (6) courses being through land of now or formerly of Town of Shrewsbury.

THENCE Southerly 150.00 feet, by a curve to the right having a radius of 775.92 feet, by said westerly sideline of the 2003 Town Layout of Centech Boulevard to the point of beginning;

The above described Parcel contains about 5 acres of land, more or less.

**VOTED** a motion to suspend procedural rule to not take any Article after 10:30 P.M.

**Article 27: Accept Deed in Lieu of Foreclosure  
22R Howe Avenue**

Finance Committee recommends defeat of Article 27.

**DEFEATED** a motion to authorize the Board of Selectmen to accept a deed in lieu of foreclosure pursuant to General Laws Chapter 60, Section 77C, for a parcel of land located at 22R Howe Avenue owned now or formerly by Linda M. Mastrototaro.

**\*Article 28: Shrewsbury Community Services  
Counselling and educational services**

**VOTED UNANIMOUSLY** a motion to raise the sum of \$72,000.00 for counseling and educational services to families.

**\*Article 29: Accept Sum of Money from CATV**

**VOTED UNANIMOUSLY** a motion to accept a sum of \$753,254.00 from the Municipal Light Department CATV division and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2013.

**\*Article 30: Municipal Light Department  
In Lieu of Taxes**

**VOTED UNANIMOUSLY** a motion to accept a sum of \$175,463.00 from the Municipal Light Department in lieu of taxes, and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2013.

**\*Article 31:     Transfer Funds to Board of Assessors**

Finance Committee recommends defeat of amended motion.

**DEFEATED** a motion to amend Article 31 by deleting the sum of \$500,000.00 and inserting the sum of \$150,000.00.

**VOTED** a motion to end debate and vote the printed motion under Article 31.

**VOTED UNANIMOUSLY** a motion to transfer the sum of \$500,000.00 from Free Cash and appropriate said sum to the use of the Board of Assessors in fixing the tax rate for Fiscal Year 2013.

**VOTED** a motion to adjourn at 10:50 P.M.

ATTEST:

Sandra E. Wright  
Town Clerk



# TOWN OF SHREWSBURY

## STATE PRIMARY

### SEPTEMBER 6, 2012

In accordance with the warrant the polls were opened at 7:00 A.M. and closed at 8:00 P.M. The voters met at their respective voting places: Precinct 1 at Richard D. Carney Municipal Building, 100 Maple Avenue; Precinct 2 at Gesang Verein Frohsinn Club, 25 North Quinsigamond Avenue; Precinct 3 at Calvin Coolidge School, 1 Florence Street; Precinct 4 at Scandinavian Athletic Club, 438 Lake Street; Precincts 5 & 10 at Sewer & Water Garage, 209 South Street; Precinct 6 at Shrewsbury Senior Center, 98 Maple Avenue; Precincts 7 & 8 at Spring Street School, off 121 Spring Street and Precinct 9 at Fire Station #3, 20 Centech Blvd.

|                | <u>REGISTERED VOTERS</u> |      | <u>VOTES CAST</u> |     | <u>% VOTED</u> |
|----------------|--------------------------|------|-------------------|-----|----------------|
| Precinct One   | D                        | 677  | D                 | 76  | 5%             |
|                | J                        | 5    | R                 | 64  |                |
|                | L                        | 3    | J                 | 0   |                |
|                | O                        | 1    |                   | 140 |                |
|                |                          |      |                   |     |                |
|                | R                        | 389  |                   |     |                |
|                | T                        | 3    |                   |     |                |
|                | U                        | 1521 |                   |     |                |
|                |                          | 2599 |                   |     |                |
|                |                          |      |                   |     |                |
| Precinct Two   | D                        | 678  | D                 | 77  | 5%             |
|                | J                        | 3    | R                 | 33  |                |
|                | L                        | 6    | J                 | 0   |                |
|                | R                        | 276  |                   | 110 |                |
|                | U                        | 1254 |                   |     |                |
|                |                          | 2217 |                   |     |                |
|                |                          |      |                   |     |                |
|                |                          |      |                   |     |                |
|                |                          |      |                   |     |                |
|                |                          |      |                   |     |                |
| Precinct Three | D                        | 643  | D                 | 73  | 5%             |
|                | J                        | 1    | R                 | 28  |                |
|                | L                        | 12   | J                 | 0   |                |
|                | Q                        | 1    |                   | 101 |                |
|                |                          |      |                   |     |                |
|                | R                        | 219  |                   |     |                |
|                | U                        | 1154 |                   |     |                |
|                |                          | 2030 |                   |     |                |
|                |                          |      |                   |     |                |
|                |                          |      |                   |     |                |
| Precinct Four  | A                        | 1    | D                 | 55  | 4%             |
|                | D                        | 634  | R                 | 38  |                |
|                | J                        | 2    | J                 | 0   |                |
|                | L                        | 4    |                   | 93  |                |
|                |                          |      |                   |     |                |
|                | R                        | 295  |                   |     |                |
|                | T                        | 1    |                   |     |                |
|                | U                        | 1227 |                   |     |                |
|                |                          | 2164 |                   |     |                |
|                |                          |      |                   |     |                |

|                | REGISTERED VOTERS |      | VOTES CAST |     | % VOTED |
|----------------|-------------------|------|------------|-----|---------|
| Precinct Five  | D                 | 541  | D          | 63  | 5%      |
|                | J                 | 1    | R          | 46  |         |
|                | L                 | 5    | J          | 0   |         |
|                | R                 | 297  |            | 109 |         |
|                | U                 | 1187 |            |     |         |
|                |                   | 2031 |            |     |         |
| Precinct Six   | D                 | 726  | D          | 116 | 8%      |
|                | J                 | 5    | R          | 71  |         |
|                | L                 | 3    | J          | 0   |         |
|                | Q                 | 1    |            | 187 |         |
|                | R                 | 329  |            |     |         |
|                | U                 | 1366 |            |     |         |
|                | W                 | 1    |            |     |         |
|                |                   | 2431 |            |     |         |
| Precinct Seven | D                 | 560  | D          | 78  | 5%      |
|                | G                 | 1    | R          | 51  |         |
|                | J                 | 1    | J          | 0   |         |
|                | L                 | 7    |            | 129 |         |
|                | Q                 | 1    |            |     |         |
|                | R                 | 575  |            |     |         |
|                | S                 | 1    |            |     |         |
|                | U                 | 1426 |            |     |         |
|                |                   | 2572 |            |     |         |
| Precinct Eight | D                 | 691  | D          | 83  | 5%      |
|                | J                 | 2    | R          | 52  |         |
|                | L                 | 2    | J          | 0   |         |
|                | R                 | 453  |            | 135 |         |
|                | S                 | 1    |            |     |         |
|                | T                 | 1    |            |     |         |
|                | U                 | 1481 |            |     |         |
|                |                   | 2631 |            |     |         |
| Precinct Nine  | D                 | 445  | D          | 37  | 4%      |
|                | J                 | 4    | R          | 25  |         |
|                | L                 | 6    | J          | 0   |         |
|                | R                 | 283  |            | 62  |         |
|                | T                 | 1    |            |     |         |
|                | U                 | 918  |            |     |         |
|                | X                 | 1    |            |     |         |
|                |                   | 1658 |            |     |         |

|  | <u>REGISTERED VOTERS</u> |              | <u>VOTES CAST</u> |             | <u>% VOTED</u> |
|--|--------------------------|--------------|-------------------|-------------|----------------|
| <b>Precinct Ten</b>  | D                        | 586          | D                 | 57          | <b>4%</b>      |
|  | L                        | 2            | R                 | 30          |                |
|  | R                        | 354          | J                 | 0           |                |
|  | T                        | 2            |                   | <b>87</b>   |                |
|  | U                        | 1271         |                   |             |                |
|  |                          | <b>2215</b>  |                   |             |                |
| <b>Total</b>   |                          |              |                   |             |                |
| Political Party  | A                        | 1            | D                 | 2101        | <b>5%</b>      |
|  | D                        | 6181         | R                 | 2001        |                |
|  | G                        | 1            | J                 | 6           |                |
| Political Party  | J                        | 24           |                   | <b>4108</b> |                |
|  | L                        | 50           |                   |             |                |
|  | O                        | 1            |                   |             |                |
| Political Party  | Q                        | 3            |                   |             |                |
|  | R                        | 3470         |                   |             |                |
|  | S                        | 2            |                   |             |                |
|  | T                        | 8            |                   |             |                |
|  | U                        | 12805        |                   |             |                |
|  | W                        | 1            |                   |             |                |
|  | X                        | 1            |                   |             |                |
|  |                          | <b>22208</b> |                   |             |                |
| <b>A</b> Conservative <b>O</b> Mass independent Party <b>T</b> Interdependent 3rd Party<br><b>D</b> Democratic <b>Q</b> American Independent <b>U</b> Unenrolled<br><b>G</b> Green Party USA <b>R</b> Republican <b>W</b> Veteran Party America<br><b>J</b> Green-Rainbow <b>S</b> Socialist <b>X</b> Pirate<br><b>L</b> Libertarian |                          |              |                   |             |                |

One hundred twenty four absentee ballot applications were processed.

**SHREWSBURY  
STATE PRIMARY - SEPTEMBER 6, 2012**

**DEMOCRATIC**

| <b>OFFICE</b>             | <b>Pr. 1</b> | <b>Pr. 2</b> | <b>Pr. 3</b> | <b>Pr. 4</b> | <b>Pr. 5</b> | <b>Pr. 6</b> | <b>Pr. 7</b> | <b>Pr. 8</b> | <b>Pr. 9</b> | <b>Pr. 10</b> | <b>TOTAL</b> |
|---------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| <b>SEN. IN CONGRESS</b>   |              |              |              |              |              |              |              |              |              |               |              |
| Elizabeth A. Warren       | 67           | 64           | 64           | 50           | 49           | 98           | 64           | 66           | 30           | 48            | 600          |
| Scott Brown               | 1            | 3            | 0            | 0            | 0            | 0            | 3            | 1            | 0            | 0             | 8            |
| All Others                | 0            | 0            | 0            | 0            | 0            | 3            | 2            | 1            | 0            | 0             | 6            |
| Blank                     | 8            | 10           | 9            | 5            | 14           | 15           | 9            | 15           | 7            | 9             | 101          |
| <b>TOTAL</b>              | <b>76</b>    | <b>77</b>    | <b>73</b>    | <b>55</b>    | <b>63</b>    | <b>116</b>   | <b>78</b>    | <b>83</b>    | <b>37</b>    | <b>57</b>     | <b>715</b>   |
| <b>REP. IN CONGRESS</b>   |              |              |              |              |              |              |              |              |              |               |              |
| James P. McGovern         | 72           | 73           | 67           | 51           | 57           | 107          | 67           | 73           | 33           | 54            | 654          |
| William Feegbeh           | 4            | 4            | 6            | 4            | 5            | 8            | 10           | 9            | 4            | 1             | 55           |
| All Others                | 0            | 0            | 0            | 0            | 0            | 0            | 1            | 0            | 0            | 0             | 1            |
| Blank                     | 0            | 0            | 0            | 0            | 1            | 1            | 0            | 1            | 0            | 2             | 5            |
| <b>TOTAL</b>              | <b>76</b>    | <b>77</b>    | <b>73</b>    | <b>55</b>    | <b>63</b>    | <b>116</b>   | <b>78</b>    | <b>83</b>    | <b>37</b>    | <b>57</b>     | <b>715</b>   |
| <b>COUNCILLOR</b>         |              |              |              |              |              |              |              |              |              |               |              |
| All Others                | 2            | 0            | 1            | 0            | 0            | 0            | 1            | 1            | 1            | 0             | 6            |
| Blank                     | 74           | 77           | 72           | 55           | 63           | 116          | 77           | 82           | 36           | 57            | 709          |
| <b>TOTAL</b>              | <b>76</b>    | <b>77</b>    | <b>73</b>    | <b>55</b>    | <b>63</b>    | <b>116</b>   | <b>78</b>    | <b>83</b>    | <b>37</b>    | <b>57</b>     | <b>715</b>   |
| <b>SEN. IN GEN. COURT</b> |              |              |              |              |              |              |              |              |              |               |              |
| Michael O. Moore          | 65           | 64           | 67           | 49           | 49           | 90           | 62           | 70           | 29           | 49            | 594          |
| All Others                | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 11           | 13           | 6            | 6            | 14           | 26           | 16           | 13           | 8            | 8             | 121          |
| <b>TOTAL</b>              | <b>76</b>    | <b>77</b>    | <b>73</b>    | <b>55</b>    | <b>63</b>    | <b>116</b>   | <b>78</b>    | <b>83</b>    | <b>37</b>    | <b>57</b>     | <b>715</b>   |
| <b>REP. IN GEN. COURT</b> |              |              |              |              |              |              |              |              |              |               |              |
| All Others                | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 1            | 1             | 2            |
| Blank                     | 76           | 77           | 73           | 55           | 63           | 116          | 78           | 83           | 36           | 56            | 713          |
| <b>TOTAL</b>              | <b>76</b>    | <b>77</b>    | <b>73</b>    | <b>55</b>    | <b>63</b>    | <b>116</b>   | <b>78</b>    | <b>83</b>    | <b>37</b>    | <b>57</b>     | <b>715</b>   |
| <b>CLERK OF COURTS</b>    |              |              |              |              |              |              |              |              |              |               |              |
| Dennis P. McManus         | 59           | 58           | 61           | 49           | 43           | 82           | 55           | 64           | 26           | 49            | 546          |
| All Others                | 0            | 0            | 1            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 1            |
| Blank                     | 17           | 19           | 11           | 6            | 20           | 34           | 23           | 19           | 11           | 8             | 168          |
| <b>TOTAL</b>              | <b>76</b>    | <b>77</b>    | <b>73</b>    | <b>55</b>    | <b>63</b>    | <b>116</b>   | <b>78</b>    | <b>83</b>    | <b>37</b>    | <b>57</b>     | <b>715</b>   |
| <b>REGISTER OF DEEDS</b>  |              |              |              |              |              |              |              |              |              |               |              |
| Anthony J. Vigliotti      | 58           | 65           | 61           | 49           | 47           | 83           | 54           | 65           | 25           | 47            | 554          |
| All Others                | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 18           | 12           | 12           | 6            | 16           | 33           | 24           | 18           | 12           | 10            | 161          |
| <b>TOTAL</b>              | <b>76</b>    | <b>77</b>    | <b>73</b>    | <b>55</b>    | <b>63</b>    | <b>116</b>   | <b>78</b>    | <b>83</b>    | <b>37</b>    | <b>57</b>     | <b>715</b>   |

**SHREWSBURY  
STATE PRIMARY - SEPTEMBER 6, 2012**

**REPUBLICAN**

| <b>OFFICE</b>             | <b>Pr. 1</b> | <b>Pr. 2</b> | <b>Pr. 3</b> | <b>Pr. 4</b> | <b>Pr. 5</b> | <b>Pr. 6</b> | <b>Pr. 7</b> | <b>Pr. 8</b> | <b>Pr. 9</b> | <b>Pr. 10</b> | <b>TOTAL</b> |
|---------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| <b>SEN. IN CONGRESS</b>   |              |              |              |              |              |              |              |              |              |               |              |
| Scott P. Brown            | 63           | 32           | 28           | 38           | 45           | 71           | 50           | 50           | 25           | 29            | 431          |
| All Others                | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 1            | 1            | 0            | 0            | 1            | 0            | 1            | 2            | 0            | 1             | 7            |
| <b>TOTAL</b>              | <b>64</b>    | <b>33</b>    | <b>28</b>    | <b>38</b>    | <b>46</b>    | <b>71</b>    | <b>51</b>    | <b>52</b>    | <b>25</b>    | <b>30</b>     | <b>438</b>   |
| <b>REP. IN CONGRESS</b>   |              |              |              |              |              |              |              |              |              |               |              |
| All Others                | 1            | 0            | 2            | 2            | 1            | 0            | 4            | 2            | 2            | 3             | 17           |
| Blank                     | 63           | 33           | 26           | 36           | 45           | 71           | 47           | 50           | 23           | 27            | 421          |
| <b>TOTAL</b>              | <b>64</b>    | <b>33</b>    | <b>28</b>    | <b>38</b>    | <b>46</b>    | <b>71</b>    | <b>51</b>    | <b>52</b>    | <b>25</b>    | <b>30</b>     | <b>438</b>   |
| <b>COUNCILLOR</b>         |              |              |              |              |              |              |              |              |              |               |              |
| Jennie L. Caissie         | 49           | 25           | 23           | 28           | 34           | 59           | 42           | 41           | 20           | 25            | 346          |
| All Others                | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 15           | 8            | 5            | 10           | 12           | 12           | 9            | 11           | 5            | 5             | 92           |
| <b>TOTAL</b>              | <b>64</b>    | <b>33</b>    | <b>28</b>    | <b>38</b>    | <b>46</b>    | <b>71</b>    | <b>51</b>    | <b>52</b>    | <b>25</b>    | <b>30</b>     | <b>438</b>   |
| <b>SEN. IN GEN. COURT</b> |              |              |              |              |              |              |              |              |              |               |              |
| Stephen R. Simonian       | 50           | 26           | 23           | 27           | 35           | 57           | 41           | 42           | 20           | 23            | 344          |
| All Others                | 0            | 0            | 0            | 0            | 1            | 0            | 0            | 0            | 0            | 0             | 1            |
| Blank                     | 14           | 7            | 5            | 11           | 10           | 14           | 10           | 10           | 5            | 7             | 93           |
| <b>TOTAL</b>              | <b>64</b>    | <b>33</b>    | <b>28</b>    | <b>38</b>    | <b>46</b>    | <b>71</b>    | <b>51</b>    | <b>52</b>    | <b>25</b>    | <b>30</b>     | <b>438</b>   |
| <b>REP. IN GEN. COURT</b> |              |              |              |              |              |              |              |              |              |               |              |
| Matthew A. Beaton         | 64           | 30           | 28           | 35           | 42           | 66           | 48           | 51           | 24           | 28            | 416          |
| All Others                | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 3            | 0            | 3            | 4            | 5            | 3            | 1            | 1            | 2             | 22           |
| <b>TOTAL</b>              | <b>64</b>    | <b>33</b>    | <b>28</b>    | <b>38</b>    | <b>46</b>    | <b>71</b>    | <b>51</b>    | <b>52</b>    | <b>25</b>    | <b>30</b>     | <b>438</b>   |
| <b>CLERK OF COURTS</b>    |              |              |              |              |              |              |              |              |              |               |              |
| All Others                | 0            | 0            | 1            | 1            | 2            | 0            | 0            | 1            | 1            | 1             | 7            |
| Blank                     | 64           | 33           | 27           | 37           | 44           | 71           | 51           | 51           | 24           | 29            | 431          |
| <b>TOTAL</b>              | <b>64</b>    | <b>33</b>    | <b>28</b>    | <b>38</b>    | <b>46</b>    | <b>71</b>    | <b>51</b>    | <b>52</b>    | <b>25</b>    | <b>30</b>     | <b>438</b>   |
| <b>REGISTER OF DEEDS</b>  |              |              |              |              |              |              |              |              |              |               |              |
| All Others                | 0            | 0            | 1            | 1            | 2            | 0            | 0            | 0            | 1            | 2             | 7            |
| Blank                     | 64           | 33           | 27           | 37           | 44           | 71           | 51           | 52           | 24           | 28            | 431          |
| <b>TOTAL</b>              | <b>64</b>    | <b>33</b>    | <b>28</b>    | <b>38</b>    | <b>46</b>    | <b>71</b>    | <b>51</b>    | <b>52</b>    | <b>25</b>    | <b>30</b>     | <b>438</b>   |

**SHREWSBURY  
STATE PRIMARY - SEPTEMBER 6, 2012**

**GREEN-RAINBOW**

| <b>OFFICE</b>             | <b>Pr. 1</b> | <b>Pr. 2</b> | <b>Pr. 3</b> | <b>Pr. 4</b> | <b>Pr. 5</b> | <b>Pr. 6</b> | <b>Pr. 7</b> | <b>Pr. 8</b> | <b>Pr. 9</b> | <b>Pr. 10</b> | <b>TOTAL</b> |
|---------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| <b>SEN. IN CONGRESS</b>   |              |              |              |              |              |              |              |              |              |               |              |
| Write-in                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>Total</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>     |
| <b>REP. IN CONGRESS</b>   |              |              |              |              |              |              |              |              |              |               |              |
| Write-in                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>Total</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>     |
| <b>COUNCILLOR</b>         |              |              |              |              |              |              |              |              |              |               |              |
| Write-in                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>Total</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>     |
| <b>SEN, IN GEN. COURT</b> |              |              |              |              |              |              |              |              |              |               |              |
| Write-in                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>Total</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>     |
| <b>REP. IN GEN. COURT</b> |              |              |              |              |              |              |              |              |              |               |              |
| Write-in                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>Total</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>     |
| <b>CLERK OF COURTS</b>    |              |              |              |              |              |              |              |              |              |               |              |
| Write-in                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>Total</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>     |
| <b>REGISTER OF DEEDS</b>  |              |              |              |              |              |              |              |              |              |               |              |
| Write-in                  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| Blank                     | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>Total</b>              | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>0</b>      | <b>0</b>     |

# **TOWN OF SHREWSBURY SPECIAL TOWN MEETING OCTOBER 30, 2012**

The meeting was called to order at 7:13 P.M. in the Oak Middle School auditorium when Moderator Christopher G. Mehne announced a quorum of town meeting members in attendance. The official checklist showed 175 town meeting members present, including the moderator. As the first order of business the moderator examined the warrant and the constable's return and asked for and received unanimous consent to waive the reading of the warrant.

The moderator lead the assembly in the pledge of allegiance to the flag and asked all to remain standing for a moment of silence to honor the memory of three longtime public servants who passed away since our last town meeting.

Claire Persson, former Town Accountant, passed away on August 30. Claire began working in the Town Accountant's office in 1972. She was appointed Town Accountant in 1976 and served until her retirement in 1986.

Robert Ljunggren, a 33 year veteran of the Fire Department, passed away September 13. Bob served as a Volunteer Call Firefighter for many years before being appointed to the Fire Department. He was the second generation of three generations of firefighters. Bob's wife Brenda, serves as a town meeting member in Precinct 4 and son, Robert, Jr. and his wife Lynn, are town meeting members in Precinct 5

Barbara Carpenter, former Library Trustee, passed away last evening. Barbara served as Trustee from 2002 to 2011. Barbara was employed at the Library from 1984 to 1999 serving as Reference Librarian and Head of Circulation Services. She was the head founder of the Friends of Shrewsbury Library.

The moderator welcomed back two former town meeting members, Helen McLaughlin and Michael Stiling, who have returned to Precinct 10. They are filling the seats vacated by Johanna and David Musselman who have moved to another part of the state due to job relocation. We wish them well.

The moderator recognized individuals seated on the stage of the auditorium starting with Finance Committee, Assistant to the Town Manager, Town Counsel, Town Clerk, Town Manager and Board of Selectmen. He also recognized School Department officials and Department Heads seated in the auditorium

The moderator reviewed procedure of town meeting based on General Laws of the Commonwealth of Massachusetts, General By-Laws of the Town of Shrewsbury and Cushing's Manual of Parliamentary Practice.

Selectman, Maurice DePalo thanked all employees who worked during the storm (Hurricane Sandy). The power and cable outages were all short lived. Mr. DePalo acknowledged Shrewsbury Emergency Director, Allyn Taylor, Asst. Director, Richard

Fiske, Fire, Police, Public Buildings, Public Works, Light Departments, not only linemen but customer service reps who worked well into the night. They were all well prepared and Town Hall remained open.

Henry Fitzgerald, Chairman of the School Building Committee gave the following reports:

**Spring Street Greening Project:**

The “Green Repair Program” aimed at improving the energy efficiency in schools is complete. This project was specifically aimed at replacing the roof and the windows with highly efficient modern systems. Last summer we replaced the existing roof and this summer and early fall the window replacement program was completed. The project was completed within the budgeted amount of \$1.31M.

**Sherwood Middle School:**

The construction of the new school is complete and on November 1, 2012, the facility will be handed over the Town of Shrewsbury. As you are aware from my previous updates, construction costs came in substantially under budget and significantly ahead of schedule. Furniture and miscellaneous other equipment will be arriving throughout the month of December and we will be in position to move out of the old and into the new facility either on the third week in January (Martin Luther King holiday weekend) or the February vacation week. The School Committee will be making that decision shortly.

Still ahead of us is the demolition of the existing facility, modification to the road from Crescent St. toward Hutchins St. the addition of a new parking lot on the site of the former facility and site work associated with the new fields. It is anticipated that this work will be completed by the end of August 2013.

You may recall the original \$47.3M project was reduced to just under \$44M in agreement with the MSBA due to reduced construction bids received. We further project that the project costs will be further reduced by an additional \$2.75M due to unspent monies associated with contingency and allowance line items.

This has been a fantastic project and I want to acknowledge the great leadership that came from our design and construction management projects teams consisting of Lamoureux Pagano Associates, the Gilbane Building Company, PMA (our project managers) and the work of the Building Committee:

Respectfully submitted:

Henry Fitzgerald: Chair School Building Committee  
Dan Morgado: Town Manager  
Dr. Joseph Sawyer: Superintendent Public Schools  
Bob Cox: Superintendent of Public Buildings  
Erin Canzano: School Committee  
Kathy Nash: Community Member  
Daniel Wolohan: Community Member



An asterisk indicates articles recommended by the Finance Committee:

**\*Article 1: Glavin Property Lease Agreement**

**VOTED UNANIMOUSLY** a motion to authorize the Board of Selectmen to enter into a lease with the Commonwealth of Massachusetts, for a term not to exceed 25 years, for certain parcels of land located on Lake Street adjacent to the Irving A. Glavin Regional Center of Shrewsbury and to authorize any subsequent assignments, sub-leases and/or any other agreements necessary to permit the uses of said parcels of land for recreational and agricultural purposes as authorized by Chapter 212 of the Acts of 2012.

**\*Article 2: Water System Improvements  
Boston Tpk. (Portion of)**

**VOTED UNANIMOUSLY** a motion to appropriate \$400,000.00 to be added to the sum previously appropriated under Article 19 of the May 24, 2012, session of the May 21, 2012, Annual Town Meeting for water system improvements as described in Article 19 and to additionally authorize the construction, reconstruction, replacement and other improvements of the water mains, connections and related appurtenances on a portion of Boston Turnpike westerly from Oak Street including engineering and all other related professional fees and expenses associated with the design of such improvements and to meet said appropriation raise the sum of \$291,000.00 and transfer the sum of \$109,000.00 from the Water System Improvements Account and to authorize the application, acceptance and expenditure of a grant or grants from the Commonwealth and/or Federal Government for this purpose and to further authorize the Board of Selectmen to acquire land or easements in connection therewith.

**\*Article 3: Water Conservation Program**

**VOTED UNANIMOUSLY** a motion to transfer \$25,000.00 from the Water Conservation Gift Account (121247) to the Water Conservation Fund (01-0450-10-585820) to fund expenses associated with the Town's water conservation program.

**\*Article 4: Water System  
Fund Dept Service Expenses**

**VOTED UNANIMOUSLY** a motion to raise \$19,000.00 to fund debt service expenses associated with the water system for the fiscal year beginning July 1, 2012.

**\*Article 5: Water System Improvements Account**

**VOTED UNANIMOUSLY** a motion to transfer \$24,000.00 from Free Cash to the Water System Improvements Account.

**\*Article 6:        Sherwood Middle School – Interest on Debt  
                         Land Acquisition (Allen Property) – Interest on Debt**

**VOTED UNANIMOUSLY** a motion to reduce by \$53,000.00 the appropriation made under Article 6 of the May 21, 2012, Annual Town Meeting in account 01-0751-590240 - Interest on Debt – Sherwood Middle School and reduce by \$40,000.00 the appropriation made under Article 6 of the May 21, 2012, Annual Town Meeting in account 01-0751-590260 - Interest on Debt – Land Acquisition (Allen) so that the new total for 751 Interest on Debt is \$2,812,833.00.

**Article 7:        (OPEB) Other Post-Employment Benefits Trust**

Finance Committee recommends defeat of Article 7.

**DEFEATED UNANIMOUSLY** a motion to raise \$1.00 to be transferred to the Other Post-Employment Benefits (OPEB) Trust.

**\*Article 8:        Highway Department  
                         Funds from Local Transportation Aid Funding Program**

**VOTED UNANIMOUSLY** a motion to accept \$989,144.00 from the Commonwealth of Massachusetts in accordance with the provisions of the Chapter 90 local transportation aid funding program and transfer said funds to the Highway Department.

**\*Article 9:        Solar Energy Facility  
                         Amend existing Waste Disposal/  
                         Landfill Operation Agreement**

**VOTED UNANIMOUSLY** a motion to authorize the Town Manager, with the approval of the Board of Selectmen, to amend the existing waste disposal and landfill operation agreement between Wheelabrator Millbury Inc. and the Town of Shrewsbury to provide for the construction and operation of a solar energy facility with related appurtenances at the landfill facility located at 620 Hartford Turnpike; to authorize a petition to the Zoning Board of Appeals under the Zoning Bylaw for a Special Permit for this solar facility; and to authorize the use of this property and landfill facility for solar energy production purposes.

**\*Article 10:      Dog Control Law Amendment**

**VOTED** a motion to amend Article 14, Dog Control Law – Section 1(c) (1) of the General By-Laws of the Town by deleting the words “restraining device” and inserting in place the word “leash”.

**\*Article 11:      Lakeway Overlay District**

Planning Board approves Article 11.

**VOTED UNANIMOUSLY** a motion to authorize the expenditure of \$3,500.00 from the Lakeway Overlay District Fund to be used to fund public improvements and related expenses in the Lakeway Overlay District as set forth in Section 2 of Chapter 492 of the Acts of 2004.

**\*Article 12:     Rescind Bond Authorization**

**VOTED UNANIMOUSLY** a motion to rescind the \$600,000.00 bond authorization approved under Article 10 of the May 20, 2009, session of the May 18, 2009, Annual Town Meeting.

**\*Article 13:     Easement – Boston Tpk (Rte.9) and Lake St.**

**VOTED UNANIMOUSLY** a motion to authorize the Board of Selectmen to accept under such terms and conditions the Board deems appropriate, an easement along the west side of Lake Street near the intersection of Boston Turnpike (Rte 9) and Lake Street.

Said easement is described as follows:

BEGINNING at a point on northerly sideline of 1930 State Highway Layout of Boston-Worcester Turnpike (Route 9),

THENCE           N86°58'50"E, 34.25 feet along the said 1930 State Highway Layout of Boston-Worcester Turnpike (Route 9) to a point on westerly sideline of 1930 County Layout of Lake Street;

THENCE           N09°40'25"E, 73.78 feet along the said westerly sideline of 1930 County Layout of Lake Street to a point;

THENCE           N08°55'15"E, 143.33 feet along westerly sideline of Lake Street to a point;

THENCE           S14°18'32"W, 100.44 feet to a point;

THENCE           S09°40'25"W, 95.24 feet to a point, being a point of curvature;

THENCE           Southwesterly by a curve to the right having a radius of 30.00 feet, 40.48 feet to the point of beginning.

The preceding three (3) courses being through land of now or formerly of Shrewsbury Federal Credit Union.

The above described parcel contains 1,754 square feet more or less and is show as EASEMENT "C" on a plan entitled" PLAN OF LAND IN SHREWSBURY, MASSACHUSETTS, OWNED BY: SHRESWBURY FEDERAL CREDIT UNION" Prepared by THOMPSON-LISTON ASSOCIATES, INC., Scale 1 Inch=20 Feet.

**\*Article 14:     Public Library**  
**Fund costs associated with Design Development, etc.**

**VOTED** a motion to transfer \$50,000.00 from Account 01-0610-10-585180 - Library Repairs to fund architectural, engineering, surveying, testing, appraisal or other costs associated with the design development of repairs, improvements and expansion to the current Public Library with said sum to be used under the direction of the Library Building Committee that was established under Article 1 of the May 19, 2010, Special Town Meeting.

**VOTED** AT 9:00 p.m. a motion to adjourn.

ATTEST:

Sandra E. Wright  
Town Clerk

# TOWN OF SHREWSBURY STATE ELECTION NOVEMBER 6, 2012

In accordance with the warrant the polls were opened at 7:00 A.M. and closed at 8:00 P.M. The voters met at their respective voting places: Precinct 1 at Richard D. Carney Municipal Building, 100 Maple Avenue; Precinct 2 at Gesang Verein Frohsinn Club, 25 North Quinsigamond Avenue; Precinct 3 at Calvin Coolidge School, 1 Florence Street; Precinct 4 at Scandinavian Athletic Club, 438 Lake Street; Precincts 5 & 10 at Sewer & Water Garage, 209 South Street; Precinct 6 at Shrewsbury Senior Center, 98 Maple Avenue; Precincts 7 & 8 at Spring Street School, 123 Spring Street and Precinct 9 at Fire Station #3, 20 Centech Blvd.

Votes were as follows:

| Pr. 1 | Pr. 2 | Pr. 3 | Pr. 4 | Pr. 5 | Pr. 6 | Pr. 7 | Pr. 8 | Pr. 9 | Pr. 10 | TOTAL |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|
| 2190  | 1785  | 1490  | 1725  | 1610  | 1973  | 2203  | 2156  | 1318  | 1804   | 18254 |
| 83%   | 79%   | 72%   | 78%   | 77%   | 88%   | 84%   | 80%   | 76%   | 80%    | 79%   |

Registered Voters:

|      |      |      |      |      |      |      |      |      |      |       |
|------|------|------|------|------|------|------|------|------|------|-------|
| 2655 | 2281 | 2095 | 2231 | 2103 | 2483 | 2641 | 2708 | 1740 | 2289 | 23226 |
|------|------|------|------|------|------|------|------|------|------|-------|

Two thousand seventeen absentee ballot applications were processed.

|                                     | Pr. 1       | Pr. 2       | Pr. 3       | Pr. 4       | Pr. 5       | Pr. 6       | Pr. 7       | Pr. 8       | Pr. 9       | Pr. 10      | TOTAL        |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>PRESIDENT AND VICE PRESIDENT</b> |             |             |             |             |             |             |             |             |             |             |              |
| Johnson and Gray                    | 22          | 27          | 11          | 19          | 13          | 20          | 12          | 7           | 12          | 21          | 164          |
| Obama and Biden                     | 1097        | 1012        | 899         | 933         | 902         | 1140        | 995         | 1079        | 726         | 971         | 9754         |
| Romney and Ryan                     | 1050        | 730         | 562         | 754         | 681         | 794         | 1182        | 1055        | 571         | 801         | 8180         |
| Stein and Honkala                   | 9           | 5           | 8           | 10          | 6           | 6           | 7           | 6           | 4           | 2           | 63           |
| All Others                          | 3           | 5           | 5           | 0           | 3           | 7           | 4           | 1           | 3           | 5           | 36           |
| Blank                               | 9           | 6           | 5           | 9           | 5           | 6           | 3           | 8           | 2           | 4           | 57           |
| <b>Total</b>                        | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

## SENATOR IN CONGRESS

|                     |             |             |             |             |             |             |             |             |             |             |              |
|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Scott P. Brown      | 1271        | 923         | 706         | 933         | 864         | 1005        | 1389        | 1247        | 693         | 994         | 10025        |
| Elizabeth A. Warren | 901         | 850         | 768         | 783         | 735         | 951         | 806         | 893         | 617         | 799         | 8103         |
| All Others          | 1           | 0           | 0           | 0           | 2           | 1           | 1           | 2           | 1           | 0           | 8            |
| Blank               | 17          | 12          | 16          | 9           | 9           | 16          | 7           | 14          | 7           | 11          | 118          |
| <b>Total</b>        | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

## REPRESENTATIVE IN CONGRESS

|                   |             |             |             |             |             |             |             |             |             |             |              |
|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| James P. McGovern | 1623        | 1327        | 1179        | 1347        | 1194        | 1445        | 1538        | 1558        | 996         | 1352        | 13559        |
| Karyn Polito      | 1           | 3           | 2           | 0           | 0           | 1           | 1           | 1           | 3           | 2           | 14           |
| All Others        | 35          | 41          | 13          | 25          | 28          | 43          | 41          | 32          | 23          | 34          | 315          |
| Blank             | 531         | 414         | 296         | 353         | 388         | 484         | 623         | 565         | 296         | 416         | 4366         |
| <b>Total</b>      | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

## COUNCILLOR

|                   |             |             |             |             |             |             |             |             |             |             |              |
|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Jennie L. Caissie | 1440        | 1138        | 965         | 1165        | 1064        | 1204        | 1450        | 1331        | 884         | 1158        | 11799        |
| All Others        | 14          | 25          | 15          | 14          | 13          | 26          | 22          | 23          | 12          | 20          | 184          |
| Blank             | 736         | 622         | 510         | 546         | 533         | 743         | 731         | 802         | 422         | 626         | 6271         |
| <b>Total</b>      | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

|                           | Pr. 1       | Pr. 2       | Pr. 3       | Pr. 4       | Pr. 5       | Pr. 6       | Pr. 7       | Pr. 8       | Pr. 9       | Pr. 10      | TOTAL        |
|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>SEN. IN GEN. COURT</b> |             |             |             |             |             |             |             |             |             |             |              |
| Michael O. Moore          | 1231        | 1043        | 991         | 1026        | 1035        | 1194        | 1089        | 1230        | 781         | 1063        | 10683        |
| Stephen R. Simonian       | 753         | 590         | 379         | 570         | 472         | 624         | 872         | 721         | 440         | 567         | 5988         |
| All Others                | 3           | 3           | 2           | 1           | 1           | 6           | 8           | 0           | 0           | 1           | 25           |
| Blank                     | 203         | 149         | 118         | 128         | 102         | 149         | 234         | 205         | 97          | 173         | 1558         |
| <b>Total</b>              | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

|  |             |             |             |             |             |             |             |             |             |             |              |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>REPRESENTATIVE IN GENERAL COURT</b> |             |             |             |             |             |             |             |             |             |             |              |
| Matthew A. Beaton                      | 1685        | 1266        | 1072        | 1271        | 1206        | 1380        | 1688        | 1597        | 952         | 1283        | 13400        |
| All Others                             | 9           | 19          | 13          | 15          | 10          | 20          | 24          | 23          | 12          | 14          | 159          |
| Blank                                  | 496         | 500         | 405         | 439         | 394         | 573         | 491         | 536         | 354         | 507         | 4695         |
| <b>Total</b>                           | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

|                        |             |             |             |             |             |             |             |             |             |             |              |
|------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>CLERK OF COURTS</b> |             |             |             |             |             |             |             |             |             |             |              |
| Dennis P. McManus      | 1477        | 1218        | 1100        | 1239        | 1082        | 1294        | 1373        | 1399        | 928         | 1230        | 12340        |
| All Others             | 15          | 20          | 10          | 16          | 23          | 20          | 19          | 18          | 12          | 11          | 164          |
| Blank                  | 698         | 547         | 380         | 470         | 505         | 659         | 811         | 739         | 378         | 563         | 5750         |
| <b>Total</b>           | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

|                          |             |             |             |             |             |             |             |             |             |             |              |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>REGISTER OF DEEDS</b> |             |             |             |             |             |             |             |             |             |             |              |
| Anthony J. Vigliotti     | 1492        | 1236        | 1120        | 1254        | 1088        | 1317        | 1399        | 1422        | 929         | 1236        | 12493        |
| All Others               | 13          | 17          | 11          | 16          | 20          | 18          | 21          | 15          | 13          | 12          | 156          |
| Blank                    | 685         | 532         | 359         | 455         | 502         | 638         | 783         | 719         | 376         | 556         | 5605         |
| <b>Total</b>             | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

|   |             |             |             |             |             |             |             |             |             |             |              |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>QUESTION 1</b>   |             |             |             |             |             |             |             |             |             |             |              |
| <b>ALLOW VEHICLE OWNERS ACCESS TO DIAGNOSTIC AND REPAIR INFORMATION</b> |             |             |             |             |             |             |             |             |             |             |              |
| YES   | 1709        | 1323        | 1135        | 1341        | 1256        | 1520        | 1720        | 1662        | 1059        | 1405        | 14130        |
| NO  | 274         | 237         | 214         | 222         | 196         | 232         | 273         | 286         | 143         | 207         | 2284         |
| Blank   | 207         | 225         | 141         | 162         | 158         | 221         | 210         | 208         | 116         | 192         | 1840         |
| <b>Total</b>  | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

|   |             |             |             |             |             |             |             |             |             |             |              |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>QUESTION 2</b>   |             |             |             |             |             |             |             |             |             |             |              |
| <b>ALLOW PHYSICIAN TO PRESCRIBE LIFE ENDING MEDICATION TO TERMINALLY ILL PATIENTS</b> |             |             |             |             |             |             |             |             |             |             |              |
| YES   | 972         | 787         | 637         | 803         | 713         | 835         | 968         | 889         | 579         | 810         | 7993         |
| NO  | 1146        | 908         | 786         | 858         | 822         | 1033        | 1157        | 1172        | 683         | 917         | 9482         |
| Blank   | 72          | 90          | 67          | 64          | 75          | 105         | 78          | 95          | 56          | 77          | 779          |
| <b>Total</b>  | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

|                                 |             |             |             |             |             |             |             |             |             |             |              |
|---------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| <b>QUESTION 3</b>               |             |             |             |             |             |             |             |             |             |             |              |
| <b>MEDICAL USE OF MARIJUANA</b> |             |             |             |             |             |             |             |             |             |             |              |
| YES                             | 1251        | 1019        | 857         | 1044        | 928         | 1136        | 1208        | 1127        | 718         | 998         | 10286        |
| NO                              | 864         | 664         | 560         | 614         | 611         | 733         | 914         | 938         | 544         | 728         | 7170         |
| Blank                           | 75          | 102         | 73          | 67          | 71          | 104         | 81          | 91          | 56          | 78          | 798          |
| <b>Total</b>                    | <b>2190</b> | <b>1785</b> | <b>1490</b> | <b>1725</b> | <b>1610</b> | <b>1973</b> | <b>2203</b> | <b>2156</b> | <b>1318</b> | <b>1804</b> | <b>18254</b> |

# **TOWN CLERK**

## **SANDRA E. WRIGHT**

In August of 2012 Ritamarie Therrien joined the staff of the Town Clerk's Office as a part time clerk in the Election and Registration Department.

As mentioned in previous reports, the V.I.P. (Vitals Information Partnership), a program created by the State Department of Vital Records, is working on a program to process all vital records (birth, death and marriage) electronically. The birth portion of the program is complete and births can be processed electronically starting with records from March 2011 up to the present. The next phase will be the death portion of the program beginning early 2013.

The routine duties of the Town Clerk's office include the issuance of certified copies of vital records, issuing marriage licenses, dog licenses, business certificates, raffle permits and underground storage permits. All notice of meetings and agendas are filed with this office. The Town Clerk is responsible for recording minutes of town meeting as well as serving as the filing officer for the Planning Board and Zoning Board of Appeals. This office maintains Zoning Bylaws, General Bylaws, Traffic Rules and Orders and Personnel Bylaws. Amendments to Zoning and General Bylaws are submitted to the Attorney General for approval from this office before taking effect.

The Town Clerk's office serves the public as a source of information directing them to other town departments or state agencies.

I would also like to remind residents of the importance of responding to the Annual Street Listing forms which are mailed to all households in January of each year. Certification of residency is needed for a variety of purposes such as voting rights, veterans benefits, housing for the elderly, etc. and can only be provided if we receive a response from our mailing.

Following is a list of Receipts for Fiscal 2012 and a comparison of Vital Statistics for the past five calendar years.

Following is a list of Receipts for Fiscal 2012.

**RECEIPTS IN FISCAL 2012**

|   |                  |                     |
|---|------------------|---------------------|
| Birth Certificates  | \$7,880.00       |                     |
| Marriage Certificates   | 3,495.00         |                     |
| Death Certificates  | 9,330.00         |                     |
| Business Certificates   | 3,195.00         |                     |
| Marriage Licenses   | 3,375.00         |                     |
| Dog & Kennel Licenses & Surcharges  | 41,999.00        |                     |
| Gasoline Storage Permits  | 555.00           |                     |
| Raffle Permits  | 100.00           |                     |
| Town Maps   | 35.00            |                     |
| Zoning Bylaws & Maps  | 120.00           |                     |
| Street Lists/Tapes  | 444.00           |                     |
| Miscellaneous   | <u>129.60</u>    | <b>\$70,657.60</b>  |
| Receipts for Planning Board   | 75,535.00        |                     |
| Receipts for Board of Appeals   | <u>14,100.00</u> | <b>\$89,635.00</b>  |
| Total Receipts of the Town Clerk<br>Including the Planning Board and the<br>Board of Appeals in Fiscal 2012 |                  | <b>\$160,292.60</b> |



The following is a comparison of vital statistics and licenses for the past five calendar years.

|                          | 2008 | 2009 | 2010 | 2011 | 2012* |
|--------------------------|------|------|------|------|-------|
| Births recorded          | 372  | 367  | 321  | 373  | 326   |
| Marriages recorded       | 129  | 126  | 116  | 113  | 137   |
| Deaths recorded          | 258  | 281  | 267  | 267  | 234   |
| Dog & Kennel Lic. Issued | 2679 | 2785 | 2685 | 2668 | 2657  |
| Cemetery Deeds recorded  | 47   | 59   | 47   | 43   | 42    |
| Gasoline Permits issued  | 22   | 28   | 25   | 23   | 19    |
| Raffle Permits           | 11   | 10   | 8    | 10   | 11    |
| Planning Board filings   | 34   | 31   | 29   | 20   | 22    |
| Board of Appeals filings | 46   | 60   | 74   | 50   | 62    |

\*Recorded at time of printing

## **REGISTRARS OF VOTERS**

**Patricia L. Keeton, Chairperson**

**Brenda A. Ljunggren**

**Laurence J. Gannon**

**Sandra E. Wright, Clerk**

The department had an extremely busy year with four elections - Presidential Primary in March, Annual Town Election in May, State Primary in September and State Election (Presidential) in November. The November State Election had a 79% voter turnout which was the same voter turnout as the November (Presidential) Election in 2008.

This was the first year we voted with our new Accu-Vote voting machines. The machines had a good test run with four elections. I am pleased to say the machines worked very well. Election results were processed fast and efficiently.

New legislation (MOVE) Military and Overseas Voter Empowerment Act, made it possible for military voters and overseas citizens to vote electronically. Our office processed approximately sixty-five absentee ballots by e-mail or fax for the Presidential Election.

The Registrars extend a sincere thank you to Theresa Haire, retired Precinct Three Clerk and Patricia Scarborough, retired Precinct Nine Clerk, for their many years of service to the community.

**SOLDIERS MEMORIAL COMMISSION**

**Walter J. Kalczynski, 2014**  
**Ronald W. Pelletier, 2013**  
**James J. Dunlevy, 2012**  
**Walter J. Josti, Jr. 2014**  
**Donald R Gray, 2012**

The Soldiers Memorial Commission consists of the Selectmen, Town Treasurer, Ex-officio and five additional members appointed by the Town Manager.

The Commission has been working with the Shrewsbury Veterans Council, Town Manager and the Board of Selectmen to replace the Monument to the Veterans of World War 1. Fundraising efforts have improved during the past year and the Veterans' Council is looking forward to beginning construction in the spring of 2013 with the dedication of the new Monument to WW 1 Veterans on (Armistice) Veterans day, November 11, 2013

|                                 |              |
|---------------------------------|--------------|
| Balance Dec. 31, 2011 . . . . . | \$ 11,734.58 |
| Receipts (Interest) . . . . .   | \$ 119.93    |
| Disbursements . . . . .         | none         |
| Balance Dec. 31, 2012 . . . . . | \$ 11,854.51 |

Respectfully Submitted

Donald R. Gray  
For the Commission

# **WRIGHT and HARLOW CHARITABLE FUND**

## **Trustees:**

**Gail E. Claflin  
Donald R. Gray  
William A. Davis  
Harry H. Shepard  
Dawn M. Shannon  
RobertH. Claflin, Jr.  
Raymond G. Harlow**

There were no requests of the Wright and Harlow Charitable Fund in 2011.

|                       |             |
|-----------------------|-------------|
| Balance Dec. 31.2011  | \$ 4,022.55 |
| Receipts (Interest)   | \$ 41.13    |
| Disbursements         | \$ none     |
| Balance Dec. 31, 2012 | \$ 4,063.68 |

Respectfully Submitted

Donald R. Gray, Chairman

## **TOWN MANAGER**

I am pleased to submit to you my sixteenth annual report as Town Manager. During the course of 2012, I continued to discharge my duties as set forth in Section 11 of the Board of Selectmen – Town Manager's Act. As part of these duties, I attended the regular and special meetings of the Board of Selectmen in addition to special workshops that were used to focus on specific critical issues. In addition, I attended meetings of other Boards, Committees and Commissions as necessary and appropriate.

In 2012, this community continued to deal with the economic downturn that began in 2008 that has cut both ways for us as revenue continues to lag while at the same time costs associated with demands for service continue to rise.

Despite economic conditions, Shrewsbury taxpayers continue to receive an outstanding value for their tax dollars. This is very much due to the work of our employees and department heads who continue to perform at a very high level despite increasing workloads and diminishing resources.

As reported last year, the Town enjoys a fragile stability resulting from careful and conservative management of the Town's fiscal resources by the Board of Selectmen, Finance Committee, Town Meeting and all other boards, committees, commissions and departments. The Town's reserve position has stabilized during this trying period and difficult decisions have been made that have shored up the Town's fiscal position whenever practical and appropriate.

In 2013, we must continue careful and conservative stewardship of the Town's many assets understanding that decisions made for short term gain will have long term consequences. To that end, the Board of Selectmen with the support of the Finance Committee will continue to advocate fully the Town's funding schedule to bring our retirement system to 100% funding by 2022. This will allow a pivot to begin the process of fully funding our Other Post-Employment Benefits (OPEB) unfunded liability which to date has been funded on a very partial basis.

In 2012, I have continued my effort to reduce the Town's cost structure whenever practical. In 2012, I reached an agreement with our employee groups to adjust the contribution rates paid by employees and retirees enrolled in our active Fallon Community Health Care plans. I acknowledge the excellent cooperation that I have received from our employees and employee groups in dealing with the health care cost crisis being faced by all employers. We have made tremendous changes in our cost structure in this regard since 1990.

I have continued to expand the Town's use of contracted services whenever practical and we enjoy great mutually beneficial relationships with a number of high quality vendors and contractors.

Our regionalized efforts in the areas of public health, veteran services, wastewater treatment, emergency medical services and solid waste disposal have continued with excellent result. With the Board of Selectmen's direction and support, I extended the

Town's contract for five years with UMass Memorial EMS to provide ambulance service. Under this new agreement, the subsidy has been reduced from \$77,124 per year to zero. In addition to being an excellent financial relationship, the clinical result of this contract is outstanding.

I have continued my efforts to complete projects involving the Town's building and public works infrastructure.

The primary continuing building project is the replacement of the Sherwood Middle School that is being funded through the Massachusetts School Building Authority (MSBA). As of this writing, the building has just been occupied several months ahead of schedule and substantially under budget. Another successful MSBA project was the roof and window replacement at the Spring Street School.

The third major project is the library which is still very early in development but will be pursued to some extent in 2013. Notice has been received that the Massachusetts Board of Library Commissioners, has voted a Provisional Grant Award to Shrewsbury for the public library in the amount of \$7,959,989. At the time of this writing, the Library Building Committee is pursuing a design that will be the subject of a report at the May 2013, Annual Town Meeting.

Work on our public works infrastructure continues unabated with numerous roads, drainage, water and sewer improvements completed or begun in 2012. Improvements to the Westborough Treatment Plant commenced in 2009 and are now concluded with the project within budget and schedule.

The sewer rate increase implemented in 2011 to fund the debt service associated with the upgrade and to fund ongoing O&M and other capital expenses seems to be raising sufficient revenue at the time of this writing. The Town will need to continue to make substantial upgrades of the sewer system infrastructure over the next several years and further rate increases may be necessary to fund both capital and O&M costs. However, none are planned at this time.

We are also pursuing regulatory changes to the Town's Water Management Act permit to allow for additional water capacity. Town Engineer Jack Perreault is heavily engaged in a Sustainable Water Management Initiative (SWMI) pilot project in this regard administered by the Department of Environmental Protection.

We continue to work to expand the Town's non-residential tax base and pursue all opportunities. The Shrewsbury Development Corporation (SDC) continued its work on the development and marketing of the former Allen parcel which is now renamed Centech Park – North. In addition, working with the Worcester Business Development Corporation (WBDC), sewer service was extended to Centech Park – North.

I direct your attention to the annual report of the SDC for a more specific report on the progress of this project.

Each year, I file a Capital Budget for projects projected by departments over the next five years. I continue to remain concerned over the widening gap between resources and the various capital and building needs of this community.

As stated above, we will continue to aggressively pursue a number of public works and public building facilities projects. I direct your attention to the reports of the Engineering, Public Buildings, Highway, Cemetery, Parks, Sewer and Water Departments. These are the Departments that are engaged in the very important work of expanding and maintaining our critical public infrastructure.

I wish to thank the Finance Committee for their continued assistance in the fiscal management of this community.

I also thank the Board of Selectmen for their continued assistance and support. I continue to find their counsel and direction of great value to me as I discharge my duties. I wish to commend the various department heads, employees, board, committee and commission members for their outstanding efforts to maintain Shrewsbury's excellent quality of life.

I wish to note the excellent work of Thomas Gregory, Paula Brady and Janice McCoy throughout the past year in supporting the Board of Selectmen and me.

After nearly fourteen years of service, Mrs. McCoy retired in January of 2013, and I commend her for her excellent service to this community.

A final thank you to the residents of Shrewsbury for the opportunity to serve as your Town Manager.

Respectfully Submitted,  
Daniel J. Morgado

# BOARD OF ASSESSORS

**Christopher R. Reidy, MAA, Chairman**  
**Alicia A. Howe**  
**Todd E. Brodeur**

The Assessors are charged with ensuring full and fair valuation of all of the town's property. The department consists of a three member Board of Assessors including a full time Chairman/Principal Assessor. The office is staffed by Ms. Mary Lowell and Ms. Helen Townsend.

Residential property values are the highest portion of real estate value in the town at 86.84%. Revaluation of apartment complexes raised that portion of the residential valuation by over 10%, offsetting drops in some residential values..

Property values are adjusted each year to better track the changes in the market. These overall figures include new construction, additions, and new personal property accounts. The overall total value of the town increased by 0.2%. The total of all Residential values increased by 0.3% mostly due to new construction of condominiums.

New growth in all classes increased by \$54,521,962 versus the 2011 increase of \$56,551,625. New growth is forecast to remain slow for the next few years. The ongoing cyclical inspections and thorough review of sales should supplement the new growth values.

As a result of the overall decrease in values, there was an increase in the tax rate from \$11.11 to \$11.67 per thousand dollars of valuation. This illustrates the fact that the tax rate is a simple formula which uses two basic figures, the total tax levy, which is the amount to be raised by taxation, and the total value of the town; then divided by 1,000.

$$R \text{ (rate)} = L \text{ (levy)} / V \text{ (total value)}.$$
$$R = (\$55,818,702.34 / \$4,782,526,702) / \$1,000 = \$11.67$$

The tax rate is \$11.67 per thousand dollars of value.

The major variable in the equation is the tax levy. The higher the tax levy - the higher the taxes. It is the spending and not the value that determines what one will pay in taxes. Assessed Value is a mechanism that allows the levy to be distributed fairly among all the taxpayers. The town is required to appraise property within very strict guidelines issued by the Department of Revenue (DOR). An interim adjustment was made this year. The adjustment of values follows the requirements of the DOR and reflects 100% fair market value; even when values go down. One less publicly known requirement of the DOR is that prior calendar year sales are used to set values. The current assessed values are based on sales in 2011. Due to this, the assessments will tend to be higher than the tax year's sales prices, in 2012. Generally in a declining market, the assessed values will trend higher than sales prices. Similarly, in a rising market the assessed values will trend lower than sales prices.



The list below summarizes the exemptions given to town property owners for the identified reasons. These are allowed by State law and are designed to ease the tax burden on property owners of particular categories. .

| Exemptions 2013/3               |     | 2012         |
|---------------------------------|-----|--------------|
| 17 D Surviving Spouse           | 14  | \$2,450.00   |
| 22 Veteran 10% Disabled         | 138 | \$55,200.00  |
| 22A Veteran – Loss of limb, eye | 1   | \$750.00     |
| 22 E Veteran 100% Disabled      | 31  | \$30,105.94  |
| 37 Blind                        | 29  | \$12,687.50  |
| 41A Tax Deferral                | 1   | \$1,307.55   |
| 41 C Elderly                    | 83  | \$82,834.92  |
| 42 Surviving Spouse of KITLOD   | 1   | \$2,840.83   |
| 858 858 Abatement               | 1   | \$5,917.19   |
|                                 | 299 | \$194,093.93 |

A summary of the calculation of the current tax rate is below.

**Local Expenditures FY 2012**

|                |               |
|----------------|---------------|
| Appropriations | \$105,576,395 |
|----------------|---------------|

**Other Amounts to be Raised**

|                               |              |
|-------------------------------|--------------|
| Tax Title                     | \$0.00       |
| Final Court Judgments         | \$0.00       |
| Overlay Deficits              | \$0.00       |
| Cherry Sheet Offsets          | \$148,573.00 |
| Cent. Mass. Regional Planning | \$8,578.68   |

**State & County Assessments**

|                          |                |
|--------------------------|----------------|
| State and County Charges | \$1,900,158.00 |
|--------------------------|----------------|

**Overlay**

|              |
|--------------|
| \$525,318.37 |
|--------------|

**Gross Amount to be Raised**

|                  |
|------------------|
| \$108,159,022.86 |
|------------------|

**Estimated Receipts & Available Funds**

|  |                 |
|--|-----------------|
| Cherry Sheet Receipts                  | \$25,140,866.00 |
| Cherry Sheet Overestimates             | \$0.00          |
| Total Local Estimated Receipts         | \$13,015,500.00 |
| Available funds                        | \$12,755,237.52 |
| Available funds to Reduce the Tax Rate | \$1,428,717.00  |

|   |                        |
|---|------------------------|
| Total Est. Receipts and Available funds | TOTAL: \$52,340,320.52 |
|---|------------------------|

**Tax Rate Recapitulation**

|                                       |                  |
|---------------------------------------|------------------|
| Total Amount to be Raised             | \$108,159,022.86 |
| Total Est. Receipts & Available Funds | \$52,340,320.52  |

|                                     |                 |
|-------------------------------------|-----------------|
| Net Amount to be Raised by Taxation | \$55,818,702.34 |
|-------------------------------------|-----------------|

|   |                    |
|---|--------------------|
| Total Valuation as of December 31, 2012 | \$4,782,526,702.00 |
| Tax Levy Divided by Total Valuation     | \$0.01167          |
| Times 1,000 = New Tax Rate              | \$11.67            |

# **DEPARTMENT OF THE BUILDING INSPECTOR**

**Patricia A. Sheehan, Inspector of Buildings**  
**Louis A. Pepi, Local Inspector**

The office of the Building Inspector is responsible for the enforcement of the Commonwealth of Massachusetts State Building Code and the Town of Shrewsbury Zoning Bylaw. Together, these codes regulate the construction and occupancy of buildings and structures and control the use, location and density of land and buildings within the Town of Shrewsbury.

In addition to the aforementioned functions, this office performs all clerical duties required of the Zoning Board of Appeals including the preparation of all notices, minutes of public hearings and the decisions of the board. This department also issues plumbing and gas fitting permits, as well as sheet metal permits, and manages the inspection program for these permits.

## **BUILDING**

During 2012, a total of 1088 building permits were issued for various types of construction activities including the erection of new buildings, additions and alterations to existing structures and the installation of signs, swimming pools, wood and pellet stoves and accessory structures. The valuation of all construction work under permit during this period totaled \$41,548,857. With respect to residential growth, permits were issued for the construction of 47 new single-family homes and 10 two-family dwellings. Certificates of Occupancy were issued for Wagner Audi, Shrewsbury Federal Credit Union, Sherwood Middle School, and several new businesses in the White City renovation project located on Boston Turnpike. Also, a commercial building permit application was filed for a new 10,000 square foot building at 574 Hartford Turnpike.

The Building Inspector's Office continued to use office volunteers to assist with necessary clerical tasks. Three dedicated volunteers provided 297.5 hours of support to the Building Inspector and Health Department staff for 2012.

## **SHEETMETAL**

Per MGL 112, 237-251 and sheet metal regulations 271 CMR, the Division of Professional Licensure Board of Examiners of Sheet Metal Workers, required all Massachusetts cities and towns to issue sheet metal permits as of February 2011. The Town of Shrewsbury received a ninety (90) day waiver and therefore implemented the sheet metal permit application on May 19, 2011. Eighty-four (94) sheet metal permits were issued for 2012.

## **PLUMBING AND GAS**

Mr. David Lyons, Mr. Leo Bullard, Mr. Austin Beliveau and Mr. William Felice are Shrewsbury's part time Inspectors of Plumbing and Gasfitting. Together, these gentlemen perform the inspection and enforcement duties required by the Massachusetts State Fuel Gas and Plumbing Code. There were 749 plumbing and 639 gas fitting permits issued this year.

## ABANDONED AND UNSAFE PROPERTY INVESTIGATION TEAM

The Town of Shrewsbury established an investigation team consisting of the Building Inspector, Health Agent, Fire Chief, Town Treasurer, Assistant to the Town Manager, and a SELCO credit and collections specialist to review abandoned and unsafe properties within the Town. The team has worked toward code enforcement with assistance of the Attorney General's Office as well as through the Worcester Housing Court for the purpose of maintaining a safe community. As a result, several unsafe commercial and residential properties have been removed or secured in compliance with the State Fire Marshal's standards.

### TABULATION OF BUILDING PERMITS

| Building Classification                 | Permits       | Valuation   |                     |
|---|---------------|-------------|---------------------|
| 1. New Dwellings                        | Single-Family | 47          | \$13,236,119        |
|   | Two-Family    | 10          | 4,527,541           |
| 2. Apartments/Condos                    | New           | 2           | 960,440             |
| 3. Additions, Alterations, Repairs-Res. |               | 354         | 7,233,622           |
| 3a. Siding, Roofing, Window Replacement |               | 304         | 3,529,864           |
| 4. Garages                              | Residential   | 5           | 227,050             |
| 5. Signs                                |               | 57          | 403,851             |
| 6. Swimming Pools                       |               | 30          | 401,295             |
| 7. Commercial                           | New           | 1           | 600,000             |
| Additions, Alterations                  |               | 83          | 6,127,527           |
| 8. Industrial                           | New           | 1           | 2,831,105           |
| Additions, Alterations                  |               | 1           | 88,200              |
| 9. Demolition, Relocation               |               | 28          | 278,900             |
| 10. Other (Sheds, Stoves, etc.)         |               | <u>165</u>  | <u>1,103,343</u>    |
| <b>TOTALS</b>                           |               | <b>1088</b> | <b>\$41,548,867</b> |

### PERMIT RECEIPTS

|                                      |                  |
|--------------------------------------|------------------|
| Building Permits and Inspection Fees | \$450,649        |
| Plumbing and Gasfitting Permits      | 108,782          |
| Miscellaneous Receipts/Sheet Metal   | 17,325           |
| <b>TOTAL RECEIPTS</b>                | <b>\$576,756</b> |

# **ZONING BOARD OF APPEALS**

|                           |        |
|---------------------------|--------|
| Ronald I. Rosen, Chairman | (2013) |
| Paul M. George, Clerk     | (2014) |
| Melvin P. Gordon          | (2013) |
| Fred C. Confalone         | (2013) |
| Dale W. Schaetzke         | (2014) |

## **ASSOCIATE MEMBERS**

|                      |        |
|----------------------|--------|
| Peter D. Collins     | (2013) |
| Stephan M. Rodolakis | (2013) |
| Maribeth Boisvert    | (2013) |
| Lisa Cossette        | (2013) |

The Zoning Board of Appeals is established in accordance with the provisions of Chapter 40A, Section 12, of the Massachusetts General Laws to hear and decide appeals relative to the administration of the Zoning Bylaw. The Board is empowered to grant relief from the literal enforcement of the Bylaw and to issue special permits for the use of buildings or land as regulated therein. Public hearings are generally conducted on the last Monday of each month beginning at 6:30 P.M. in the Selectmen's Room, Richard D. Carney Municipal Office Building.

There were 61 public hearings conducted during 2012 at which time appeals for 31 variances and 35 special permits were presented. The Board's decisions resulted in the granting of 27 variances and the issuance of 35 special permits. There were 4 withdrawals, one appeal of the Building Inspector's decision and one appeal of the Planning Board's decision. Neither appeal overturned the original decision. Kristen Las, Principal Planner/Economic Development Coordinator, is the staff consultant to the board.

The Zoning Board of Appeals also discussed various Zoning Bylaw amendments, the legalities of Special Permits and Variances and other planning and zoning topics throughout the year.

# **COMMISSION ON DISABILITIES**

**John Harris – Chairperson**

**Robert Falter – Secretary**

**Diane Burns - Vice Chairman**

**Thomas Gregory – Liaison to Town Manager**

**Daniel Morgado – ADA Coordinator**

During 2012 the Commission answered several requests from the Board of Selectmen for concerns on license applications. Most of these were for a change which did not affect the accessibility of a location and most were answered with our standard response which is to be sure that the applicant is aware of both MA Architectural Access Board rules and also ADA requirements.

There were a few phone calls to the Commissions phone line requesting transportation information and these were forwarded to Cynthia Willis at the Senior Center.

We were saddened by the resignation and passing of Loretta Henry, a long time Commission member and dedicated advocate for those with disabilities.

The Commission continued to create educational spotlights, this year regarding handicap parking, senior and ADA transportation and a town resource for 911 Disability Indicator Form. Diane Burns worked with SELCO to post these spotlights onto their Bulletin Board channel for town wide access where they will air at various times throughout the year.

We worked with the Open Space and Recreation Plan Committee and gave several suggestions to the Committee on ways to improve the parks and open spaces in Shrewsbury.

Our plans for 2013 are to continue to monitor progress in the removal of barriers to those with disabilities and to aid and assist in any way possible those who ask for our advice.

Respectfully submitted,  
John M. Harris  
Shrewsbury Commission on Disabilities Chair.

# **CONSERVATION COMMISSION**

**John J. Ostrosky, Chairman**  
**Robert P. Jacques, Vice Chairman**  
**Dorbert A. Thomas, Clerk (January through June)**  
**Patricia M. Banks**  
**Kenneth F. Polito**  
**Jason J. Port (August through present)**

The primary function of the Conservation Commission is to preserve and protect the local wetland resource areas, as defined in the Massachusetts Wetlands Protection Act. Since Colonial times, Massachusetts has lost nearly one third of its wetlands. The loss of wetlands means the loss of the important benefits they provide. This includes the protection of water quality and water supplies, stormwater and flood damage prevention, and the protection of wildlife and plant habitat. Our goal is to protect the community's natural resources for present and future generations.

The Conservation Commission is composed of appointed town officials who serve as unpaid volunteers. The Commission meets on the third Tuesday of each month for the conduct of regular business and for public hearings. When necessary, meetings may be scheduled on alternate . This year twelve regular meetings were held. There were 46 projects filed with the Conservation Commission in 2012. Many of the projects involved the construction of residential subdivisions, commercial buildings, single-family homes, home additions, and swimming pools as listed below:

- Sunny & Suni Sunny John – Construction of a garage at 9 Hobblebush Road
- Envision Homes, Inc. – Construction of a single family home addition at 15 Forest Avenue
- Bradshaw's Truck Service – Construction of an interceptor drain at 24 Westview Avenue
- The Taming of the Shrewsbury, LLC – Construction of a parking lot and stormwater system at 800 Boston Turnpike
- Marc L. Mansell – Construction of a single family home addition at 151 Old Mill Road
- Polito Development Corporation and Con Edison Development – Construction of a ground mounted solar array at 239 & 263 Cherry Street and 609 & 615 Hartford Turnpike
- Ralph Pendleton – To determine if the work and usage associated with a proposed parking plan for property at 420 Boston Turnpike is subject to the Wetlands Protection Act and any municipal wetlands ordinance or bylaw
- Jean & Abigail Skaff – Construction of a single family home addition at 18-20 Bay Road
- Niles and Heidi Shah – Construction of an in-ground swimming pool and associated grading at 1 Woodside Drive and 11 Blackthorn Road
- Town of Shrewsbury – Reconstruction of a playground area at 62 Grafton Street, the Paton Elementary School

- MassDOT – Soil borings within and near Lake Quinsigamond at the Kenneth F. Burns Memorial Bridge, Route 9
- Waterfront Homes, LLC – Tree and vegetation removal at 208-210 South Quinsigamond Avenue
- John Le – Construction of a swimming pool at 52 Hemingway Street
- White City Partners LLC – Relocation and construction of drainage and sanitary sewer utilities at 20 Boston Turnpike
- Anna M. Leone – Construction of a single family home at 45 & 47 Grove Street
- Denis & Susan Brown – Removal of a garage and construction of a home addition at 25 Bay View Drive
- Kevin E. Kenefick – Construction of a deck at 18 Old Faith Road
- Valdinei Miranda – Construction of a deck at 31 Pal Drive
- M. Rabie Al-Turkmuni – Removal of trees at 62 Hillando Drive
- Polito Development Corporation – Construction of a 20,000 square foot commercial building and associated infrastructure at 574-576 Hartford Turnpike
- Craig and Anne Dodson – Construction of an above ground pool and replacement of a deck with a screened porch at 402 Prospect Street
- St. Mary Syrian Church – Construction of a church addition and parking lot at 1 Industrial Drive
- Howard Stempler – Construction of patio addition at 103 North Quinsigamond Avenue
- 537 Hartford Turnpike, LLC – Restoration of a wetlands area and construction of a drainage swale near a recently paved parking area at 824 Hartford Turnpike
- Michael Starr – Construction of new decks and a screen porch at 16 Old Faith Road
- Heidelore Westrup and Donna Losardo – Construction of a deck at 21 Canna Drive
- Joseph Bianchi – Construction of a swimming pool at 24 Brook Street
- JEKN, LLC – To determine if an area at 165 Green Street is subject to the Wetlands Protection Act
- MassDOT – Construction of a bridge replacement project at Route 9 and Lake Quinsigamond
- Robert and Elaine Bukowiecki – Construction of a sunroom addition at 40 Topsfield Circle
- Bhawana and Sandeep Sadhu – Construction of a single family home addition at 16 Sinclair Road
- Shrewsbury Homes, Inc. – Construction of a single family home, driveway, septic system, and site work at 91 Sewall Street
- Jeffrey and Heather Randazzsa – Construction of a swimming pool at 28 Appaloosa Drive
- JEKN, LLC – Construction of a single family home and septic system at 165 Green Street

- JEKN, LLC – Construction of a single family home and septic system at 165 Green Street Lot 3
- Waterfront Properties, LLC – Construction of eight condominium units at 208-210 South Quinsigamond Avenue
- Maria Limoli – Construction of a single family home and septic system at 51 Cherry Street
- Quan Yuan and Siwei Nie – Construction of a garage at 11 Joyce Circle
- Summit Ridge Estates, Inc. – Construction of a single family dwelling at 27 Slocum Meadow Lane
- 25 Bowditch Drive Realty Trust – Construction of a parking and driveway addition and stormwater management improvements at 25 Bowditch Drive
- St. John's School – Construction of an athletic field renovation project at 315-347 Main Street
- Nicholas Spiro – Construction of a breeze-way and garage addition at 39 Tanager Drive
- John Petrangelo – Construction of a swimming pool at 27 Oak Ridge Way
- Melissa Cole – Restoration of wetland resource areas and buffer zone at 8 Sheryl Drive
- Angelo Vangos – Construction of a home addition and nuisance vegetation removal at 24 Lakeside Drive
- Lauren Barbe – Construction of a building addition at 286 Main Street

The Federal Environmental Protection Agency (EPA) and the State Department of Environmental Protection (DEP) have standards in place that regulate stormwater utilities. EPA's National Pollutant Discharge Elimination System (NPDES) Phase II Regulations require the Town to obtain permit coverage for stormwater discharges. These discharges come primarily from building roofs, parking lots, and roadways. EPA issues their NPDES permits on a five-year cycle. EPA let the recent permit expire, and the Town is anticipating that EPA will issue a new permit by the summer of 2013. Some significant changes from the prior permit are anticipated and may require the Town do the following:

- Develop a map of the entire storm sewer system (the last permit required mapping of discharge points only).
- Perform a more extensive search for non-stormwater connections to the storm sewer system that may contain pollutants.
- Receive survey as-built plans from property owners for development projects.
- Calculate the amount of impervious land areas that contribute stormwater runoff to the storm sewer system and update the information each year.
- Clean all catch basins every two years.
- Sweep all public roadways and parking lots twice per year (currently the Town sweeps public roadways about once per year).
- Collect and test water samples for pollutants from each stormwater discharge outfall



during dry weather and also during rainy weather (this would require a minimum of a few hundred samples to be taken and tested).

- Develop a plan to reduce the amount of pollutants discharged into EPA designated impaired water bodies.

The state government has also been active in trying to protect Massachusetts waters from stormwater degradation, as DEP revised the state Wetlands Protection Act regulations in May of 2008 that require the following summarized stormwater management standards:

1. No new stormwater conveyances may discharge untreated stormwater directly to or cause erosion in wetlands or waters.
2. Stormwater discharge rates for developments shall not exceed the pre-development rates to minimize flooding.
3. Loss of annual recharge to groundwater shall be eliminated or minimized for developments through the use of infiltration measures.
4. Stormwater systems shall be designed to remove 80% of the Total Suspended Solids that are present in the stormwater runoff.
5. Land uses with higher potential pollutant loads shall eliminate or reduce the stormwater runoff from such land uses.
6. Stormwater discharges to critical areas such as Public Water Supplies, Outstanding Resource Waters or Special Resource Waters shall be treated to control or eliminate pollution. In some cases discharges are prohibited.
7. Redevelopment projects are required to meet all of the above to the maximum extent practicable.
8. Pollution prevention plans shall be developed and implemented during construction and land disturbance projects.

The NPDES program and stormwater regulations within the Wetlands Protection Act are designed to protect our natural resources, including Lake Quinsigamond and the Town's drinking water supply wells, from contaminated stormwater. Stormwater may contain high levels of pollutants, such as suspended solids, nutrients, heavy metals, pathogens and toxins. Stormwater pollution accelerates the eutrophication process in many lakes and ponds. Eutrophication results in heavy weed growth and thereby jeopardizes wildlife habitat and recreational uses. The Conservation Commission and the Town Engineering Department are working together to improve stormwater quality. Since 1997 the Conservation Commission requires new subdivision and commercial projects to meet the Massachusetts Stormwater Management Policy. That policy was updated and has now become a regulation in 2008 under the Wetlands Protection Act, giving the Conservation Commission the ability to better control pollution and protect water supplies.

The Town is continuing to build the Geographic Information Systems (GIS) program that will have the ability to create maps of the drainage utilities in town and comply with the NPDES permit requirements. With the aid of GIS we will have a greater awareness of the location of storm water discharges and what impacts it may have on the environment, as well as the ability to respond quickly in the event of a waste spill or another related emergency.

The last NPDES Phase II permit also required the Town to adopt a Stormwater Management Bylaw prior to the permit expiration in March of 2008. Town Meeting members passed a Stormwater Management Bylaw in May of 2007 to grant the Town the legal ability to prohibit illicit connections and discharges to the stormwater utilities in accordance with the NPDES permit. Additionally, the by-law regulates development projects that will disturb one acre or more of land. The Town Board of Sewer Commissioners will be responsible for enforcing the bylaw and may develop rules, regulations, and permitting procedures for compliance.

Although the stormwater regulations will benefit the community by improving the quality of our water resources, the Town anticipates incurring significant costs in order to comply with the EPA mandate. The Town estimates that funds needed for permit compliance will be approximately \$350,000 to \$500,000 per year. With little federal or state aid availability, Shrewsbury is currently exploring the creation of a stormwater utility fee. Similar to charging a fee for public water and sanitary sewer service, the Town would bill property owners for the use of public storm sewers. While still in the preliminary stages, the anticipated costs would likely be a small percentage of what ratepayers are typically charged for water & sanitary sewer utilities. To help defray some of the anticipated costs, the Town took part in a regionalized stormwater group of 13 communities in Central Massachusetts that received a \$310,000 grant award from the state's Community Innovation Challenge Grant Program. The grant helped develop some standardized operational procedures, as well as purchase shared equipment for stormwater infrastructure mapping.

The construction of the Dam Rehabilitation Project at Newton Pond was completed as anticipated this year. The project included constructing a new earthen and concrete dam, spillway, and training walls to replace the approximately 62-year old existing structure. Due to some concerns regarding the pond level, minor modifications to the new weir are being planned, and construction anticipated in early 2013.

# COUNCIL ON AGING

**Tim Swiss, Chairman**  
**John Concordia, Vice Chairman**  
**Martin Green, Secretary**  
**Rita Dichele**  
**Charles Fenno**  
**Lillian Goodman**  
**Mahesh Reshamwala**

**Sharon M. Yager, Director**  
**Cynthia M. Willis, Transportation Coordinator**  
**Denise A. Buteau, part-time Assistant to the Director**  
**Walter P. Rice, LCSW, Outreach Coordinator \***  
**Stacey Lavelly, Volunteer Coordinator\***  
**Donna Messier, Office Support Coordinator\***

\*these part-time staff members are not paid through town funding, but rather through the state "Formula" grant

*The Town of Shrewsbury's Council On Aging Mission  
is to develop and support community activities which enhance  
the well-being of residents of the town who are age 60 or older.*

## OVERVIEW OF THE DEPARTMENT AND DEMOGRAPHICS:

The Council on Aging (COA) is a human service department which serves Shrewsbury seniors and oversees the Senior Center, located in its facility at 98 Maple Avenue. The COA is overseen by the Town Manager, who appoints a seven member governing Board of volunteers. **7,366** of Shrewsbury's residents were age 60 or older during Fiscal Year 2012 (FY12), which began on July 1, 2012 and will run through June 30, 2013.

Steady growth continues to be evident in the chart below, which shows the increase in the number of Shrewsbury seniors since the "Boomer" Generation began, when those born at the beginning of the "Baby Boom" (1946-1964) began turning 60.

| <b>Fiscal Year</b> | <b>Women<br/>Over 60</b> | <b>Men<br/>Over 60</b> | <b>Total<br/>Seniors</b> |
|--------------------|--------------------------|------------------------|--------------------------|
| <b>FY13</b>        | <b>4109</b>              | <b>3257</b>            | <b>7366</b>              |
| FY12               | 4085                     | 3186                   | 7271                     |
| FY11               | 3932                     | 3079                   | 7011                     |
| FY10               | 3782                     | 2960                   | 6742                     |
| FY09               | 3762                     | 2928                   | 6690                     |
| FY08               | 3661                     | 2811                   | 6472                     |

The statistics of seniors served were nearly identical to the numbers from FY11. Roughly one out of every five Shrewsbury residents aged 60 or older was helped by the Council on Aging over the course of both fiscal years, with a total of **1,247** seniors

served. Of these, 31% were men and 69% were women. 60% of seniors served through the department were aged 75 or older in both fiscal years, with the number of seniors served in that age group in FY12 totaling 743. The number of minorities the COA Department served during the year remained at 2% of the total served.

## **HIGHLIGHTS OF 2012 IN THE SERVICE AREAS OF: OUTREACH, TRANSPORTATION AND NUTRITION**

### **Outreach:**

The purpose of the COA's Outreach program is to assist senior residents in town who are in need of referrals, guidance, or need temporary case work during the time of a crisis, which can be as serious as homelessness and elder abuse and neglect. Increasingly, more elder abuse and neglect is self-inflicted. Shrewsbury's Outreach Coordinator, Walter Rice, a licensed Social Worker, also assists non-seniors, such as adult children, other concerned relatives or neighbors who are seeking assistance for a senior. Some individuals live in town while the senior does not, or vice versa, creating a challenge for making referrals to the proper agencies or services. In FY12, Outreach helped **141** individuals, with **121** applications completed for various programs.

Often, new trends appear in the Outreach program before becoming widespread throughout the senior community. The most notable trend during 2012 was the use of technology. More people are utilizing e-mail and phone calls to explain a problem in depth, often making it quicker and easier to respond to the person making the inquiry, which has proven to be helpful for those working, living in a significantly different time zone, or writing about a sensitive issue.

Many times, people who contact Mr. Rice via voicemail or e-mail choose to remain anonymous when contacting him regarding a sensitive issue, such as reporting suspected elder abuse. Some folks have mentioned they found the information they needed on the department website, but for those that aren't heard from, it is difficult to determine how many people are being helped. On the plus side, the Outreach program is helping more people get appropriate referrals and help. On the down side, it is more challenging to document the people served this way.

Another trend Mr. Rice found during 2012 was an increasing demand for family mediation. Rather than go through legal means or a former counseling route, several families reached out to Mr. Rice to help them negotiate a difficult discussion with a loved one or to act as a facilitator for a family meeting to resolve a dispute regarding an elder's care. Utilizing the Council on Aging for these purposes illustrates the growing trust individuals and families have in the community's resources. This also reflects the shifts in attitude that had been projected as the "Boomer" generation aged, in that there would be less hesitation in reaching out for help and viewing services the department provides as resources for all residents versus misconceptions that COA and other human service agencies only exist to help those with low income.

Several trends noted during FY11 continued to be seen in the Outreach program this year:

1. Outreach to Minorities: The number of minorities served through Outreach remains higher than the other programs and services the department offers. This continues to show that the Outreach program is effective in reaching

Shrewsbury's diverse elder population. Of the 31 minorities served during FY12, one third were from Southeast Asia, one third were from India while the remaining one third were from the Middle East or were Hispanic or African American. Fortunately, language and/or cultural barriers have not deterred these residents from using the Senior Center or its services and it is expected this trend will only grow in the coming years.

2. Roughly 1 out of 10 people served through Outreach were seniors not listed in the Town Clerks' database, despite living in Shrewsbury. This trend first became significant in FY11. The people served are not listed due to a variety of reasons, including homelessness, temporary residence in Shrewsbury or needing services upon coming to the community.
3. The number of people who passed away during FY12 who were also getting services from the Council on Aging (whether by getting Meals on Wheels, Transportation, or taking part in activities) continues to be a significant number. This year, 17 people were active with the COA in some way at the time of their passing, many of whom were served through the Outreach Program in some way. As stated last year, this might seem like a morbid statistic, but it is actually an indicator that the department continues to help people successfully "age in place". This concept means being active or being able to remain in the community for one's entire life. The quality of life that the town of Shrewsbury offers across the life span continues to be one the COA is proud to be a part of.

2012 continued to be a year of continued growth for the **Small Home Repair and Fall Prevention Program (SHRP)** as it began its fourth year in existence. By the end of the calendar year, the program hit the **300** mark for the number of referrals for repairs that had been received since the program began. A second \$500 "Dollars for Doers" grant from the Allegro Corporation was also received for the program thanks to one of the SHRP volunteers who is an employee there.

The TRIAD "Town Resource Information And Dedication" continued their weekly meetings and are now in their sixth year. The Shrewsbury TRIAD continues to be made up of COA representative Walter Rice, Police Department Representatives Officer Patricia Babin and Animal Control Officer Leona Pease, Fire Department representative Captain Bill Cummings and the UMASS Emergency Management Services (EMS) representative Michael Hunter. During 2012, the TRIAD sponsored CPR classes that were well attended and will likely become an annual event.

### **Transportation:**

The COA's transportation program continues to consist of three paratransit vans: two that are operated by the COA, but owned by the Worcester Regional Transit Authority (RTA), as well as an additional van that the town operates independently.

During FY12, the COA saw a 30% increase in one-way trips between its three vans. As can be seen in the chart below, the demand has continued to increase over the time span shown. For riders who qualify for service under the Americans with Disability Act (ADA), trips that the COA cannot provide are brokered out to Paratransit Brokered Services, Inc (PBSI). This number increased again for the second year in a row, but is not as high as it had been in FY09 or earlier, as the COA is able to accommodate most trip requests.

| <b>Fiscal Year</b> | <b>Percentage of trips in town</b> | <b>Percentage of trips to Worcester</b> | <b>Percentage done with 3rd van</b> | <b>Total Trips Provided by COA:</b> | <b>Brokered Trips by PBSI</b> |
|--------------------|------------------------------------|---|-------------------------------------|-------------------------------------|-------------------------------|
| <b>FY12</b>        | <b>44%</b>                         | <b>42%</b>                              | <b>14%</b>                          | <b>15,147</b>                       | <b>1,534</b>                  |
| FY11               | 38%                                | 40%                                     | 22%                                 | 10,133                              | 1,494                         |
| FY10               | 38%                                | 39%                                     | 23%                                 | 10,116                              | 1,328                         |
| FY09               | 35%                                | 43%                                     | 22%                                 | 9,997                               | 2,257                         |

The percentages also reflect an increase in volume in the number of trips on the two RTA vans. This is the first year since FY07 that the percentage of trips on the third van fell below 20%. The number of trips done on the van has not decreased, but rather the portion done on that van. Operating expenses for the independent van come through a COA revolving account, which is renewed via vote at each Annual Town Meeting. This account takes in the fares collected from that vehicle, funds donated through the Shrewsbury Housing Authority, grants and other donations.

### **Volunteerism**

Each year, it becomes more evident that the Council On Aging department and the Senior Center facility would not be able to operate as it does without its tremendous number of dedicated volunteers. The COA's Volunteer Coordinator, Stacey Lavelly, continued her work during 2012 to recruit and maintain the COA's vibrant volunteer programs.

The highlight of the Volunteer statistics is that in FY12, the Meals on Wheels program became completely performed by volunteers. The transition from paid to volunteer drivers began in FY09 due to fiscal constraints. Fortunately, the COA has had an amazing group of individuals volunteer for this program, saving the town \$20,000 a year for this important service alone.

There were two troublesome issues about switching to unpaid drivers: that volunteers would be unreliable and that having numerous people delivering to the recipients would have a negative impact on the elders receiving the meals. Often, the person delivering the meal might be the only person the elder sees that day, so watching for any red flags that something could be wrong is critical when delivering. Whether or not this could be done with multiple people seeing an elder throughout the week was a serious concern. Thankfully, these concerns were unfounded and quite the opposite result took place. The volunteers have been incredibly reliable, willing to switch shifts when needed and even do two routes instead of one when necessary. The recipients have enjoyed getting to know a variety of people who now see them and the volunteers are very diligent on reporting concerns back the COA for follow up. The Meals on Wheels transition now ranks among one of the COA's most successful and exciting accomplishments.

The dollar value of the COA's volunteers' contributions continues to creep upward and it is anticipated it will soon hit the \$500,000 mark. The continued number of volunteers doing professional levels of work is the primary reason behind the on-going increase in value. Even then, the average hourly rate of the COA volunteers (at \$16.40) is considerably less than the state average (at \$21.79). The values used to create these figures are obtained from various foundations. To see how volunteering in Massachusetts compares nationally, visit a website such as Volunteering America.

Their information can be viewed at the following website:  
[http://www.volunteeringinamerica.gov/pressroom/value\\_states.cfm](http://www.volunteeringinamerica.gov/pressroom/value_states.cfm).

| Fiscal Year | Number of<br>Volunteers | Cumulative<br>Hours | Dollar Value of<br>Hours Worked | COA Town<br>Line Item: |
|-------------|-------------------------|---------------------|---------------------------------|------------------------|
| FY12        | 380                     | 27,906              | \$457,795.00                    | \$230,912.00           |
| FY11        | 364                     | 27,932              | \$449,502.50                    | \$229,388.00           |
| FY10        | 399                     | 23,258.25           | \$341,915.50                    | \$249,441.00           |
| FY09        | 290                     | 19,818.50           | \$278,770.00                    | \$260,569.00           |
| FY08        | 262                     | 17,073.50           | \$228,290.00                    | \$235,571.00           |

Every year, this dollar value has been significantly greater than the line item the COA receives in budget funding from the town. During Fiscal Year 2012, the total is the closest yet to being double what the COA's line item from the Town Budget. The COA continues to be proud of its vibrant volunteer program and the wonderful individuals that are a part of it.

**Trends regarding Incoming Phone Calls to the COA:**

The number of calls received by the COA remains steady. In 2005, the COA broke a record by receiving over 10,000 incoming phone calls that year. In 2012, the COA received the most calls it has yet. The chart below highlights the tallies of some components to the phone calls the COA has received over the last five fiscal years. Although most of the figures remain fairly constant, the number of calls from Minorities is noteworthy. The figure has doubled in just two fiscal years. This is reflective of the trend mentioned in the demographic and Outreach report sections.

| Fiscal Year<br>Time frame covered | Number<br>of Calls | Calls<br>From<br>Minorities | Transportation<br>Related | Calls from<br>residents with<br>disabilities | Calls from<br>residents or<br>others under 60: |
|-----------------------------------|--------------------|-----------------------------|---------------------------|--|--|
| FY12<br>July, 2011-June 2012      | 12,450             | 511                         | 57%                       | 2,747  | 2,065  |
| FY11<br>July, 2010-June 2011      | 11,866             | 434                         | 54.25%                    | 2,992  | 2,110  |
| FY10<br>July, 2009-June 2010      | 12,000             | 244                         | 53.75%                    | 2,991  | 2,585  |
| FY09<br>July, 2008-June 2009      | 12,405             | 208                         | 54%                       | 3,185  | 2,363  |
| FY08<br>July, 2007-June 2008      | 11,305             | 125                         | 57%                       | 2,747  | 2,065  |
| FY07<br>July, 2006-June 2007      | 10,195             | 249                         | 59%                       | 2,048  | 1,701  |

**State Funding:**

The COA is fortunate to continue to receive state funding through a Formula Allocation from the Executive Office of Elder Affairs. Each year, a dollar amount is given to each Council on Aging throughout the Commonwealth, based on the number of sen-



iors in each community as reflected in the 2010 federal Census. During 2012, the COA received a total of \$41,175 was received from the state Formula Allocation. The breakdown of how these funds are spent is as follows:

| Item:                      | Details:                                    | Amount:     |
|----------------------------|---|-------------|
| Office Support Coordinator | Works 15 hours week                         | \$7,800.00  |
| Outreach Coordinator       | Works 18 hours per week                     | \$16,848.00 |
| Volunteer Coordinator      | Works 18 hours per week                     | \$14,976.00 |
| Van Driver Hours           | Up to 30 add'l hrs. over the course of FY12 | \$476.10    |
| Office Supplies            | Supplements town budget                     | \$74.90     |
| State Conferences          | For staff and Board Members                 | \$500.00    |
| Volunteer Recognition      | Volunteer recognition/training              | \$500.00    |

**Friends of the Shrewsbury Senior Center, Inc.**

The Friends of the Shrewsbury Senior Center, Inc, is the non-profit 501 (3) c charitable organization that raises funds for the Senior Center and the needs of seniors, having been incorporated in 1996. The Friends applies for grants and does fundraising that the COA, as a governmental department, can not do. The greatest challenge The Friends continue to encounter each year is paying for the costs of printing and mailing the monthly COA Newsletter. Although over 300 people are now receiving the publication electronically, the hard copy of the Senior Edition remains the primary communication for the department. The Friends continue to depend on the generosity of local advertisers, who typically pay \$425 a year for a standard ad, on individual donations, and on support from the Shrewsbury Public Library, who help in paying for the quarterly 12-page issue. The Newsletter is produced by volunteers and continues to cost an average of \$1,000 a month.

In 2012, the COA received two grants due to the efforts of the Friends. The Health for Life Community Benefits grant was received once again to assist with transportation to Saint Vincent’s Hospital for the sixth consecutive year.

In October, the Friends played a joint role in the Shrewsbury Cultural Arts Grant application filing, which the COA and Friends filed together for the second year in a row. Several performances were approved and will take place in 2013. Without Cultural Arts Grant, these wonderful events would otherwise not be able to take place. They play an important role in allowing socialization opportunities to residents, as well as providing quality programming that residents otherwise may be unable to travel to or afford to see.

The Friends again had a successful Gift Basket Raffle during the Spirit of Shrewsbury Fall Festival as well as their annual May Madness Calendar.

Annual dues for the Friends remain at just \$5, as they have since the Friends were incorporated. One of the Friends’ goals for 2012, was to encourage more “Boomer seniors” to join and take part in the many activities and worthwhile efforts of the Friends in the year to come. This goal was met with the addition of new Board members and more younger seniors joining the Friends.



## **Looking Ahead:**

A “Building Oversight Committee” was being discussed at year’s end which would be comprised of a combination of people designated by the COA and the Friends to monitor Senior Center building needs, whether they be equipment, repairs or other concerns. In 2012, many repairs and updates were done to the building, including updating all light fixtures in the kitchen and dining area, repainting the parking lot lines, repainting all the doors and trim on the outside of the building and shampooing the interior rugs. As the building and grounds continue to age, the proposed committee will provide oversight to make sure the building remains in top condition, as it has for over the past decade.

In 2012, another major improvement was made to the Bocce Court and surrounding area thanks to Eagle Scout candidate Patrick Lyons and a generous donation from the Special Olympics committee as coordinated through Parks and Recreation. It is hoped that in the coming year, this newly refurbished area will have increased use and that more residents will utilize the Senior Center, both inside and out.

2013 will bring a close to the department’s current Five Year Strategic Plan, which ran from 2008 through 2013. A new Five Year plan will be developed to cover the years 2013-2018. One decision the COA will be making will be whether or not to pursue National Accreditation for the Senior Center. This endeavor, if successful, will bring the Senior Center to a new level and potentially offer new opportunities for additional grants.

2013 will continue to be a busy one for the department as it continues to meet the changing needs of the Town’s older residents.

# **CULTURAL COUNCIL**

## **Cultural Council Members in 2012**

**Joanne Hynes – Chairperson (appointed February 2009)**

**Mark Adler - Treasurer (appointed February 2009)**

**Celia Brown (appointed March 2010)**

**Neena Mohanka (appointed February 2011)**

**Loretta Morelle (appointed March 2010)**

**Caroline Reich (appointed February 2009)**

**Lee Reid (appointed February 2009)**

**Wendy Saba (appointed February 2010)**

**Susan Tritell (appointed February 2010)**

### **Cultural Council Background**

The Shrewsbury Cultural Council (SCC) receives funds from the Massachusetts Cultural Council (MCC), which allots a specific percentage annually to all Local Cultural Councils throughout the state using funding generated in part by State Lottery Commission revenues.

SCC members are appointed by the Board of Selectmen for three-year terms and may serve up to two terms. The SCC can have as many as 22 members. Anyone interested in serving on the SCC is welcome to contact the Town Manager's Office.

Each year the SCC processes approximately 30 grant applications ranging from traditional Local Cultural Council grants to Field Trip grants (previously called PASS grants). Cultural Council members can provide guidance to applicants going through the application process. The deadline for grant applications is typically October 15th or the following business day.

### **Cultural Council Activities**

The SCC filed all approved grants online complying with the requirements set forth by the MCC, including timely completion of our annual report. The SCC maintains a mandatory log of all applications by fiscal year and grant awards online at [www.massculturalcouncil.org](http://www.massculturalcouncil.org). A spreadsheet detailing all applications and award decisions is included.

In FY12, the SCC received thirty-two applications from groups and individuals totaling \$19,712. The SCC awarded 18 grants totaling \$6,245. The SCC received \$5,910 in funds from the MCC (level funded from prior year) and the remaining awarded amount came from unencumbered funds from previous grant cycles.

The SCC also processed grant reimbursements for all 2011 awards during 2012.

## **SHREWSBURY DEVELOPMENT CORPORATION**

The Shrewsbury Development Corporation, consisting of seven members appointed by the Board of Selectmen for five-year terms, continues to promote economic development and to develop the former Allen Farm parcel, now marketed as CenTech Park North. In 2012, Pat Convery, P.E., Lisa Cossette, David Donahue, Hannah Kane, Jonathan Mack, and Richard Ricker, Esq. served on the SDC board. There was one vacancy on the Board.

Our goal remains to bring about commercial and industrial development that preserves CenTech Park North's non-residential tax base thus providing economic benefit to the town, providing additional high-paying jobs for our citizens, and doing so without degrading the quality of life in the surrounding neighborhoods.

There has been continued interest in the Centech Park North property, though the market for development of industrial and commercial sites is still very slow. Vacant buildings of a variety of sizes and locations exist in the Metro West area and continue to be available at attractive lease or purchase costs making development less competitive. Despite the market, SDC efforts to attract development have continued and there has been interest in the property from the industrial, retail, green energy, health insurance, and recreation industries. The most notable reasons for potential users not pursuing purchase are: lack of water capacity, lack of infrastructure, topography of Subdistrict B, traffic, and access from South Street, as opposed to Route 20.

In January, the SDC received inquiries for the development of an assisted living facility for people with Multiple Sclerosis and for the construction of an adult rugby/soccer complex.

In February, the Town Engineering Department continued discussions with the Department of Environmental Protection and the Water Resources Commission regarding water capacity issues. These discussions are particularly important in attracting prospects as stated in November of last year's annual report, "Partners Healthcare may re-engage purchase negotiations if water issues can be resolved." The contract for development consulting with WBDC was extended.

In March, a Community Tennis Association showed interest in constructing a Tennis Facility. Bids were received for the Route 20/South Street Sewer Project. Borgis Construction was the low bidder and awarded the job.

In April, the Route 20/South Street Sewer Project began.

In May, a local vendor renewed interest in an ice cream stand in the old barn in Subdistrict A; the project still did not meet SDC goals for the property, or zoning restrictions, and encumbers prospective development. The SDC also received an inquiry into the development of a ground mounted system from a solar developer. Town Meeting

voted to add 'Electronic Data Storage Centers' as an allowable use to the zoning by-law. Additionally, at Town Meeting, \$30,000 was allocated for SDC use.

In June, an industrial developer expressed interest in the property.

In September, Partners Healthcare re-engaged negotiations; discussion of water, fiber optics and electrical issues continued. The Route 20/South Street Sewer Project was successfully completed.

In October, the SDC met with the Board of Selectmen to discuss purchase, exchange, lease, or value of real estate. The SDC voted to extend the brokerage contract with Cushman & Wakefield to May 31, 2013.

No meetings of the SDC were held in November or December. In December, the Board of Selectmen, through the Town Manager posted a notice to fill the vacancy on the Corporation.

## **SELCO**

**(SHREWSBURY ELECTRIC AND CABLE OPERATIONS)**

### **Commissioners**

Robert Holland, Chairman  
Clifford T. Jefferson, Jr.  
Michael A. Refolo  
Patricia Lyons-Gallo  
Anthony M. Trippi

### **Management Staff**

Michael R. Hale, General Manager  
Michael Quitadamo, Manager, Finance  
Joel Malaver, Manager, Cable Operations  
Jackie Pratt, Manager, Marketing & Customer Care  
Ralph Iaccarino, Manager, Electric System  
Norman Ludovico, Manager, Electric Operations  
Greg Onorato, Manager, Technical Support & Telecommunications  
John Covey, Chief Information Officer

**SELCO**  
**(Shrewsbury Electric and Cable Operations)**

**SELCO ANNUAL TOWN REPORT**

The electric utility had another outstanding year financially and operationally. Natural gas prices continue to be low, thus impacting the cost of energy in electric sector. As a result, SELCO was able to offer every customer a 50% discount on its rates during the month of December. The value of this initiative was slightly over \$1,500,000. Operationally, SELCO was tested by Hurricane Sandy in October. Despite widespread outages affecting customers, all power was restored by midnight of the day of the storm. SELCO Cable completed a significant upgrade from a hybrid analog/digital system to an all-digital system. More than 20,000 devices were deployed in customer's dwellings. The initiative allowed the recapture of significant bandwidth resulting in the addition of 80 new channels during the year. In April, SELCO Cable implemented a rate increase for the first time since 2006. The rate increase was required to offset the steep increases in signal costs from content owners and network television owners. Cable operators across the country are likely to seek annual rate increases resulting from steep increases in annual programming costs.

On the personnel front, SELCO experienced the following retirements:

- Wayne Cullen, Cable TV Operations Manager with 28 years of service
- John Terrasi, Customer Service Manager with 12 years of service
- Patricia Colonies, Customer Service Representative with 24 years of service
- Kevin McNeil, Lineman with 32 years of service
- Robert Cellupica, Technical Support & Telephone Manager with 6 years of service
- Arthur Rubino, Lead Service Technician with 28 years of service

Each of these employees dedicated decades of service to our community and their efforts are greatly appreciated. Joel Malaver was promoted to oversee the CATV Operations post and Greg Onorato, formerly of the Shrewsbury Public Schools, was hired to replace Bob Cellupica. Both bring a great deal of technical experience and energy to their new posts. Jackie Pratt's responsibilities were expanded to include oversight of the customer service, billing, and collection areas of the organization. She will also maintain oversight of the marketing function, a position she had prior to her promotion. Robin King, Lead Customer Service Representative was promoted to a newly created position of Customer Service Supervisor.

**MUNICIPAL OWNERSHIP BENEFITS**

The Town realizes the following benefits by owning and operating its own electric and cable utilities.

**ESTIMATED FINANCIAL BENEFITS OF MUNICIPAL OWNERSHIP – ELECTRIC**

During 2012, municipal ownership of the electric system provided the following estimated benefits:

|                    |   |
|--------------------|---|
| \$175,463          | Direct cash payment in lieu of taxes (although SELCO is tax exempt, the Light Commission votes annually to make a payment to the Town.)                         |
| \$124,978          | Estimated interest income from operating cash and depreciation funds. SELCO elects to give the interest income from the depreciation fund to the Town.          |
| \$ 252,680         | Reduced electric rates for all Town buildings when compared to rates of neighboring investor-owned electric companies.  |
| \$197,082          | Reduced street lighting rates SELCO charges the Town for street lighting. These rates are below those charged by neighboring investor-owned electric companies. |
| \$ 75,000          | SELCO purchased and installed tennis court lighting for Dean Park.  |
| \$ 4,000           | SELCO purchase of weather station for four elementary schools.  |
| \$180,991          | SELCO labor used for other town departments.  |
| <b>\$1,010,194</b> | <b>Value of SELCO <u>Electric</u> to the Town for 2012</b>  |

#### **ESTIMATED FINANCIAL BENEFITS OF MUNICIPAL OWNERSHIP – CABLE**

|                    |   |
|--------------------|---|
| \$1,100,299        | The total franchise payment was \$693,720. This is significantly more than the maximum mandatory payment of 5% of signal revenue that cable operators are required to pay. Under the federal formula the payment would have been only \$406,593. In addition SELCO contributed a total of \$407,279 in cash and salaries for Shrewsbury Media Connection (SMC.) |
| \$ 31,657          | Estimated interest income from SELCO cable operating cash held by the Town.   |
| \$ 78,200          | Value of Institutional Network including fiber and electronics for transfer of computer data, voice and Internet between all town buildings, including schools and police.  |
| \$ 30,720          | Internet services provided to Town and Schools.   |
| <b>\$1,241,576</b> | <b>Value of SELCO <u>Cable</u> to the Town for 2012</b>   |

#### **TOTAL SELCO CONTRIBUTIONS TO THE TOWN**

|                       |                           |
|-----------------------|---------------------------|
| <b>SELCO Electric</b> | <b>\$1,010,194</b>        |
| <b>SELCO Cable</b>    | <b><u>\$1,241,576</u></b> |
| <b>2012 Total</b>     | <b>\$2,251,770</b>        |

## THE 104th YEAR OF SELCO ELECTRIC SERVICE

### Operating Results

SELCO – Electric Operating Revenue for 2012 was \$31,262,080 compared to \$33,230,250 in 2011, a decrease of \$1,968,169 or 5.9%. Electric rates for SELCO's customers remained the same as 2011 throughout 2012. In December 2012 a 50% discount was given to all SELCO - Electric customers. The discount accounted for about \$1.5 million of the revenue decrease. The balance of the decrease comes from about a 3% drop in kilowatt-hour usage in 2012. The 3% drop is most likely the result of lower peak, weather-related, usage during the year.

In 2012, Power Supply Cost represented about \$24,671,000 or 75% of the total cash expenditures of SELCO - Electric. Other cash expenses include \$1,275,000 for capital projects and \$6,975,000 for all other costs, including distribution supplies, independent contractors, payroll, employee benefits, Retirement and OPEB (Other Post-Employment Benefit) Fund contributions, debt service, and in lieu of tax payments.

The 2012 Power Supply Costs were about \$1,651,000 less than 2011. The decrease is due to a combination of lower kilowatt-hour usage and lower natural gas prices in 2012. The lower costs were passed on to SELCO – Electric customers in the form of a 50% discount on their December 2012 bills.

Operating Expense excluding depreciation was \$28,210,000 in 2012, about 6.6 % less than the \$30,210,000 of Operating Expense incurred in 2011.

The resulting 2012 Net Income of \$1,588,311 is \$27,289 greater than the Net Income of \$1,561,022 recorded in 2011.

### Energy Sales/Peak Demand

Total energy sales of 284,218,528 kWh for 2012 were about 3% less than the 292,479,345 kWh of 2011. The 2012 peak load occurred on June 21st with the electric load reaching 62.2MW. This was less than the 2011 peak of 66.05MW and the all-time peak of 68.356MW, which occurred in June 2008.

### Electric Rates

SELCO's electric rates remained fixed in 2012. The last rate increase was in September 2008. On a comparative basis, the utility's rates consistently fall within the lowest 10% of all public and private electric utilities in Massachusetts.

Thanks to lower than expected power costs for 2012, SELCO Electric found itself in an unusually strong financial position. SELCO passed the savings on to SELCO electric customers through a one-time 50% electric discount for all rate classes on December 2012 electric bills.

### System Reliability

There was a decrease in the number of outages to 53 in 2012 from 105 in 2011. The average amount of time it took to restore power once an outage occurred decreased to 47 minutes in 2012 from 86 minutes in 2011. The average outage duration for each cus-



tomer served decreased to 13 minutes per customer in 2012 from 27 minutes per customer in 2011. There was an increase in total outage minutes to 189,465 in 2012 from 408,488 in 2011.

**Hartford Turnpike Hendrix Project**

In the summer of 2012, SELCO Line crews set new poles from Lake Street east to Route 140. The old aluminum open wire primary was replaced with Hendrix spacer cable capable of carrying a much larger capacity. A new 600 amp switch was added near Route 140. This enables us to back up circuits in the event of a major power outage and also to minimize the length of the outage. During the summer of 2013, we plan on continuing installing new spacer cable along Route 20 to South Street to increase load and reliability in the area.

**Energy Conservation**

In 2012 SELCO offered rebates for Energy Star refrigerators, dishwashers, clothes washers and air conditioners. SELCO customers received 845 Energy Star rebates in 2012 (229 clothes washers, 264 dishwashers, 300 refrigerators, 52 room air conditioners).

**Zero-Interest Energy Conservation Loan**

Since early 2007, SELCO has offered 0% interest energy conservation loans for owner-occupied homes or condominiums. These loans were available for conversion of an electric heating system to an energy efficient, non-electric heating system (such as gas or oil) or for other efficiency upgrades such as installation of energy efficient replacement windows, solar panels, geothermal heating systems, or additional insulation.

Residents were required to contact HELPS for a free home energy audit and submit a loan application for pre-approval before the start of any work.

Eligible Improvements – Must Be Energy-Star Approved (max. repayment period 60 months)

- Windows, Doors, Insulation – up to \$3,500
- Conversion from electric heat to gas/oil or geothermal heating systems – up to \$10,000
- Residential photovoltaic or wind – up to \$10,000
- Minimum / Maximum loan amounts – \$1,000 / \$10,000

The number of loans taken in 2012 is the lowest since the beginning of the program. This may be indicative of the current economic conditions, as there appear to have been fewer home improvement projects undertaken.

**2012 Approved & Disbursed SELCO Energy Conservation Loan Applications**

(by Loan Amount and Type)

|                             | \$1,000 - \$3,500 | \$3,501 - \$5,000 | \$5,001 - \$10,000 |
|-----------------------------|-------------------|-------------------|--------------------|
| Windows/Doors & Insulation  | 2                 | 0                 | 0                  |
| Solar & Heating Replacement | 0                 | 0                 | 0                  |

## Electric System Upgrades & Projects

Following is a list of upgrades and project work done in 2012 by SELCO Electric to meet the Town's energy demands.

1. GIS Database – Ongoing. Servers purchased and installed. Development of system ongoing. Goal to complete mapping of circuits by mid-2013.
2. Centech Boulevard Circuit – Completed. Installed poles and anchors from Route 20 approximately 3,500' to manhole at State Street Bank for additional load. Also installed 250' of 350 MCM Feeder cable under the high tension lines on Centech Boulevard.
3. Route 20 Hendrix – Completed. Replaced approximately 35 poles along Route 20 and transferred existing open wire circuit and made for new Hendrix circuit from Centech to South Street.
4. L13-11 Conductor Upgrade – Completed. Replaced open wire primary conductor from Lake Street to Route 140 on Hartford Turnpike (Route 20) with 366 Hendrix wire. Installed a 600amp switch at pole 60 on Hartford Turnpike.
5. Replace Truck #43 – Ordered. Truck #43 is 12 years old and will become a spare digger truck upon replacement. The current spare is 24 years old and will be sold at auction. Replacement truck was ordered in 2012 and delivery is scheduled for February 2013.
6. Rolfe Avenue Substation – Completed. Rewired the controls for the 69kV. The old controls were within the NGrid area of the facility and were moved to the SELCO side.
7. Johnson & Logan Substation Transformers – Ongoing. Replacement of substation transformer gaskets to repair oil leakage complete on four transformers. Work on remaining two transformers requiring new gaskets has yet to begin.
8. Service Area – Ongoing. Facility assessment of building, and HVAC completed by Kang Associates. Two options for renovation or replacement presented with cost between \$1.3M and \$4M. Project tabled temporarily. \$100,000 included in 2013 budget for window and garage door replacements.
9. Service Area Gate – Completed. Replaced the automated service area gate and fence.
10. Peaking Plant Transformer – Completed. Repaired leaks in Peaking Plant transformer.
11. Harris NorthStar Billing System – Completed. Moved SELCO-Electric billing system from an off-site hosting location to an internally hosted solution.
12. Training & Development – Completed. All SELCO managers participated in a 10-week leadership development course. Cable customer service training completed by all Customer Service, Helpdesk and SELCO field personnel.

## Community Outreach/Educational Programs

SELCO Electric was involved in numerous community support programs throughout the year. SELCO participated in the following in 2012:

- SELCO held its eighth **Arbor Day** program on Saturday, April 28, 2012. Although the day of the event was dreary and few attended, SELCO was able to distribute 600 trees to Shrewsbury residents over the course of the week that followed.

- The **4th Grade Open House** was held on Friday, May 11, 2012 from 8 a.m. to 3 p.m. More than 540 students visited the Service Area for a fun day of learning about electricity. Service Area employees contributed to another successful event.
- SELCO once again participated in Floral Street School's **Go Green Day**. Employees took the opportunity to teach students and parents about SELCO's many energy conservation and green power programs, and Floral Street School's 3rd Grade classes created four energy conservation and water conservation advertisements that ran on local TV throughout the summer months.
- The **Spirit of Shrewsbury Festival** was an opportunity to celebrate Public Power Week. Adults and children visited the SELCO displays at the Oak Street Expo for information on electric, cable, telephone and Internet services.
- SELCO held its annual **AMC FearFest Blood Drive** at the Glavin Regional Center in October. More than 30 people donated life-giving blood at the event.
- SELCO sponsored its annual "**Share the Warmth**" program which collected approximately \$21,000 in customer donations as of December 31, 2012 to help Shrewsbury families in need pay electric bills during the winter. Customer donations were made in "Share the Warmth" envelopes sent in their electric/cable bills and through online donations. SELCO thanks all those who donated to the program.
- SELCO sponsored the **Santa's Toy Chest** campaign and the response once again was very strong, bringing in approximately 200 toys. Thanks to all who donated toys to help needy Shrewsbury children have a brighter Christmas.

## THE 29th YEAR OF SELCO CABLE OPERATIONS

In 2012, SELCO netted 47 new residential telephone customers and 25 new business phone customers, for a total of 3,814 residential phone customers and 113 business phone customers. SELCO launched a significant number of new channels in 2012, bringing the total number of HD channels available to more than 100 regular HD channels, plus dozens of premium HDs. In July, 2012, SELCO also launched TV Everywhere service, which allows authenticated SELCO subscribers to view live and on-demand programming from popular channels on a variety of portable devices from anywhere they have an Internet connection. Our number of Digital cable customers increased by 168 to a total of 7,643 Digital subscribers. The number of HD, HD Digital Video Recorder (HD-DVR), and Internet customers continued to show the most rapid subscriber growth.

### Operating Results

Total Operating Revenue for 2012 was \$15,772,923. This was a 9.8% or \$1,405,533 increase over the \$14,367,390 of Operating Revenue for 2011. Increased Signal Sales in 2012 of \$976,596 was the result of rate increases to SELCO – Cable's Basic, Expanded and Digital tiers. The rate increases, initiated in April, were the first since 2006. The driving force behind the increased rates was the rising signal costs including about \$4.35 per customer in monthly retransmission consent fees to provide local affiliate network programming.

Internet Sales of \$5,362,941 in 2012 are about \$359,924 or 7.2% more than the corresponding sales of \$5,003,017 from 2011. On average there were about 450 more Internet subscribers each month in 2012 resulting in an average \$30,000 of additional monthly revenue.

SELCO–Telephone is in its sixth full year of operation and in 2012 added, on average, about 170 new subscribers per month, increasing sales by \$82,651 over 2011 for a total of \$1,939,392.

Operating and maintenance expenses, excluding depreciation for 2012 totaled \$12,397,081 compared to 2011 expenses of \$11,529,585. The \$867,496 of additional expense is primarily due to the \$702,000 of increased Signal Expense resulting from new programming as well as signal rate increases. There was also about \$250,000 of additional contractor installation expense resulting from costs associated with the standard installations, while SELCO – Cable personnel were occupied with the project to deploy customer DTA's (Digital Television Adapters) to transition SELCO's Analog signal to Digital.

Total operations resulted in \$564,996 of Net Income in 2012. In 2011 operations netted \$236,192.

### Cable Rate Increase – April 1, 2012

Due to rising programming costs attributed mostly to sports programming and retransmission consent costs for local broadcast channels, SELCO had to raise Basic, Expanded Basic, and Digital Cable rates for the first time since 2006. Despite the rate increases, SELCO's Basic and Expanded cable rates remained approximately 40% below other area cable providers. Because of industry trends, SELCO anticipates additional rate increases in the coming years.

### Basic, Expanded & Digital Subscriber Count:

|                   | Basic  | Expanded Basic | Digital |
|-------------------|--------|----------------|---------|
| January 1, 2012   | 11,799 | 10,572         | 7,475   |
| December 31, 2012 | 11,526 | 10,578         | 7,643   |
| Increase/Decrease | -273   | +6             | +168    |

### High-Definition TV (HDTV) & Digital Video Recorder (DVR) Set Top Box Count:

|                   | HD    | DVR | HD/DVR |
|-------------------|-------|-----|--------|
| January 1, 2012   | 4,235 | 570 | 3,023  |
| December 31, 2012 | 4,867 | 562 | 3,349  |
| Increase/Decrease | +632  | -8  | +326   |

### Internet Subscriber Count:

|                     | Direct<br>Connect<br>(\$19.95/mo) | Standard<br>(\$39.95/mo) | Speed Plus<br>(\$49.95/mo) | Speed 25<br>(\$64.95/mo) | Speed 50<br>(\$94.95/mo) | All Business<br>(\$99.95/mo+) |
|---------------------|-----------------------------------|--------------------------|----------------------------|--------------------------|--------------------------|-------------------------------|
| January 1, 2012     | 2,184                             | 7,451                    | 681                        | 135                      | 34                       | 149                           |
| December 31, 2012   | 1,970                             | 7,757                    | 803                        | 267                      | 57                       | 165                           |
| Increase/Decrease   | -214                              | +300                     | +122                       | +132                     | +23                      | +16                           |
| Total Increase 2012 | +379                              |                          |                            |                          |                          |                               |

**SELCO Cable System Upgrade (a.k.a. DTA Project)**

In 2011, SELCO began work on a project to upgrade its cable channel lineup to an all-digital system. The upgrade allowed SELCO to recapture a significant amount of bandwidth, which was then redeployed to offer additional HD channels.

Prior to the upgrade, all basic and expanded basic channels were still being delivered to users in Analog format. Following the upgrade, all signal delivery is now in digital format. This change in format requires all televisions to use a set-top-box to receive programming. Televisions accessing only basic and expanded basic now require a new digital transport adapter (DTA) box to receive programming, whereas in the past, no box was required to receive basic and expanded basic cable only.

Total project cost was \$1,733,132, more than \$200,000 under budget. A total of 19,693 DTAs have been distributed to SELCO subscribers for an average of 1.7 DTAs per household. The project was completed on April 2, 2012, when the old analog signals for basic and expanded basic cable were shut down.

**New Channels**

Thanks to completion of the DTA project, SELCO was able to regain a significant amount of bandwidth, which permitted the launch of 80 new cable channels in 2012, including:

*New Digital Cable Channels*

- |                  |                               |                          |
|------------------|-------------------------------|--------------------------|
| • BBC World News | • Crime & Investigation (C&I) | • H2                     |
| • Bio            | • Disney Jr.                  | • Hallmark Movie Channel |
| • Chiller        | • GAC                         | • Military History       |

*New HD Channels*

- |                      |                         |                           |
|----------------------|-------------------------|---------------------------|
| • A&E HD             | • Fox Business HD       | • TCM HD                  |
| • BBC America HD     | • Fox Soccer HD         | • Tennis Channel HD       |
| • BBC World News HD  | • Hallmark HD           | • The Hub HD              |
| • Big Ten HD         | • Hallmark Movies HD    | • Weather Channel HD      |
| • Bio HD             | • History HD            | • Travel HD               |
| • Bravo HD           | • ID HD                 | • truTV HD                |
| • CMT HD             | • MSNBC HD              | • TVLand HD               |
| • CNBC HD            | • MTV HD                | • USA HD                  |
| • Comedy Central HD  | • Nickelodeon HD        | • VH1 HD                  |
| • Cooking Channel HD | • Outdoor Channel HD    | • WBIN 50 HD              |
| • C&I HD             | • Oxygen HD             | • WBPX 68 HD (ION)        |
| • Disney Jr. HD      | • Reelz HD              | • WGBX 44 HD (PBS)        |
| • Disney XD HD       | • Sony Movie Channel HD | • WMFP 62 HD (PlumTV)     |
| • DIY HD             | • Speed HD              | • WNEU 60 HD (Telemundo)  |
| • Encore HD          | • Spike HD              | • WSBE 36 HD (RIPBS)      |
| • ESPN News HD       | • Sprout HD             | • WUNI 27 HD (Univision)  |
| • ESPNU HD           | • Style HD              | • WUTF 55 HD (Telefutura) |
| • FearNet HD         | • SyFy HD               |                           |

### *New Premium Channels*

- NFL RedZone
- @Max HD
- ActionMax HD
- HBO Comedy HD
- HBO Family HD
- HBO Plus HD
- HBO Signature HD
- HBO Zone HD
- More Max HD
- NFL RedZone HD
- Outer Max HD
- Starz Cinema HD
- Starz Comedy HD
- Starz Edge HD
- Starz in Black HD
- Starz Max HD
- Thriller Max HD
- Wmax HD

### **TVE Launch**

In 2012, SELCO partnered with WatchTVEverywhere.com (WTVE) to provide TV Everywhere access to cable customers. WTVE allows cable customers to access online programming through an authenticated portal to be viewed on computer, tablet, smart phone, and other web-connected devices. SELCO currently offers Fox News, Fox Business, Big 10 Sports, Sony Movie Channel and the Olympics, with much more content scheduled for launch in early 2013.

### **Help Desk Cable Support**

Following completion of the DTA project, SELCO experienced an increased volume of cable support calls largely due to the additional set top boxes in the field and the nuances of signal quality in an all-digital cable system. To ensure the best service possible, the SELCO Help Desk began taking all cable tech support calls beginning in October, relieving the customer service group of the increasingly technical responsibility of cable troubleshooting. This change has enabled SELCO's service technicians to arrive at service calls armed with detailed technical information, reducing in-the-field troubleshooting and providing customers with better service and reduced down time.

### **SELCO & NESN Scholarship**

SELCO and NESN awarded three \$1,000 scholarships to graduating Shrewsbury seniors in 2012. The recipients were Kelsey Giordano, Stephanie Kalinowski, and Jeffrey Maker.

### **SCADA for Water Department**

During the month of May 2012, SELCO worked on implementing a project of installing cable modems and splicing fiber to all of the Water Department's tank locations. The SCADA system allows Water Department personnel to access and control water flow between tank reservoirs. SELCO's goal with this project was to build a private cloud using cable modems and VPN devices so that the Water department can manage the SCADA system via SELCO's network. Equipment was ordered and installation was scheduled for the second week of July.

As predicted by SELCO, during the month of July the SCADA system was successfully migrated to a cloud or private network. The Water Department can now remotely access and control all water pumping stations and water tanks, and are saving an estimated amount of \$12,000 a year by not leasing telemetry lines from Verizon. This helps the Water Department to better manage their water facilities and provide better services to the community.

## **HVAC Upgrade for Headend**

SELCO contracted SIEMENS Engineering to conduct a study and proposal on how to better cool of the Headend. The Headend is a data center facility used by SELCO on the distribution of cable services and is also the location where data is stored for Town offices. By February 29th, SIEMENS sent a proposal suggesting the use of a 5-ton Self-contained unit Liebert model Challenger 3000. This unit is to be placed in front of the “hot aisles” with the purpose of extracting the hot air from the room. Cold aisle is where the cold air from the AC unit will be discharge to servers, switches and other appliances can suck in the cold air and cool off the units. The hot aisle is where the hot air coming out of the appliances is discharged and gets sucked in by the AC unit.

This unit was ordered on March 5th. This proposal is a multi-year deployment, where the first year a unit is installed, and the following year a second unit would be installed. The first unit was completely installed by May 1st 2012.

## **Institutional Network Upgrade**

With the upcoming opening of the new Sherwood School, SELCO started a network upgrade to the fiber backbone used by the Institutional network. The first approach was to update the main CORE switches located at Town Hall to 10Gbps capacity. The upgrade was conducted during the 4th of July Holiday, as all Town Offices were closed and the network could be taken down for a few minutes during the migration. The different paths going out to the Internet were upgraded to the 10Gbps capacity. With the construction of the new Sherwood School building, new fibers were installed and they were connected to their top of the line network switches capable of transporting data at 10Gbps.

The upgrade increased the capacity of the Institutional Network from 1Gbps to 10Gbps. Ths Institutional network is now able to connect newer building (like Sherwood) or future locations to the 10Gbps pipe which allows faster data exchange between Town buildings.

## **CATV System Upgrades & Projects**

1. Replace Network Switch – Completed. Replaced the main network switch/router which is the main network gateway for all traffic including municipal operations, schools, and TownISP. Replacement of the switch was necessary due to the increased volume of bandwidth being consumed by users.
2. Replace HFC Monitoring System – Ongoing. A product was purchased from Cheetah in November 2012 that will allow the Headend to monitor nodes and power supplies experiencing problems in the field. Installation of the new monitoring is expected in February 2013. This system replaces an obsolete cable plant monitoring system that is currently in use by SELCO.
3. Replace Truck #C-5 – Ordered. Truck C-5 is a van/bucket truck with 90,000 miles. A replacement was ordered in 2012 and is expected for delivery in early 2013.
4. Headend Power Supply – Completed. Purchased and installed new uninterrupt-ed power supply (UPS) for Headend facility. Replaced one air conditioning unit at the Headend. Work completed on time and managed by SELCO-Electric



employee John Lavery. Mr. Lavery also outfitted the computer room at the Town Hall with a new UPS and air conditioning unit.

**SELCO & TOWN OF SHREWSBURY IT DEPARTMENT YEAR IN REVIEW**

**General IT Updates**

SELCO IT has seen several changes in the past year. We have had a few staffing changes, and we are changing the service model we use for the main Town ERP system (MUNIS). We have undertaken an initiative to move our MUNIS system to the cloud, and change how departments interact and own their systems. We have had several MUNIS user group meetings to discuss and socialize the shift in responsibilities for MUNIS operational functions. This has been at the direction, and with the support of the Town Manager. We have met with other municipal MUNIS users and we are using their input to correct the procedures we have been using. Over this last year, we are refining the budget process.

**Service Tickets**

For the calendar year 2012, the SELCO IT department logged a total of 1117 tickets for service. 31 of those tickets were for projects and were left open long term (to track resources). Of the total tickets submitted, 40% were closed in less than a day, 73% were closed in less than a week. Our team worked very hard to minimize any negative impact from down-time or problems and to insure the highest quality service for our internal customers.

| 2012 Year Totals            |      |     |
|-----------------------------|------|-----|
| Total Tickets               | 1117 | %   |
| Project Tickets             | 31   | 3%  |
| Closed in less than 1 day   | 450  | 40% |
| Closed in less than 7 days  | 815  | 73% |
| Closed in less than 14 days | 948  | 85% |
| Closed in less than 30 days | 1059 | 95% |

**Major IT Service Outages/Incidents**

We had a network outage in February of 2012 due to a routing issue with the Domain Naming System (IE – DNS). In August, September, and October, we had a series of rolling outages with the CJIS system at Shrewsbury Police (CJIS stands for Criminal Justice Information System). The CJIS issue, which was with the Commonwealth and not Shrewsbury/SELCO, was finally rectified by the State in late October/November. We had an outage with our storage environment in October; we are working with Dell to insure that it does not reoccur.

*Please Note: major incidents are considered differently than average everyday problems. Incidents involve an outage of a mission critical IT service that impacts operations. As such, they will be identified in our monthly brief.*

**IT Projects**

Over the past year the SELCO IT department has completed several projects that have improved IT services for both SELCO and all Town departments. Some of these systems and changes are highly visible such as the permitting kiosk for the Building



Inspector's office while others such as consolidating and repairing our virtual servers is somewhat behind the scenes. Overall this has been a highly productive year for the team resulting in major improvements to our systems, servers, operating systems, and ultimately the service we provide the public. A brief review of the major projects we achieved follows.

| PROJECT NAME               | OVERVIEW   |
|----------------------------|--|
| <u>Aerohive</u>            | This project's set up secure wireless access that is easier to manage and more cost effective in all Town buildings. We have converted Town, SELCO and School System locations, with more deployments to follow. Aerohive is a technology company that makes AP's (Access Points) used for wireless, and provide us management software via an internet portal.  |
| <u>CodeRED</u>             | CodeRED is a community notification system which can call, email, or text residents in case of emergency or for non-emergency informational calls. The system can also send calls to specific groups, neighborhoods, locations, or a radius of an affected area (such as a water main break). We have successfully launched several emergency and non-emergency calls to the community in 2013, and the system was met with great approval. The system when deployed can make some 16,000 calls in less than 15 min with a 90% plus completion rate. |
| <u>Document Management</u> | We now have a digital archive for documents. This is being used in the Building Inspector's office to store certificate of occupancy information, and by the Assessor's office to store electronic property cards of prior years. In 2013 we will be looking to expand this system and begin to offer access to the public.  |
| <u>Harris Migration</u>    | The Harris System is used by SELCO to do all our billing to residents and customers. Until this last year the system was hosted by a company in Canada. Several concerns about the data led us to repatriate the system to Shrewsbury. This has greatly improved response time, availability, and staff productivity.  |
| <u>Intermedia</u>          | Intermedia is the leading "cloud" provider of email services. To insure availability, disaster recovery, and continuity of business during times of crisis our email system must be protected. By taking this to the cloud we provide a solid platform to protect these services. The Town is due to make this same migration in 2013.   |
| <u>Digital Kiosk</u>       | We have devised an electronic kiosk to offer access to common digital services that Shrewsbury and SELCO provides (see picture above). Using an IPAD at its core, and an inexpensive kiosk application, we leverage the other online services we already have. This system is (as far as we can tell) on of the first deployments in Massachusetts.  |

### **MUNIS Upgrade**

MUNIS is the system we use for payroll, accounting, property taxes, and utility billing. We were several versions behind current on this software; our hardware was also at end of usable life. In 2012 we upgraded the software and installed it on new hardware. The gains in performance and usability were tremendous. Looking ahead to 2013 we will need to do another upgrade as well as potentially take this system to the cloud.

### **Permitting Software**

We installed online permitting software, and have been working with the vendor to make enhancements. This system allows residents and contractors to enter their permit information online. As part of rolling this system out we also have provided IPADS for the staff to use in the field for inspections.

### **Bill Printing**

Via the RFP process we have awarded a contract for bill printing, online presentment, and online bill paying for Shrewsbury. The contract award was late in 2012 and the first phase simply covers printing. In 2013 we will provide a more detailed description of what, how, and when this online portion will be deployed.

### **Virtual Host**

The internal virtual environment for the Town was in severe disrepair. Our licensing was not current, the hardware was end of life, and we were not even on the same operating system as SELCO. Over this last year we have undertaken a massive effort to implement new hardware, update and expand the virtualization software, and combine the virtual hosts to one common architecture.

### **Vision Software**

The Town's CAMA (Computer Aided Mass Appraisals) system was migrated to a new vendor; Vision Appraisals. All property data had to be converted, and all new tables set up for valuation. This system also has a bridge to MUNIS; the Vision system feeds base data about properties into MUNIS to generate tax bills. Vision also feeds the permit system its property location data, as well as our document management system.

### **Our Road Ahead**

Looking ahead to 2013, the IT department will continue to help our supported departments gain and maintain independence in using their systems. We are looking to further automate our file transfer processes and assist departments in getting their documents digitized and available on the internet. We are implementing a managed print service in 2013 that will offer significant savings in print cost. We look to bring the Town into the cloud for email, and continue the cycle of continuous incremental upgrades for all hardware platforms. One of the most significant undertakings for 2013 will be to take MUNIS to the cloud and automate the day to day care and feeding of that system. Looking back at where we were a short two years ago, the progress we have made is very encouraging. Our team looks forward to 2013 and the even more exciting opportunities we have ahead of us!

## **REPORT OF THE WIRING INSPECTOR**

**John Lavery, Inspector**

**David Duhamel, Assistant Inspector**

**John McQuade, Assistant Inspector**

The Electrical Inspector's Office received 968 new permits for requests for inspections during 2012. These consisted of:

|     |  |
|-----|--|
| 67  | Rough inspections of new homes               |
| 250 | Rough inspections of additions and remodels  |
| 82  | Finish inspections of new homes              |
| 384 | Finish inspections of additions and remodels |
| 90  | New service inspections                      |
| 60  | Service changes                              |
| 9   | Temporary services                           |
| 32  | Fire alarm and Security systems              |
| 7   | Oil burners and gas                          |
| 29  | Swimming pools                               |
| 140 | Underground conduit installation inspections |

Other inspections not listed above include circuits for dryers, air conditioners, electric ramps, electrical heating units, emergency generators, etc.

Approximately 50 inspections were disapproved for various infractions of the Electrical Code. Infractions of the code can occur in all categories, including but not limited to new construction. There have been occasions when certain wiring requirements were not met or completed when the home was ready for occupancy. The Wiring Inspector must give a final inspection and approval prior to the granting of the occupancy permit by the building inspector.

Wiring inspection fees, instituted April 1989, were upgraded April 7, 2009. These fees were established based upon the policy that customers who are receiving a particular service be liable for its costs.

**SELCO ELECTRIC OPERATIONS  
BALANCE SHEET  
DECEMBER 31, 2012**

|   | 2012                | 2011                |
|---|---------------------|---------------------|
| <b>Assets</b>                           |                     |                     |
| <b>Plant Investment</b>                 |                     |                     |
| Total Electric Utility Plant            | \$53,306,533        | \$51,923,195        |
| Less: Accumulated Depreciation          | \$31,309,425        | \$29,783,420        |
| <b>Net Electric Utility Plant</b>       | <b>\$21,997,108</b> | <b>\$22,139,775</b> |
| <b>Fund Accounts</b>                    |                     |                     |
| Depreciation Fund                       | \$3,305,716         | \$3,256,530         |
| Construction Fund                       | \$-                 | \$-                 |
| <b>Total Fund Accounts</b>              | <b>\$3,305,716</b>  | <b>\$3,256,530</b>  |
| <b>Current and Accrued Assets</b>       |                     |                     |
| General Cash                            | \$4,215,934         | \$3,715,613         |
| Power Cost Adjustment Fund (PCA)        | \$3,928,800         | \$2,611,670         |
| Petty Cash                              | \$500               | \$500               |
| Customer and Other Accounts Receivable  | \$2,272,464         | \$3,268,150         |
| Materials and Supplies                  | \$237,831           | \$162,189           |
| Net OPEB - Asset                        | \$605,688           | \$310,276           |
| Prepayments                             | \$11,090,311        | \$11,122,782        |
| Investments In Associated Companies     | \$16,160            | \$25,451            |
| <b>Total Current and Accrued Assets</b> | <b>\$22,367,688</b> | <b>\$21,216,631</b> |
| <b>Deferred Debits</b>                  | <b>\$3,601</b>      | <b>\$5,614</b>      |
| <b>Total Assets</b>                     | <b>\$47,674,113</b> | <b>\$46,618,550</b> |

**SELCO ELECTRIC OPERATIONS  
BALANCE SHEET  
DECEMBER 31, 2012**

|  | <b>2012</b>         | <b>2011</b>         |
|--|---------------------|---------------------|
| <b>Liabilities and Surplus</b>               |                     |                     |
| <b>Surplus</b>                               |                     |                     |
| Loans Repayment                              | \$4,033,400         | \$3,719,400         |
| Unappropriated Earned Surplus                | \$32,729,986        | \$31,679,167        |
| <b>Total Surplus</b>                         | <b>\$36,763,386</b> | <b>\$35,398,567</b> |
| <b>Long Term Debt</b>                        |                     |                     |
| Bond Payable                                 | \$425,000           | \$735,000           |
| <b>Current and Accrued Liabilities</b>       |                     |                     |
| Bonds Payable Current Portion                | \$310,000           | \$314,000           |
| Accounts Payable                             | \$10,165,077        | \$10,156,801        |
| Net OPEB - Obligation                        | \$-                 | \$-                 |
| Accrued Sales Tax                            | \$-                 | \$-                 |
| Interest Accrued                             | \$10,650            | \$14,182            |
| <b>Total Current and Accrued Liabilities</b> | <b>\$10,485,727</b> | <b>\$10,484,983</b> |
| <b>Deferred Credits</b>                      |                     |                     |
| Other Deferred Credits                       | \$-                 | \$-                 |
| <b>Total Liabilities and Surplus</b>         | <b>\$47,674,113</b> | <b>\$46,618,550</b> |

**SELCO ELECTRIC OPERATIONS  
INCOME STATEMENT  
DECEMBER 31, 2012**

|                                       | <b>2012</b>         | <b>2011</b>         |
|---------------------------------------|---------------------|---------------------|
| <b>Operating Income</b>               |                     |                     |
| Operating Revenues                    | \$31,262,080        | \$33,230,249        |
| <b>Operating Expenses</b>             |                     |                     |
| Operating Expenses                    | \$28,210,451        | \$30,209,759        |
| Depreciation Expense                  | \$1,553,153         | \$1,526,083         |
| <b>Total Operating Expenses</b>       | <b>\$29,763,604</b> | <b>\$31,735,842</b> |
| <b>Total Operating Income</b>         | <b>\$1,498,476</b>  | <b>\$1,494,407</b>  |
| <b>Total Other Income</b>             | <b>\$123,137</b>    | <b>\$131,261</b>    |
| <b>Total Income</b>                   | <b>\$1,621,613</b>  | <b>\$1,625,668</b>  |
| <b>Miscellaneous Deductions</b>       |                     |                     |
| Interest On Bonds                     | \$29,852            | \$62,535            |
| Amortization Of Discounts             | \$3,450             | \$2,111             |
| Other Interest Expense                | \$-                 | \$-                 |
| <b>Total Miscellaneous Deductions</b> | <b>\$33,302</b>     | <b>\$64,646</b>     |
| <b>Net Income</b>                     | <b>\$1,588,311</b>  | <b>\$1,561,022</b>  |

**SELCO CABLE OPERATIONS  
BALANCE SHEET  
DECEMBER 31, 2012**

|   | 2012                | 2011                |
|---|---------------------|---------------------|
| <b>Assets</b>                           |                     |                     |
| <b>Total Cablevision Plant</b>          | <b>\$36,357,196</b> | <b>\$34,239,865</b> |
| Less: Accumulated Depreciation          | \$26,764,078        | \$24,393,507        |
| <b>Net Cablevision Plant</b>            | <b>\$14,866,334</b> | <b>\$14,712,667</b> |
| <b>Current and Accrued Assets</b>       |                     |                     |
| General Cash                            | \$3,607,213         | \$3,556,690         |
| Customer Accounts Receivable            | \$1,184,227         | \$1,045,815         |
| Materials and Supplies                  | \$364,680           | \$795,024           |
| Prepayments                             | \$124,958           | \$134,573           |
| <b>Total Current and Accrued Assets</b> | <b>\$5,281,078</b>  | <b>\$5,532,102</b>  |
| <b>Deferred Debits</b>                  |                     |                     |
| Unamortized Debt Expenses               | \$9,320             | \$14,912            |
| <b>Total Assets</b>                     | <b>\$20,156,732</b> | <b>\$20,259,681</b> |

**SELCO CABLE OPERATIONS  
BALANCE SHEET  
DECEMBER 31, 2012**

|  | <b>2012</b>         | <b>2011</b>         |
|--|---------------------|---------------------|
| <b>Liabilities and Surplus</b>               |                     |                     |
| <b>Surplus</b>                               |                     |                     |
| Unappropriated Earned Surplus                | \$17,960,697        | \$17,386,701        |
| <b>Long Term Debt</b>                        |                     |                     |
| Bonds Payable                                | \$335,000           | \$680,000           |
| <b>Current and Accrued Liabilities</b>       |                     |                     |
| Bonds Payable - Current Portion              | \$345,000           | \$350,000           |
| Accounts Payable                             | \$880,462           | \$1,135,325         |
| Due To SELCO - Electric                      | \$92,950            | \$90,334            |
| Net OPEB - Obligation                        | \$432,933           | \$479,045           |
| Interest Accrued                             | \$1,690             | \$2,276             |
| <b>Total Current and Accrued Liabilities</b> | <b>\$1,753,035</b>  | <b>\$2,056,980</b>  |
| <b>Deferred Credits</b>                      |                     |                     |
| Unamortized Premium On Debt                  | \$108,000           | \$136,000           |
| <b>Total Liabilities and Surplus</b>         | <b>\$20,156,732</b> | <b>\$20,259,681</b> |



**SELCO CABLE OPERATIONS  
INCOME STATEMENT  
DECEMBER 31, 2012**

|  | <b>2012</b>         | <b>2011</b>         |
|--|---------------------|---------------------|
| <b>Operating Income</b>                |                     |                     |
| Signal Sales                           | \$8,376,229         | \$7,420,373         |
| Internet Sales                         | \$5,362,941         | \$5,003,017         |
| Telephone Sales                        | \$1,939,391         | \$1,856,740         |
| Equipment Sales                        | \$94,362            | \$87,261            |
| Other Operating Revenue                | \$125,506           | \$210,178           |
| <b>Total Operating Income</b>          | <b>\$15,898,429</b> | <b>\$14,577,569</b> |
| <b>Operating Expenses</b>              |                     |                     |
| Operating Expenses                     | \$12,285,686        | \$11,467,241        |
| Maintenance Expenses                   | \$406,142           | \$380,236           |
| Depreciation                           | \$2,651,635         | \$2,494,431         |
| <b>Total Operating Expenses</b>        | <b>\$15,343,463</b> | <b>\$14,341,908</b> |
| <b>Total Operating Income</b>          | <b>\$554,966</b>    | <b>\$235,661</b>    |
| <b>Other Income</b>                    |                     |                     |
| Rental Income / Contract               | \$27,756            | \$25,342            |
| Amortization Of Premium On Debt        | \$-                 | \$-                 |
| <b>Total Other Income</b>              | <b>\$27,756</b>     | <b>\$25,342</b>     |
| <b>Miscellaneous Income Deductions</b> |                     |                     |
| Interest On Bonds and Notes            | \$23,215            | \$30,300            |
| Amortization Of Debt Disc. & Exp.      | \$(5,489)           | \$(5,489)           |
| Plant Dispositions                     | \$-                 | \$-                 |
| <b>Total Misc. Income Deductions</b>   | <b>\$17,726</b>     | <b>\$24,811</b>     |
| <b>Net Income</b>                      | <b>\$564,996</b>    | <b>\$236,192</b>    |

# **SHREWSBURY MEDIA CONNECTION**

**SPAC TV-28**

**SETV-29**

**SGTV-30**

## **SMC'S MISSION**

To build community, empower the individual, and ensure First Amendment expression through the utilization of communication technologies.

Shrewsbury Media Connection presents community programming in three areas; Public on Cable Channel 28, Educational on Cable Channel 29 and Government Access on cable channel 30, through Shrewsbury Community Cablevision.

SMC provides free training in TV production, media literacy education, access to production equipment and studio, and access to programming time on the cable system. These resources are provided to the community's individuals and organizations on a first come, first serve, non-discriminatory basis.

## **SMC Advisory Board**

The Advisory Board consists of 7 members that are voted to three-year terms by the membership. The Advisory Board makes and enforces by-laws that govern SMC, and advise the staff on operation and budget issues.

Erica Bodden, Chair  
Bruce Andrews, Secretary  
Nick Todisco  
John McDonald  
Christine Juetten  
Lou Swinand, Vice Chair  
Melanie Petrucci

## **SMC Staff**

Bill Nay, Manager  
Marc Serra, Access Coordinator  
LoriAnne Bergman, Programming Coordinator  
Elizabeth Poplawski, Educational Channel Coordinator  
Paul Gustafson, Technical Coordinator

**The SMC Advisory Board meets periodically with SMC's Manager, Bill Nay, to monitor and give input on:**

- o General activities and operations at the studio,
- o Activities of the SMC staff and committees, and
- o SMC operating budgets and expenditures.

As the name implies, the Board is advisory in nature and the SMC Manager has direct responsibility for the operations of the studio.

The following are highlights of the Advisory Board discussions and activities throughout the year.

The Annual General Membership Meeting was held on June 7, 2012. It was noted that the SMC by-laws contained some grammatical errors, which were updated and readopted. The election of Board Members was held and Lou Swinand, Melanie Petrucci and Nick Todisco were re-elected to three-year terms.

Kevin Looney was announced as the 4th recipient of the annual Nicholas J. Todisco, Jr. Scholarship.

The annual election of Advisory Board officers was held and Erica Bodden was elected as Chairperson, Lou Swinand was elected as Vice-Chairperson and Bruce Andrews as Secretary.

Programming Coordinator, Lori Bergman celebrated her 25th year working for SPAC/SMC.

SMC is home to three separate channels dedicated to community access; SPAC TV 28 is public access, SETV 29 is educational access and SGTV 30 is governmental access programming. All programming is controlled by the Telvue Server automated playback system. We are able to access programming from any pre-set computer to do live crawls and monitor live feeds or other adjustments to the schedule

Aaron Jones is the Public Access Producer of the Year for 2011. This Shrewsbury High School student has been producing the weekly Shrewsbury News with reporter, Lindsay Corcoran. He shows up at all the special events SMC is involved with and is always willing to lend a hand in any phase of production. Aaron has also become one of our valued government meeting producers.

**Programming**

**Public Access SPAC -Channel 28**

*Estimated numbers for Public Access-Channel 28*

|                                 |                                |                         |
|---------------------------------|--------------------------------|-------------------------|
| Locally produced                | 499                            | shows                   |
| Regional and other              | 641                            | shows                   |
| Total                           | 1130                           | shows                   |
| Class Participants              | 8 new students                 |                         |
| Cub Scout Tours                 | 4 tours with approx. 26 scouts |                         |
| (One den produced a Voting PSA) |                                |                         |
| Facility Usage                  | 245                            | Studio uses             |
|                                 | 932                            | Portable equipment uses |
|                                 | 1454                           | Edit station uses       |

**Educational Access -Channel 29**

Many parents and teachers produced programming from the elementary and middle schools in 2012. Concerts, community meetings and sing-a-longs all found their way to Channel 29 with the help of these parents and teachers. One of the highlights was a documentary about who Walter J. Paton was, which was completed after years of work by the producers.

*Some Ed Channel numbers:*

|                             |     |          |
|-----------------------------|-----|----------|
| ETS produced                | 37  | programs |
| Volunteers and SMC produced | 71  | programs |
| Assabet Valley Tech         | 12  | programs |
| Total                       | 120 | programs |

**Government Access Channel 30**

After 5 years SMC said goodbye to Anthony DiBenedetto, the Government Producer. He will be missed.

|                           |     |
|---------------------------|-----|
| Meetings covered          | 134 |
| Locally produced programs | 41  |
| Total                     | 177 |

Another communication tool we are now using is social media with a Facebook page and tweeting. Check it out and Friend SMC. Viewers can look at an up to the minute schedule of shows on all three peg access channels on our town sponsored website at [www.shrewsbury-ma.gov/smc](http://www.shrewsbury-ma.gov/smc) and click on What's On. Government meetings and various other programs are streamed live over the internet. Many of the programs can be seen from our website in our Online Video Library. This further serves our community by giving them control over when and what they want to watch.

# **EMERGENCY MANAGEMENT AGENCY**

**Allyn Taylor, Director**

**Richard Fiske, Deputy Director and CERT Coordinator**

Hurricane Sandy of Monday, October 29 required the Town's single emergency preparation and response of note for 2012. The devastation in New Jersey was dramatic, but Sandy presented only minor tropical storm conditions to Shrewsbury with limited rain and winds of 30-40 mph with gusts to 50 mph. Downed trees and branches resulted in power interruptions at 550 homes. Advance planning with immediate response by SELCO brought power back to most homes within one to two hours and to the remaining ten homes by late that night. The Emergency Operation Center (EOC) was activated to support communications with town residents and departments, and with the Massachusetts Emergency Management Agency as required. The Community Emergency Response Team (CERT) was on standby to open and operate a shelter which proved to be unnecessary. The Town filed an Emergency Declaration with the Commonwealth to ensure eligibility for reimbursement of storm related costs. It developed that these costs were limited to \$83,000, the majority being overtime costs incurred by SELCO and the Highway Department, and extraordinary electrical equipment loss.

A responsibility of SEMA is to inform Shrewsbury residents on how to be prepared to protect themselves during life threatening weather events of severe thunderstorms and tornados. Bob Thompson, Meteorologist-in-Charge of the National Weather Service, Taunton and Kevin Lemanowicz, Chief Meteorologist, FOX TV, Boston provided direction on this critical area in a show taped by Shrewsbury Media Connection in May 2012. This important video may be seen on the Shrewsbury Media Connection site at [www.shrewsbury-ma.gov/SMC](http://www.shrewsbury-ma.gov/SMC) in the SEMA section of the SMC, Online Video Library.

Seniors especially, please remember to use the relief when needed during the inevitable few days of oppressive heat in the summer and to accept the protection of a flu shot from the clinic in the fall, both of which are provided at our Senior Center.

# **ENGINEERING DEPARTMENT**

**Jack Perreault, P.E., Town Engineer**

The Engineering Department provides technical support to Town Boards, Commissions, and Departments. During the year 2012, support services were provided to the Planning Board, Conservation Commission, Sewer and Water Department, Highway Department, Public Buildings Department, Building Inspector, Health Department, Police Department, Assessors, School Building Committee, Shrewsbury Development Corporation, School Department, Library, and Fire Department. In addition, the Engineering Department provides survey, design, contract administration, and inspection services for Town-funded infrastructure improvement projects. We also provide construction inspection services for all projects approved by the Planning Board and Conservation Commission.

For the past few years, the Engineering Department continued to be very busy with Town projects, review of private projects, increased mandates from the State and Federal Government, and various planning projects. While attending to the day to day and short term business, we continue to focus on long term planning and project development that will improve the Town's ability to support economic development in the future. These projects include improvements to the wastewater treatment process; implementation of the recommendations of the Town-wide water system study; development of the 25% design plans for Main Street from the Town Center to I-290; support of the Zoning Board of Appeals; support for the Lakeway Business District; Town liaison for the Burns Bridge (Route 9); further development of the utility layers for the GIS; Town-wide stormwater management including participation in a Regional Stormwater Coalition; contract administration for the improvements to a portion of the main sewer interceptor line; sewer pump station improvements; water system improvements; and participation in the new statewide drinking water permit pilot program.

The Towns of Shrewsbury and Westborough operate a joint Wastewater Treatment Plant in Westborough. Shrewsbury provides approximately 60% of the flow to the plant and is responsible for a proportionate share of the costs. A contract to upgrade the plant and to provide a high level of phosphorus treatment was bid in 2009. The low bid for the project was \$44 million. The total project cost including design, construction management, project oversight and administration was estimated to be about \$54 million. The project was completed in November 2011, 2 months ahead of schedule at a final cost of \$52.7 million. About half of the costs can be attributed to the upgrades that were required as a result of the permit issued by the Federal Environmental Protection Agency. The Towns were successful in obtaining an 11% grant provided from the stimulus funds as part of the American Recovery and Reinvestment Act (ARRA) of 2009. Since the completion of the project, the Treatment Plant Board, consisting of three (3) members from Shrewsbury and three (3) members from Westborough, have been pursuing 0% interest loan for the nutrient removal portion of the plant upgrades. The Department of Environmental Protection (DEP) has determined that approximately \$24 million dollars would qualify, which could save the Towns an estimated \$17 million dollars over the 30-year life of the loan. Shrewsbury's share of the savings would be over \$10 million dollars. We will know if we were successful early in 2013.

Based on the recommendations of the Capital Improvement Plan and additional engineering evaluations done on the sewer interceptor line, a contract was developed by Weston and Sampson to make improvements to the sewer pipe and to the access through several substantial easements. This is Phase 1 of a three phase project for improvement to the interceptor. The project was funded through the State Revolving Fund (SRF) Program by way of a 2% loan. A portion of the work in the easements was completed in 2011 and the remainder was done in 2012. The Town Engineering Department is providing inspectional services and contract administration for the project. In addition, design and permitting was done for the combined Phases 2 and 3. Construction is anticipated in 2013.

Infiltration and Inflow (I/I) of clean water (run-off and groundwater) has long been an issue with the Town's sewer system. It is a very common problem as sewer systems age. Inflow, the most significant problem with our sewer system, is generally defined as surface water and runoff water that is discharged to the sewer system from sources such as catch basins, sump pumps, roof leaders, surface drains, vent holes in manhole covers and other inlets. Armed with the new data, the Town embarked on further investigation of the two worst areas defined by the study. Those areas were the Francis Avenue/Summer Street area and the General Avenue/Trowbridge Lane area. Smoke testing, visual manhole inspections and house to house sump pump inspections were performed. Infiltration investigations including flow isolation, manhole and television inspections were also completed in a larger area around the Center of Town. Defects in the system will be corrected as part of a system rehabilitation project in 2013. I/I is a difficult problem to deal with and it will require very significant amounts of time, effort, and funding every year.

In support of the I/I removal from the sewer system, the Town is developing a private inflow policy to deal with the removal of sump pump discharges to the sewer system. The policy is being developed with the assistance of Weston & Sampson. Similar policies from other municipalities have been reviewed along with educational materials from several sources. The policy also considers the existing stormwater policy and requirements. Several meetings were held to draft a policy that best fits Shrewsbury's needs. The final approval and implementation is scheduled for 2013.

After a successful Centech East project, the Town was able to work with Worcester Business Development Corporation (WBDC) to roll over surplus Federal Grant Funds from the Economic Development Administration (EDA) to apply toward the installation costs of the sewer for Centech North (Allen property). The Town performed design, contract bidding, contract administration and resident engineering services, while WBDC provided assistance with the contract administration, engineering support, and coordination and communication with the EDA. The sewer extension on Route 20 and South Street brought the sewer to both access points for the future development of this important parcel. The project was successfully completed by the end of the summer.

Development of the plans and specifications for the reconstruction of Main Street from I-290 to the Town Center continued in 2012. BETA Group is the Town's engineering consultant for this project. After discussions with representatives from the Central Massachusetts Regional Planning Commission (CMRPC) and the Massachusetts

Department of Transportation (DOT) relative to the project cost, the Town volunteered to re-examine the need to replace the entire drainage system. A contract was issued to inspect 6,400 linear feet of drainage pipe to determine the condition of the reinforced concrete pipe. The television inspection revealed that a significant portion of the pipe is in relatively good condition, and with minor repairs, can remain in place to service the watershed. The plans are being revised to reduce the scope of work and subsequent project cost. The project has been approved for funding in the 2016 Transportation Improvement Program (TIP).

Construction started on the replacement of the Burns Bridge on Route 9 over Lake Quinsigamond. The bridge was originally constructed in 1916 and repairs and rehabilitation were no longer feasible. MassDOT has included the Town of Shrewsbury and the City of Worcester in the design process and we continue to be involved in the construction phase. Two lanes of traffic will remain open in each direction during the reconstruction process as much of the work is being performed from barges in the lake. Disruptions to traffic have been minimal to date. There has also been a significant and successful effort by the Contractor (The Middlesex Corporation) and MassDOT to keep the public informed regarding the ongoing construction activities. The project is scheduled to be completed in three (3) years. Representatives of the Town attend the bi-weekly construction meetings.

The Lakeway Business District Association (LBDA) has continued to raise funds and successfully maintain the landscaping and planting beds along Route 9 this year. They also developed a walking map highlighting area businesses; coordinated snowplowing efforts with representatives of the MassDOT; developed a banner sponsorship program to further promote the business district; and sponsored an information presentation to their members on the Burns Bridge replacement project. The Town Planner and Town Engineer attend their meetings and lend support and coordination with other Town departments and State agencies.

In previous Annual Reports, there was a considerable amount of information presented on the issuance and potential impacts of a new Stormwater MS4 Permit to be issued by the Environmental Protection Agency (EPA) to the Town. Due to the significant number of comments received, EPA is in the process of redrafting the permit which is now scheduled to be issued in 2013. The Town has started preparing for the new permit and is in the process of developing a Stormwater Utility to help fund the new permit requirements. We do not anticipate completing the process until after the full impacts are known and have been sufficiently reviewed so that a budget can be set. Additional information relative to various stormwater efforts can be found in the Conservation Commission Annual Report.

The reconstruction of Newton Pond Dam was also completed this year. The new dam is safe and much more efficient than the old structure. Because of this improved efficiency, there has been some concern expressed by residents that the pond level remains lower than it previously did. Additional permitting has been completed that will allow for some minor modifications that will raise the average water level about six inches.



The Engineering Department also oversees the operation and construction of Phase 5 of the landfill. We attended weekly meetings during the construction season as well as permitting meetings with DEP. The fact that the job went so well is a tribute to Borggaard Construction (site contractor) and Wheelabrator Millbury Inc. (landfill operator). The construction is totally paid by Wheelabrator as part of its agreement with the Town for the landfill operation. In all, approximately 2 million cubic yards of material were moved to create the new cells for Phase 5 which are now open.

Increasing the Town's water supply and permitted withdrawal capacity has been a long term goal that we have been working toward for many years. This year the State announced a new draft permitting framework known as the Sustainable Water Management Initiative (SWMI). This program has been under development for two years through the cooperative efforts of several state agencies, public water supply professionals, and representatives from various rivers associations. The Town was selected to be one of four pilot communities in the state to test the proposed framework and develop a process for DEP to use in permitting future applications. Serving as a pilot community was both helpful and very time consuming. Serving as a pilot community requires the Town to consider the implication of the impacts the process will have specifically on the Town, and in general on all public water supplies. The Town took this role very seriously. A very significant amount of time was spent in meetings, reviewing the process, coordinating with consultants and other pilot communities, and commenting on the pilot program reports. It became very evident that future applications requesting additional capacity will require a lot of thought and investment of funds prior to submitting an application. Also, meeting all of the potential conditions and requirements which will be part of future permits will be very expensive and will demand a lot of time and effort. It is anticipated that the final SWMI regulations will be developed by the State in 2013.

Construction was also started on a large water main replacement project that was designed in-house. The portion completed this year included the section of Route 9 eastbound from 300 feet east of Gordon Road to Oak Street, and Route 9 westbound from Imperial Village Apartments to Crescent Street. The remainder of the project on Lake Street, Oak Street, and Industrial Drive will be completed by the end of the summer in 2013.

The Department continued maintaining, improving and expanding the Town's Geographic Information System (GIS) and existing maps. Ongoing updates of some of the key map layers include the parcel and utility layers. Assistance was provided to Town departments, private agencies, and the general public through the production and delivering of hard copy maps, database information and electronic (CAD) files. New and existing engineering plans, utility location plans and other documents are continued to be catalogued and integrated into the system.

The Engineering Department reviews all plans for all projects submitted to the Conservation Commission, Planning Board, Zoning Board of Appeals, and Sewer Commission. Staff members also attend all meetings and perform inspections for all work approved by these Boards.

The Department inspects the construction within all subdivisions to assure proper construction and adherence to approved plans and the Planning Board's Subdivision Rules and Regulations. During the past year, developers were active in approximately 8 of the 16 uncompleted subdivisions.

When a subdivision is completed, the roads and associated utilities are turned over to the Town for acceptance as public ways. The Engineering Department reviews the as-built drawings, layout and acceptance plans, and legal descriptions for all streets. Hearings are held with the Board of Selectmen and a presentation is made to the Town Meeting.

Our normal work load involves the maintenance of the Town Tax maps, computation of betterment liens and assessments including all necessary plans for filing at the Registry of Deeds; all necessary research, computation, plans and deed descriptions for all easements and land acquisitions, and dispositions by the Town; reproduction of existing street layouts; preparation of contract documents and supervision of construction for street, sewer, water, and other public work projects; and feasibility studies for proposed projects by the various town departments.

**SANITARY SEWER CONSTRUCTION**

A Contract was awarded to Borges Construction Inc., 165 Carmelina Circle, Ludlow, MA, 01056, on March 27, 2012 for sewer construction in Hartford Turnpike and South Street and Culvert rehabilitation in Green Street.

A Contract was awarded to Grove Construction Inc., 1A Spaceway Lane, Hopedale, MA, 01747, on October 13, 2011 for Phase 1 Sewer Interceptor Upgrades in Main Street and Access Road to Old Treatment Plant (OTP).

| LOCATION                    | SIZE/TYPE | LENGTH   | 6-INCH PVC<br>HOUSE<br>SERVICES |
|-----------------------------|-----------|----------|---------------------------------|
|                             | INCHES    | FEET     |                                 |
| Hartford Pike (Rte 20)      | 12" PVC   | 3,880    | to all lots and buildings       |
| South Street (N. of Rte 20) | 8" PVC    | 1,505    | to all lots and buildings       |
| Access Road to OTP          | 36" PVC   | 1,576.50 |                                 |
| Access Road over Hop Brook  | 30" DI    | 94       |                                 |
| Main Street at Access Road  | 27" PVC   | 79       |                                 |
| Access Road to OTP          | 24" PVC   | 40       |                                 |

**SUBDIVISIONS & SITES (BY DEVELOPERS)**

| LOCATION                      | SIZE/TYPE     | LENGTH | 6-INCH PVC<br>HOUSE<br>SERVICES |
|-------------------------------|---------------|--------|---------------------------------|
|                               | INCHES        | FEET   |                                 |
| Hawkrigde Road                | 8" PVC        | 125    | to all lots                     |
| 360 Hartford Turnpike         | 1-1/2" PVC FM | 800    | to all future buildings         |
| 574A Hartford Pike            | 8" PVC        | 875    | to Candy Mansion                |
|                               | 6" PVC        | 110    | to building #1                  |
|                               | 6" PVC        | 85     | to future bldg #2               |
| 145 North Quinsigamond Avenue | 6" PVC        | 185    | to building                     |

|   |        |     |              |
|---|--------|-----|--------------|
| Shrewsbury Federal Credit Union                           | 6" PVC | 285 | to building  |
| Summit Ridge Estates                                      | 8" PVC | 483 | to all lots  |
| (Easement behind Hampshire Drive to Parmenter Hill Drive) |        |     |              |
| White City Plaza  | 8" PVC | 691 | to buildings |

#### **TOTAL SEWER PIPE UNDER SUBDIVISIONS & SITES (BY DEVELOPERS)**

|               |        |
|---------------|--------|
| 36" PVC       | 1576.5 |
| 30" DI        | 94     |
| 27" PVC       | 79     |
| 24" PVC       | 40     |
| 12" PVC       | 3,880  |
| 8" PVC        | 3,679  |
| 6" PVC        | 665    |
| 1-1/2" PVC FM | 800    |

#### **WATER MAIN & DRAINAGE CONSTRUCTION**

The Contract awarded to J.A. Polito & Sons., Inc., 587C Hartford Turnpike, Shrewsbury, MA 01545, on September 2, 2010 for Water Main Construction at Crescent St, and Drain Construction on Grove Street, Knowlton Avenue & Municipal Drive, with an extra work order for replacement of house services on Kenilworth Road was completed. Crescent Street was cold planed and resurfaced in June.

The September 27, 2012 Bid for the 2012 Water Main Contract was awarded to J. A. Polito & Sons, Inc., to install new water mains in Boston Turnpike eastbound (300' North of Gordon Road to Oak Street), Lake Street (South of Route 9 to Borders Books), Imperial Village Apartments (Crescent Street to Apartments), Portion of Industrial Drive, Oak Street (South Quinsigamond Avenue to Judick Street). Work was completed this year along Boston Turnpike eastbound and Imperial Village.

#### **DRAIN QUANTITIES**

| <b>LOCATION</b> | <b>SIZE/TYPE<br/>INCHES</b> | <b>LENGTH<br/>FEET</b> | <b>STRUCTURES</b> |
|-----------------|-----------------------------|------------------------|-------------------|
| Green Street    | 36" RCP                     | 32                     |                   |

#### **TOTAL DRAIN PIPE UNDER TOWN CONTRACTS:**

|              |         |    |
|--------------|---------|----|
| Green Street | 36" RCP | 32 |
|--------------|---------|----|

#### **SUBDIVISIONS & SITES (BY DEVELOPERS)**

| <b>LOCATION</b>       | <b>SIZE/TYPE<br/>INCHES</b> | <b>LENGTH<br/>FEET</b> | <b>STRUCTURES</b>       |
|-----------------------|-----------------------------|------------------------|-------------------------|
| Centech Boulevard     | 18" RCP                     | 137                    | 1-DMH, 1-CB             |
|                       | 12" RCP                     | 10                     |                         |
| Cherry Street         | 12" RCP                     | 107                    | 1-DCB, 1-DMH            |
| 360 Hartford Turnpike | 12" RCP                     | 200                    | 2-DMH's, 1-CB,<br>1-DCB |

|  |          |     |   |
|--|----------|-----|---|
| 574A Hartford Turnpike   | 15" RCP  | 40  | 8-DMH's, 6-CB,<br>1-DCB   |
|  | 12" HDPE | 634 |   |
| 145 North Quinsigamond Avenue<br>Shrewsbury Federal Credit Union | 15" HDPE | 193 | 1-DMH, 2-CB's<br>11-DMH's, 5-CB's<br>roof drain<br>overflow infiltration areas<br>overflow infiltration areas |
|  | 18" HDPE | 15  |   |
|  | 8" PVC   | 123 |   |
|  | 12" HDPE | 515 |   |
|  | 8" PVC   | 80  |   |
|  | 6" PVC   | 150 |   |
| White City Plaza - East  | 4" PVC   | 310 | 3-DMH's, 6-CB's   |
|  | 12" HDPE | 373 |   |
| White City Plaza - West  | 12" HDPE | 379 | 2-DMH's, 5-CB's   |

#### **TOTAL DRAIN PIPE UNDER SUBDIVISIONS & SITES:**

|          |      |
|----------|------|
| 36" RCP  | 32   |
| 18" RCP  | 137  |
| 15" RCP  | 40   |
| 12" RCP  | 317  |
| 18" HDPE | 15   |
| 15" HDPE | 193  |
| 12" HDPE | 1901 |
| 6" PVC   | 150  |
| 4" PVC   | 310  |
| 8" PVC   | 243  |

NO. OF STRUCTURES: 29 DMH'S, 26 CB'S & 3 DCB'S

#### **WATER QUANTITIES**

##### **SUBDIVISIONS & SITES (BY DEVELOPERS)**

| LOCATION                        | SIZE/TYPE | LENGTH | NO. OF HYDRANTS |
|---------------------------------|-----------|--------|-----------------|
|                                 | INCHES    | FEET   |                 |
| 360 Hartford Turnpike           | 8" PVC    | 470    | 1               |
| 574A Hartford Turnpike          | 8" PVC    | 275    | 1               |
| 145 North Quinsigamond Avenue   | 6" PVC    | 330    | 1               |
| Shrewsbury Federal Credit Union | 6" PVC    | 120    |                 |
| White City Plaza - West         | 8" CLDI   | 300    |                 |

#### **TOTAL WATER PIPE UNDER TOWN CONTRACTS:**

|  |          |       |   |
|--|----------|-------|---|
| Boston Turnpike Eastbound Lane<br>(between Oak Street & 300' Easterly Gordon Road) | 12' CLDI | *1597 | 1 |
| Easement (Crescent Street to<br>Imperial Village Apartments)                       | 12' CLDI | *277  |   |

## **TOTAL WATER PIPES UNDER SUBDIVISIONS & SITES (BY DEVELOPERS)**

|              |       |
|--------------|-------|
| 12' CLDI     | *1874 |
| 8" CLDI      | 300   |
| 8" PVC       | 745   |
| 6" PVC       | 450   |
| NO. OF HYD'S | 4     |

\*INDICATES REHABILITATION

## **MISCELLANEOUS PROJECTS**

- I. Utility construction was completed for the site plan at 360 Hartford Turnpike. Earthwork and retaining wall work ongoing.
- II. Audi Dealership by Sykes Construction working nights to put in drainage pipes and appurtenances in front of Mercedes dealership. This site was completed this year.
- III. Hickory Hill Estates Subdivision was very active. Sidewalk construction began along Hickory Drive on May 11th. Top coat on roadways was installed on July 23rd by P & M Construction. Sidewalks overlaid July 25th in Phase II. On October 2nd Detention Pond #2 had the bottom material removed and 3-inch minus washed stone bottom installed.
- IV. On August 27th J. A .Polito and Sons, Inc. started work on the site plan behind the Candy Mansion located on 574A Hartford Pike. Sewer was installed off of Cherry Street and an old septic system removed.
- V. On September 18th the water main on North Quinsigamond Avenue was tapped for the condominium site located at #145 by Kendall Homes.
- VI. Summit Ridge Estates sewer main extended behind Hampshire Drive by DiPilato Construction. Earthwork in Parmenter Hill Drive was begun including removal of all ledge for road and utility installation.
- VII. The Cherry Street and Route 20 Solar Site plan was completed this year.
- VIII. White City East and White City West site plans were substantially completed this Year, including offsite improvements to concrete sidewalks and the installation of new traffic signals at the intersection of the shopping center entrance and South Quinsigamond Avenue.

## **COMMENTS**

The work continued in several subdivisions (Farmview Estates,Federal Estates, Grove Meadow Farm, Hickory Hill Estates, Rawson Hill Estates III, Saxon Woods "76-8", Summit Ridge Estates, Victoria Circle, and Willow Woods Estates).

Development reviews and construction supervision, along with our day-to-day over the counter business, work performed for the other Town Departments, as well as the previously mentioned work, kept the department very busy throughout the year.

Of the approximately 8 active and 8 inactive subdivisions that remain to be completed, the following subdivisions have applied to have these 3 streets accepted as public ways at the Annual Town Meeting in May 2013 totaling 4,780 ft and 0.91 miles servicing approximately 46 lots:

**I. Hickory Hill Estates**

1. Crimson Drive
2. Hickory Drive (p/o)

**II. Saxon Woods "76-8"**

3. Morningside Drive (p/o)

My many thanks go out to the staff of the Engineering Department for their dedication and professionalism. They continue to provide quality service and positive results while dealing with every increasing demands on their time. I am very proud of their accomplishments and I am honored to work with them.

I would also like to thank the many volunteer members of the Boards and Commissions for the time and effort they give to consistently improve the Town of Shrewsbury and make it a better place to live.

Thanks also goes out to our State Legislators, Senator Mike Moore and Representative Matt Beaton, for all of their support and cooperation throughout the year to help advance the Town's goals.

# FIRE DEPARTMENT

**James M. Vuona, MPA, Fire Chief**

## **Our Mission:**

**Protect Life, Property and the Environment  
through Public Education, Fire Prevention and Emergency Mitigation.  
Be Helpful, Courteous and Professional at all times.**

## **Overview and Operations:**

In 2012, the Shrewsbury Fire Department responded to 3,465 calls for service, second most in our history. From 2008 – 2012 the Fire Department responded to an average of 3,400 calls for service per year. For that same time period, 10,941 of the calls were for emergency medical service.

In addition to emergency medical calls we responded to hundreds of other calls including: fire alarms, vehicle crashes, natural gas leaks, carbon monoxide alarms, hazardous material responses, electrical hazards, ice and water rescues and structural failures. In reality, firefighting is only a fraction of the work that we actually perform. **Fire, Rescue and Emergency Services** is a far more accurate description of what we do on a daily basis. Focused efforts in the areas of public education, fire prevention, inspection and code enforcement are the most effective and cost efficient ways to manage risk to the community.

Responding to so many different types of emergencies requires constant training. Captain Seth Colby is a lead instructor for the Massachusetts Firefighting Academy and coordinates training for this department. Captain Colby works closely with the Fire Chief and the other shift officers to deliver consistent, coordinated and regular training. The department subscribes to the theory that “Every Day is a Training Day”. In the Fire Service, continuous practice and learning are essential to safety and survival.

The fire department was called out for seventy-three (73) reported building and structure fires. Most of these fires were controlled and extinguished in the early stages of their development. The fact that the Town maintains three (3) fire stations that are staffed twenty-four (24) hours a day with trained professional firefighters limits the community's exposure to property damage and potential devastation. The Stations are located at 11 Church Road (Fire Headquarters), 11 Harrington Avenue (Station 2) and 20 Centech Boulevard (Station 3). The stations are strategically located to protect Shrewsbury's large geographic area, including its commercial and residential population.

Despite our best efforts, Shrewsbury did experience its first fatal fire in more than a decade. Retired Westborough Courthouse Clerk, Paula Shumway succumbed to smoke inhalation in a fire that was fueled by home oxygen. Evidence of smoking materials (cigarettes and ashtrays) was also found on the property. State Fire Marshal Stephen D. Coan and a team of Fire Investigators agreed that home medical oxygen

played a significant role in the February 9th, 2012, fire at 357 South Quinsigamond Avenue that took the life of Ms. Shumway.

The Fire Department also processed 1,784 permits and inspected hundreds of businesses, homes and occupancies. That said the department fell far short of its inspection goals. The department does not have enough people on duty to do both emergency response and fire prevention/code enforcement in an effective manner. Due to budgetary constraints, there is not enough money allocated to accomplish these tasks through extra duty, overtime or special details. We continue to do our best to prioritize hazards and identify the highest community risks that are before us. However, we cannot keep up with everything that needs to be done on an annual basis. The department needs a full-time Fire Prevention and Safety Officer to provide continuity, consistency and achieve sustainable safety goals for the protection of the community.

We are going forward in 2013 with a revamped and greatly improved Fire Prevention Program – lead by shift officer Captain Bruce Card Jr. The new program is being supported and delivered through the use of improved *FireHouse* software, *Apple I Pads* and an updated data base. Shift officer, Captain Sean Lawlor will be assisting with Fire Prevention duties as well. HazMat Technicians Robert Ljunggren and Aaron Roy will also be part of the Fire Prevention Team to address special hazards in the community. Captain William Cummins works with the Council on Aging and Police Department addressing the specialized needs of our Senior Citizens.

Administratively, the Building Inspector, Plumbing Inspector, Electrical Inspector, Public Health officials and the Fire Chief's office work on support and enforcement issues to promote a successful Fire Prevention Program. This group also works collectively to investigate abandoned and unsafe properties. The team also works closely with the Town Manager's office to prioritize these risks in the community. We continue to work with the assistance of the MA Attorney General's office and the Worcester Housing Court to remove, secure or rehabilitate dangerous substandard properties throughout the Town of Shrewsbury.

For FY 2013 the Shrewsbury Fire Department was staffed at thirty six (36) firefighters and officers. It should be noted that the authorized staffing level for this department does not meet any nationally recognized standards for apparatus manning or fire ground operations. According to nationally recognized standards we should have a minimum compliment of fifty-two (52) firefighters. That would represent thirteen (13) firefighters per shift. The fire department is also deficient in the areas of shift supervision, administrative positions and secretarial staff. Any reductions in staffing could result in fire stations being closed.

### **Equipment:**

In 2012, the fire department was fortunate to receive enough funding to replace, repair and upgrade some of its older and outdated equipment. Public Education programs were partially funded by grants and private donations.



#### Equipment news and updates:

- Engine 2 – Refurbishment completed by Bull Dog Fire Apparatus of Hopkinton, MA. The refurbishment included: body work, paint, engine rebuild, electrical components and transmission replacement.
- Two (2) Bullard 'mini-thermal imaging cameras' – infrared technology used to search for fire victims, seek out hidden fire and evaluate hazardous material operations.
- Fire Headquarters office and dispatch area was reconfigured for improved safety and efficiency. The better use of space has allowed for two (2) antique (1850's Era) Fire Pumps to be properly cared for and on display for public viewing.
- Computer and Information Technology upgrades including: new *Firehouse* software package, mobile data terminals and *Apple I Pads* for field inspections and code enforcement have been in service this past year.
- A Massachusetts S.A.F.E. (Student Awareness of Fire Education) Grant was awarded in the amount of \$6,365.00 to supplement public education and safety programs in our schools, senior center and community events.
- We have re-applied to the Federal Emergency Management Agency (FEMA) for Assistance to Firefighters Grant (AFG) for \$300,000 to replace our aging, non-compliant Self Contained Breathing Apparatus (SCBA). Our re-application is currently under review.

#### **Personnel:**

In May, Donald Goodney Jr. retired after 26 years as a Career Firefighter. Don graduated from the Worcester Fire Department Drill School in 1987 after serving many years as a Call Firefighter. Firefighter Goodney also served our nation as a member of the United States Navy and we thank him for his service.

In June, Jeffrey Marcimo retired after over 40 years of service as both a Career and Call Firefighter. He has received Special Commendations from both the Shrewsbury Fire (1985) and Police Departments (2005) for separate successful lifesaving efforts. Jeff also served as one of the founding members of Shrewsbury's S.A.F.E. (Student Awareness of Fire Education) program teaching fire safety in our schools and throughout the community. Jeffrey continues to serve the town as a Special Police Officer and we wish him well in his future endeavors.

Harold 'Skip' Colby retired from the ranks of the Shrewsbury Call Fire Department. Beginning in 1970, Skip also served the community as Firefighter, Lieutenant and ended his career as Captain of the Call Department. We thank him for his forty-two (42) years of dedicated service as a leader, teacher and mentor to numerous members of the Fire Department. Mr. Colby's sons, Captain Seth Colby and Firefighter Jamie Colby are well respected veterans of the full-time Shrewsbury Fire Department Corps. Additionally, Firefighter Michelle Vincequere retired after over 20 years of service as a Call Firefighter. We thank Michelle for her service and recognize her as the first female Firefighter for the Town of Shrewsbury.

Firefighters David Muntz and Rory Ahern were hired as replacements for Firefighters Goodney and Marcimo. Both men, along with Firefighters Mike Guarino and Sean

Simpson, graduated from the Massachusetts Firefighting Academy in 2012. All four (4) men are now National Pro-Board Certified to Firefighter Level I/II. They completed 12 weeks (and over 500 hours) of physical and firefighter skills training. Firefighter Sean Lawlor was promoted to the rank of permanent Fire Captain assigned to Group 2, relieving Acting Captain Mark Mann.

Call Fire Department Lieutenants Robert Fulginiti Sr. and Robert Warren Sr. were promoted to the rank of Captain. Call Firefighters James Birnie and Charles Hill were promoted to the rank of Lieutenant. Call Firefighters Sean McNiff, Thomas Schoefield and Nicholas Hill all completed Firefighter I/II training through the Massachusetts Call-Volunteers Fire Program.

Retired Firefighter Robert 'Red' Ljunggren passed away at the age of 74. He served the Town of Shrewsbury as both a Firefighter and Special Police officer beginning full time in June of 1966 and retiring in October of 1998. 'Red' was a frequent visitor to the Fire Department throughout his retirement years and will be fondly remembered by all. Our thoughts, prayers and wishes go out to the Ljunggren family.

### **Calls for Service:**

#### **Break-down for 2012:**

|                                      |             |
|--------------------------------------|-------------|
| Building Fire                        | 73          |
| Mutual Aid Given                     | 13          |
| Automotive Fire                      | 8           |
| Brush Fires                          | 48          |
| Dumpster / Container Fire            | 8           |
| Fire, Other                          | 3           |
| Explosion                            | 0           |
| Fire Alarm Response                  | 323         |
| Emergency Medical Response           | 2245        |
| Vehicle Accident / Medical           | 187         |
| Lock Outs                            | 54          |
| Elevator Related                     | 10          |
| Water / Ice Rescue                   | 3           |
| Animal Rescue                        | 2           |
| Rescue, Other                        | 7           |
| Natural Gas Leak                     | 61          |
| Hazardous Material Response          | 39          |
| Carbon Monoxide Alarm                | 85          |
| Electrical Hazard                    | 44          |
| Industrial Accident                  | 1           |
| Water Related Problem                | 15          |
| Smoke Related Problem                | 53          |
| Burn Complaint/Unauthorized          | 68          |
| Public Assist                        | 82          |
| Assist Police                        | 10          |
| Citizen Complaint/Investigation      | 23          |
| <b>Total Emergency Response</b>      | <b>3465</b> |
| <b>Total Inspections and Permits</b> | <b>1784</b> |

# **FORESTRY DEPARTMENT**

**John F. Knipe, Jr., Tree Warden**

Trimming and removal of shade trees was carried out throughout the year. Branches that have been weakened by storms were removed, and trees considered a hazard along the roadside were removed. This work was performed by a contractor and some of the work was done by utilizing Highway Department personnel and equipment.

With the Asian Long Horn Beetle being found in Worcester and some surrounding towns, this has changed the tree industry. The entire Town of Shrewsbury is in the quarantine zone which means all tree removal, trimming of host trees and composting operations have changed.

All work was done in compliance with Asian Long Horn Beetle regulations. Residents may find updated information related to Asian Long Horn Beetle on the Town Website.

## BOARD OF HEALTH

John M. Collins, Esq., Chairman  
Richard J. Correia, P.E., Member  
Maria Narducci, MD, Member

## HEALTH DEPARTMENT

Derek S. Brindisi, M.P.A., R.S., Director of Public Health

Kerry M. Stockwell, Administrative Assistant  
Jeff Howland, Contracted Title V

**THE BOARD OF HEALTH** is a three member board appointed by the Town Manager. The Board of Health and the Health Department are involved in many activities related to public health and the environment, including but not limited to public health emergency preparedness planning, communicable disease control, preventing tobacco use and exposure to second hand smoke, immunizations, solid waste and recycling, on-site sewage disposal, food safety and protection, healthy housing, illegal dumping and nuisance type complaints such as noise, dust, and odor.

In 2010, the Town entered into a pilot inter-municipal agreement with the City of Worcester's Division of Public Health (Worcester DPH) to provide administrative, supervisory and policy services to the Shrewsbury Board of Health and staff. Then in December 2011, the City of Worcester, working in partnership with the towns of Shrewsbury, Holden, Leicester, Millbury, and West Boylston, was awarded a grant in the amount of \$325,000 over four years from the Massachusetts Department of Public Health (MDPH) to advance its ongoing regionalization efforts. Collectively, these Boards of Health are known as the *Central Massachusetts Regional Public Health Alliance* and will service a population of 265,899 residents. This grant will allow the "Alliance" to provide a wide range of public health functions and services for these six communities.

The goals of the Alliance are to establish an accredited public health department that demonstrates cost-savings and efficiencies, measure/monitor health status and risk and identify health priorities. Additionally, the Alliance will work to address gaps in the capacity of the health department to protect and promote public health through food protection, sanitary code enforcement, disease prevention and response, and policies and programs aimed at smoking, obesity, health disparities, underage drinking, and other health threats.

The following information outlines a number of activities and services the Department delivered under the leadership and guidance of the three member Board of Health:

### **PERMITS AND LICENSES:**

The Board of Health requires a license and issues permits for the following activities as required by Massachusetts General Law:

A Permit to Operate a Food Establishment, Permit to Sell Milk & Cream, Permit to Operate an rDNA Facility, Permit to Sell Tobacco Products, Permit to Manufacture Ice Cream and Frozen Desserts, Permit to Install On-Site Sewage Disposal Systems, Permit to Pump and Transport Sewage, Permit to Operate a Tanning Facility, Permit for Semi-Public Swimming Pools, Permit to Operate Recreational Camps for Children, Permit to Operate an Overnight Cabin, Funeral Director Licenses and Issuance of Burial Permits.

#### **PUBLIC HEALTH EMERGENCY PREPAREDNESS PLANNING:**

In 2003, the Public Health Emergency Preparedness Cooperative (CDC PHEP) grant of the U.S. Centers for Disease Control and Prevention was announced, strengthening an emerging priority of health and medical preparedness for local Boards of Health across the nation. Since the inception of the CDC PHEP grant, the Region 2 Public Health Emergency Preparedness Coalition, a regional coalition of 74 communities in Central Massachusetts, have been meeting twice per month to plan for major infectious disease events, such as an influenza pandemic. The Board has developed a system and plan, in conjunction with Town Public Safety, Public Schools and Emergency Management officials, whereas local government has the ability to appropriately distribute/administer vaccines or chemoprophylaxis within 24 hours of a large scale infectious disease outbreak. On October 25, 2012, this plan was tested through a town flu clinic and satisfied capability 8 of the CDC PHEP grant deliverables for Medical Countermeasure Dispensing (MCMD). The flu clinic was held at the Shrewsbury Senior Center and 226 Shrewsbury residents were inoculated with the assistance of a City of Worcester Public Health Nurse, students from the UMass Medical School Clerkship program, students from Fitchburg State University BSN program and senior volunteers.

#### **COMMUNITY HEALTH ASSESSMENT (CHA) / COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP):**

Worcester DPH, in conjunction with UMass Memorial and Common Pathways (CHNA 8), worked with Health Resources in Action (HRIA) on a Community Health Assessment (CHA) that used both qualitative and quantitative data for the purposes of identifying major health priorities in the community. The CHA was expanded to include Shrewsbury and the other regional public health alliance communities. In particular, during the month of August, Worcester DPH interns were utilized to conduct anonymous surveys at a Shrewsbury Summer Concert where 13 surveys were completed to gather qualitative data to be included in the CHA. Moreover, information was collected through an online survey tool called Survey Monkey. This online tool yielded a total of 1,356 surveys, 370 respondents (or 27.3%) were from Shrewsbury. In October, two intensive community gatherings took place to review CHA data sets and use that information to set emerging health priorities to include Healthy Eating and Active Living, Behavioral Health (Mental Health / Substance Abuse), Primary Care / Wellness, Violence / Injury Prevention and Health Inequity / Health Disparities. Existing community coalitions and partners will work together to develop and implement evidence based strategies around these priority areas beginning in 2013.

#### **WORCESTER REGIONAL TOBACCO CONTROL COLLABORATIVE:**

The Worcester Regional Tobacco Control Collaborative (WRTCC) is a collaborative

of nineteen Boards of Health in Central Massachusetts, of which Worcester is the lead Board. The mission of the WRTCC is to promote social change through four main goals: prevent initiation of tobacco use among youth; eliminate exposure to environmental tobacco smoke; promote smoking cessation among young people and adults (such as November's Great American Smoke Out); and identify and eliminate tobacco-related disparities in special population groups. The Town of Shrewsbury and the following communities are served: Auburn, Boylston, Charlton, Dudley, Grafton, Holden, Leicester, Marlborough, Northborough, Oxford, Spencer, Southbridge, Sturbridge, Sutton, West Boylston, Webster, and Worcester. This collaborative maintains the integrity and autonomy of its Board of Health members while the City provides assistance and guidance in all tobacco related issues.

The WRTCC is responsible for conducting youth access tobacco compliance checks and point-of-purchase audits of all tobacco retail facilities in Worcester and the cities and towns in the collaborative. During this fiscal year, Shrewsbury had five tobacco sales to a minor, which generated fine and mandatory retailer education training to discuss the importance of checking identification. In addition, each retailer received a retailer education visit which included checking cigarette packs for Massachusetts tax stamps, ensuring all humidors were locked, all products are behind the counter not within a customer's reach, all local and state permits and required signage were posted conspicuously and emphasizing the importance of checking identification and not selling to our youth.

#### **PRESCRIPTION TAKE BACK DAY PROGRAM:**

Current national, state and local data indicate that many individuals, in particular our youth, are abusing prescription and over-the-counter medications that, in many cases, lead to use of other illicit drugs. To that end, Worcester DPH has helped coordinate five Prescription Take Back Days over the last two years in the regional public health alliance communities. In April and September, the Shrewsbury Police Department once again set up a drop-off site, at the Shrewsbury Senior Center, and collected several large trash bags full of unwanted, unused or expired prescription and over-the-counter medications.

#### **SHARPS DISPOSAL MANDATE:**

Effective July 1, 2012, sharps, as well as unopened packages of hypodermic needles and lancets, shall not be disposed of in solid municipal waste, including household waste, and shall be collected and disposed of in accordance with 105 CMR 480. In order to meet this new unfunded mandate, the Shrewsbury Board of Health placed a sharps kiosk in the Town Hall to assist residents with safe disposal of sharps and needles. Needle clipping devices were also purchased and are distributed free-of-charge to Shrewsbury residents.

#### **ENVIRONMENTAL HEALTH:**

Health Department staff ensure businesses and residents comply with numerous environmental health regulations. Most recognized, is the food protection program, in which staff conduct systematic inspections of more than 160 food establishments in Town, reviews plans and specifications for new food businesses, investigates complaints and brings non-compliant businesses to administrative hearings with the

Director and/or the Board of Health. Regional Public Health Specialists conduct inspections for semi-public swimming pools, tanning facilities and recreational camps for children, and investigate complaints related to housing, lead paint, illegal dumping, the release of oil or hazardous materials, and nuisances in accordance with the following regulations: Chapter V of the State Sanitary Code: Minimum Standards for Swimming Pools, 105 CMR 435.000; Chapter VII of the State Sanitary Code: Minimum Standards for Bathing Beaches, 105 CMR 445.000; Recreational Camps for Children and family style campgrounds, motels, mobile home parks and cabins; and annually issue licenses for these facilities, M.G.L. c.140, ss.32B and 32C; and Chapter IV of the State Sanitary Code: Sanitary Standards for Recreational Camps for Children, 105 CMR 430.000.

The following is a summary of inspections conducted in Shrewsbury during 2012:

| <u>Number of</u><br><u>Inspections</u> | <u>Category</u>                 |
|--|---------------------------------|
| 36                                     | Beavers                         |
| 21                                     | Court Appearances               |
| 6                                      | Emergencies                     |
|  | <b><i>Food:</i></b>             |
| 60                                     | Low-risk establishments         |
| 70                                     | Medium-risk establishments      |
| 45                                     | High-risk establishments        |
| 4                                      | Mobile Food Vendors             |
| 7                                      | Residential Kitchens            |
| 386                                    | Housing / General Nuisance      |
| 8                                      | Recreational Camps for Children |
| 28                                     | Swimming pools / SPA            |
| 9                                      | Tanning Salons                  |

**TITLE 5 AND SEWAGE DISPOSAL:**

Soil tests were witnessed for the construction of on-site sewage disposal systems on twenty-two residential or commercial properties. Plans were approved for eleven new septic systems. Inspections were conducted during the construction of eight new sewage disposal systems, six system repairs and the abandonment of nine existing systems where the dwellings were connected to municipal sewer. Title 5, the state regulations on the subsurface disposal of sewage, requires an inspection of every on-site sewage disposal system prior to the sale of the property. The inspection program provides very good information on a septic system's ability to protect public health and the environment. The inspection reports are available for prospective buyers. A waiver of the Title 5 inspection requirement is granted for properties that will be connected to municipal sewer within two years of the sale of the property in accordance with the state regulations.

**COMMUNICABLE DISEASE CONTROL:**

Infectious diseases constitute a continuing threat to the public's health. They cause illness, suffering, and death and place an enormous financial burden on society.

Although some infectious diseases have been controlled by modern technological advances, new diseases are still emerging. Under Massachusetts General Laws (MGL), Chapter 111, suspected and/or confirmed cases of diseases dangerous to the public's health are reportable to the local Board of Health and/or the Massachusetts Department of Public Health (MDPH). Reporting disease occurrences enables the public health staff to monitor trends, detect and control outbreaks, and evaluate prevention activities. The Board of Health regularly collects important information on all reported diseases as part of routine epidemiological disease investigations.

The following is a summary of the reported diseases in Shrewsbury during 2012:

|    |                            |
|----|----------------------------|
| 1  | Calicivirus/Norovirus      |
| 5  | Campylobacteriosis         |
| 1  | Cryptosporidiosis          |
| 2  | Dengue Fever               |
| 3  | Enterovirus                |
| 2  | Giardiasis                 |
| 4  | Group A Streptococcus      |
| 7  | Group B Streptococcus      |
| 17 | Hepatitis C Chronic        |
| 2  | Hepatitis C Acute          |
| 14 | Hepatitis B Chronic        |
| 59 | Influenza                  |
| 1  | Shigellosis                |
| 2  | Legionellosis              |
| 1  | Listeriosis                |
| 33 | Lyme                       |
| 1  | Malaria                    |
| 1  | Measles                    |
| 4  | Pertussis                  |
| 7  | Salmonellosis              |
| 3  | Varicella                  |
| 2  | Viral Meningitis (aseptic) |
| 1  | West Nile Infection        |

**INFLUENZA:**

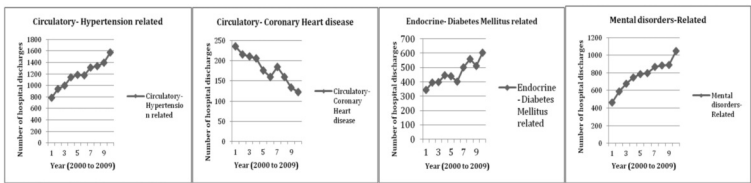
Two hundred and twenty six residents received an influenza vaccination at the Town's annual flu clinic held at the Senior Center on October 25, 2012. Additionally, 12 town employees received an influenza vaccination at the Town Hall on November 26, 2012.

**SURVEILLANCE / EPIDEMIOLOGY:**

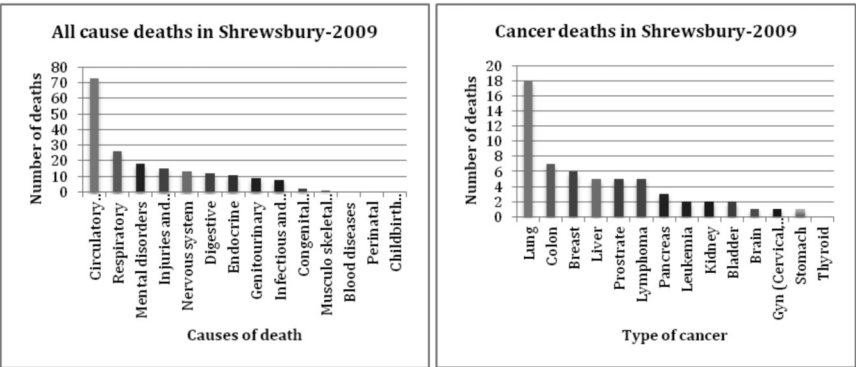
Worcester DPH staff members are collecting data on all towns in the Central MA Regional Public Health Alliance. The goal is to create a database of the past ten years of disease trends and mortality. This data will be analyzed and interpreted to identify public health priorities that are statistically significant. The graphs presented in this report represent data collection and counts, the first step in the process of public health surveillance.



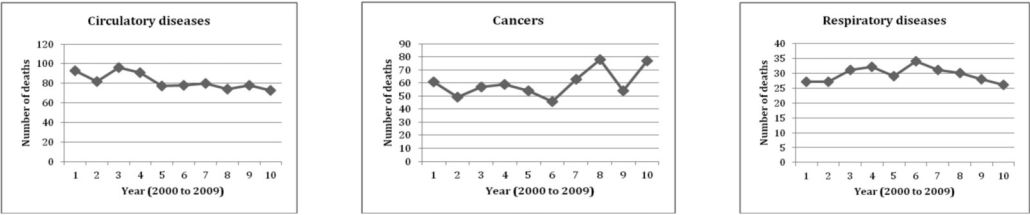
### Examples of Hospital Discharge Diagnosis for Town of Shrewsbury Residents (Counts only graphs do not demonstrate statistical significance)



### Town of Shrewsbury Causes of Death



### 10 year Progression of Top 3 causes of deaths in Shrewsbury (Counts only graphs do not demonstrate statistical significance)



### COMMUNICATIONS:

As part of the Board of Health’s ongoing efforts to educate and keep the public informed through various social and traditional media outlets, the Department disseminated important messaging to Shrewsbury residents on numerous topics regarding the health and safety of the community. Over the past year press releases, government channel messaging, and website stories were drafted and issued on numerous topics ranging from emergency preparedness, prescription take back, response to community public health emergencies, food safety and community immunity/vaccination cam-

paings. Several newspaper/on-line articles were published in the Telegram, Shrewsbury Chronicle, The Daily Shrewsbury, Shrewsbury Patch, and on WCTR Channel 3.

**Press Releases include items such as:**

- Prescription Drug Take Back Day
- Community Immunity / Flu Clinic
- Hurricane Preparedness Safety
- Food Safety during Power Outages
- Winter Storm Preparedness Safety Tips
- West Nile Virus (WNV) Notification / Safety Tips
- Lake Quinsigamond Notifications
  - High Bacteria Warnings / Algae in Ponds
  - Summer Safety Tips
  - Community Health Assessment (CHA)
  - Community Health Improvement Plan (CHIP)

**Emergency Communications**

Due to the increased number of Eastern Equine Encephalitis (EEE) and West Nile Virus (WNV) cases this past mosquito season, a media response plan was implemented via an e-mail distribution to the Board of Health with a Public Service Announcement (PSA) Template, Web Messaging, Flyers, and Call-taker Talking Points to raise awareness in an effort to educate the public of the necessary precautionary steps to prevent infection for themselves and family members.

**Wellness Campaign**

A twelve month Wellness Campaign has been developed. The campaign was launched in October and will promote and highlight one health issue/awareness topic per month. Public Service Announcements (PSA), Press Releases, Videos and Blogs are disseminated encouraging our residents to lead healthy lives by making certain behavioral changes. As technology allows, we fully intend to further our messaging through these various networks in order to keep our community informed, safe, and leading healthy lives.

**Campaign Topics are as follows:**

- |             |                                |
|-------------|--------------------------------|
| • January   | Diabetes                       |
| • February  | Cardiac Awareness              |
| • March     | Asthma                         |
| • April     | Poisoning / Prescription Drugs |
| • May       | Fight the Bite                 |
| • June      | Let's Move / Active Living     |
| • July      | Summer Safety - Water/Sun      |
| • August    | Smoking                        |
| • September | Fall Prevention                |
| • October   | Community Immunity             |
| • November  | Nutrition / Holiday Foods      |
| • December  | Mental Health / Depression     |

# **HIGHWAY DEPARTMENT**

## **John F. Knipe, Jr., Superintendent**

During the winter of 2011-2012, there were four (4) plow able snowstorms with a total of 23 inches of snow. The first snowfall was on October 29, 2011 and the last on February 29, 2012. Plowing is carried out only when a storm accumulates three inches or more of snow.

Snow and ice control was maintained by twenty-one pieces of heavy equipment and two sidewalk plows. Highway personnel, as well as eight trucks from other departments, were used during snowstorms. The Town also used twenty private contractors utilizing twenty four pieces of equipment.

The Department used 449.71 cubic yards of sand, 2,880.89 tons of salt, and 2,005 gallons De-Icing Liquid. Every effort was made by this department to limit the amount of salt used on roadways and yet still maintain a safe driving environment.

The task of maintaining the many miles of public and private streets in 2011-12 was carried out by the Highway Department, which consists of a Superintendent, one Motor Equipment Repair Foreman, one Mechanic, one Foreman, six Equipment Operators and two clerks. Responsibilities of the Highway Department include maintenance of town equipment, roads, traffic lines, storm drainage, installation of traffic and street signs, brush control along roadways, snow and ice control, resurfacing, and sealing of streets. There are 150.97 miles of town roads. The department is also responsible for snow and ice control on private streets which have a total of 13.07 miles and 4.40 miles of subdivision streets which have not yet been accepted by the Town.

Since the closing of the Town's sanitary landfill located on the Hartford Turnpike (Route 20), this department has seen an increase of illegally disposed of rubbish and building debris along public ways. During the course of the year, personnel and equipment from this department have been utilized to pick up and dispose of this material.

### **SIDEWALK PLOWING**

Sidewalks in the vicinity of schools are plowed, which includes thirty-eight streets with approximately 21.7 miles of sidewalk. This work is performed by two sidewalk plows operated by department personnel and outside seasonal staff.

### **SAND BARRELS**

Sand barrels are placed in sixteen (16) locations at the town buildings and maintained by the Highway Department

## **DRIVEWAY PERMITS**

Shrewsbury residents who resurface, reconstruct, or construct a new driveway are required to apply at the Highway Department Office for a permit. These permits allow this department a method of controlling the manner in which this work is done. There were a total of forty three (43) permits issued during 2011.

## **STREET AND SIDEWALK SWEEPING**

Sweeping of streets and sidewalks were done from the second week of March through the tenth of May. Two sweepers were used for one shift operation.

## **TRAFFIC LINES**

A private contractor completed reflective traffic lines on thirty two streets totaling 393,838 feet. A private contractor was used to paint crosswalks, parking lots and leg-ends throughout the town.

## **RE- SURFACING (Machine Laid) TYPE I**

Bituminous Concrete Type I asphalt was applied to the following streets. The Town appropriated funds and reimbursement was received under the Highway State Aid Program.

### **Reimbursement 100%**

| <b><u>Street</u></b> | <b><u>Length (in feet)</u></b> | <b><u>Amount (in tons)</u></b> |
|----------------------|--------------------------------|--------------------------------|
| Estabrook Road       | 1,061                          | 720                            |
| Blackthorn Road      | 2,877                          | 925                            |
| Country Way          | 777                            | 400                            |
| Cypress Avenue       | 2,711                          | 900                            |
| Dartmoor Drive       | 1,631                          | 550                            |
| Florence Street      | 636                            | 200                            |
| Greenbriar Drive     | 1,527                          | 500                            |
| Monadnock Drive      | 425                            | 125                            |
| Northland Road       | 175                            | 50                             |
| Partridge Hill Road  | 1,168                          | 350                            |
| Washington Street    | 2,214                          | 600                            |
| Westview Avenue      | 1,125                          | 300                            |
| Wheelock Street      | 1,294                          | 300                            |

**Total of 100% Streets**

**(HIP) Hot-In-Place Asphalt Recycling Heater  
Scarification of Existing Asphalt Pavement:**

Consists of heating the existing pavement, remixing, reshaping, compacting and adding an asphalt rejuvenator. Town appropriated funds and reimbursement was received under the Highway State Aid Program.

**Reimbursement 100%**

| <b><u>Street</u></b>               | <b><u>Length (in feet)</u></b> | <b><u>Square Yards</u></b> |
|------------------------------------|--------------------------------|----------------------------|
| p/o South St                       | 7,128                          | 16,067                     |
| Arch Street                        | 1,473                          | 2,835                      |
| Cross Street                       | 1,119                          | 2,530                      |
| Green Street (rte 20 to Town Line) | 9,029                          | 18,023                     |
| Hill Street                        | 4,023                          | 10,592                     |
| Knowlton Avenue                    | 1,267                          | 3,260                      |
| Municipal Drive                    | 1,220                          | 3,697                      |
| Walnut Street                      | 6,864                          | 19,690                     |
| Wesleyan St (Grafton to Maple)     | 1,547                          | 3,815                      |
| Wesleyan Terrace                   | 877                            | 2,333                      |

**Total of 100% Streets**

**RESURFACING (RPM)**

Asphalt Rubber 10% application was applied to fourteen (14) streets. This application is applied to correct deteriorating conditions and is done on a rotation basis.

This application was applied to the following streets:

Town appropriated funds and reimbursement was received under the Highway State Aid Program.

**Reimbursement 100%**

| <b><u>Street</u></b>               | <b><u>Length (in feet)</u></b> | <b><u>Square Yards</u></b> |
|------------------------------------|--------------------------------|----------------------------|
| p/o Old Mill Road                  | 3,435                          | 10,241                     |
| p/o Spring Street                  | 6,020                          | 14,052                     |
| p/o Lake Street                    | 9,283                          | 23,723                     |
| School Street                      | 2,904                          | 6,576                      |
| p/o South St                       | 7,128                          | 16,067                     |
| Arch Street                        | 1,473                          | 2,835                      |
| Cross Street                       | 1,119                          | 2,530                      |
| Green Street (rte 20 to Town Line) | 9,029                          | 18,023                     |
| Hill Street                        | 4,023                          | 10,592                     |
| Knowlton Avenue                    | 1,267                          | 3,260                      |

|                                 |       |        |
|---------------------------------|-------|--------|
| Municipal Drive                 | 1,220 | 3,697  |
| Walnut Street                   | 6,864 | 19,690 |
| Wesleyan St. (Grafton to Maple) | 1,547 | 3,815  |
| Wesleyan Terrace                | 877   | 2,333  |

#### **Total of 100% Street**

### **CRACK SEALING**

Sealing and cleaning of construction and random cracks in bituminous concrete pavements, and vegetation removal and sterilization of cracks where necessary. Town appropriated funds and reimbursement was received under the Highway State Aid Program.

#### **Reimbursement 100%**

| <b><u>Street</u></b> | <b><u>Length (in feet)</u></b> | <b><u>Square Yards</u></b> |
|----------------------|--------------------------------|----------------------------|
| Birch Lane           | 1,485                          | 4,941                      |
| Browning Road        | 3,183                          | 10,610                     |
| Bryant Avenue        | 1,125                          | 3,749                      |
| Flint Meadow Lane    | 392                            | 1,310                      |
| Honeysuckle Lane     | 1,161                          | 4,128                      |
| Karen Avenue         | 2,425                          | 2,186                      |
| Knollwood Drive      | 1,174                          | 3,914                      |
| Lamplighter Drive    | 6,435                          | 21,452                     |
| Oak Ridge Way        | 1,311                          | 4,372                      |
| Power Avenue         | 517                            | 1,492                      |
| Pratt Lane           | 658                            | 2,194                      |
| Ridgeland Road       | 875                            | 2,040                      |
| Seton Drive          | 1,470                          | 4,900                      |
| Spruce Street        | 1,509                          | 3,522                      |
| Sterling Street      | 880                            | 2,545                      |
| Summer Street        | 2,304                          | 5,633                      |
| Svenson Road         | 1,023                          | 2,956                      |
| Tavern Street        | 604                            | 1,745                      |
| Thorning Drive       | 583                            | 1,953                      |

#### **Total of 100% Streets**

### **BRUSH CONTROL**

During the year, brush was cut along public roads utilizing department personnel, using a tractor and brush-cutting machine and a private contractor.

### **STORM DRAINAGE**

| <b><u>Location</u></b> | <b><u>Type</u></b> | <b><u>Length Feet</u></b> | <b><u>Structures</u></b> |
|------------------------|--------------------|---------------------------|--------------------------|
| Green Street           | 36" RCP            | 32                        | none                     |

# **SHREWSBURY HISTORICAL COMMISSION**

The Shrewsbury Historical Commission (HC) established in May 2005, is an appointed Board of seven members that are residents of the Town of Shrewsbury.

The Shrewsbury HC meetings are posted 48 hours in advance. The HC meets on the fourth Thursday of each month. The HC does not meet during July and August. Meetings begin at 7 p.m. at the Shrewsbury Town Hall and are open to the public.

## **SHREWSBURY HISTORICAL COMMISSION MISSION STATEMENT**

The Shrewsbury Historical Commission is responsible for performing historical research, identifying historical assets, suggesting preservation tools, and coordination amongst officials at the local level. Within the community, the HC aims to both strengthen the community's technical expertise and effectiveness in historical preservation; and to heighten public awareness, understanding, and appreciation of the town's historic resources and their preservation. By these measures, the HC helps foster a community that will provide a proud and responsible stewardship of our town's historic legacy.

### **The Shrewsbury Historical Commission Objectives**

- To identify, record & inventory Shrewsbury's historical assets
- To create a Web site for the Shrewsbury HC
- To develop a comprehensive technical historic preservation manual for historical properties owners in the Town of Shrewsbury
- To raise the general public awareness of town's historical assets for broadened public information, awareness, and support through positive public relations
- To collaborate with other groups and organizations sharing similar interests and goals
- To develop the HC as an information portal for rehabilitation funding and grants, as well as a networking resource with state and national organizations and parties sharing similar interests.
- To develop the HC as an advisory resource for the Town and property owners in the Town of Shrewsbury.
- To become the communication conduit between the Town and The Massachusetts Historical Commission.

## **Shrewsbury Historical Commission Members Terms**

|  |      |
|--|------|
| Kevin Samara, Chairman                                   | 2014 |
| Christopher Kirk, Vice Chairman                          | 2013 |
| Gail Aslanian  | 2013 |
| Harold Richardson  | 2012 |
| Loretta Morelle  | 2012 |
| Evelyn Lincourt (Resigned in November of 2012)           | 2012 |
| Patricia A. Wolf   | 2012 |
| Michael Perna (Appointed to Vacancy in December of 2012) | 2013 |

The following topics and reports were discussed at the monthly HC meetings

### **January 2012:**

- Kenneth Burns Bridge Plaque text
- Open and Recreational Space Plan Forum
- Inventory of historic properties in Shrewsbury
- 44 South St. – demolition and/or removal
- Massachusetts Senate Bill 2053 – To restrict the jurisdiction of the MHC
- Report on Ms. Lincourt's research on mansions in Shrewsbury -- update
- History of the Rifle Range ca. 361 Main St. – update by Mr. Kirk
- Former Gershom Wheelock house (234 Gulf St.) – preservation update update
- Ms. Wolf's recent book on Denholm's Department Store, Worcester
- Preservation Worcester – Ms. Lincourt's presentation
- 516 Boston Turnpike – Antenna Information as request by the MHC

### **February 2012:**

- Ms. Lincourt's presentation on Shrewsbury's mansions, February 7th meeting of Preservation Worcester
- HC letter to Mass. D.O.T. expressing concern with the "Gateway" design for the Burns Bridge
- Plaques for Burns bridge – update
- Open and Recreational Space Plan – update
- Federal Communications Commission – Section 106 notifications
- HC's Web site

### **March 2012:**

- Mr Kirk's research on the historic water mills in Shrewsbury and the remains of these structures
- Ms. Lincourt's research on old mansions in town – update
- Number 5 School house – nomination to the National Register of Historic Places HC endorsement
- Endangered Shrewsbury historic properties
- Kenneth F. Burns bridge – plaques
- Ms. Morelle's documentary work continues



#### **April 2012:**

- Ms. Lincourt's research on old mansions in town – update
- Kenneth F. Burns bridge – plaques – update
- Recent demolitions of the Jason Ware house (ca. 1793) at 677 Main St. and the Peter Gamache house (ca. 1810) at 181 Main St.
- Gershom Wheelock house reconstruction and relocation update (formerly 234 Gulf St.)
- Mr. Richardson's research on the earliest land grants in Shrewsbury. A continuation of previous research with Robert Cormier

#### **May 2012:**

- Ms. Lincourt's research on old mansions in town – update
- Feasibility of collecting Shrewsbury oral histories by senior residents
- Water well update at Prospect Park
- Endangered property – 44 South St. – update
- Demolition of houses in town

#### **June 2012:**

- Mr Kirk's continuation on research on Shrewsbury's Rifle Range, Main St
- Recent and proposed historic building demolition
- The continuation of Gail Aslanian's inventory research
- Evaluation for the HC to commence field research on the historic structures remaining in Shrewsbury

#### **July & August 2012:**

The Shrewsbury Historical Commission Does Not Meet During these Months

#### **September 2012:**

- Plaques for the Burns bridge
- Report by Ms. Lincourt on her research on historic mansions in town
- Update on water well in Prospect Park, site of the former Matthew J. Whittall estate
- Notification of imminent demolitions in town
- Report; Selectman Kane's amendment to local zoning bylaws to encourage historic preservation

#### **October 2012:**

- Proposal to revise zoning (2) Appointment of Mr. Perna to the Commission
- 44 South St. – endangered building
- Plaques for the Kenneth F. Burn bridge
- Education: local history in the town's public schools
- Availability and feasibility of assistance of a professional Historic Inventory Consultant

#### **November 2012:**

The Shrewsbury Historical Commission Did Not Meet this Month

#### **December 2012:**

- Letter to Southgate, 44 South Street
- Inventory historic properties, Ms. Aslanian has compiled a list of houses in the north-west quarter of town which date to 1940 or earlier and will continue to work on the entire town using the Town Assessor's Records

Respectfully Submitted

J. Kevin Samara, Chairman Shrewsbury Historical Commission

# **HISTORIC DISTRICT COMMISSION**

**Brian R. Beaton, Chairman**  
**Paula Lupton**  
**Kristine Gustafson**  
**Robert Cox**  
**Henry Wood**  
**Donald Gray**

The Historic District Committee meets at 4:30 p.m. on the third Thursday of each month at the Shrewsbury Town Hall, except for the months of July and August. Additional meetings are scheduled for specific matters concerning the Shrewsbury Historic Districts. All Historic District Commission meetings are open to the public.

The Historic District Commission has jurisdiction over two (2) designated Historic Districts in the Town of Shrewsbury. The Artemus Ward homestead owned by Harvard University and the Historic District in the center of Shrewsbury, which extends north of Main Street, including the Town Common, The First Congregational Church and the old graveyard in the southeast section of Mountain View Cemetery.

The Historic District Commission is governed by and executes its responsibility under Chapter 40C of the General Laws of Massachusetts, the bylaws of the Town of Shrewsbury, and follows the guidelines of the U.S. Department of Interior.

The following agenda items were put forth during 2012:

## **January 19**

Harold Stuart and Henry Fitzgerald of the Shrewsbury Congregational Church met with the HDC to discuss the relocation of the trash receptacles located in the parking lot and landscape screening around electrical equipment on the west side of the Church.

The HDC discussed preparing an informational brochure on the Historic Districts to be distributed to the public.

The HDC discussed its visit to Patricia Wolf's property located on Oak Street and its historic significance.

## **February 16**

The HDC discussed recent developments with the Library Project.

The HDC discussed the requirements and conditions of the Certificate of Appropriateness previously issued to the Congregational Church, including the condition that shrubs completely encircle the electrical equipment along the west side of the Church.

### **March 15**

The HDC discussed options for screening around the electrical equipment located on the west side of the Congregational Church, including white plastic fencing or landscaping.

The members of the HDC discussed the preparation of a letter to the Massachusetts Historical Commission regarding support for inclusion of the No.5 School House on the National Register of Historic Places. Brian Beaton agreed to prepare a letter of support on behalf of the HDC.

### **April 19**

The HDC voted to issue a Certificate of Appropriateness to the Shrewsbury Parks Department for the proposed planting of one tree on the Town Common by the bandstand and two near the Fire and Police Department Memorial.

The HDC voted to issue a Certificate of Appropriateness to Elizabeth Pagnam of 10 Prospect Street for the installation of a natural gas service.

### **May 17**

The HDC voted to issue a Certificate of Appropriateness to the Library for installation of seating, tables and a sun shade in the exterior courtyard adjacent to the Children's Room.

The HDC discussed recent developments with the Library Project.

### **June 21**

The HDC discussed installing signage for the Historic Districts. Kristine Gustafson agreed to review options with the Shrewsbury Historic Society Board.

The HDC continued its discussion of screening around the electrical equipment at the west side of the Congregational Church. The HDC also discussed future repairs to the facade of the Church.

The HDC discussed a potential Certificate of Appropriateness request by the Shrewsbury Cemetery Department for repairs to a crypt in the cemetery.

### **July**

The HDC did not meet.

### **August**

The HDC did not meet.

### **September 11**

Harold Stuart and Henry Fitzgerald of the Congregational Church discussed the Church's request for a Certificate of Appropriateness for repairs to the siding of the Church including scope of work and materials.

The HDC discussed whether a Certificate of Appropriateness was required for a stairway addition to the Sumner House. The HDC determined that a Certificate of Appropriateness was not required.

**October 1**

The HDC voted to issue a Certificate of Appropriateness to the Congregational Church for repairs to the siding of the Church.

The HDC discussed the potential for landscape screening around the natural gas service installed at 10 Prospect Street.

**November 15**

The HDC discussed a project proposal from the Town to install rain gutters on the 1980 section of the Library.

The HDC discussed whether a Certificate of Appropriateness was required for a shed at the Sumner House.

The HDC discussed refurbishment of the stonewalls at the Artemus Ward House.

The HDC discussed the status of the Library Project and meeting with the Library Building Committee.

**December**

The HDC did not meet.

# HOUSING AUTHORITY

Shrewsbury Housing Authority is a politic, corporate and duly organized public housing agency. State and Federal lawmakers promulgate rules and regulations by which the housing authority must abide. The authority's funding is received directly from state and federal agencies.

A five-member Board of Commissioners oversees the authority by providing leadership and advice, advocating for current and future housing. As public officials, they hold meetings according to M.G.L. chapter 39 sections 2B of open meeting law. Meetings are on the second Tuesday of the month and open to the public. We post all meetings with the Town Clerk at the Town Hall with a copy of our agenda at the Police Department.

The Executive Director is responsible for the day-to-day administration of Federal and State programs. Together the Executive Director and Board of Commissioners form a powerful force in serving those in need within this community. The current Board of Commissioners, Executive Director and Deputy Director are listed below:

- Commissioners:**  
**Anthony Cultrera, Paul Campaniello,  
Mary Jordalen, Richard Ricker, and Kevin Byrne**
- Executive Director:**  
**Dennis Osborn**
- Deputy Executive Director:**  
**Kelly Bergeron**

The Shrewsbury Housing Authority has been a vital link to the community since it held its first meeting on January 4, 1963. The housing authority's success can be attribute to the hard work of individuals with the vision to bring affordable housing to the town. Over the past forty years the authority has grown and evolved. The need for affordable housing is evident in the long waiting list for underserved town residents, tough economic times heightens our awareness of the need to preserve and create affordable housing in the town of Shrewsbury.

| <u>State Funded Sites</u>                     | <u>Federally Funded Sites</u> |
|---|-------------------------------|
| Elderly                                       | Elderly                       |
| 100 Units – Francis Gardens                   | 100 Units – Shrewsbury Towers |
| 36 Units – Elizabeth Gardens                  | 173 Section 8 Vouchers        |
| Family  |                               |
| 13 three-bedroom units on scattered locations |                               |
| 4 two-bedroom units – South Street            |                               |
| 689-2   |                               |
| 3 five-bedroom houses on Lake Street          |                               |

Section 8 Housing Choice Voucher program, funded by the Department of Housing and Urban Development (HUD), allows eligible applicants to be subsidized in an apartment that meets the requirements of the program. Presently all 173 Section 8 Housing Choice Vouchers are fully utilized.

The Shrewsbury Housing Authority is dedicated to helping residents grow in spirit, live with a sense of fulfillment, experience dignity and meet the challenges of their changing lives. In the spirit of this mission, the housing authority staff strives to meet the needs of all our residents.

The Shrewsbury Housing Authority has opened three five-bedroom houses on Lake Street as of June 2007. The purposes of these two houses are to help meet the needs of individuals living at the Glavin Center. The addition of five units of housing is scheduled to be under construction in the summer of 2013.

The Shrewsbury Housing Authority makes a payment in lieu of taxes (PILOT) to the Town of Shrewsbury annually. State and Federal agencies have set the formulas for payment. The payments for the past few years are listed below:

| <b>Fiscal Year</b> | <b>Federal Pilot</b> | <b>State Pilot</b> | <b>Total Amount</b> |
|--------------------|----------------------|--------------------|---------------------|
| 2001 – 2002        | \$22,402.00          | \$5,205.00         | \$27,607.00         |
| 2002 – 2003        | \$25,741.88          | \$5,233.00         | \$30,974.88         |
| 2003 – 2004        | \$22,248.56          | \$5,160.00         | \$27,408.56         |
| 2004 – 2005        | \$22,891.08          | \$4,166.00         | \$27,057.08         |
| 2005 – 2006        | \$22,667.00          | \$4,929.00         | \$27,596.00         |
| 2006 – 2007        | \$23,567.70          | \$4,903.51         | \$28,471.21         |
| 2007 – 2008        | \$26,072.63          | \$4,914.79         | \$30,987.42         |
| 2008 – 2009        | \$26,924.00          | \$6,501.00         | \$33,425.00         |
| 2009 – 2010        | \$27,508.41          | \$6,500.08         | \$34,008.49         |
| 2010 – 2011        | \$27,500.00          | \$6,501.00         | \$34,001.00         |
| 2011 – 2012        | \$35,218.18          | \$6,530.77         | \$28,687.41         |
| 2012 – 2013        | \$35,487.00          | \$6,544.75         | \$25,942.25         |

# **PUBLIC LIBRARY**

## **Board of Library Trustees**

Laurie Hogan, Chair  
Joan T. Barry, Vice Chair  
Nancy Gilbert, Secretary  
Walter J. Avis, Jr.  
Beth Casavant  
Carl A. Larson  
Kevin A. McKenna  
Frank Stille  
Frances Whitney

## **Management Staff**

Ellen M. Dolan, Library Director  
George C. Brown, Assistant Director  
Nancy Colby, Circulation Services Administrator  
Linda Johnson Dashnaw, Head of Children's Services  
Pat Haglund, Head of Technical Services

## **A QUICK SNAPSHOT OF LIBRARY USE:**

The Shrewsbury Public Library was full of activity during 2012:

- 248,162 people visited the library during the year
- Library patrons borrowed 462,142 books, videos, magazines and audio items
- Library patrons also borrowed 50,507 items from other libraries, through our inter-library loan service
- Library reference staff answered 30,693 reference questions
- 13,485 children, teens and adults attended 538 programs
- Public Internet and online research computers were used 16,810 times, excluding Wi-Fi use
- 13,629 digital items were downloaded by library patrons
- Thirty-eight proctored exams were conducted for students.
- The Outreach Librarian made 520 visits, delivering 5,683 items
- There were 23,523 active library cardholders, with 1,888 new library cards added during the fiscal year.
- 729 volunteers provided 4,584 service hours to support library programs and services
- Library museum passes provide 3,103 visits to area museums for families and individuals
- There were 199 newspaper and magazine subscriptions for patrons to enjoy

## **BOARD OF LIBRARY TRUSTEES**

The Library Board of Trustees meets the fourth Tuesday of every month (excluding July & August) at 7:00 p.m. at the Shrewsbury Public Library.

After the passing of Carol Cullen and the retirement of Barbara Carpenter during the prior year, two new members joined the Board of Library Trustees in fiscal year 2012. Beth Casavant and Frank Stille quickly assumed active and supportive roles on the Board.

In 2010, with the support of an eleven member Community Planning Committee (CPC) who worked during July and August, the Board created a new Strategic Plan of Service covering fiscal years 2012-2016. Each year, the library management team uses this plan as a guide for the activities of the coming fiscal year. The Action Plan for FY2013 was developed in 2012. The initiatives proposed in that action plan are summarized as follows. The full details of the FY2013 Action Plan can be found at [www.shrewsbury-ma.gov/egov/docs/1323881188\\_13702.pdf](http://www.shrewsbury-ma.gov/egov/docs/1323881188_13702.pdf)

**STRATEGIC INITIATIVE 1:** Provide Resources To Stimulate The Imagination.

- Improve display and arrangement of popular collections
- Introduce Pilot Collection of E-readers for public circulation
- Expand downloadable e-book collection
- Conduct reader's advisory training for staff

**STRATEGIC INITIATIVE 2:** Provide a Welcoming Environment, in physical and virtual spaces

- Improve public parking
- Improve public computing spaces
- Provide coffee or café service
- Provide better and more abundant public seating and tables
- Expand self-check availability and other technology enhancements to improve user satisfaction
- Assess and improve website usability
- Promote online resources and services
- Create Technology Life Cycle Plan
- Provide network server to integrate all public access stations

**STRATEGIC INITIATIVE 3:** Create Young Readers: Early Literacy

- Reintroduce school visits and develop strong ties to educators of young children
- Develop program to acquaint caregivers and educators to early literacy resources
- Develop story hour and book talk programs to distribute via local public access and in downloadable format

**STRATEGIC INITIATIVE 4:** Provide Services to Help Users Understand How to Find, Evaluate and Use Information:

- Create portable computer lab to facilitate improved and expanded technology instruction
- Provide staff training on developing effective reference interview skills
- Create programs, collections and services for patrons seeking career and job information

**STRATEGIC INITIATIVE 5:** Provide Services to Satisfy Curiosity and Encourage Lifelong Learning.

- Create formalized collection development policy, with emphasis on responding to demand for popular materials and formats
- Develop programs and services that encourage discovery and learning for all ages.



**STRATEGIC INITIATIVE 6:** Provide Services to Celebrate Diversity and Develop Cultural Awareness.

- Provide programs that encourage users to learn about other cultures within the community; i.e. community fairs, music, literature, cooking, arts or other programs that allow exploration of the practices and customs of others.

## **COLLECTIONS**

The holdings of the Shrewsbury Public Library are as follows:

|   |         |
|---|---------|
| • Books                                       | 103,863 |
| • Art prints                                  | 222     |
| • Video and DVD                               | 7,080   |
| • Audio books & music                         | 7,681   |
| • E Books & downloadable content              | 27,192  |
| • Electronic formats (CD-Rom, CD games, etc.) | 314     |
| • Newspaper and Magazine subscriptions        | 199     |

## **Museum Passes**

- Belkin Family Lookout Farm
- Children's Museum of Boston
- Concord Museum
- Davis Farmland
- Discovery Museum
- Ecotarium
- Fruitlands Museums
- Garden in the Woods
- Harvard University Museum of Natural History
- Higgins Armory
- Isabella Stewart Gardner Museum
- Massachusetts State Parks Pass
- MIT Museum
- Museum of Fine Arts, Boston
- Museum of Science, Boston
- Mystic Aquarium
- New England Aquarium
- Norman Rockwell Museum
- Old Sturbridge Village
- Roger Williams Park & Zoo
- Southwick's Zoo
- Tower Hill Botanical Garden
- U.S.S. Constitution Museum
- Worcester Art Museum

## **Online Resources**

### **Reference Database Subscriptions**

- AtoZdatabases
- Atomic Training
- Bookflix
- Boston Globe
- Boston Herald
- Central Register and Goods & Services Bulletin
- Cypress Resume
- Early Peoples through World Book
- Encyclopedia Britannica Online
- Gale Databases
- Gale Career Transitions
- Gale Legal Forms
- Grove Art Online
- Heritage Quest
- Living Green through World Book
- Mango Languages
- Medline Plus
- Muzzy Languages Online
- Newsbank
- Novelist
- Salem Health
- Science Online
- Testing and Education Reference Center
- Tumble Books Online
- Tutor.com
- Value Line

- World Book Online
- Ancestry Library Edition (Inside Shrewsbury Library ONLY)
- Oxford English Dictionary (Inside Shrewsbury Library ONLY)

- **Digital Collections**

- o Digital Treasures, database of historic photographs
- o Freegal Music, download up to 3 songs per week, DRM free, and legally keep them forever! Includes the Sony BMG catalog.
- o Zinio, download full graphical versions of magazines to your computer, smart-phone or tablet.
- o One Click Digital, award winning audiobooks you can download to your devices
- o Overdrive, a source of popular e-books and e-audiobooks, for Kindle, Nook, and more
- o Freading, e-books to download, that are always available (no long waits lists)

- **Online Services**

- o Online Museum Pass Booking Service, allowing patrons to view and book available museum passes from their home computers
- o Online registration program for library events and activities
- o Live Homework Help, a live chat based tutorial service available to Shrewsbury residents at no charge
- o Online language instruction
- o Online computer instruction
- o Online genealogy tools
- o online job search tools
- o Downloads of music, video, e-books and e-audio books
- o Online Catalog, allowing patrons to
  - View the holdings of the Shrewsbury Public Library, and more than a hundred other libraries in central and western Massachusetts
  - Reserve titles online, sending them to their desired library for pick-up
  - Renew library materials online and receive email reminders of books and other materials about to come due.
  - View their own transactions such as items checked out, outstanding reserves, fines due, etc.

Shrewsbury Library was instrumental in founding a committee in the CWMARS library consortium CWMARS, to investigate ways to better respond to the increased demand for e-books from library patrons, and to examine options for securing more favorable conditions for library purchasing or leasing of e-content.

## **FINANCIAL AND LEGISLATIVE**

The fiscal picture for the library held steady in fiscal year 2012. In fact, at the beginning of the budget planning process, the Town Manager recommended an increase in the library budget to allow the library to meet the state's full certification requirements, and thus avoid having to seek a state waiver for the third year. The Board of Library Trustees was extremely grateful for Mr. Morgado's attempt to restore some of what was lost in library accounts over this economic downturn of the past four years. By the end

of the budget process however, as town revenues and expenses became clearer, reaching the goal of a full certification level budget proved impossible and a waiver petition to the state was required. The final FY02102 Library budget was a slight reduction from the previous year, but resulted in level services, accomplished by savings found in moving to contract services for cleaning of the building. In FY2012, library facility costs remained in the library budget, but management of the contracts and services were administered by the Public Buildings department, as part of plans to eventually move total oversight of the facility to that department. As had become more common in recent years, the Board of Library Trustees used more Library State Aid and Library Trust Funds to help sustain basic services, and the Friends of the Library group increased their support of Library programs and services.

## **GRANTS AND GIFTS**

The YMCA granted the library a “Together We Can” Early Literacy grant, to support programs and services that support early literacy skills development in children.

The Library continued the English Conversation Circle program, thanks to a grant from the Price Chopper Foundation.

The Library received a grant from the Bill and Melinda Gates Foundation to conduct a library advocacy campaign called Geek the Library, which seeks to remind people of that wide array of resources available through the library that can meet the varied interests and needs of library users. The series was launched in October 2011 with a Dewey Day @ the Library, where exhibitors demonstrated a range of crafts hobbies and talents throughout the library. The Geek campaign was the highlight of the Library’s booth at the 2012 Sprit of Shrewsbury Expo, where hundreds of people stopped by to mark their GEEK or interest on the Geek Board.

On December 13, 2011, with a generous \$10,000 grant from the Shrewsbury Federal Credit Union, the library introduced a new Preschool Computer Center in the Children’s Department. The two new computers in this area have developmentally appropriate computer equipment and software, set on “right-sized” delightful furnishings. This new activity area has proved to be a very popular spot for toddlers, preschoolers and their caregivers and has greatly enhanced the pre-literacy skills development resources we can offer our youngest visitors.

The Sunday Sponsorship program continued for a seventh year, with generous donors providing all the funding needed for the 2012 Season. Thanks to the contributions of the generous individuals, businesses and civic groups, library users were able to enjoy Sunday hours from October 2, 2011 to May 22, 2012. Twenty donors provided approximately \$17,000 to assure the library was open from 1:00 to 5:00 p.m. each Sunday during the eight-month period. Sponsorships were provided by the Shrewsbury Education Association, the Daniels Insurance Agency and one anonymous donor, each of whom provided two Sundays of service. One Sunday was provided by each of the following individuals or organizations: the Shrewsbury Firefighter’s Association, Yubin Liang and Wei KongYeoh, the Shrewsbury Social Club, Katherine Canney, Friends and family of Erik Bakken in honor of his 9th Birthday, David & Johanna Musselman, the Webster Five Cents Savings Bank, Laurie & Matt Hogan, Polito Development

Corporation, In memory of James A. Heedles, Larry & Laurie Neumann, Mary Ellen Killelea in honor of her dog Mai Tai, the Britton Funeral Home , Exit Realty and three anonymous donors

Thanks to the generosity of a new set of sponsors, in fiscal year 2012 we resumed library service on Saturday mornings in the summer months. The Saturday Sponsors included the Rotary Club of Shrewsbury, the Shrewsbury Federal Credit Union, Dr. & Mrs. Kodandapani, Jacob & Elizabeth Sizemore, a gift in loving memory of Sardar H. S. Nair, Britton Funeral Home and two anonymous donors.

In the spring of 2012 Shrewsbury resident Jack Slosky approached the library about providing a gift that would honor the memory of his wife Ursula Kocemba-Slosky. At the same time, the library had been thinking of ways to use the memorial gifts received in honor of two former and much loved library employees David Carter and David Muise. An idea emerged for a sort of welcoming place for library visitors, which eventually evolved into "The Memory Place". This area was created in the exterior courtyard adjacent to the children's library. Jack started the project by donating a sunshade, two adult sized rocking chairs, the carpet and sunshade. Hearing of this project, others who had lost loved ones decided to contribute as well. Friends of the family of young Drew Stevens donated two child sized Adirondack chairs. A Shrewsbury woman's book group donated two lovely planters in memory of Julie Neafsey. Family and friends of Nick Leoni donated a child sized picnic table and additional planters. The courtyard opened in the summer of 2012, with a special dedication ceremony in August of 2012. The Memory Place courtyard immediately become a popular spot for children and families visiting the library, encouraging parents to sit and relax a bit and children to play in the outdoors. Additionally, the development of this additional public space helped relieve some of the space crunch in the overcrowded children's room during pleasant weather. We thank Mr. Slosky for starting this project, and providing a model for others wishing to mark the memory of their loved ones.

George Cadette of Dunkin' Donuts donated a \$2,000 grant to support teen services for the entire fiscal year. We thank Mr. Cadette for his steadfast and generous support of the library.

The library received a \$1,000 grant from the Rosemary Davis Fund of the Greater Worcester Community Foundation, to conduct an education series, to teach children about animal habitat and protection.

Do-Rey-Me preschool donated two new mosaics to the children's room, in memory of Marilyn Dorey. The funds to create these beautiful hand crafted mosaics came from the sale of a cook book created by the preschool. These mosaics, created by artist Cynthia Fisher, of Bing Bang Mosaics of Western Massachusetts, depict children reading below a tree and playing in the outdoors, in fall and summer scenes.

The Shrewsbury Parks & Recreation Department donated two passes to the Massachusetts State Parks, for use by library patrons.

In February 2012 we applied for a Big Read grant from the National Endowment for the Arts, with the hope of receiving funding to conduct a community reading project around Mark Twain's The Adventures of Tom Sawyer during the spring of 2013.

The Board of Library Trustees approved disbursements from Library State Aid and Library Trust Funds totaling close to \$30,000 to provide the following:

- audio books and other online audio content
- an annual subscription for online access to Value Line
- support of the Workers Initiative Network (WIN) Job Seeker's support project
- museum passes, program supplies and more

## **PROGRAMS AND SERVICES**

### **A sampling of children's programs included:**

**Annual Summer Reading Program** with the theme of "Dream Big ". We celebrated with several programs, crafts, stories and events. A carnival, attended by hundreds of adults and children, began our summer program, followed by other special performances. Over 180 children participated in this reading enrichment program.

**Back to School Storytime** for moms and siblings too young to attend school

**Big Boo** Halloween program with stories and trick or treating around the Library

**Music & Motion** A singing and movement series for toddlers, sponsored by the Friends of the SPL

**Therapy Dogs for Reluctant Readers** "Read to a Dog" Program, sponsored by "Paws for People", a volunteer group located at the Tufts Center for Animals, Tufts Cummings School of Veterinary Medicine

**Library Buds** a Saturday morning program for children in grades 3-7 to learn "behind the scenes" at the library

**Library Tours** for area school children in private and public schools

**Bilingual English-Spanish Storytimes** for preschoolers led by Elida Valdez Campos

**Museum of Science:** Science Magic program

**Family Gingerbread Workshop** and **Hanukkah** programs in December

**May Baskets** a special program offered by members of the Shrewsbury Garden Club

**Holiday programs** throughout the year including Chinese New Year, Mardi Gras and Spring

**Talent Show** featuring children through Grade 4 to highlight their special talents

**Weekly Storytimes** for all ages: Baby & Me for new born through pre-walkers; Toddler Story Time for new walkers through age 2 ½ , and Preschool Story Time for preschool through kindergarten

**Not Your Average Storytime** for the older children in grades 2-4.

**Book of the Month Club**, A series for grades 2-4 that highlights an illustration from “Picturing America”, a program that reproduces masterpieces of art, architecture, photography and sculpture for children in order to reinforce our national heritage. Activities include books, games and crafts.

**Origami** with Haruo

**Special Storytimes**: Pajama Storytimes, Kindergarten Storytimes, Scavenger Hunts, Book and Movie Storytimes

**A Knitting Club** to appeal to all ages and interest areas.

**Traveling Ducks** Rubber ducks representing a letter of the alphabet packed and ready to accompany you on your trip! Sponsored by the Friends of the SPL

**Signing with Your Baby** Learning how to communicate with your infant through sign language. Sponsored by the Friends of the SPL

**Holiday Toy Soldier Magic Show** by Robb Preskins, magic and juggling entertainment for the whole family. Sponsored by the Friends of the SPL.

**Nappy's Puppets**: Shadows stories Around the World. Sponsored by the Friends of the SPL

**Winter Reader's Challenge**: Readers (or listeners) earned badges and book bags through reading. Sponsored by the Friends of the SPL

**Jungle Jim: Wild About Reading**: Stories told with the help of balloons. A program for all ages. Funded by a Massachusetts Cultural Council grant

**Preschool Computer Center**: an early literacy center consisting of two computers, child-sized and pre-loaded with age appropriate pre-literacy software. A table and decorative chairs complete the appeal of this very popular area of the Children's Room. Funded by the Shrewsbury Federal Credit Union.

**Every Child Ready to Read Backpacks**: bright red backpacks whose contents correlate to the five literacy practices of singing, talking, reading, writing and playing, all designed to develop pre-reading skills. The contents include music CDs, toys or games, books and a DoodlePro writing pad. Funded by the Shrewsbury Federal Credit Union.

**Memory Place** “Where we remember people we have loved and where we create new memories.” The courtyard outside of the Children's Room was developed into an

attractive and peaceful spot to sit and relax with benches, tables (adult and child-sized) and an awning.

**Mr. Raindrop, the Edible Aquifer; Terrariums and Solar Cars** Presented by SELCO

**Massachusetts Archaeology Month** was celebrated with an “Introduction to Archaeology” class sponsored by the Friends of the SPL.

**Lovin’ Legos:** a chance for Lego Lovers to create together.

**Sparky’s Puppets** ( Funded by a “Together We Can” grant)

**Apple Country Music Together** sponsored by “Together We Can”

**Music Together** series sponsored by The Friends of SPL

**Adult programs of note included:**

- A new bimonthly scrabble group
- Continued expansion of the English Conversation Circle program
- Monthly French Conversation Circle
- New device classes, to teach people how to use Kindles, nooks and other e-readers or tablets to access the library’s free e-books
- Monthly Genealogy Club
- Monthly Eclectic Book Group, led by volunteer Dean Gillam
- Friends Holiday Open House
- Tax Help sessions with AARP volunteers
- Band concert at the Artermas Ward Home, in conjunction with the Spirit of Shrewsbury festivities
- Informational booths at Central One Credit Union Family Day and Spirit of Shrewsbury Expo
- The Third Annual Foreign Film Festival, sponsored by the Friends of the Library
- The annual post Veterans Day Ceremony reception in the library, sponsored by the Trustees and the Friends of the Library
- Financial Seminars
- Irish poet program
- Underground Worcester County program , as part of Archaeology Month events
- “Meet the Author” series with Susan O’Hara, Vin Femia, John Hench, Patricia Wolf and Phil Gilman McGourty
- Know Your Government program with local & state legislators and officials.
- Dewey Day, skills and hobby demonstrations as part of the Geek Your Library Campaign
- Lou Gehrig biographer presentation
- Early American Crime & Punishment program
- “Two for Christmas” dramatic reading with Susan Nest and Bill Sigalis
- Adult Storytelling Hour
- Tips for Traveling to China
- Voices of Worcester Women concert
- Fashion and Style workshop series with Kim Long



- Wingmasters presentation on birds of prey
- Wachusett Reservoir History program
- Celebrating Dickens' Centennial program
- Decorating and Interior Design Workshop series with Joyce DeWallace
- Employment Skills Workshops
- Digital Photography Classes, taught by volunteer instructor Chella Palaniappan
- Irish Music Concert with Tom O'Carroll
- Sugar Blues nutrition program
- Relaxation Techniques workshop
- Indian Dancing performance

## **Programs for Teens included:**

### **SPLAT Meetings**

SPLAT, the Shrewsbury Public Library Advisory Team comprised of youth in grades 5-12, met over twenty times to help plan teen events, select new materials for the circulating collection, and fundraise for many of the programs listed below. SPLAT also elected their new President, Shrewsbury High School student Tara Shivkumar, who helped coordinate meetings and served as a teen liaison to the Friends of the Shrewsbury Public Library.

### **Book Club Meetings**

The SPLAT Book Club renamed their sessions 'SPLAT Book Share' and shifted to a 'show and tell' format. Due to the busy schedules of Shrewsbury students, this allowed more people to participate and share any book of their choosing that they had read in the past, instead of a new title for the specific sessions. This format proved very successful and helped promote teen-led reader's advisory.

### **Haunted Mini golf Sponsored in Part by Green Thumb of Westborough**

The SPLAT led program was a hole in one with families who came to this special fundraiser led by SPLAT to celebrate the Halloween season and promote creativity.

### **Teen Volunteer Orientations**

Six orientations were held to recruit new young adult volunteers, and over 150 teenagers joined the already bustling program. The primary function was to help patrons find assigned summer reading titles, but the volunteers also helped with shelving, craft preparation, event planning and execution, as well as various other tasks as needed.

### **Wimpy Kid Launch Party Sponsored by Shrewsbury Federal Credit Union**

Thanks to a donation from the Shrewsbury Federal Credit Union, the annual celebration of the popular Diary of a Wimpy Kid book series allowed over thirty preteens to get a copy of the newest book in the series and participate in games (with their parents/guardians) centered around the book.

### **Best Teen Chef Sponsored by Papa Ginos (White City, Shrewsbury)**

Thanks to a generous donation from General Manager Erik Ness and his corporate contacts, Papa Gino's in White City donated free pizza for a year to a lucky winner of



the annual cooking competition for teens. Ness also served as a judge and awarded all those that didn't win with a free cheese pizza as a consolation prize, making his total contribution over \$1200!

### **Hunger Games Week Sponsored by the Friends of the SPL**

The Friends of the Shrewsbury Public Library generously donated funds to send 24 students to the new *The Hunger Games* movie which opened in theaters last year, but there was a catch – the students had to first attend a book-centered event held at the SPL leading up to the movie's release. The week was extremely successful and over 50 students participated in the programs building up to the film outing.

Other Great Teen Events/Highlights Included, but were not limited to:

- Board Game Tournaments
- Thanksgiving Party and Food Drive sponsored by Dunkin' Donuts of Shrewsbury
- Film Screenings
- Holiday Party sponsored in part by Dunkin' Donuts of Shrewsbury and the Friends of the SPL
- SPLAT Video Gaming Afternoon
- Saint Patrick's Day Party sponsored by Dunkin' Donuts of Shrewsbury
- Annual 3-Hour Writing Competition sponsored by Dunkin' Donuts of Shrewsbury
- Cinco De Mayo Fiesta sponsored by Dunkin' Donuts of Shrewsbury
- Summer Reading Table Opens in Lobby, Staffed 100% by Teen Volunteers
- SPLAT Birthday Party Celebration Sponsored by Dunkin' Donuts of Shrewsbury
- Best Teen Chef Summer Edition Sponsored by Dunkin' Donuts of Shrewsbury
- Young Adult Trivia Competition sponsored by Dunkin' Donuts of Shrewsbury
- Hunger Games Trivia Competition sponsored by Dunkin' Donuts of Shrewsbury
- Mission: Valentine's Day - Making Cards for Senior Shrewsbury Residents
- Rings and Riddles Scavenger Hunt Based on The Lord of the Rings
- SPLAT Member and Artist Grishma Patel continued to donate her services to creating a comic strip called 'The Shorts' to the quarterly SPL newsletter.

A sampling of other Library service initiatives in fiscal year 2012 includes:

- o In the fall of 2011 the Library introduced self-service holds pickup. Located in a public shelving area, patrons could now retrieve reserved items under their name, and use the self-check machines or have a staff member process their item. Patron and staff response has been overwhelmingly positive, as wait lines at the service desk have been reduced.
- o In the fall of 2011, upon a generous donation of a commercial level Keurig machine by John Heller, the Friends of the Library introduced a new beverage café for the public. For \$1.00 patrons can purchase a paper cup with lid, and a K-cup with their selected beverage. They then brew the drink themselves at the coffee machine and can enjoy anywhere in the library.
- o Introduction of an online program registration for library programs, providing a direct link from library calendar listings, and allowing patrons to self-register for programs 24 hours per day.
- o Library and school cooperation was advanced via a joint meeting of library and school librarians and technology staff. The main goal was to consider digital content that could benefit the audiences of both departments. Following this meeting,

Assistant Superintendent Marybeth Banios and Library Director Ellen Dolan began investigating options for joint purchasing of online databases and tools that could serve both Shrewsbury students and library patrons.

- o The library introduced a new reference desk in February 2012, with funds from the Library State Aid Grant. This new desk, situated across from the circulation desk, provides a more appropriate location and furnishings to work collaboratively with library patrons. Many visitors to the library today bring their own devices, and seek assistance on using the library's online resources or other online tools. Reference and technology staff now has a setting more conducive to providing such one-on-one instruction.
- o The Library continued its partnership with the School Department's RECESS program, to encourage reading and enjoyment of the school's summer reading list titles.
- o We continued the FREE online tutoring service for elementary and high school students. Live Homework Help allows students to connect to an expert tutor from any internet connection (home, school or in the library) every day from 4:00 to 10:00 p.m. and receive one-to-one homework help from a live certified tutor.
- o A November 2011 Fine Amnesty raised \$1,380 for the WWI Monument Repair project. A second fine amnesty was initiated on Memorial Day 2012, and ran through June, with voluntary donations once again going to the WWI Monument Fund. This second amnesty raised \$947.
- o For a second year, the children's service staff focused on developing collection, services and programs to support our youngest patrons in developing pre-literacy skills, so that they will be ready to learn to read. This included development of collections geared to building pre-literacy skills and the introduction of the new preschool computer center.
- o The Library participated in MassSnapshot day, a look at "a day in the life" of a library through statistics collections and photographs, which were compiled statewide. Thank you to professional photographer Lora Askinazi for spending the entire day at the library, capturing hundreds of images of people using and enjoying the library and its services and programs.
- o The Library continued its English Conversation Circle program, with funding from the Price Chopper Foundation. The program is a forum for non-native English speakers to practice and improve their English conversation skills. Program coordinator Priya Rathnam works with four facilitators to conduct four classes each week, with classes for beginners and intermediate learners. Thank you to our dedicated facilitators Kathy Johnson, Tony Marin, Christine Gonzalez and Lea Hench.
- o With a gift from the Friends of the Library, SPL joined six other area libraries in funding a movie advertisement which played for two weeks at the Regal Movie Theater at Solomon Pond Mall. The advertisement promoted summer reading clubs and other fun offerings from libraries.
- o We continued to offer exam proctoring for students taking online courses; during this fiscal year, we proctored 38 such exams.
- o We celebrated National Library Week, 2012, and it's theme of *You Belong @ Your Library*. During the week of April 8 through 14:
  - o Volunteers collected patron surveys on library use
  - o Refreshments were served each day

- o A professional photographer recorded Library Snapshot Day in photos
- o We held our annual volunteer appreciation celebration.

## **TECHNICAL SERVICES**

During FY2012, the Technical Services Department accomplished a great deal in preparing for and responding to migration to the new Integrated Library System called Evergreen. Department staff attended extensive training to learn the new cataloging and acquisitions functions of the system, and completed many tasks to make the migration proceed as smoothly as possible:

- They created reports to capture service statistics from the old system
- They pre-cataloging high demand and bestseller titles to assure they would be available for loan to patrons while the cataloging and circulation systems were down.
- They ordered many items in advance of publication, to assure items could still be available to patrons when the acquisitions systems was down
- They modified and updated hundreds of bibliographic records, to assure as smooth as possible data transfer to the new system

The Technical Services Department also continued its support of collection development activities;

- They weeded older or less used materials and built collection areas for high demand items.
- With the help of a volunteer, they transferred all VHS Town Meeting recording to DVD format.
- They supported the expansion of electronic content and services, working with the Electronic Resources and Reference staff to integrate e-books, e-audiobooks, e-readers and tablets and other electronic resources into the online catalog and overall library services.

## **Outreach Services:**

- Outreach delivery was reinstated to six pre-schools during fiscal year 2012. This generated interest from other local pre-schools, and the service expanded again. The Outreach Librarian Deb Mayo continues delivery to nursing homes and home bound individuals as needed. During fiscal year 2012 she made 520 visits to outreach customers, delivering 5,683 items, along with a number of smiles.

## **TECHNOLOGY**

The major technology change during fiscal year 2012 was the preparation and eventual migration of our library consortium's operating system called Millennium, to the new open-source system called Evergreen. Although originally planned for Columbus Day 2011, the migration was finally implemented over Memorial Day weekend in 2012. Numerous problems were encountered during the migration, when we experienced system slowdowns and crashes, and a less than satisfactory online catalog. The network reliability was improving a bit as the fiscal year closed, but considerable development is necessary for the online catalog. We wish to thank you users for their patience and understanding during this trying transition.

With the assistance of SELCO and the Town's Municipal information System department, the library's Wi-Fi access was improved with the installation of new equipment. We offer special thanks to Municipal Information System employee Raj Patel for his work on this improvement.

The library introduced e-readers for loan to patrons. With a grant from the Friends of the Library, we purchased 6 e-readers, onto which we preloaded popular book titles. The readers are available for a 3 week loan period to anyone with a Shrewsbury Library card. We also introduced a collection of I-pads and other tablets for patrons to use while visiting the library. These devices are available in the adult and children's departments.

With Library State Aid funds, a second self-check station was acquired in 2012, now providing self-service check outs in both the adult and children's areas.

## **PERSONNEL**

In fiscal year 2012, Library staff received a very special recognition, when they were awarded the Shrewsbury Youth and Family Services Director's Award for Service.

The Library participated in the Town Personnel Board's pay scale study of all town positions, which resulted in a recommendation for a 2% pay raise for all employees. Approved by Town Meeting, this change brought library wages closer to industry averages, though some attention is still needed to position at the lowermost ranks.

Library staff attended a wide range of professional development courses and classes. The main focus of staff development was on the various components of the Evergreen Integrated Library System. Staff also attended workshops on improved reference services, online tools and technology, e-book services and more.

In January of 2012, Library employee David Muisse passed away. David, a retired radio announcer, came to work as a library page in his retirement. Besides his activities with programs on the history of radio, Dave had a love of reading and learning, and so he was very happy to work at the library. He was much loved by his colleagues and will be missed for his strong work ethic and incredible sense of optimism.

In the spring of 2012, two library employees moved on to positions at other institutions. Circulation desk assistant Lori Berkey assumed a position at another public library, but was able to continue at SPL for a few hours a week. Electronic Resources Librarian Dennis Holtgreffe left to take a technology job in the private sector. New faces in the library include Kate Gray, our new electronic Resources Librarian and Yingdan Xue, our new Circulation desk assistant. Also joining us in fiscal year 2012, on a part time basis, was Joel Magnusson, who works in the library's technology areas and maintains and improves library IT systems and equipment.

## **FACILITIES & EQUIPMENT**

On July 14 201, we learned that the Mass. Board of Library Commissioners had awarded Shrewsbury a grant of \$7,759,989 for the renovation and expansion of the library building. Our project was placed on a list of communities that would receive

funding in a later fiscal year, projected at that time to be fiscal year 2015 or earlier. In light of the considerable deficiencies of the existing building and the favorable construction climate which was resulting in many below budget project, library and town officials decided to seek voter approval in advance of the grant funds release. The Library Building Committee, consisting of Chair Clay Smook, Vice Chair Francis Mannella, Michael Lapomardo, Bridgid Rubin, Moira Miller, Joan Barry, Daniel Morgado, Robert Cox, and Ellen Dolan, sent the project to Town Meeting and the voters for a Debt Exclusion question in the fall of 2011. The project passed at a September 26, 2011 Special Town meeting with a strong two-thirds majority, but failed by 150 votes at a Special Election on October 18, 2011. After assessing the vote results, town and library officials began plans for moving forward. In December of 2011, the Town Manager and Library Director met with officials from the Massachusetts Board of Library Commissioners and negotiated at 10% reduction to square footage of proposed building. On January 20, 2012, library staff held an appreciation reception for the many campaign volunteers who had worked to promote the project to the voters. In March of 2012, the Board of Library Trustees hosted a public hearing on residents' wishes for the future of the library building, and collected this commentary to provide to the Building Committee, once their meetings resume.

Cognizant that pressing problems in the facility would possibly need to be addressed in advance on a decision for the renovation and expansion project, an air quality microbial study of the building was conducted by ATC Engineering in November 2011. The initial recommendations were to stop water intrusion wherever possible, replace carpet and sheetrock in affected areas then and after each future water intrusion incident, and find new storage and workspace for custodial and youth services. Following that report, with the assistance of the public building department, a shelving area in the back of the children's room was converted into a work space, and the staff and supplies storage were moved out of mechanical rooms into this new work space. This resulted in reduced shelving capacity in the children's room, which required extensive weeding of the children's collection. To minimize the damage somewhat, the trustees funded some additional shelving in the children's room. In May of 2012, Town meeting approved \$250,000 to address the most urgent issues related to the water intrusion, including sidewalk replacement at main entrance from parking lot, roof repair and drainage work, new windows in the children's room courtyard area, and roof extension at the main street entrance. The Request for Proposal process for the design services needed to conduct this work was being conducted at the close of the fiscal year.

Other facility work in fiscal year 2012 included:

- Replacement of the computer which controls the buildings heating, ventilation air conditioning system
- an automatic chemical feed was installed on the HVAC chiller unit
- SELCO provided new poles and lighting for the parking lot and entrance area.

We thank the Public Buildings Department and its employees who assumed increasing responsibility for maintaining the Library building. Their expertise and assistance is much appreciated.

Following an after-hours intrusion to the building during the spring of 2012, the Trustees and staff developed policies and procedures to offer improved safety and security in the building.

## **FRIENDS OF THE LIBRARY**

We thank the Friends of the Shrewsbury Public Library for their continued support of our town library. Membership continues to grow, providing funds for many activities.

Below is a sampling of their activities and accomplishments during 2012.

- The Annual Book and Media Sale co-chaired by Nancy Allen and Dean Gillam. We thank Nancy, dean and their team of dedicated volunteers for their countless hours of hard work. We also wish to thank the hundreds of residents who donate books and the many people who purchase books each year. Close to \$6,000 was raised this year.
- Annual Meeting program, with antiques appraiser
- Annual Scholarship Award program, this year awarded to Shrewsbury resident Emily Cairns
- Supplies for “My First Library Card” program, which welcomes children registering for their first library card. With Friends support, we provide each child an activity book about libraries and a keepsake photograph of the child with his or her new card
- Two free Family Concerts on the Common,
- A festive concert of historical music, hosted in conjunction with the Artemas Ward Museum, as part of the Spirit of Shrewsbury Festival
- A Foreign Film Festival, held each Sunday in February
- A Holiday Open House with music, crafts, games and refreshments to welcome people of all ages to the Library during the Christmas season
- The Wingmasters: Birds of Prey live demonstration and wildlife education program, which was held at the Senior Center.
- Purchased museum passes for the library
- A \$3,000 grant to support the WIN Job Seekers network at the library
- Support of National Library Week activities
- Funded the Music N Motion program for children, resume workshops, Summer Reading club, Library SnapShot Day event, pastel drawing classes, author visits and other library programs

The Friends created and donated a theme basket to the Shrewsbury Youth and Family Services Annual Gala basket raffle fundraiser

The Friend’s Board typically meets the first Wednesday of each month at 7:00 p.m., from September through June. All are welcome to attend, but meeting attendance is not required for membership in this organization that is so vital to the library.

## **SHREWSBURY PUBLIC LIBRARY FOUNDATION**

The non-profit Shrewsbury Public Library Foundation, in their fifth year of business, continued to manage funds in a prudent and careful manner during this economic recession. These funds are to be used for the proposed public library renovation and expansion project, as well as providing a future endowment to support the library. In FY2012, the Foundation secured services of a tax accountant for its fourth tax filing.



Founding member and Board Chair Daniel DeWolfe retired from the Foundation's Board of Trustees in 2011. We wish to thank him for his, dedicated service and for establishing the Foundation on solid ground. In February of 2012 resident Paula Buonomo was appointed to the Foundation Board, joining Chairman Tom Josie, Treasurer Christopher Mehne, and members Melvin (Pete) Murphy, and Nancy Gilbert

## **THANK YOU TO STAFF AND VOLUNTEERS**

I continue to be grateful for and proud of hard work and dedication of the library managers and staff. Use of library services continued to grow during fiscal year 2012, and staff met the challenge. They provided a robust range of services—in a very busy environment (85 visitors, 154 items loaned and 22 interlibrary loan items processed each hour the library was open in FY2012). I am especially proud that the growing demand for services has not diminished the staff commitment to providing friendly and capable service to all who enter the library.

Thank you to our generous volunteers who perform many needed duties at the library. The volunteer ranks grew from 566 volunteers in 2011 to 729 volunteers on 2012. These volunteers provided 5,683 service hours, 1959 more than the year before. They assisted with library programs, shelved books, conducted data entry and assisted with program planning. They have managed promotional activities, helped prepare for craft and activity programs, conducted fundraising campaigns, helped with grant projects, and essentially stepped in whenever we asked for support. Their dedication contributes greatly to the library services our community enjoys.

During 2012, as part of its volunteer recognition luncheon, the library introduced a volunteer awards program. Library officials announced the winners of the first year's awards. Volunteer Dean Gillam won the In-House Service Award for his dedicated and generous work on countless tasks within the library each week. Friends Board Chair Carrie Hendricks won the Committee Service Award for her strong leadership of the Friends of the Library organization during the past year. Teen Tara Shivkumar won the Young Adult Service Award for her efforts to improve and strengthen the SPLAT organization and teen services at the library. Congratulations and thank you to all three.

We must also acknowledge the work of the various volunteer boards and committees that support the library and its services. The individuals who serve on these groups make a great difference in the scope and range of library activities offered. Their volunteer support is much appreciated. Thank you to the dedicated people who serve on the following committees:

- As noted above, the Friends of the Library Board was very active in 2012. I wish to acknowledge the great work of President Carrie Hendricks, Vice President Jim Colman, Treasurer Joan Ethier, Secretary Deborah Lebeaux, and board members Laurie Hogan, Melissa Pratt, Suellen Milley, Anne Ottoson, Melissa Misiewicz, Lora Askinazi, Judy Pugliese, Sera Murray, and Nancy Colby, for their work in providing the financial resources and volunteer help to maintain robust services and programs for library users.

- We also thank SPLAT (Shrewsbury Public Library Advisory Team) for the great work they do for all Shrewsbury teens. Their volunteer hours and contagious enthusiasm continue to enhance the programs and services we can offer Shrewsbury teens.
- Thank you also to the members of the Board of Trustees of the Shrewsbury Public Library Building and Endowment Trust, including Chairman Daniel DeWolfe, Treasurer Christopher Mehne, Paula Buonomo, Nancy Gilbert, Tom Josie and Pete Murphy, for their prudent management of development funds.
- I offer my sincere thanks to the members of the Board of Library Trustees for the capable guidance of our library on behalf of all citizens. I am grateful for their many hours of hard work and the kind moral support they provide to me and our staff. They continue to provide the direction and determination needed to sustain excellent library services in this challenging time. They have much to be proud of.

Finally, I thank the people of Shrewsbury who, continue to support our library with their tax dollars. We hope that our services, collections and programs have helped you and added value and enjoyment to your lives. We appreciate your support.

Respectfully submitted,

Ellen M. Dolan  
Library Director



# **OPEN SPACE AND RECREATION PLAN (IMPLEMENTATION) COMMITTEE 2012**

Larry Barbash, At Large Member

James Brown, Parks and Cemetery Commission

Martha Gach, At Large Member

Mindy McKenzie-Hebert, Planning Board

Kenneth Polito, Conservation Commission & Lake Quinsigamond Commission

The Open Space and Recreation Plan Committee (OSRP Committee) was formed by the Board of Selectmen in June 2011 and continued work through 2012. The OSRP Committee consists of the five members listed above with support from the following staff members: Kristen D. Las, Principal Planner, Bradford Stone, Civil Engineer/Conservation Agent, Angela Snell, Director of Parks, Recreation and Cemetery and Jack Perreault, Town Engineer.

Throughout the first part of 2012, the OSRP Committee worked to update Shrewsbury's Open Space and Recreation Plan (OSRP), last prepared in 2000. The Town is eligible for certain open space and recreation grant programs if they have a valid OSRP. An OSRP also allows a municipality to maintain and enhance all the benefits of open space and recreation areas that together make up much of the character of the community and protect the "green infrastructure" of the community. Planning this "green infrastructure" of water supply, land, working farms and forests, viable wildlife habitats, parks, recreation areas, trails, and greenways is as important to the economic future of a community as planning for schools, roads, water, and wastewater infrastructure.

The Town of Shrewsbury has entered into a contract with the Central Massachusetts Regional Planning Commission (CMRPC) to complete an update to the Town's OSRP.

The OSRP Committee held six (6) regular meetings in 2012. Topics of discussion included:

- Setting date and agenda for public forum
- Discussion of results of additional youth survey
- Discussion of action steps to go with objectives
- Review of draft document
- Review of ADA property inventory

A public forum was held on March 19, 2012 at the Town Hall where over 50 participants attended. A presentation was given on the OSRP process and data collection. Additionally, draft goals and objectives were presented to small groups, where feedback was requested. Information from the public forum was incorporated into the final draft of the plan.

Several highlights from the youth survey include:

- Many respondents viewed the Town of Shrewsbury as a suburb of Worcester, historic and vibrant.
- Youth responded that Open Space is important to meet water/conservation needs, recreational needs and meet aesthetic, scenic or cultural needs.
- The five most needed facilities noted by respondents include bike paths/trails, swimming pool, children's play areas, ice skating rink and large parks with many facilities.

The Plan was completed and submitted to the Department of Conservation Services in June of 2012. The Plan was formally approved in July of 2012 and is valid for a period of seven (7) years. Kristen Las asked the Board of Selectmen in June 2012 to convert the OSRP to the Open Space and Recreation Plan Implementation Committee (OSRPIC). The Board agreed and suggested that the OSRPIC lay out their priorities on a yearly basis. Larry Barbash was named Chair of the OSRPIC.

Additionally, an informal Trails Committee formed in April 2012 after the public forum out of interest of walking, hiking and biking trails in the Town of Shrewsbury. The Committee meets monthly and is led by Jeanne and Robert Shaw. Their work to date includes inventorying existing trails on town owned property, representation at the 2012 Spirit of Shrewsbury Expo, work/clean-up day at Camp Wunnigan, involvement of Girl and Boy Scouts, coordination with the Friends of Prospect Park and discussions about fundraising. Representatives from the Northborough Trails Committee have presented to the Shrewsbury Trails Committee about their successes.

# **PARKS, RECREATION, AND CEMETERY**

Angela Snell, CPRP  
**Director of Parks, Recreation, and Cemetery**

Gary Rosiello  
**Park & Cemetery Forman**

Gary Grindle  
**Recreation Supervisor**

Jean Giles  
**Sr. Account Clerk**

**Parks & Cemetery Commission**  
Jack Bowles, Chairman (Retired June 2012)  
Ed Vigliatura, Jr (Chairman effective July 2012)  
James Brown  
Sharyn DeMango (Appointed August 2012)

*The Departments are responsible for the Town's recreation programs, maintenance and scheduling of park facilities, school athletic fields, and the operation of Mountain View Cemetery.*

## **Special Note:**

*Jack Bowles retired from the Parks & Cemetery Commission after serving on the Board 42 years. He was appointed by the Town Manager in 1970 and was selected as Chairman in 1973 by the commission and served in that role until he retired. Under Mr. Bowles Leadership the Board was instrumental in development and purchase of land for recreational use, expansion of Mountain View Cemetery, and expansion of community recreation programs. In July the Shrewsbury Board of Selectman recognize Mr. Bowles for his dedication and years of service.*

## **Recreation Department**

The Recreation department provides activities for various age groups through out the year. All programs are self-funded from user fees. Residents register for programs using our online system with a credit card.

Notification of our programs is sent out through our list serve. To join visit the town web site and look for the mail box on our home page. We announce our programs through the school department's community bulletin list serve, on local cable and through the local newspaper.

## **Programs offered in 2012**

### **Preschool Activities**

Tots gymnastics, swimming lessons, summer preschool program, and parent/child swim class.

### **Grade school activities**

Dodgeball, T-Ball Clinic, Wreath & Holiday Workshop, Jedi Training Workshop, Cricket clinic, Floor hockey, baseball clinic, soccer clinic, skills & drills basketball classes, art classes, tae kwon do, girls volleyball clinic, pottery classes, summer basketball clinics, art classes, tiny tykes football, basketball leagues, flag football, swim lessons, special needs bowling, Special Olympics teams, golf lessons, summer playgroups, Friday field trips in the summer, kids crafts, summer tennis lessons and fall & spring tennis lessons.

### **Teen & Adult activities**

Zumba, Teen tae kwon do, aerobics, baby-sitting course, tai chi, yoga, tennis, teen tennis, golf lessons, field hockey, swim lessons, basketball, learn to row, coed volleyball, competitive volleyball, boot camp, Special Olympics teams, intermediate teen tennis, hip hop dance, and men's & coed softball leagues.

### **Senior activities**

Bowling, men's senior softball, fitness & nutrition.

### **Special Events**

Flash Light Egg Hunt, 4th of July Celebration at Dean Park, Special Needs 5K road race, and Town Clean-up day.

### **Special Needs Programs**

Our Special Needs program continues to provide year round training for Special Olympics activities to over 70 athletes. Over 100 volunteers serve as coaches, partners and officials. Training is open to athletes with intellectual disabilities aged 6 thru adult and competition is open to athletes aged 8 and older. The athletes compete in state wide events organized through Special Olympics Massachusetts in soccer, basketball, bowling, skiing, track & field, volleyball, bocce, and golf.

The group also participated in Special Olympics organized fundraising, last year a team of volunteers participated in the Passion Plunge, raising money by jumping in the ocean, The group also held the annual 5K and 1 K Special Needs Road Race and Fun Run at Floral Street School in July.

Money raised through these events help support registration fees, uniforms, transportation, and medals for the Special Olympic events as well as social events for the athletes.

### **Parks Department**

Parks Department maintenance crew is staffed by one Parks & Cemetery Foreman and two Maintenance Craftsmen. One Maintenance craftsman transfers to highway department for three month in winter. All staff assist with snow removal. The department is assisted by part time seasonal staff from April through November.

In March of 2011 the department went to contractual help for the mowing and trimming of some of the parks facilities and that contract continued in 2012.

The department appreciates the cooperation of all the sports groups who used the facilities this past year and work cooperate with the department. These groups provide sports activities to over 2500 youth in the community.

All of these organizations are growing each year and field space continues to be high demand. New programs wishing to start a program in Shrewsbury are advised to contact the Parks Director for field availability prior to forming new teams, programs, or collections registrations as field space is very limited.

The department continues to faces challenges with unscheduled maintenance due to malfunctions of equipment, aging equipment, broken or vandalized equipment at the parks and keeping up with the demand for special events and services for various school and community groups. Each season the department assists with various special events for community groups.

### Dean Park Tennis Lights

Thanks to SELCO town residents were able to enjoy new outdoor tennis lights at the courts at Dean Park. The new lights can be programmed on the web and adjust to sunset making them much more efficient than the previous lights which were installed over 30 years ago.

### Park Facilities

#### Parks Facilities

Arrowwood Park  
 Dean Park ★  
 Edgemere Park ★  
 Gauch Park  
 Greylock Park  
 Hillando Park ★  
 Hills Farm ★  
 Hills Farm Pond  
 Ireta Road  
 Jordan Pond  
 Lake Street Park ★  
 Maple Ave Fields ★  
 Melody Lane★  
 Municipal Fields ★  
 Northshore Field ★  
 Prospect Park  
 Rotary Park  
 Toblin Hills  
 Ternberry

#### Location

Arrowwood Ave, Off S. Quinsigamond  
 Main Street  
 Edgemere Blvd, Off Route 20  
 Corner of N.Quinsigamond and Main St.  
 Off N. Quinsig. to Phillips Av to Avon Ave  
 Hillando Drive, off Walnut Street  
 Corner of Stoney Hill and Deer Run  
 Stoney Hill Road, off Route 20  
 Ireta Road, Off West Main Street  
 Florence St, behind Coolidge School  
 Lake Street  
 Maple Avenue  
 Melody Lane, Off Route 140 South  
 Municipal Drive, Near Paton School  
 Parker Road, off N. Quinsigamond  
 Prospect Street (Masonic Property)  
 Pond View Drive. Off Old Mill Rd  
 Toblin Hill, off Walnut Street  
 Audubon, off Old Mill Road

#### School Facilities

Beal School ★  
 Coolidge School★  
 Sherwood Middle Schoo!★  
 Shrewsbury High  
 Oak Middle School ★

#### Location

Maple Ave and Hascall Street  
 May/Florence St, off S. Quinsigamond  
 Sherwood Ave, off Oak Street  
 64 Holden Street  
 45 Oak Street

### **Other Facilities**

Corazzini Boat Ramp (State)

Donahue Rowing Center★

Oak Island Boat Ramp (State)

Town Common

★= fields used for organized sports

### **Location**

No. Quinsigamond Ave.

No. Quinsigamond Ave.

Route 20, across from Edgemere Blvd.

Corner of Main Street & Rte 140

### **School Facilities**

The Parks Department is responsible for maintaining the following school athletic facilities: Beal School Field, Coolidge School field, Oak and Sherwood Middle school fields, and Shrewsbury High School athletic complex. The department mows and fertilizes the fields and maintains the irrigation systems. The department is also responsible for lining the fields for scholastic sports events at the High School.

### **Donahue Rowing Center**

The Town owns and operates the Donahue Rowing Center which is home to the following crew teams: Shrewsbury High School, St. John's, and St. Marks. Worcester Acedamy, Bancroft Academy, Holy Cross College, WPI, Clark, Assumption, and the Quinsigamond Rowing Association along with numerous single rowers.

Each school rents a bay from the town and the income from the facility is used to pay for the operating and capital improvements to the facilities. In 2012 the facility was used to host the US Rowing Master's Championship in which numerous rowers and visitors from all over the United States to compete.

### **Cemetery Department**

#### **Mountain View Cemetery**

The Cemetery Department oversees the operations at Mountain View Cemetery which provided burial space for Shrewsbury residents. Cemetery lots may be purchased only by residents of the town for interment of immediate relatives of the lot owner (mother, father, son, and daughter). The cemetery is a municipally subsidized service for the residents. Lots are sold section by section to maximum the space in the cemetery.

The Cemetery Department began its 4th year of contracting out the lawn mowing and grounds keeping for the cemetery grounds and hired a contractor for the excavation of graves for the burials. The cemetery foreman locates the graves and marks out foundations for memorials and the cemetery office located with in town hall coordinates the burial arrangements with the funeral home or the family. The cemetery department also receives and installs government markers for veterans free of charge.

The Cemetery Department continues to sells graves in the new section called OO. This year 98 grave spaces were sold and there were 124 burials held at Mountain View Cemetery.

The Cemetery Department works with the local Veteran's Organizations to prepare the Cemetery for the Annual Memorial Day Parade and remembrances. Flags are

placed on all Veteran's graves on the Sunday prior to Memorial Day by members of Shrewsbury Girl Scouts. Over 50 girls and their families participated in this. The flags are removed during the fall clean up each year. Cub Scout Pack 62 places flags on all of the Veteran Squares in Town prior to Memorial Day. Thank you to both organizations for their continued support for Memorial Day.

### **Eagle Scout Projects**

The Department was thankful to be the recipient of many Boy Scouts of America Eagle scout projects this year. Projects approved by the department are then executed under the direction of the Eagle Scout candidate and volunteers. This year the tennis court backboards at Dean Park were rebuilt, Trees were planted and maintained in the cemetery and town common, the cemetery on Grafton street was spruced up and grave site documented, a new kiosk was installed at dean park, drains to the pond symbols were installed on catch basins around Jordan Pond, and bocce courts at the Senior Center were renovated.

### **Final Parks Remarks**

Thank you also to everyone who has volunteered to help our department in some way, the winter youth basketball coaches, the summer youth cricket coaches, the Friends of Prospect Park, the new Trails committee, Town clean up participants, the scout groups, the sports groups, your dedication helps make this town a great community.

Respectfully submitted,  
Angela Snell, CPRP

## **PERSONNEL BOARD**

The Personnel Board pursued its duties in 2012 pursuant to Chapter 559 of the Acts of 1953 and Section 10 of the Personnel By-Law and met six times throughout the year to deal with a number of personnel related matters.

The Personnel Board consulted and advised the town manager throughout the year in the many aspects of collective bargaining in which he was involved including compensation matters and health insurance plan design and contribution levels.

At the May 2012, Annual Town Meeting, the Personnel Board made the following recommendations (the recommendations were detailed in a May 9, 2012 report):

1. A 2% increase in the salary schedules for all affected personnel
2. That the current combined PAT salary schedule be replaced with separate A (Administrative) schedule and a P-T (Professional-Technical) schedule
3. That (19) individuals receive classification upgrades

The Personnel Board very much appreciates the support of the Town Meeting in adopting these recommendations.

As of this writing, the Personnel Board is heavily engaged in the development of its recommendations for the May 2013 Annual Town Meeting and will have a full report in this regard.

Meetings of the Personnel Board are generally at 8:00 AM during the work week and arrangements can be made to meet with the Board through the Office of the Town Manager.

Respectfully submitted

Anthony Froio, Esq., Chairman  
Robert Cashman  
Michelle Taupier (through June 30, 2012)  
Theresa Flynn



# **PLANNING BOARD**

**Melvin P. Gordon, Chairman**  
**Stephan M. Rodolakis, Vice Chairman**  
**Kathleen M. Keohane, Clerk**  
**Donald F. Naber (until July 2012)**  
**Mindy McKenzie-Hebert**  
**Steven C. Boulay (from July 2012 on)**

The Planning Board meets regularly on the first Thursday of each month at 7:00 PM, in the Richard D. Carney Municipal Office Building. The Board held eleven regular meetings, one special meeting and one joint meeting with the Board of Selectmen in 2012.

Melvin P. Gordon, as Chairman of the Planning Board is a member of the Zoning Board of Appeals, and as Vice Chairman Stephan M. Rodolakis is an alternate. See the Zoning Board of Appeals annual report for more information about that Board and the projects they reviewed in 2012.

The Planning Board receives technical and administrative support from Engineering Department staff including Kristen (Wilson) Las, Principal Planner/Economic Development Coordinator, Jack Perreault, Town Engineer; and Annette Rebovich, Board Secretary. The Board has also retained the services of J.H. Engineering Group, Inc. to perform peer reviews on Site Plan Review and Special Permit projects. Project Review fees are collected in a special account in accordance with M.G.L. c. 44, s. 53G. At each Planning Board meeting, staff provides guidance to the Board, answers questions, and takes meeting minutes. Between meetings, staff members serve as the Board's liaisons to residents, developers, and other Town departments.

This year Donald Naber did not seek reappointment to the Planning Board. The Board welcomed a new member, Steven Boulay, a Town Meeting member. The Board would like to thank Donald Naber for his 8 years of service on the Planning Board and wish him well in his future endeavors.

The Board updated the Planning Board Fee Schedule for Subdivision/Site Plan/Special Permits to clarify several filing options which became effective July 12, 2012.

Support was also provided to the Lakeway Business District Association to continue efforts in expanding membership the organization and providing support for ongoing maintenance in the district. The Town Planner and Town Engineer attend monthly meetings of the Lakeway Business District Association to discuss ongoing landscaping along the corridor, fundraising efforts and growth of membership.

The Town Planner and Town Engineer attended meetings related to the Kenneth F. Burns Memorial Bridge Replacement Project and have relayed relevant design and construction information to the Planning Board, Lakeway Business District Association and citizens of Shrewsbury. In April of 2012, the bridge project was awarded to The Middlesex Company, based in Littleton, Massachusetts. On-site construction work began in the Summer of 2012.

The Town of Shrewsbury is a member of the Central Massachusetts Regional Planning Commission (CMRPC) and is represented by Kathleen M. Keohane, Judy Vedder and John F. Knipe, Jr. These members attended the quarterly meetings and the Community Development Committee meetings. Members of the Planning Board and the Town Planner attended American Planning Association (APA) webinars hosted at CMRPC:

The Town Planner attended various Massachusetts Association of Consulting Planners educational luncheons and the Southern New England APA Conference held in Hartford, CT in September. She reported to the Planning Board on the sessions she attended.

Melvin P. Gordon and Donald F. Naber (until July 2012) (Steven C. Boulay, from July 2012) continue to sit on the Targeted Zoning Committee (TZC) with two members of the Board of Selectmen. The TZC is evaluating potential rezoning for economic development. It is anticipated that the Targeted Zoning Committee will continue to meet in 2013 to develop potential rezoning proposals for properties that may come available for evaluation.

The Town Planner and Town Engineer, the Planning Board continued to update the Town's Housing Production Plan, which was submitted to the Department of Housing and Community Development by our consultant, Communities Opportunities Group in December 2012.

Open Space and Recreation Plan (OSRP) Committee continued to work on the OSRP update throughout the early part of 2013. Mindy McKenzie-Hebert is the Planning Board member appointed to sit on the OSRP Committee. It is anticipated that the OSRP was completed in July 2012. Please see the OSRP Committee Annual Report for more information.

The Planning Board had discussions in 2012 regarding updating the Shrewsbury Master Plan which was completed in 2001. The Town Planner will continue to review the opportunity to update the 2001 Master Plan document.

The May 2012 Annual Town Meeting approved the following amendment to the Zoning Bylaw:

- Section VI, Table 1: Large Scale Ground Mounted Solar Photovoltaic Installations  
To update the Zoning Bylaw to allow for Large Scale Ground Mounted Solar Photovoltaic Installations and including a new subsection VII.R.
- Section VI.D.2 Aquifer Protection Overlay District Map  
To amend the extent of the Aquifer Protection Overlay District
- Section VI, Table 1: Electronic Data Storage Centers  
To allow Electronic Data Storage Centers by right in certain districts.

The Planning Board also supported the following 2012 Special Town Meeting Articles:

- Article 2 (May): Home Rule Petition to lease a portion of the current Glavin Center property.

- Article 1 (October) Enter into a lease agreement for a term of up to 25 years with the Commonwealth of Massachusetts for a portion of the current Glavin Center property.
- Article 11 (October) Authorize expenditure of \$3,500 from the Lakeway District Fund to the Lakeway Business District Association.

The Planning Board and Engineering Department continued to work with the Worcester Business Development Corporation (WBDC) on the construction of a sewer main along Route 20 to service Centech Park North, the Shrewsbury Landfill and various businesses along the Route 20 Corridor east of Cherry Street.

Public Hearings held by the Planning Board in 2012 were as follows:

| <u>Hearing Date</u> | <u>Subdivision Control Law</u>   | <u>Location</u>  |
|---------------------|--|--|
| Opened May 6, 2010  | Green Hill Definitive Subdivision, Special Permit for Cluster Development, Inclusionary Housing Application and Special Permit for Additional Two Family Dwellings<br>(Request for withdrawal May 3, 2012.<br>Approved 4-0 Planning Board) | Centech Boulevard via Fortune Boulevard to Green Street      |
| <u>Hearing Date</u> | <u>Site Plan Approval and Special Permits</u>  | <u>Location</u>  |
| January 5, 2012     | 193 Hartford Turnpike<br>Site Plan Approval<br>(Hearing closed January 5, 2012)<br>(Approved January 5, 2012)  | 193 Hartford Turnpike<br>(Route 20)                          |
| January 5, 2012     | Change in Use of Space<br>Site Plan Approval<br>(Hearing closed March 1, 2012)<br>(Approved April 5, 2012)   | 420 Boston Turnpike  |
| February 2, 2012    | White City, Site Plan Appova<br>(Hearing closed March 1, 2012)<br>(Approved March 1, 2012)   | 20 Boston Turnpikel  |
| February 2, 2012    | White City East, Site Plan Approval<br>(Hearing closed March 1, 2012)<br>(Approved March 1, 2012)  | 70, 84, 88-120 Boston Turnpike, 21 South Quinsigamond Avenue |
| April 5, 2012       | Parking Lot Addition<br>Site Plan Approval<br>(Hearing closed April 5, 2012)<br>(Approved April 5, 2012)   | 800 Boston Turnpike<br>(Route 9)                             |
| April 5, 2012       | Ground Mounted Solar Array<br>Site Plan Approval<br>(Hearing closed April 5, 2012)<br>(Approved April 5, 2012)   | Cherry Street & Hartford Turnpike                            |
| June 7, 2012        | White City, Site Plan Approval<br>(Hearing Closed July 12, 2012)<br>(Approved July 12, 2012)   | 20 Boston Turnpike   |

|                  |   |                           |
|------------------|---|---------------------------|
| June 7, 2012     | St. Mary's Syrian Orthodox Church<br>Site Plan Approval<br>(Hearing Closed September 10, 2012)<br>(Approved September 10, 2012) | 1 Industrial Drive        |
| June 7, 2012     | New Commercial Building<br>Site Plan Approval<br>(Hearing Closed June 7, 2012)<br>(Approved June 7, 2012)                       | 574-576 Hartford Turnpike |
| December 6, 2012 | Phoenix Communications<br>Site Plan Approval<br>(Hearing closed December 6, 2012)<br>(Approved December 6, 2012)                | 25 Bowditch Drive         |

## **Date**

## **Other Meetings & Hearings**

|                    |  |  |
|--------------------|--|--|
| January 5, 2012    | Summit Ridge Estates – Request for Bond<br>Madison Place – Request for Bond Release  |  |
| February 2, 2012   | Grove Meadow Farms – Request for Diminimis Change, Request for<br>Covenant/Lot Release   |  |
| March 1, 2012      | Zoning Bylaw Amendment – Large Scale Solar Photovoltaic Installation (Solar)<br>Zoning Bylaw Amendment –Aquifer Protection Overlay District Map<br>Zoning Bylaw Amendment –Electronic Data Storage Centers<br>These three hearings were closed on April 5, 2012<br>Ridgeland Road 40B Discussion               |  |
| April 5, 2012      | Request for bond – Minna Terrace   |  |
| May 3, 2012        | White City and White City East – Request for Diminimis Change<br>Victoria Circle – Request for Model Lot   |  |
| June 7, 2012       | Request for bond signature – 143 North Quinsigamond Avenue   |  |
| July 12, 2012      | Public Hearing to Considering Revising Planning Board Subdivision/Site<br>Plan/Special Permit Fee Schedule and Inspection Fees<br>Request for bond reduction – Farmview Estates Phase I & II<br>Request for bond reduction – Hickory Hills – Phase I<br>Request for bond – Minna Terrace                       |  |
| August 2, 2012     | Request for bond reduction- -Hickory Estates Phase I & II<br>Ground Mounted Solar Array – Request for Diminimis Change<br>Administrative Site Plan Review – 249 Hartford Turnpike  |  |
| September 10, 2012 | White City East-Request for Diminimis Change<br>Covenant Release – Grandview Subdivision<br>Cash Bond – 574-576 Hartford Turnpike  |  |
| October 4, 2012    | Public Hearing for Proposed Zoning Amendment – Article 9 Rezone a portion<br>of the Landfill<br>239 Cherry Street Landscape Plan<br>Request for release of bond, Shrewsbury Federal Credit Union<br>Request for bond reduction- -Hickory Estates Phase I & II<br>Request for bond reduction – Farmview Estates |  |
| October 22, 2012   | Discuss Special Town Meeting Article 1 – Glavin Center Lease<br>Discuss Special Town Meeting Article 11 – Release of Funds from Lakeway<br>Business District Fund  |  |

|                   |  |
|-------------------|--|
| November 13, 2012 | Joint Meeting with Board of Selectmen to Discuss Housing Production Plan |
| December 6, 2012  | 260 Cherry Street Administrative Site Plan Review                        |
|                   | 223 Hartford Turnpike Administrative Site Plan Review                    |

| APPROVED SUBDIVISIONS WITH HOUSE LOTS REMAINING           |            |            |           |
|---|------------|------------|-----------|
| Subdivision Name (Developer)                              | Total Lots | Lots Built | Lots      |
|   |            | Upon*      | Remaining |
| Center Heights (Edmund Paquette)                          | 4          | 0          | 4         |
| Colonial Farms III (Polito Development)                   | 16         | 13         | 3         |
| Farmview Estates (Brendon Homes)                          | 39         | 22         | 17        |
| Grand View (Cutler-Brown Development)                     | 8          | 2          | 6         |
| Grove Meadow Farm (E. Muntz)                              | 11         | 7          | 3         |
| Hickory Hill Estates (Brendon Homes)                      | 32         | 30         | 2         |
| Highland Hill (Highland Hills LLC)                        | 39         | 34         | 5         |
| Nelson Point (Cutler-Brown Development)                   | 18         | 0          | 18        |
| Palm Meadow Estates (Anthony Russell)                     | 8          | 0          | 8         |
| Rawson Hill Estates III (Brendon Homes)                   | 42         | 37         | 5         |
| Saxon Woods 76-8 (Green Leaf Dev. (transferred Oct 2011)) | 21         | 9          | 12        |
| Summit Ridge Estates (Summit Ridge Estates, Inc.)         | 54         | 19         | 35        |
| Tuscan Place (Shrewsbury Homes)                           | 5          | 1          | 4         |
| Victoria Circle (transferred to Kendall Homes Dec 2012)   | 5          | 0          | 5         |
| Wetherburn Heights (Abu Construction)                     | 23         | 0          | 23        |
| Willow Woods Estates (Peris & Sons)                       | 6          | 2          | 4         |
| TOTAL:  | 331        | 176        | 154       |

\* Occupancy Permits

| Fees Collected in 2012                           |              |
|--|--------------|
| Form A's (Approval-Not-Required plans)           | \$ 8,450.00  |
| Form B's (Preliminary Subdivisions)              | 0.00         |
| Form C's (Definitive Subdivisions)               | 0.00         |
| Site Plan Review, Special Permits, Modifications | 24,595.00    |
| Applications for Inclusionary Housing            | 0.00         |
| Technical Review Fees                            | 24,138.59    |
| Inspection & Administration                      | 34,782.40    |
| Total  | \$ 91,965.99 |

# **POLICE DEPARTMENT**

**James J. Hester Jr.**  
**Chief of Police**

The authorized strength of the Police Department is 43 sworn officers. This includes 1 Chief, 3 Lieutenants, 6 Sergeants, and 33 Patrol Officers. In addition the Police Department has a staff of 7 Civilian Dispatchers and 5 Clerks. The Police Department also oversees the Animal Control Officer.

The department's authorized strength was reduced by 3 patrol officer positions during June of 2009. Last year one of the positions was reestablished. These reductions continue to be the result of the current economic climate. The department was able to avoid layoffs due to military deployments and retirements.

In an effort to continually provide the most effective and efficient delivery of police service to the community, we strive to maintain specialized positions within the department. Traffic related issues continue to be a major concern for our residents and a priority within the department. Currently the department is only able to assign one officer full time to the traffic enforcement and investigation unit. In addition to traffic enforcement and education, the unit is responsible for responding to citizen complaints regarding traffic and parking issues, as well as responding to and investigating / reconstructing traffic collisions that result in a fatality, serious injury or unusual circumstances. Additionally, the unit prepares reports and documents for other town departments and outside agencies who frequently request traffic data, studies, accident history, etc, for specific locations in town. Unfortunately, due to budget and staffing constraints, the traffic officer was routinely reassigned to the Operations Division to answer calls for service creating difficulty in addressing the many issues he is responsible for.

The police department continues to work in cooperation with our public schools to provide a safe and secure environment for students and staff through our School Resource Officer Program. The police department is committed to working and strengthening this valuable partnership. Officers Mark Hester and Scott Mentzer are assigned to the High School and Middle Schools respectively. Officer Mentzer also works as the liaison to the elementary schools. Again over this past year, both officers have had to reduce the time spent in these roles to assume patrol duties due to the reduction in patrol personnel.

Officer Patricia Babin continues in her role as the Elder Affairs Officer. The Police Department works in partnership with The Council on Aging and the Fire Department to address public safety needs and concerns of our senior population. This program has been extremely effective in improving communication between agencies and effectively dealing with issues involving seniors.

In addition to his role as a Patrol Supervisor, Sergeant Michael Cappucci continues in his assignment of Domestic Violence Officer. Responsibilities for this position include comprehensive follow up on domestic violence offenses. Sgt. Cappucci is the liaison with victim advocates and organizations that provide resources for domestic violence

victims. This important function ensures domestic violence victims are given the necessary support to address these issues.

The Shrewsbury Police Detective Bureau is staffed by 1 Detective Lieutenant, 4 Detective Patrolman and 2 School Resource Officers. The Detective Bureau investigates all Shrewsbury death scenes in cooperation with the Massachusetts State Police. The Detective Bureau is responsible for investigating all felonies, thefts, frauds, burglaries, narcotic violations and sexual assault complaints occurring in the Town of Shrewsbury. The Detective Bureau works closely with the Shrewsbury Police Operations Division (uniformed personnel). The Detective Bureau maintains records on all sex offenders who are required by the Commonwealth of Massachusetts to register in the Town of Shrewsbury. This information is available to the public at no cost. Members of the Detective Bureau are on-call 24 hours a day and respond when required to investigate major crimes. The Shrewsbury Police Department continues to be an active member of the Worcester County Drug and Counter Crime Task Force.

The Shrewsbury Police Department remains committed to providing the best possible training for its personnel. Sergeant Michael O'Connor our firearms instructor has been committed to continually improving the firearms training our officers receive. This years training again focused on scenario based training. The training emphasizes judgment and decision making under stressful situations. High quality training ensures the officer can adapt to the variety of dangerous situations they may encounter on the street.

Three promotions took place during 2012, Kevin Anderson was promoted to the rank of Lieutenant to fill the vacancy created by Daniel Sklut who retired after 28 years of service and was appointed to the position of Police Chief in the Town of Dunbarton N.H. James Lonchiadis was also promoted to the rank of Lieutenant to fill the vacancy created by Mark Dubois who was appointed Police Chief in the Town of Maynard Ma. and Randolph W. Holmquist promoted to the rank of Sergeant to fill an existing vacancy. Congratulations to these dedicated officers for their accomplishments.

**Personnel Summary**

**Police Officers Hired**

|                  |               |                             |
|------------------|---------------|-----------------------------|
| Adam Cameron     | March 1, 2012 | Former Spencer P.D. Officer |
| Timothy Charland | April 1, 2012 | Former W. Boylston P.D.     |
| Paul A. Alward   | June 4, 2012  |                             |
| Daniel J. Cronin | June 4, 2012  |                             |
| Patrick Robert   | June 4, 2012  |                             |

**Officers Separated from Service**

|               |                    |                            |
|---------------|--------------------|----------------------------|
| Mark Dubois   | September 28, 2012 | Police Chief Maynard MA.   |
| Tyson E. Mohr | January 15, 2012   | Transfer to Framingham P.D |

### Dispatchers Hired

Matthew A. Caola  
Cassandra M. Dutkiewicz  
Bryan C. Kiley

March 29, 2012  
August 9, 2012  
December 7, 2012

### Dispatchers separated from service

Dispatcher William F. DeCola September 25, 2012  
Dispatcher Carol J. Fiske February 29, 2012

### Retirements

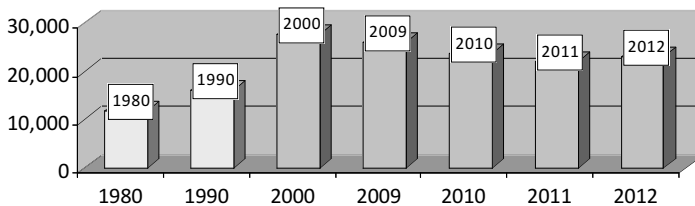
Daniel G. Sklut January 16, 2012  
Stephen P. Rice July 25, 2012

Police Chief Dunbarton N.H.

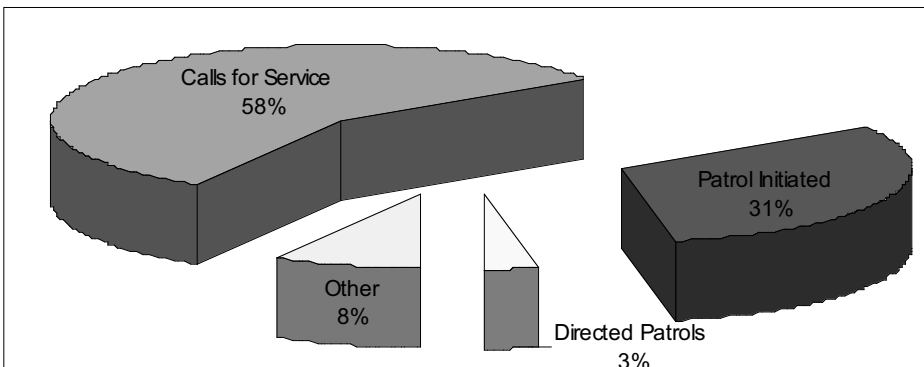
### Active Duty

Sgt. Steven E. Brady March 21, 2009 U.S. Army Reserve

### Total Incidents



### 2012 Incidents



Incidents are a measure of the police department's activity. They represent the sum total of calls for service, assignments, administrative functions and officer initiated activity.

The Police Department logged 23,775 total incidents for 2012 an increase of 1,489 from 2011. This represents a 6.5 percent increase in call volume, types and levels of



calls for service. Reductions in staffing levels, discretionary overtime, and overtime funded by grants has reduced the time that officers had to perform discretionary traffic stops and patrols that would otherwise have been performed. Patrol initiated activities which would occupy some of the officers time between calls has been reduced as fewer officers are available to answer calls and many have been directed to perform anti-crime patrols in response to crime and activity trends.

**2012 Personnel Summary – Authorized Strength**

| <b>Authorized Strength</b> |             |             |             |             |             |             |             |
|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                            | <b>1980</b> | <b>1990</b> | <b>2000</b> | <b>2009</b> | <b>2010</b> | <b>2011</b> | <b>2012</b> |
| <b>Total</b>               | 38          | 40          | 46          | 54          | 53          | 53          | 54          |
| <b>Sworn</b>               | 32          | 32          | 35          | 42          | 42          | 42          | 43          |
| <b>Chief</b>               | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| <b>Lieutenants</b>         | 0           | 2           | 3           | 3           | 3           | 3           | 3           |
| <b>Sergeants</b>           | 5           | 6           | 5           | 6           | 6           | 6           | 6           |
| <b>Patrolmen</b>           | 26          | 23          | 26          | 32          | 32          | 32          | 33          |
| <b>Dispatch</b>            | 2           | 4           | 6           | 7           | 7           | 7           | 7           |
| <b>Clerical</b>            | 4           | 4           | 5           | 5           | 5           | 5           | 5           |

The 2008 New England average for municipalities with populations of 25 to 50 thousand was 2.3 total law enforcement employees per thousand and 1.9 sworn officers per thousand population, according to the FBI’s Crime in the USA. Based upon the 2010 local census of 35,608 residents, the Police Department staffing level was 1.52 law enforcement employees and 1.21 sworn officers per 1000 during 2012. The police department is presently operating with staffing level twenty five officers below the New England average.

## 2012 Summary of Criminal Activity

| Reported Criminal Incidents |      |      |      |      |
|-----------------------------|------|------|------|------|
|                             | 2012 | 2011 | 2010 | 2009 |
| Arrests                     | 366  | 484  | 454  | 591  |
| Annoying Phone Calls        | 127  | 114  | 105  | 83   |
| Arson                       | 1    | 1    | 1    | 1    |
| Assaults                    | 102  | 96   | 115  | 82   |
| B&E Residential             | 70   | 80   | 102  | 53   |
| B&E Commercial              | 25   | 19   | 10   | 23   |
| B&E Motor Vehicle           | 40   | 81   | 138  | 124  |
| Child in Need of Services   | 5    | 8    | 12   | 13   |
| Disturbances                | 510  | 392  | 422  | 534  |
| Domestics                   | 219  | 236  | 230  | 247  |
| Hate Crimes                 | 0    | 0    | 0    | 0    |
| Hit and Run                 | 178  | 153  | 145  | 189  |
| Identity Theft              | 67   | 85   | 75   | 68   |
| Illegal Dumping             | 36   | 47   | 60   | 74   |
| Larceny                     | 274  | 271  | 218  | 225  |
| Liquor Violation            | 8    | 8    | 10   | 14   |
| Manslaughter                | 0    | 0    | 0    | 0    |
| Murder                      | 1    | 0    | 1    | 0    |
| Narcotic                    | 71   | 22   | 62   | 109  |
| Rape                        | 4    | 5    | 7    | 1    |
| Restraining Order Violation | 18   | 42   | 24   | 38   |
| Road Rage                   | 22   | 21   | 23   | 27   |
| Robbery                     | 4    | 6    | 5    | 9    |
| Sex Offences                | 15   | 10   | 14   | 12   |
| Shoplifting                 | 55   | 111  | 110  | 127  |
| Stolen Vehicles             | 25   | 30   | 25   | 32   |
| Vandalism                   | 214  | 182  | 252  | 255  |

## 2012 Summary of Services Incidents

| Service Incidents              |       |       |       |       |
|--------------------------------|-------|-------|-------|-------|
|                                | 2012  | 2011  | 2010  | 2009  |
| Accidents (Investigated)       | 892   | 1039  | 950   | 918   |
| Accidents (Not Investigated)   | 22    | 39    | 255   | 217   |
| Accidents Fatal                | 2     | 2     | 4     | 1     |
| Alarms                         | 1211  | 1,395 | 1,441 | 1,177 |
| Animal Complaints              | 579   | 641   | 546   | 567   |
| E9-1-1 Calls                   | 6595  | 8,276 | 6,863 | 6,913 |
| E-9-1-1 Hang Ups               | 560   | 662   | 706   | 648   |
| Firearms Permits Processed     | 408   | 368   | 163   | 154   |
| Firearms Safety Graduates      | 0     | 156   | 165   | 121   |
| Medicals                       | 2,333 | 2,392 | 2,213 | 2,294 |
| Mental Health                  | 111   | 127   | 129   | 103   |
| Missing Persons (Reported)     | 29    | 51    | 40    | 57    |
| Parking Tickets                | 301   | 300   | 407   | 525   |
| Handicapped Parking Violations | 41    | 33    | 23    | 67    |
| Protective Custody             | 48    | 43    | 103   | 125   |
| Preserve the Peace             | 55    | 55    | 62    | 70    |
| Remove Youths                  | 37    | 45    | 48    | 117   |
| Restraining Orders             | 119   | 201   | 193   | 150   |
| Suicide (Attempted)            | 17    | 13    | 15    | 16    |
| Suicide                        | 4     | 2     | 1     | 2     |
| Summons Served                 | 182   | 207   | 485   | 703   |
| Suspicious Persons/Vehicle     | 1576  | 1,559 | 1,946 | 1,367 |
| Traffic Complaint              | 396   | 541   | 591   | 574   |
| Unattended Deaths              | 20    | 17    | 19    | 29    |
| Unsecured Private Buildings    | 79    | 70    | 89    | 75    |
| Well Being Check               | 500   | 425   | 426   | 396   |

## 2012 Summary of Motor Vehicle Incidents

| Motor Vehicle Violations          |       |       |       |       |
|-----------------------------------|-------|-------|-------|-------|
|                                   | 2012  | 2011  | 2010  | 2009  |
| Attaching Plates                  | 9     | 8     | 10    | 19    |
| Breakdown Lane                    | 11    | 22    | 30    | 12    |
| Defective Equipment               | 102   | 36    | 184   | 274   |
| Fail to Stop for School Bus       | 2     | 5     | 5     | 5     |
| Inspection Sticker Violation      | 254   | 274   | 344   | 686   |
| Junior Operator Passengers        | 2     | 3     | 4     | 8     |
| Leaving the Scene of an Accident  | 28    | 16    | 23    | 29    |
| Marked Lanes                      | 78    | 84    | 89    | 139   |
| Motor Vehicle Homicide            | 1     | 0     | 1     | 0     |
| Operating Under Influence Alcohol | 45    | 40    | 54    | 60    |
| Operating Under Influence Drugs   | 3     | 8     | 9     | 7     |
| Operating Without a License       | 56    | 81    | 62    | 99    |
| Operating to Endanger             | 31    | 27    | 14    | 25    |
| Red Light                         | 278   | 308   | 310   | 488   |
| Refusal to Stop for Police        | 9     | 4     | 11    | 2     |
| Seat Belt/Child Restraint         | 157   | 148   | 170   | 455   |
| Speeding                          | 828   | 819   | 800   | 1,375 |
| Stop Sign                         | 80    | 62    | 97    | 141   |
| Suspended/Revoked Operator        | 59    | 93    | 81    | 146   |
| Unregistered Motor Vehicle        | 131   | 124   | 131   | 218   |
| Uninsured Motor Vehicle           | 37    | 44    | 33    | 73    |
| Using Without Authority           | 6     | 2     | 0     | 4     |
| Other Miscellaneous Violations    | 1,372 | 874   | 769   | 1,198 |
| Total Offenses                    | 3,579 | 3,947 | 3,231 | 5,463 |
| Total Citations                   | 2,008 | 3,073 | 2,583 | 4,480 |

## 2012 Animal Control Incidents

| Animal Control       |       |      |       |       |
|----------------------|-------|------|-------|-------|
| Incidents            | 2012  | 2011 | 2010  | 2009  |
| Dogs Licensed        | 2,658 | 2779 | 2,685 | 2,766 |
| Dog Violations Cited | 34    | 6    | 22    | 66    |
| Dog Bites            | 12    | 9    | 10    | 12    |
| Cat Bites            | 1     | 1    | 1     | 2     |

## **Fiscal Year 2012 Funds Generated**

Fines paid for parking tickets during 2012 amounted to \$10,215.00

Motor vehicle fines returned to the Town for citations issued in 2012 amounted to \$126,585.00

Fees paid for police response to false alarms and failure to register alarms in 2012 amounted to \$8,350.00

## **Grant Funding**

The Shrewsbury Police Department applied for and received \$98,096.00 in grant funding during 2012.

1. Governors Highway Safety Bureau (reimbursement grant) \$4,950.00
2. Statewide Emergency Telecommunications Board E911 (Training reimbursement grant) \$17,736.00.
3. Statewide Emergency Telecommunications Board E911 (Support and Incentive reimbursement grant) \$75,410.00

## **Governor's Highway Safety Bureau Grant November 2011- September 2012**

The department applied for and received a grant through The Executive Office of Public Safety and Security. Funds from the grant were disbursed during Three Mobilizations from November 2011; through September 2012 the Mobilizations were approximately four weeks in length on and around Holiday weekends and focused on Drunk Driving and seat belt enforcement.

Due to state budget cuts two mobilizations and the equipment portion of the grant were cancelled resulting in a reduction in funding to \$4,950.

## **State 911 Department E911 Training Grant 2012-2013**

In October 2012 the department applied for and received a grant through the State 911 Department for \$17,736.00 Funds are used for specialized training for dispatchers, overtime for training participants, and overtime replacement. The grant provides communication center personnel the opportunity to attend training for active Shooter incidents, suicide intervention, stress management, and constitutional and criminal law for dispatchers while maintaining adequate staffing levels.

## **State 911 Emergency Communication Center Support and Incentive Grants**

The department applied for the Fiscal 2013 Public Safety Answering Point and Regional Emergency Communication Center Support and Incentive Grant. The Department received funding approval in the amount of \$75,410.00. The reimburse-

ment funds are used to defray the cost of salary for Enhanced 911 telecommunication personnel.

We will continue to aggressively seek out and apply for grants that are of benefit to the community and delivery of police service.

It is our intention to continue to deliver the highest quality police service to the community we serve. We dedicate ourselves to a proactive problem solving approach when addressing crime, disorder, fear of crime and issues in the community that effect public peace and security. On behalf of the entire staff at the Shrewsbury Police Department, I would like to thank the citizens of Shrewsbury for their continued support. We look forward to continued success in the years ahead.

James J. Hester Jr.  
Chief of Police

# **PUBLIC BUILDINGS DEPARTMENT**

## **Robert A. Cox, Superintendent**

The Public Buildings Department is responsible for maintenance of the following Town buildings: Senior High, Oak Middle, Sherwood Middle, Beal, Paton, Spring Street, Coolidge and Floral Street Schools and the Parker Road Preschool; Fire Headquarters, Lake and Centech Fire Stations, Police Headquarters, Police Boathouse, Municipal Office Building, Shrewsbury Public Library, Allen Property, Ray Stone Legion and the Senior Center.

The combined floor area maintained by the Public Buildings Department is approximately 937,440 square feet. School buildings account for 826,133 square feet of space. The Fire Department occupies 26,265 square feet, Police Headquarters and Boathouse 11,784 square feet, Municipal Office Building 28,700 square feet, Library 24,658 square feet, Legion 1,500 square feet, Allen Property 7,000 square feet and the Senior Center 11,400 square feet. During the past fifteen years Shrewsbury has added approximately 484,254 square feet to its building inventory.

The Town buildings were erected in the following years: Brick School 1830; Beal 1922; Coolidge 1927 with additions in 1940 and 1969 and four modular classrooms added in 1995; Paton 1949 with addition of three modular classrooms in 2000; Oak Middle School 1957 with an addition in 1981 and renovation in 2004; Sherwood Middle School 1964 with 10 modular classrooms added 1995; Spring Street 1968 with two modular classrooms added 1995 and four modular classrooms added in 2000; Floral Street 1997; Parker Road Preschool 1954 with an addition in 2003; Municipal Office Building 1966 with an addition in 1997; Library 1903 with additions in 1922 and 1979; Fire Headquarters built in 2007; Lake Station 1951 renovated in 2007; Centech Station 2007; Police Station 1971 with an addition and renovation in 1996; Police Boathouse 2004; Ray Stone Legion Post in 1858 with an addition in the mid-1940's; Senior Center 2000 and the Senior High School 2002.

The Public Buildings Department budget provides utilities for the above mentioned buildings. Fiscal year 2012 costs for those utilities were as follows:

|                 |                     |
|-----------------|---------------------|
| Electricity:    | \$766,904.29        |
| Natural Gas:    | 190,029.83          |
| Heating Oil:    | 43,860.00           |
| Water & Sewer:  | 40,391.21           |
| Total Utilities | <u>1,041,185.33</u> |

The Public Buildings Department delivers mechanical maintenance and daily custodial care with twenty three employees: Superintendent, Assistant Superintendent for Maintenance, Assistant Superintendent for Custodial Services, Assistant Superintendent / High School Plant Manager, two account clerks (shared with the Highway Department), three maintenance craftsmen, thirteen full-time custodians and one part-time custodians. In addition to Town custodial staff the department employs the use of contractual cleaning for approximately 882,913 square feet of building space at a cost of \$731,512.00 for fiscal year 2014.

# SHREWSBURY PUBLIC SCHOOLS

## School Committee

Ms. Erin H. Canzano, Chairperson (2013)

Mr. John Samia, Vice Chairperson (2014)

Mr. Jason Palitsch, Secretary (2015)

Ms. Sandra Fryc (2014)

Dr. B. Dale Magee (2013)

**Dr. Joseph M. Sawyer, Superintendent of Schools**

The Shrewsbury School Committee and Superintendent, in accordance with the provisions of Chapter 72, Section 4 of the General Laws of Massachusetts submit this 2012 Annual Report to the citizens of Shrewsbury and to the Commissioner of Education.

## SUPERINTENDENT'S STATEMENT

During 2012, the Shrewsbury Public Schools focused on the four strategic priorities that were established by the School Committee in late 2011: engaging and challenging all students; promoting health and wellness; enhancing learning through technology; and increasing value to the community. Several initiatives were begun or continued with the overall goal of continuously improving the quality of education provided to Shrewsbury's young people.

Some of the school district's higher profile projects and achievements in 2012 included:

- the expansion and refinement of the *Shrewsbury Writing Project*, which aims to improve students' writing skills through a more robust program of writing curriculum and instruction;
- a significant increase in the use of interactive technology, including installation of several interactive projector/white boards at the elementary schools and the creation of a one-to-one iPad computer tablet program at Sherwood Middle School, where all students had access to an electronic device for use during instruction, for research, and for creating academic content;
- the full implementation of the *Get Fit Adventure*, a physical education program that includes enhancements to school-based physical education equipment and instruction as well as family fitness components for outside the school day, all designed to help students achieve fitness goals while building healthy skills and habits that will last for a lifetime; and
- Shrewsbury High School students met the "10,000 Hour Challenge," where students recorded over 10,000 hours of community service outside of their normal school responsibilities in order to give back to our town and region.



All this was achieved while maintaining Shrewsbury's very high standing on measures of academic and co-curricular successes, where our students placed among the best in Massachusetts on the state's MCAS exams, Advanced Placement tests, etc. while earning accolades in the performing arts, visual arts, speech and debate, robotics, and athletics.

However, while our school district continues to meet with success, it is in a fragile state due to ongoing resource challenges. The 2012-2013 school year opened with over 30 fewer staff members than the previous year due to reductions, which resulted in class sizes that are significantly above the School Committee guidelines in the vast majority of classes in the district, especially in grade four and above. Some leadership positions were put on hiatus, including not replacing the principal of the Beal Childhood Center upon her retirement and instead having the principal of Paton School serve as the leader for both buildings. The district's curriculum, instruction, and professional development resources have been stretched thin over multiple years, resulting in pent up demand for updated technology, instructional materials, and training. The School Department's overall challenge is to adapt to a rapidly changing educational environment that requires new approaches, in a heavily regulated sector, with resource uncertainty.

The district is taking measures to address these issues, including seeking non-traditional funding sources such as sponsorships and working to develop the capacity for a major fundraising campaign. It is clear that stagnant state funding will require our community to carefully consider what level of local funding needs to be provided to maintain the quality of education our community has come to expect and that our students need for their future success.

While challenges abound, I think that there is cause for optimism. I believe that there is much evidence that, overall, we have terrific students, a talented and committed staff, cooperative relationships with municipal and public safety departments, and supportive parents and community members. I believe that we have the right strategic priorities, and that we have the right people to implement them. However, we are stretched thin in too many places. In order to achieve our strategic goals and maintain the very high quality school district that our community enjoys, we will need to reverse the recent trend and find ways to restore resources. I look forward to working with the School Committee and other town boards and officials, students, educators, parents, and community members to ensure that the state of our district remains strong for the benefit of everyone in our town.

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The remainder of the School Department's report for 2012 follows, with highlights regarding curriculum, each school, personnel, and statistics regarding the school district and the Shrewsbury High School Class of 2012.

## **SHERWOOD MIDDLE SCHOOL BUILDING PROJECT**

On March 2, 2010 the voters of Shrewsbury approved a debt exclusion of \$23.3 million to fund the construction of a new Sherwood Middle School. The project, which was previously approved by Town Meeting on February 9, 2010, was budgeted at \$47.3

million, with the remainder of the cost paid for by the Massachusetts School Building Authority. Ground was broken in 2011, and construction of the new Sherwood building was completed at the end of October 2012, well ahead of schedule. At the end of 2012, furniture and technology were being installed with a planned opening of the new school for January 23, 2013, well ahead of the original schedule to open in August 2013. At the time of this report the project remains not only ahead of schedule, but also millions of dollars under budget, with only the demolition of the old school, building of the parking lot, and rebuilding of the fields remaining. The School Department is appreciative of the work of the Sherwood Middle School Building Committee, the Sherwood administration, and the various architects, project managers, and construction contractors who are in the process of creating an outstanding new educational facility for our community. The new Sherwood Middle School is an extremely well-designed and well-built school that will meet the educational needs of our students for decades to come.

## **CURRICULUM**

A rigorous curriculum and strong, student-centered instruction continue to be at the core of the mission of the Shrewsbury Public Schools. Many of the district's annual goals are developed to support high expectations for all students, while providing appropriate support for each student to master the core curriculum. The district's curriculum is guided by the Massachusetts Department of Education's *Curriculum Frameworks*, which outline what students should know and be able to do at each grade level in multiple subject areas. The English Language Arts and Math frameworks were revised in 2011 to reflect the new Common Core state standards.

The state measures students' proficiency in mastering the *Curriculum Frameworks* by using the Massachusetts Comprehensive Assessment System (MCAS). Students in Shrewsbury continue to enjoy high levels of achievement on the high-stakes MCAS test. This year Massachusetts was given a waiver by the federal government to change its accountability system from an Annual Yearly Progress (AYP) measure to a state Progress and Performance Index (PPI). This index assigns a level of performance to districts as a whole and to individual schools within each district. This year the Shrewsbury Public school district, and every school in the district, received the top rating. Very few districts in the state were able to accomplish this level of consistent excellence across all their schools.

### **Significant Progress is Made Toward Creating 1:1 Learning Environments**

One of the School Committee's Strategic Priorities is to "Enhance Learning Through Technology"; contained within this goal is the target of having all of Shrewsbury students in grades 5-12 effectively utilizing personal digital devices to improve their learning by 2016. This year all students at Sherwood Middle School have personal iPads that they are using to enhance their learning. The district is also piloting how to best maximize the new educational opportunities that become available with iPads at Oak Middle School and Shrewsbury High School. We continue to see evidence that these devices have great capacity to enhance innovation, motivation, collaboration, and efficiencies within our classrooms.

## **Shrewsbury Writing Project**

We are currently in our second year of implementation of a district-wide writing initiative. This work will be a continued focus over the next five years as it is identified as a goal under the “Engage and Challenge All Students” Strategic Priority. The Shrewsbury Writing Project is an extensive project that is centered on the creation of a comprehensive writing program for the district and was launched this past year. The Shrewsbury Writing Project is an ongoing effort to maximize the effectiveness of our writing instruction across the district. Rather than purchase a packaged writing program for the district, we have decided to identify, build-upon, and replicate best practices that already exist in our schools.

As part of the Shrewsbury Writing Project, we are working to align our writing curriculum to the new curriculum standards that will be assessed on MCAS starting this spring. Specifically, we are focusing on increasing the amount of expository and persuasive writing occurring in grades K-8 and looking at increasing the amount and quality of content area writing taking place within math, science, and social studies classes.

## **Capacity and Resource Issues Are Delaying Needed Work on Curriculum**

Given on-going budget challenges, curriculum work needed to align to state standards has been delayed over the past several years. There is now a sense of urgency around needing to align our curriculum with the new Massachusetts English Language Arts and Math standards (Common Core standards), as our students will be assessed on these standards starting this spring. It is also likely that the MCAS will transition to a new assessment called PARCC. This assessment will be even more closely correlated with the Common Core standards and will be able to better measure the more rigorous critical thinking skills associated with these standards. As noted above, we have begun work around aligning our curriculum in ELA, but a similar type of focus is needed for mathematics. The elimination of the Middle Level Math Curriculum Coordinator position for budgetary reasons has left us with even less capacity to do this needed work.

## **Professional Development**

When designing professional development for the district, we look to provide opportunities that reflect commonly accepted best practice. These practices include development experiences that are sustained, job embedded, and focused on direct application in the classroom. To this end, the district has invested in elementary instructional coaches, middle school curriculum coordinators, and department chairs at the high school. Due to budget reductions last year, two of the four curriculum coordination positions were eliminated at the middle level this year.

After a two-year hiatus, 2012-2013 marked return of Professional Development Days for teachers in Shrewsbury. This time was used for aligning our curriculum and instruction to the new state ELA frameworks, helping teachers learn how to integrate technology into their classrooms, and completing an intensive self-evaluation at the high school that is needed in order to maintain accreditation.

Another addition to Shrewsbury Professional Development offerings came in the form of a two-week Summer Institute that hosted 8 graduate level courses targeted at

supporting the districts' strategic priorities. This Institute was held at Shrewsbury High School last June, with approximately 150 Shrewsbury teachers and teachers from other districts participating in this event. Tuition received from teachers from other districts helped to defer the costs of providing this range of graduate course offerings to our Shrewsbury educators.

## **SCHOOL HIGHLIGHTS**

### **Parker Road Preschool**

The Parker Road Preschool Program is an integrated program that offers half-day sessions of preschool in which families can enroll their children. Our preschool offers mixed-aged and same-aged classrooms for 3, 4, and 5-year-old students. Class size is limited to 15 students with one Department of Elementary and Secondary Education certified teacher and one to two classroom paraprofessionals. A ratio of students without disabilities to students with disabilities varies yearly but does not exceed an 8:7 ratio. A lottery process is used to enroll students without disabilities each year. Students with disabilities attend preschool according to special education regulations and their Individual Education Plan. Due to the increase in the number of students with disabilities the program added one additional half-day session for the 2012-2013 school year. The preschool programs are located at 15 Parker Road and at 2 Wesleyan Terrace.

Our program offers a balance of teacher-directed and child-directed activities. A flexible yet consistent schedule allows our teachers to meet the individual needs of each child. We recognize that all children grow and develop at various rates. Opportunities to develop social-emotional, fine motor, gross motor, adaptive, and cognitive skills are embedded in all preschool activities. We are dedicated to building self-esteem, encouraging problem solving, and developing creative opportunities that enhance the growth and development of each child. Process, not perfection, is valued at our preschool. We understand that children learn through repeated experiences, socialization, play, and interactions with people and materials. We emphasize hands-on exploration and focus on helping children learn about themselves and the world around them through play and discovery.

Parent involvement is welcomed and encouraged. Joining the PTO, volunteering in the classrooms, and assisting with special projects and events are some of the opportunities for parent participation in the education of their child.

Inclusion of all students continues to be a focus at the Parker Road Preschool. Many students with and without disabilities benefit from teachers and therapists working alongside each other in the classrooms. It takes constant focused collaboration among staff members in order for this to be done well. Although always considered to be a work in progress, Parker Road continues its commitment of inclusive education for all children.

### **Beal Early Childhood Center**

The Beal Early Childhood Center's mission is to advocate for all children, support family life, and provide a high quality developmentally appropriate educational program. We seek to build a foundation that will allow the whole child to grow and develop.

Beal Early Childhood Center has an enrollment of 254 kindergarten students, who attend one of the ten sections of Full Day Kindergarten (FDK) or three sections of Half Day Kindergarten (HDK). We've been pleased to offer Full Day Kindergarten to all families wishing it, via tuition for FDK.

Classroom space is shared for art and music. Beal also has a gymnasium, media center, and cafeteria, along with spaces for the instructional coach, special education staff, ELL teacher and Literacy Tutors to work to support student learning.

Literacy tutors work with teachers to provide additional support for students not meeting grade level benchmarks. These students, identified by data, receive consistent one on one and small group support until progress monitoring indicates that they are no longer at risk. At Beal, data is also used to plan instruction and goals for all students. Instructional aides also provide direct instruction to students in small groups and individually. Volunteers also provide support to classroom teachers.

Our instructional coach works closely with our classroom teachers. She continues to provide support across the curriculum. In addition, she coordinates peer observations by making the arrangements for visits to other classes within Beal, and to other schools in the district. Her leadership at grade level meetings has resulted in valuable teacher collaboration around assessment, looking at student work, and planning effective instruction. She also coordinates Beal's Response to Instruction (RTI) team, and serves as a valuable contributor during their meetings.

We are fortunate to have an active PTO, which supports faculty initiatives and provides for social activities and the fundraising needed to support these efforts.

### **Calvin Coolidge School**

*Respect for Learning, Respect for All*

In partnership with our students, families and the larger community, the staff at Calvin Coolidge Elementary School strive to create a respectful educational community that encourages the pursuit of lifelong learning, values individuals and their contributions, and appreciates diversity.

Teachers, tutors, paraprofessionals and specialists at Coolidge continue to work hard on curriculum initiatives. Our faculty has used professional development opportunities to expand their knowledge in four key areas: Writing, Research, Project-based Learning, and Math. Each teacher has partnered with colleagues across the district to learn more - and each is committed to collaborating with their grade level teams on implementing instructional strategies. Although we are challenged by high class sizes at two grade levels, the combination of leveled books, online resources, tutor support, and parent volunteers has helped teachers to better respond to individual needs within the classroom. Teachers, specialists and our instructional coach continue to work together to track student progress and to develop and share effective interventions for struggling students.

We are grateful that Coolidge parents continue to support building-based learning goals. PTO funds bring Enrichment opportunities to students and provide a forum for home-school communication. Our School Council helps to formulate improvement plans targeted to our challenges, and numerous volunteers support the staff in their efforts. Coolidge has long been known for the strong sense of community that permeates the building. We are confident that our efforts to collect and share information, to solicit new ideas, and to pilot new materials will result in our continued improvement.

### **Walter J. Paton School**

The Paton School community prides itself as a positive, child-centered, learning environment. Our 352 students are challenged, involved, assisted, and encouraged to work with others as they grow as learners and citizens. We believe that all students can learn, and learn well. We continue to provide a rigorous curriculum based on the Massachusetts standards. Curricular highlights have featured an emphasis on fiction and nonfiction reading at high levels, full implementation of the Shrewsbury Writing Project, the use of the *Everyday Mathematics* program as our core curriculum, and enrichment of our science and social studies units. Use of the standards based report card, and emphasis on “essential and important to know” skills and knowledge have supported our efforts. Our dedicated staff collaborates in grade level and content (ELA, math, science, and social studies) teams to look at student performance data and share effective instructional strategies with one another. We continue to add curriculum resources to support instruction using limited district monies, grants, donations, and PTO contributions. Paton families continue to support our school efforts, and students continue to work hard and achieve at high levels. We are grateful to our PTO for all of the ways they support our school program and students!

Teachers and specialists at Paton School are highly qualified, committed, and always learning. Our efforts to sustain our respectful community have featured Paton Pride meetings and awards, and continued use of the responsive classroom approach to build children’s social competencies. We also benefit from an active student council, as well as community service learning projects, supported by parents and the community. Projects include events such as collecting food, clothing and books for those in need, as well as “Treats for Troops,” in recognition of the ultimate sacrifice Walter J. Paton made during World War II.

We continue to well utilize our Art Room and our Music Room. Space for special education services has also been an asset. Our Reading Tutors, Math Aide, and ELL Teacher share a classroom for their small group work with students. We do continue to struggle with the shared space of our café-gym-atorium, an undersized Media Center, and a relatively small plot of land for our daily comings/goings and parking. PE grant funding has allowed for installation of a ropes course, with a climbing wall soon to be added. We have seen the installation of nine interactive whiteboard systems this year, permitting these classrooms to use that technology in their learning. We appreciate the installation of a security system that provides closed circuit TV monitoring of entrance doors that are typically locked during the day and while our afterschool program meets. We’re excited that our new playground has been completed, and thank all members of our community for this support of this big project.



We are committed to Paton school being a respectful community dedicated to nurturing the natural curiosities and creative abilities of children. Paton provides its students with the academic and interpersonal building blocks necessary to become life-long learners in our changing world. Every member of the Paton community is empowered and responsible to strive for excellence in all they do. Our motto is *Respecting Others, Respecting ourselves, Always doing our best!*

### **Spring Street School**

Spring Street School is home to 382 students and 60 staff members including classroom teachers, special educators, and instructional and child-specific aides. Our school has 16 classrooms including two full-day kindergarten, three 1st grade, four 2nd grade, four 3rd grade, and three 4th grade classrooms.

Our Core Values - acceptance, dedication, support, and perseverance - are at the forefront of the work we do, both academically and socially. Our students are committed to not only becoming knowledgeable, perseverant, and responsible for their own success, but to also become caring, empathetic, and respectful citizens of our school and community. As part of our focus on our Core Values in our everyday work, we celebrate our accomplishments by participating in community-building All School Meetings, Core Values in Action recognition, and personal acknowledgement and recognition of students demonstrating Core Values in our school.

In addition to becoming good citizens of our school and community, we pride ourselves on the academic success of all our students. Our school has a wide range of students with varied abilities, learning styles, and ways of demonstrating their knowledge. Each student's learning needs are different and our instruction, learning activities, and assessments are tailored to meet those needs and learning styles. Our teachers are highly qualified, dedicated, and collaborative. Each teacher is committed to the success of all of our students and work in grade-level and vertical teams to share, reflect, and develop strategies to support all of our students.

Our school places tremendous value on encouraging and developing a positive school/home partnership. Our teachers, staff, students, and families realize the importance and benefits of working together to support each other so all of our students reach their potential. Our PTO is instrumental in providing resources for educational enrichment and supplemental teaching tools as well as organizing numerous social events including our Fun Fair, Winter Craft Night, and the Spirit of Spring Street Dinner. These events provide opportunities for our students and families to work together, socialize, have fun, and develop a strong sense of community. They also foster relationships and provide opportunities for students to demonstrate social skills with others that are different than those that may be required during the school day.

Although our mission was developed and articulated a few years back, it is still what we believe and demonstrate in our actions every day:

- Work hard and be responsible for our learning.
- Support each other as we give our best effort to reach high academic goals.
- Respect our differences as we work together to make the world a better place.

We are proud of the work we do at Spring Street School and look forward to supporting our students as they continue to grow, learn, and become hard working, respectful, and responsible citizens of our community.

### **Floral Street School**

Floral Street School is a professional learning community that takes great pride in our commitment to our students, families, and community. Our school is home to 791 students in grades 1 through 4, with 32 core classrooms ranging in size from 21-30 students per class. Our Floral community is rich in diversity, with 46 different languages spoken and over 245 students speaking English as a second language. Our special education programs provide individualized and specialized approaches to students with diverse learning needs.

The Floral Faculty has worked diligently to strengthen our curriculum so that it reflects the state frameworks and provides a rigorous and engaging learning experience for every child. Walk into any classroom and you will see students reading from a variety of genres and at differing levels of complexity. Teachers and tutors provide reading instruction to small groups and individual students focused on their specific needs and readiness for new learning. We implement the *Shrewsbury Writing Project* and are presently working to incorporate increased opportunities for expository and persuasive writing across the curriculum. The *Everyday Mathematics* program continues to serve as our core math program. To support mathematics instruction teams of teachers work closely to engage learners in the key mathematical practices that will prepare them to be critical thinkers, persistent problem-solvers, and precise mathematicians. We continue to build upon our print and digital resources in science and social studies and engage our students in research and experiences that foster inquiry and higher level thinking skills.

The core values of our school serve as the foundation of how students and adults learn together at Floral Street School. These values: *respect; demonstrating a positive attitude; working together; and maximizing our learning* are echoed by children and adults continuously as we reflect on the skills and behaviors we employ to reach our learning goals together. We at Floral use our FACTS and CARES to demonstrate what it looks like, sounds like, and feels like to live out those core values. We know our FACTS (*Focus, Attitude, Confidence, Try our Best, Stamina*) help us to be successful scholars and our CARES (*Cooperation, Assertion, Responsibility, Empathy, Self-Control*) help us to be caring and respectful individuals as we learn and work together.

At Floral Street School there are traditions that abound and bring out the joy in our learning community. From our Harvest Hoedown, to All-School reads, sing-alongs, annual Floral Goes Green event, and exploring the Nature Trail, students, staff, and parents gear up for these experiences that celebrate learning as well as promote a school culture that brims with pride and joy in learning together. There are many teams of teachers, parents, and students that collaborate to make rich and varied learning experiences available for our students. We are grateful to our PTO for their tireless efforts to raise funds in order to provide updated instructional resources and fund enriching learning experiences for students. Our Student Council members engage our school community in highly successful community service projects as well as culture-building experiences for all members of our school.



Without question, our teachers and support staff are top-notch educators who go above and beyond every day to make sure our students are learning at high levels in all areas of their education- academic, social, behavioral, and mental/ physical health. We know our teaching success lies in the power of professional learning teams. At any given moment in our school, you can be sure there is a team of educators meeting, learning, and working together. From grade level teaching teams, to the School Community Committee, to the monthly trainings of special education paraprofessionals, to teachers engaged in job-embedded learning with our instructional coach, educators at Floral are continuously seeking professional improvement to best serve the needs of our students and community. We continue to be grateful for the high levels of support and volunteerism we receive each day from parents and community members and we remain committed to providing the best education possible for every child that has the good fortune of being a part of our thriving school community.

### **Sherwood Middle School**

The new Sherwood Middle School will welcome 996 fifth and sixth grade students and 126 faculty members into the new school building on January 23, 2013. This will be the result of an incredible endeavor on the part of several individuals and teams of people. The ingredient responsible to the success of this project was found in the trust that was shared between the many groups responsible for its success. The SMS community is extremely grateful to the Sherwood Middle School Building Committee, school and district personnel, community members, parents, students, architects, project managers, and construction contractors, for their perseverance, dedication, care and commitment to ensuring that the new school would meet the needs of the children and adults in the community.

Students at SMS are assigned to one fifth or sixth grade team consisting of three teachers including one math and science teacher, one English language arts and social studies teacher, and one special education teacher. Instructional aides support students and are shared between teams. SMS currently consists of nine fifth grade teams and eight sixth grade teams. The average class size for each grade level is 30 students. Among the core values of Sherwood Middle School are the following:

### **HONESTY**

- We tell the truth even when it is difficult to do.
- We gain the trust and friendship of others by modeling good behavior.
- We are honest with ourselves and others.

### **RESPECT**

- We treat each other the way we want to be treated.
- We respect school and personal property.
- We maintain self-control.

### **RESPONSIBILITY**

- We set high expectations for academic performance and social growth, and we are thoughtful and purposeful in pursuing these goals.
- We promote independent learning and thinking.
- We stand up for what is fair and just by taking appropriate action.

## **PERSEVERANCE**

- We never give up even when things do not work out the way we had hoped.
- We continually strive to improve.
- We have confidence that if we believe in ourselves, we can achieve our goals through effective effort.

These core values, along with others including cooperation, tolerance, generosity, caring, and gratitude represent ways in which our community is expected to behave in order to meet and exceed our academic and social goals. While providing an outstanding academic program is of greatest importance to our community, we believe strongly that if we live these values, we will be active contributors to the world in which we live. In order to ensure that all students are learning at high levels, teachers closely monitor student achievement by consistently assessing student performance. Interventions are established when students are not meeting grade level expectations. Programs including our Advanced Math Program, the Sherwood Reading League, and Curriculum Connections, are just some of the ways in which we strive to increase student learning. At Sherwood Middle School, all members of the community contribute to each other's success!

Our community focuses its attention on the unique needs of the early adolescent. The faculty is highly qualified and trained to work with students during this critical learning time. Our monthly Community Meetings celebrate academic and social accomplishments, while reinforcing the importance of working together to strengthen our school culture. At SMS, students participate in a variety of learning experiences, in addition to the four core curriculum areas of English Language Arts, Math, Science, and Social Studies. Students are engaged in Music, Art, Physical Education, Band, Chorus, Orchestra, Health Education, Media Enrichment, Technology Education, and Foreign Languages, including French, Spanish, and Mandarin Chinese. Each of these opportunities contributes to the development of our 9, 10 and 11 year olds. Students are invited and encouraged to attend after school opportunities including our Student Voice Work Crews, fall and spring running clubs, Winter Wellness, Math Counts, Lego Robotics, Speech and Debate, and musical performance opportunities.

The Sherwood Middle School community is grateful to the volunteers who enter our school building each day. These volunteers include Senior Greeters, senior/parent/community volunteers, members of our Parent Teacher Organization, and several others. We welcome community involvement and celebrate the opportunity to learn from and with each other. As we reflect on our school, our programs, our students, our faculty, and our community, we celebrate our successes and continue to work together to strengthen the challenges with which we are faced each day. We know that if we practice honesty, respect, responsibility, and perseverance, we will be successful in all that we do!

## **Oak Middle School**

Our mission statement and core values clarify what we stand for and how we approach the work of teaching and learning:

Our mission:

- To become a world class middle school where all students are prepared academically, socially, emotionally, and physically for success in high school and beyond.

Our core values:

- Demonstrate honesty, integrity, courtesy, and kindness
- Act on the belief that effective effort is the key to success
- Engage in active learning that promotes understanding of our ever-changing world
- Accept each individual unconditionally, honor our diversity, and help one another and the community
- Share the responsibility for continuous improvement and collaborate in order to maximize learning for all
- Celebrate effort, creativity, courage, and excellence

In order to accomplish our mission, Oak Middle School is structured to provide students with a nurturing team environment as well a fully functional schedule that includes performing and visual arts, foreign language, health, physical education, intervention and extension opportunities. With 940 students, Oak Middle School uses a team approach to middle school organization whereby students remain in smaller groups of about 115 students with four core academic teachers for a majority of their school day. This creates a small-school instructional setting while allowing students and teachers the resource advantages of a larger school. This team organization also enables students and teachers to build relationships that contribute to individual student success.

Through professional collaboration, the staff at OMS focuses on improving teaching and assessment practices. Under the direction of curriculum coordinators/liaisons in Mathematics, Science, Social Studies, and English/Language Arts, teachers and support staff work together to identify the most important standards for student performance and continuously evaluate student proficiency levels on assessments. This allows OMS to meet students at their instructional level and move them towards improved growth. Our advanced mathematics coach who not only teaches advanced mathematics classes to our highest achieving math students, but coaches teachers on advanced instructional methods, has expanded our teachers' instructional repertoire and allowed them to further meet the needs of advanced learners.

Oak Middle School enjoys the support of its Parent/Teacher Organization, faculty advisors, and parents in offering a variety of community events, co-curricular, and athletic opportunities for 7th and 8th grade students. The PTO supports enrichment activities such as field trips to the Heifer Project to learn about globalization, and University of Massachusetts' science labs to learn about DNA. They sponsor events such as field trips to Heifer International's Overlook Farm, the Annual Oak Talent Show, and national academic competitions. Faculty advisors and parent volunteers make it possible for OMS to offer a variety of clubs and interscholastic sports. Students are active in Student Voice (Student Council), STAR student mediators, Science Olympiad, Math Counts, Speech and Debate Team, golf, community service learning, plays and musicals, interscholastic basketball and cross country teams for boys and girls, and

voice/instrumental ensembles. The rich options for student involvement in the OMS community along with its high academic standards make it a well-rounded educational experience for students and families.

### **Shrewsbury High School**

The Shrewsbury High School community enjoyed another successful and productive year. Student achievement was high as evidenced by outstanding standardized test scores. Students and staff continued the long tradition of giving back to the local and global community by volunteering their time and organizing several fundraising events. These events made it possible for donations to be made to the Red Cross, Andy's Attic, the American Cancer Society, St. Anne's Parish Thrift Shop and Food Pantry, the Worcester County Food Bank, the Glavin Regional Center, and many more worthy charities and programs.

The students of Shrewsbury High School focused considerable time and energy on strengthening their commitment to volunteerism in the community. The Class of 2012 created a program called *The 10,000 Hour Challenge*. The program challenged students in each class to conduct volunteer service within our community with the long-term goal of having each class contribute 10,000 hours of service by the time they graduate. The basic structure of The Challenge calls for the senior class to conduct 4,000 hours, the junior class to conduct 3,000 hours, the sophomore class 2,000 hours, and the freshman class 1,000 hours. The total number of volunteer hours logged by students during the 2011-2012 school year was 11,776. The graduating Class of 2012 conducted over 5,200 hours of service. Additionally, the Class of 2013 volunteered a total of 3,388.5 hours, while the Class of 2014 completed 2,269 hours of service. The Class of 2015 completed 907.5 hours, just shy of their 1,000-hour goal.

The faculty continued to work collaboratively in preparation for the New England Association of Schools and Colleges (NEASC) decennial visit in April of 2014. Professional development sessions were consumed by teachers meeting in committees to work toward the completion of the NEASC Self-Study. The Self-Study is an analysis conducted by the entire faculty to determine how well Shrewsbury High School measures in relationship to the Standards of Accreditation set forth by the NEASC. Additionally, individual academic departments continued to implement school-wide rubrics and refine common assessments to ensure that sufficient student achievement data is available to foster data-driven decisions about instruction, assessment, and curriculum across all academic areas.

Shrewsbury High School continues to offer students the opportunity to participate in over 60 clubs and activities. This was the sixth year that a flat fee of \$100 was required for participation. Overall student participation in activities has declined over time as evidenced by the number of students paying the activity fee annually. Despite lower participation numbers, clubs continue to be successful. The music and drama department produced *Curtains* in March of 2012 providing over 100 students the opportunity to share their talents with the community in three performances. Approximately 60 students participated in the fourth annual fall play, *Romeo and Juliet*, in the fall of 2012. Many music students auditioned, and were selected, to represent Shrewsbury High School at the Central District Festival and the Massachusetts All-State Music Festival. The latter included a performance at Symphony Hall in Boston. Several art students displayed work in 2012 at local businesses and museums and many earned statewide

recognition through The Boston Globe Scholastic Art Competition. The school newspaper, *The Town Crier*, published multiple editions. The speech and debate team once again competed at the national level and the math team experienced great success in the Worcester county math competitions.

Our student athletes continued to represent the Shrewsbury community well. This was the seventh year that athletes were required to pay a fee of \$290.00 to participate in athletics. The fee has a family cap of \$870. During 2012, 29 of 31 varsity teams qualified for post-season play. During the winter season, the varsity cheerleading team was Midland-Wachusett A League champions and competed at a national tournament in South Carolina. The spring of 2012 saw the boys' tennis team win the Midland-Wachusett League Championship and go on to become District E finalists. The fall of 2012 saw the field hockey team captured the District E championship and were state finalists. The golf team was both the Midland-Wachusett League and District E champions, and participated in the state championship. The football team captured the Division I regular season title and competed in the playoffs.

Finally, Shrewsbury High School students distinguished themselves locally and nationally in many academic areas. Students in the class of 2014 performed well on the spring 2012 MCAS, where 98% percent of students scored advanced or proficient in English and 93% of students scored advanced or proficient in mathematics. Additionally, members of the Class of 2015 participated in the Science and Technology/Engineering MCAS and 88% of students scored advanced or proficient. Students once again scored above the state and national averages on the SAT I Reasoning Test and 96% of all students in the class of 2012 took the SAT I. Additionally, 133 students in the Class of 2012 participated in ACT testing. In the spring of 2012, Shrewsbury High School students took a combined 504 Advanced Placement exams. Ninety-five percent of all students tested passed with a score of 3 or better (the exams are scored on a scale of 1 to 5). Eighty-two percent scored 4 or better and 49% scored 5, the highest score awarded. SHS also had 90 students recognized as AP Scholars, AP Scholars with Honors, AP Scholars with Distinction, and AP National Scholars, for their outstanding performance on multiple Advanced Placement exams. The National Merit Scholarship program commended 19 Shrewsbury High School students who scored in the top 2%-3% on PSATs, while 4 students were identified as semi-finalists scoring in the top 1%-1.5% of test takers, and one student received the National Merit Scholarship.

The Shrewsbury High School community continues to provide outstanding programming that helps ensure that all students become capable, caring, and active contributors to the world in which they live.

## **PERSONNEL**

Key to the success of a school system is the ability to recruit and appoint outstanding teachers, administrators, and support personnel. The district uses a comprehensive personnel process that includes building administrators, teachers, parents, community members and students. This process continues to result in the appointment of outstanding administrators and teachers. In addition, each year there are a small number of staff that are not invited to return to the district to continue their employment based on their performance not meeting the district's high standards. The district administrators work

very hard to maintain the high standards that this community expects from its school system. Overall the 2012-13 school year saw a decrease in staffing to a total of 692 full time equivalent (FTE) staff. This is a decrease of 30 positions from the staffing levels a year ago in 2011/2012, and a decrease of 34 positions from the 2010/2011 school year. Due to retirements, leaves of absences, resignations, and non-renewals the district welcomed 13 new teachers and administrators for the start of the 2012/13 school year.

Administrative changes include the following: Jayne Wilkin was appointed as principal of both Beal Early Childhood Center and Walter J. Paton Elementary School. Lisa McCubrey was appointed as principal of Floral Street School. Ann Jones was appointed as principal of Oak Middle School. Gregory Nevader was appointed assistant principal at Shrewsbury High School. Scott Yonker was appointed as assistant principal at Oak Middle School. Heather Gablaski was appointed as assistant principal at Sherwood Middle School. Barbara Malone was appointed as director of human resources.

Twenty staff members retired during 2012. It is important to recognize each of these individuals for their commitment and dedication to the children of Shrewsbury. Listed below are the names, position, and years of service to Shrewsbury. Several of these individuals have also worked in other school districts prior to their arrival in Shrewsbury. The entire community wishes a happy and healthy retirement to all our retirees.

**District:** Thomas Kennedy, *Director of Human Resources, 12 years*; **Shrewsbury High School:** Norman "Chuck" Danielson, *English, 28 years*; Pamela Davis, *Science, 13 years*; Judith DeFalco, *Nurse, 29 years*; Marc Fine, *Technology, 24 years*; Linda Mongiat, *Math, 35 years*; Susan Steiner, *Technology, 29 years*; Lynn Stevens, *English, 35 years*; **Oak Middle School:** Joanne Gielda, *Foreign Language, 16 years*; Joanne Rose, *7th Grade, 14 years*; **Sherwood Middle School:** Elizabeth Van Atten, *5th Grade, 27 years*; **Coolidge School:** Susan Abril, *3rd Grade, 17 years*; **Paton School:** MaryLou Ganas, *4th Grade, 25 years*; Annette Hanson, *Nurse, 24 years*; Linda Lepiesza, *4th Grade, 32 years*; Sharon Lorah, *3rd Grade, 31 years*; Carla Mack, *Special Education, 26 years*; **Floral:** Paul Sinibaldi, *Psychologist, 25 years*; **Beal Early Childhood Center:** Jean LaLone, *1st Grade, 22 years*.

In the area of collective bargaining, the two of the three employee groups represented by a union had existing contracts in place to cover the 2012/13 school year. The School Committee negotiated a new contract with the Shrewsbury Paraprofessional Association, to take effect in September of 2012. The School Committee is negotiating a new contract with the Shrewsbury Education Association to take effect in September of 2013.

The following is a summary list of the staffing levels for the 2012-2013 school year; totals are reported by full-time equivalency:

|   |               |
|---|---------------|
| Administration (central office, principals, assistant principals)       | 22.0          |
| Directors   | 8.8           |
| Teachers (Classroom teachers k-12)                                      | 236.20        |
| Instructional Specialists (Art, Music, PE and Health, Technology, etc)  | 49.80         |
| Instructional Support (Guidance, Special Education, Psychologists, etc) | 125.90        |
| Classified Staff (Secretaries, Instructional Aides, Courier, etc)       | 249.15        |
| <b>Total</b>  | <b>691.85</b> |

# SHREWSBURY PUBLIC SCHOOLS ENROLLMENT AS OF 10/1/12

## Preschool

|               |     |            |    |           |    |                 |     |
|---------------|-----|------------|----|-----------|----|-----------------|-----|
| Typical Total | 211 | SPED Total | 38 | Total eLC | 13 | Total Preschool | 262 |
|---------------|-----|------------|----|-----------|----|-----------------|-----|

## Beal School

|            |    |            |     |         |  |              |     |
|------------|----|------------|-----|---------|--|--------------|-----|
| Half Day K | 57 | Full Day K | 206 | Grade 1 |  | School Total | 263 |
|------------|----|------------|-----|---------|--|--------------|-----|

## Coolidge School

|            |    |         |    |         |    |              |     |
|------------|----|---------|----|---------|----|--------------|-----|
| Full Day K | 59 | Grade 1 | 80 | Grade 2 | 78 |              |     |
| Grade 3    | 86 | Grade 4 | 87 |         |    | School Total | 390 |

## Floral Street School

|         |     |         |     |         |     |              |     |
|---------|-----|---------|-----|---------|-----|--------------|-----|
| Grade 1 | 180 | Grade 2 | 200 | Grade 3 | 203 |              |     |
| Grade 4 | 201 |         |     |         |     | School Total | 784 |

## Paton School

|         |    |         |    |         |    |              |     |
|---------|----|---------|----|---------|----|--------------|-----|
| Grade 1 | 80 | Grade 2 | 85 | Grade 3 | 93 |              |     |
| Grade 4 | 84 |         |    |         |    | School Total | 342 |

## Spring Street School

|            |    |         |    |         |    |              |     |
|------------|----|---------|----|---------|----|--------------|-----|
| Half Day K | 42 | Grade 1 | 76 | Grade 2 | 84 |              |     |
| Grade 3    | 92 | Grade 4 | 86 |         |    | School Total | 380 |

## Elementary Totals by Grade

|           |     |              |     |                 |     |            |      |
|-----------|-----|--------------|-----|-----------------|-----|------------|------|
| Preschool | 262 | Kindergarten | 364 | Grade 1         | 416 |            |      |
| Grade 2   | 447 | Grade 3      | 474 | Grade 4         | 458 |            |      |
|           |     |              |     | Out of District | 2   | P-4 Totals | 2421 |

## Middle School

|         |     |         |     |                 |     |       |      |
|---------|-----|---------|-----|-----------------|-----|-------|------|
| Grade 5 | 524 | Grade 6 | 465 | Grade 7         | 473 |       |      |
| Grade 8 | 466 |         |     | Out of District | 26  | Total | 1928 |

## High School

|          |     |          |     |                 |     |       |      |
|----------|-----|----------|-----|-----------------|-----|-------|------|
| Grade 9  | 408 | Grade 10 | 421 | Grade 11        | 417 |       |      |
| Grade 12 | 412 | Grade 13 | 1   | Out of District | 49  | Total | 1659 |

**Grand Total 6008**



## STATISTICS FOR THE CLASS OF 2012 – 369 GRADUATES

76% will attend a four-year college

17.5% will attend a two-year college

4% will enter military/other

### HONORED MEDAL RECIPIENTS

Seniors who have maintained a 4.0 through three and one-half years of high school.

|                    |                      |                      |
|--------------------|----------------------|----------------------|
| Sneha Alagappan    | Zhuoying Gu          | Raghav Mishra        |
| Anthony Amatucci   | Nora Gutekanst       | Arya Mohanka         |
| Amber Andrews      | Katelyn Hanam        | Spencer Moore        |
| Lin Astill         | Rebecca Harris       | Erica Nader          |
| David Audet        | Sean Heinze          | Prem Sai Nagabhyrava |
| Jane Aulenback     | Ryan Hevey           | Amisha Nehra         |
| Margaret Beaton    | Danielle Hom         | Julie Nergararian    |
| Daniel Bereznyakov | Nick Huang           | Julie O'Connor       |
| Kate Binder        | Christopher Huck     | Ma. Lora Drizel Ong  |
| Jessica Bonollo    | Briana Huie          | Sara Parvin-Nejad    |
| Dylan Briggs       | Deanna Ineson        | Apoorv Patel         |
| Alicia Burgess     | Julia Johnson        | Carol Persons        |
| Emily Cairns       | Stephanie Kalinowski | Anne Marie Pignataro |
| Sarah Campos       | Zitni Kaul           | Hailey Pirovich      |
| Ethan Chan         | Sarah Kelland        | Jessica Richard      |
| Brittany Chin      | Jaimie Kender        | Sarah Rook           |
| Grace Chung        | Jordan Kennedy       | Spencer Rooney       |
| Michelle Conti     | Sabrina Knight       | Malik Salah          |
| Brittany Cullen    | Rachel Kositsky      | Timothy Savoy        |
| Cara D'Anello      | Kathleen Lapeikis    | Alexandra Schlener   |
| Tobin Dancy        | Andrew Li            | Ryan Scott           |
| Phuong-Duy Dang    | Zheyuan Li           | Nicholas Siegelman   |
| Thomas Diebold     | Ruoxi Liao           | Shreya Sitaraman     |
| Steven DiReda, Jr. | Kevin Looney         | Hannah Stahl         |
| Allison Dodakian   | Vinay Maliakal       | Joshua Steinberg     |
| Justine Eisenberg  | Taylor Markarian     | Alexa Steinbrueck    |
| Vivian Fang        | Elise Martorano      | Spencer Stevens      |
| Kailey Filiere     | Michael Matos        | Remington Talbot     |
| Teagan Flint       | Kelan McCann         | Jacqueline Tatro     |
| Elizabeth Franger  | Stephanie McCoy      | Rebecca Tiernan      |
| Jordan Frick       | Mary McGuinn         | Matthew Todd         |
| Alissa Galijasevic | Bridie McKenna       | Stephen Trudeau      |
| Kayleigh Gallagher | Fiona Merullo        | Liliana Urso         |
| Alexandra Galli    | Brett Mikolajczyk    | Toquynh Vu           |
| Pauline Gerard     | Taylor Miller        | Katerina Vujic       |
| Kelsey Giordano    | Matthew Minafo       | Megan Waite          |
| Ethan Goldman      | Marie-Laure Miro     | Devinne Zadravec     |
|                    |                      | Yili Zhao            |



## CLASS OF 2012 – COLLEGE ACCEPTANCES

| College                          | Accept | Matric | College                             | Accept | Matric |
|----------------------------------|--------|--------|-------------------------------------|--------|--------|
| Albany College of Pharmacy       | 1      |        | Duquesne University                 | 2      |        |
| Alfred University                | 1      |        | Eastern Connecticut State Univ.     | 1      |        |
| Allegheny College                | 1      | 1      | Elms College                        | 2      | 1      |
| American International College   | 1      |        | Elon University                     | 2      | 1      |
| American University              | 9      | 3      | Emerson College                     | 4      |        |
| Anna Maria College               | 10     | 2      | Emmanuel College                    | 13     | 3      |
| Arizona State University         | 1      | 1      | Endicott College                    | 11     | 3      |
| Assumption College               | 20     | 6      | Fairfield University                | 14     | 2      |
| Auburn University                | 1      |        | Fitchburg State University          | 11     | 5      |
| Babson College                   | 1      |        | Fordham University                  | 8      | 1      |
| Bard College                     | 1      |        | Framingham State University         | 26     | 7      |
| Bates College                    | 1      | 1      | Frances Marion University           | 1      |        |
| Bay State College                | 1      |        | Franklin Pierce University          | 10     | 2      |
| Becker College                   | 10     | 3      | GateWay Community College           | 1      |        |
| Benjamin Franklin Inst. of Tech. | 1      | 1      | George Mason University             | 2      | 1      |
| Bennington College               | 1      |        | George Washington University        | 5      | 1      |
| Bentley University               | 6      | 2      | Georgetown University               | 1      | 1      |
| Boston College                   | 14     | 7      | Georgia Southern University         | 1      | 1      |
| Boston University                | 23     | 4      | Gettysburg College                  | 2      | 1      |
| Brandeis University              | 12     | 3      | Goucher College                     | 1      |        |
| Bridgewater State University     | 20     | 7      | Guilford College                    | 1      |        |
| Brown University                 | 1      |        | Hampshire College                   | 2      |        |
| Bryant University                | 10     | 1      | Hebron Academy                      | 1      | 1      |
| Bucknell University              | 1      | 1      | High Point University               | 4      |        |
| California State Univ., East Bay | 1      |        | Hofstra University                  | 4      | 1      |
| California State Univ., Fresno   | 1      |        | Hult International Business Sch.    | 1      |        |
| Calif. St. Univ., San Bernardino | 1      |        | Husson College                      | 1      |        |
| Carnegie Mellon University       | 1      | 1      | Immaculata University               | 1      |        |
| Case Western Reserve Univ.       | 2      | 1      | Indiana Univ. at Bloomington        | 1      |        |
| Castleton State College          | 2      |        | Iona College                        | 3      |        |
| Catholic University of America   | 2      |        | Ithaca College                      | 16     | 2      |
| Cazenovia College                | 1      |        | James Madison University            | 3      | 1      |
| Champlain College                | 1      |        | Johnson & Wales University          | 6      | 4      |
| Christopher Newport University   | 1      |        | Johnson State College               | 1      |        |
| Clark University                 | 6      | 1      | Keene State College                 | 13     | 3      |
| Clarkson University              | 1      |        | La Salle University                 | 1      |        |
| Clemson University               | 3      | 2      | Lafayette College                   | 1      |        |
| Coastal Carolina University      | 5      | 1      | Lasell College                      | 3      | 1      |
| Colby College                    | 1      | 1      | Lehigh University                   | 1      |        |
| Colby-Sawyer College             | 3      |        | Liberty University                  | 1      | 1      |
| Colgate University               | 2      |        | Loyola Marymount University         | 1      |        |
| College of the Atlantic          | 1      |        | Loyola University in Maryland       | 4      | 1      |
| College of the Holy Cross        | 4      |        | Lyndon State College                | 3      |        |
| College of Saint Rose            | 1      |        | Lynn University                     | 1      |        |
| Colorado State University        | 1      |        | Manhattan College                   | 1      |        |
| Columbia University              | 1      | 1      | Marist College                      | 5      | 1      |
| Cornell University               | 5      | 3      | Marquette University                | 1      |        |
| Curry College                    | 5      |        | Marymount Manhattan College         | 2      | 1      |
| Dartmouth College                | 1      |        | Marywood University                 | 1      |        |
| Dean College                     | 5      | 2      | Mass. Coll. of Pharmacy & Hlth Sci. | 16     | 2      |
| DePaul University                | 1      |        | Mass. Institute of Technology       | 1      |        |
| DeSales University               | 2      |        | Mass. Maritime Academy              | 1      | 1      |
| Dickinson College                | 1      |        | McGill University                   | 4      | 3      |
| Drew University                  | 1      |        | Merrimack College                   | 16     | 5      |
| Drexel University                | 9      |        | Michigan State University           | 1      |        |

| College                                   | Accept | Matric | College                                  | Accept | Matric |
|---|--------|--------|--|--------|--------|
| Millersville Univ. of Pennsylvania        | 2      |        | Southern New Hampshire Univ.             | 9      | 1      |
| Mitchell College                          | 2      |        | Springfield College                      | 2      |        |
| Moravian College                          | 1      |        | St. John's Univ. - Manhattan Campus      | 1      |        |
| Mount Holyoke College                     | 1      |        | St. John's Univ. - Queens Campus         | 1      |        |
| Mount Ida College                         | 3      | 2      | Stonehill College                        | 16     | 2      |
| Mount Wachusett Comm. Coll.               | 2      | 1      | Stony Brook University                   | 4      |        |
| Muhlenberg College                        | 2      |        | Suffolk University                       | 19     | 3      |
| New England College                       | 3      |        | SUNY Albany                              | 1      |        |
| New England Institute of Art              | 1      |        | SUNY Buffalo                             | 1      |        |
| New England Institute of Tech.            | 1      | 1      | SUNY Coll. of Environ. Sci. and Forestry | 1      | 1      |
| New York University                       | 7      | 4      | SUNY Maritime College                    | 1      |        |
| Newbury College                           | 2      |        | SUNY New Paltz                           | 1      |        |
| Nichols College                           | 6      | 1      | SUNY Oswego                              | 1      |        |
| Northeastern University                   | 30     | 4      | Syracuse University                      | 7      |        |
| Norwich University                        | 1      | 1      | Temple University                        | 1      |        |
| Oakwood University                        | 1      |        | Texas A&M University                     | 1      |        |
| Ohio State University                     | 2      | 1      | Texas Tech University                    | 1      |        |
| Paradise Valley Comm. College             | 1      |        | Toni & Guy Hairdressing Acad.            | 1      | 1      |
| Pennsylvania State Univ., Altoona         | 1      |        | Towson University                        | 1      |        |
| Penn. State Univ., Univ. Park             | 12     | 2      | Tufts University                         | 4      | 2      |
| Phoenix College                           | 1      |        | Union College                            | 1      |        |
| Plymouth State University                 | 7      | 1      | Unity College                            | 1      | 1      |
| Point Park University                     | 1      |        | U. of Alabama                            | 2      |        |
| Porter & Chester Institute                | 2      | 2      | U. of Alaska, Fairbanks                  | 1      |        |
| Providence College                        | 8      | 3      | U. of Arizona                            | 2      |        |
| Purdue University                         | 1      |        | U. of Bridgeport                         | 3      |        |
| Queen's University                        | 2      |        | U. of California, Riverside              | 1      | 1      |
| Quinnipiac University                     | 22     | 4      | U. of Connecticut                        | 32     | 3      |
| Quinsigamond Comm. College                | 61     | 57     | U. of Dayton                             | 4      |        |
| Radford College                           | 1      |        | U. of Delaware                           | 3      |        |
| Regis College                             | 1      |        | U. of Hartford                           | 7      | 4      |
| Rensselaer Polytechnic Institute          | 2      |        | U. of Illinois at Urbana-Champaign       | 2      |        |
| Rhode Island College                      | 4      |        | U. of Maine                              | 9      | 4      |
| Rhode Island School of Design             | 1      |        | U. of Mary Washington                    | 2      | 1      |
| Rider College                             | 1      | 1      | U. of Maryland, Baltimore County         | 1      |        |
| Rivier College                            | 5      | 2      | U. of Maryland, College Park             | 4      | 1      |
| Roanoke College                           | 1      |        | U. of Massachusetts, Amherst             | 99     | 40     |
| Rochester Institute of Tech.              | 4      | 3      | U. of Massachusetts, Boston              | 9      | 4      |
| Roger Williams University                 | 18     | 6      | U. of Massachusetts, Dartmouth           | 28     | 3      |
| Rutgers, St. Univ. of NJ at New Brunswick | 4      |        | U. of Massachusetts, Lowell              | 21     | 6      |
| Sacred Heart University                   | 11     | 2      | U. of Michigan                           | 1      | 1      |
| Saint Anselm College                      | 10     | 3      | U. of New England                        | 4      |        |
| Saint Joseph's College-ME                 | 1      |        | U. of New Hampshire                      | 51     | 10     |
| Saint Joseph's University                 | 2      |        | U. of New Haven                          | 6      |        |
| Saint Michaels College                    | 4      | 1      | U. of North Carolina at Wilmington       | 1      |        |
| Salem State University                    | 8      | 3      | U. of Oklahoma                           | 1      |        |
| Salter School                             | 1      | 1      | U. of Pittsburgh                         | 4      |        |
| Salve Regina University                   | 4      |        | U. of Rhode Island                       | 46     | 2      |
| Scottsdale Community College              | 1      |        | U. of Richmond                           | 1      |        |
| Seton Hall University                     | 3      | 1      | U. of Rochester                          | 1      |        |
| Siena College                             | 1      |        | U. of San Diego                          | 1      |        |
| Simmons College                           | 6      | 4      | U. of Scranton                           | 2      |        |
| Skidmore College                          | 4      | 2      | U. of South Carolina                     | 5      | 1      |
| Smith College                             | 3      |        | U. of South Florida, Tampa               | 2      | 2      |
| South Mountain Comm. College              | 1      |        | U. of Southern Indiana                   | 5      |        |
| Southern Connecticut State Univ.          | 1      |        | U. of Tampa                              | 5      | 1      |

| <b>College</b>                       | <b>Accept</b> | <b>Matric</b> | <b>College</b>                     | <b>Accept</b> | <b>Matric</b> |
|--------------------------------------|---------------|---------------|------------------------------------|---------------|---------------|
| U. of Texas, Austin                  | 1             |               | West Chester Univ. of Pennsylvania | 1             |               |
| U. of Vermont                        | 21            | 1             | West Virginia University           | 1             | 1             |
| Ursinus College                      | 1             |               | Western New England Univ.          | 7             | 2             |
| Utica College                        | 2             |               | Westfield State University         | 23            | 3             |
| Villanova University                 | 2             |               | Wheelock College                   | 3             |               |
| Virginia Poly. Inst. and State Univ. | 1             |               | William Paterson Univ. of NJ       | 1             | 1             |
| Wellesley College                    | 1             |               | Worcester Polytechnic Institute    | 11            | 2             |
| Wentworth Institute of Technology    | 4             | 1             | Worcester State University         | 33            | 12            |

## **CLASS OF 2012**

**AMOUNT OF SCHOLARSHIP AID = \$574,880**

**(includes College Merit Scholarships)**

**Scholarship distributed among the following students:**

| <b>NAME</b>          | <b>SCHOLARSHIP</b>   |
|----------------------|--|
| Abalos, Joshua       | John & Abigail Adams Scholarship   |
| Alagappan, Sneha     | Andy Reese Scholarship   |
| Amatucci, Anthony    | Dance Performance Scholarship<br>Honors Fellow Scholarship<br>Presidential Scholarship                         |
| Andrews, Amber       | Honors Grant   |
| Astrella Jr., Joseph | Agnes Wyman Memorial Scholarship<br>Remembering Michael VonBehren Scholarship                                  |
| Audet, David         | Dorothy Bell Scholarship<br>Dean's Award   |
| Aulenback, Jane      | Joseph M. DeMaria Memorial Scholarship<br>Shrewsbury Firefighters' Association Scholarship<br>Crew Scholarship |
| Beaton, Margaret     | Shrewsbury Education Association Scholarship   |
| Benstead, Amelia     | David Wills Scholarship  |
| Besaw, Zachary       | Andy Reese Scholarship   |
| Binder, Kate         | Shrewsbury Education Association Scholarship<br>Dean's Scholarship   |
| Bodley, Matthew      | Brian Nelligan Memorial Scholarship  |
| Bonollo, Jessica     | Andy Reese Scholarship<br>Presidential Scholarship   |
| Briggs, Dylan        | John & Abigail Adams Scholarship<br>Dean's Scholarship   |
| Brunnett, Tyler      | Andy Reese Scholarship   |
| Cairns, Emily        | Friends of the Shrewsbury Public Library Scholarship   |

|                    |  |
|--------------------|--|
| Card, Lyndsey      | 6 Yellow Andy Reese Memorial Scholarship   |
| Chin, Brittany     | Andy Reese Scholarship   |
| Chung, Grace       | Shrewsbury Grange #101 Scholarship<br>Academic Award Scholarship   |
| Conti, Michelle    | Frank Moffet Memorial Scholarship  |
| Couture, Cody      | Presidential Scholarship   |
| D'Anello, Cara     | Arthur B. & Frances J. Cellucci Memorial Scholarship<br>Town of Shrewsbury Scholarship   |
| Dancy, Tobin       | St. Rose of Lima Scholarship   |
| Dunphy, Shawna     | Presidential Scholarship   |
| Dupre, Marissa     | Rotary Club of Shrewsbury Scholarship<br>Town of Shrewsbury Scholarship  |
| Esteves, Brandon   | Flora Brown Scholarship  |
| Fang, Vivian       | Jack E. Feldheimer Memorial Trust Scholarship  |
| Filiere, Kailey    | Shrewsbury Education Association Scholarship<br>Athletic Scholarship<br>Milleret Scholarship   |
| Franger, Elizabeth | Joseph M. DeMaria Memorial Scholarship   |
| Galli, Alexandra   | Allison Elizabeth Lustig Memorial Scholarship<br>James A. Cook Alumni Scholarship  |
| Garrido, Charles   | Alumni Scholarship   |
| Gartner, Evynne    | Educational Award  |
| Giordano, Kelsey   | Ellen Meyers Scholarship<br>Shrewsbury Electric and Cable Operations & CSN<br>New England Scholarship<br>Outstanding Youth of Shrewsbury |
| Goldman, Ethan     | Chancellor Scholarship   |
| Gu, Zhuoying       | National Merit Scholarship<br>Shrewsbury Education Association Retired Teachers Award<br>Phillips Pieter C. Vink Scholarship             |

|                       |   |
|-----------------------|---|
| Guerrera, Nicole      | Merit Scholarship   |
| Gulavita, Geeth       | Stanley Koplik Scholarship  |
| Gurralla, Rakesh      | John & Abigail Adams Scholarship  |
| Gutekanst, Nora       | Shrewsbury Education Association Scholarship<br>Loyola Scholarship  |
| Haji, Nathan          | Tuition Award   |
| Hamilton, Julie       | Anthony Manzello Memorial Scholarship<br>Joseph M. DeMaria Memorial Scholarship<br>Town of Shrewsbury Scholarship   |
| Hanam, Katelyn        | Central One Federal Credit Union Scholarship<br>President's Scholarship   |
| Harris, Rebecca       | Dean's Scholarship<br>Elk Lodge Award   |
| Henry, Nicole         | Sherry Shepherd Memorial Scholarship  |
| Hevey, Ryan           | Lester J. "Pop" Dyer Memorial Award for Citizenship<br>Presidential Scholarship   |
| Huang, Nick           | Andy Reese Scholarship<br>6 Yellow Andy Reese Memorial Scholarship<br>Town of Shrewsbury Scholarship<br>Corridor Nine Area Chamber of Commerce Scholarship<br>Ralph Metcalf Music Scholarship |
| Huck, Christopher     | Philip Koziara SSMA Scholarship   |
| Hummer, Michaela      | Andy Reese Scholarship  |
| Ineson, Deanna        | Town of Shrewsbury Scholarship<br>Shrewsbury Garden Club Scholarship  |
| Jackson, Kristian     | Athletic Scholarship  |
| Johnson, Julia        | University Scholarship  |
| Jones, Christopher    | University Scholarship  |
| Kalinowski, Stephanie | Shrewsbury Electric and Cable Operations & CSN<br>New England Scholarship<br>Class of 1955 Robert Defino Award  |

|                    |  |
|--------------------|--|
| Kelland, Sarah     | Shrewsbury Historical Society Stephen Porter Scholarship   |
| Kender, Jaimie     | Fire Chief Robert L. Gaucher Memorial Scholarship<br>James A. Cook Alumni Scholarship<br>Presidential Scholarship  |
| Kennedy, Jordan    | Brian Nelligan Memorial Scholarship<br>Joseph M. DeMaria Memorial Scholarship  |
| Knight, Sabrina    | Andy Reese Scholarship<br>Leadership Scholar Program   |
| Kositsky, Rachel   | Town of Shrewsbury Scholarship<br>Big Y Scholarship  |
| Kuruvilla, Sarah   | Anthony Manzello Memorial Scholarship  |
| Lapeikis, Kathleen | Maximus Scholarship<br>National Buckeye Scholarship  |
| Leonard, Ryan      | DemandTec Retail Challenge Scholarship<br>Dean's Scholarship   |
| Levine, Hannah     | Minaret Scholarship  |
| Looney, Kevin      | Nicholas Todisco Memorial Scholarship<br>Shrewsbury Media Connection Scholarship<br>Steven Buckman Memorial Scholarship  |
| Maker, Jeffrey     | Fire Chief Robert L. Gaucher Memorial Scholarship<br>Jacob M. Boudreau Memorial Scholarship<br>PFC Brian Moquin Memorial Scholarship<br>Shrewsbury Electric and Cable Operations & CSN<br>New England Scholarship<br>Town of Shrewsbury Scholarship<br>Shrewsbury Women's Club-General Studies |
| Maminakis, Chris   | Presidential Scholars Award  |
| Markarian, Taylor  | Town of Shrewsbury Scholarship<br>Competitive Dance Scholarship<br>Freshman Academic Excellence Scholarship<br>Leadership Scholarship  |
| Matos, Michael     | University Scholarship   |
| Matthews, Robert   | John & Abigail Adams Scholarship   |

|                       |   |
|-----------------------|---|
| McCann, Kelan         | Caroline Libby Kane Memorial Scholarship  |
| McCoy, Stephanie      | Town of Shrewsbury Scholarship  |
| McGuinn, Mary         | Agnes Wyman Memorial Scholarship<br>Danielle Simas Memorial Scholarship<br>Town of Shrewsbury Scholarship   |
| McKinley, Madison     | Merit Scholarship   |
| Merullo, Fiona        | Shrewsbury Firefighters' Association Scholarship<br>Town of Shrewsbury Scholarship<br>Kitty Viscardi Memorial Scholarship<br>Schoolhouse Quilters of Shrewsbury Scholarship |
| Miksis, Joseph        | John & Abigail Adams Scholarship  |
| Miller, Taylor        | Lisa Lorden Memorial Scholarship  |
| Minafo, Matthew       | Class of 1965 Memorial Scholarship<br>Shrewsbury Education Association Scholarship<br>for Highest Ranking Senior<br>Shrewsbury High School Alumni Association Scholarship   |
| Mohanka, Arya         | Dean's Scholarship  |
| Nault, Mickinley      | President's Scholarship   |
| Nehra, Amisha         | Kyle P. Johnson Memorial Scholarship  |
| Nelson-Maney, Nathan  | Stanley Koplik Scholarship  |
| Nergararian, Julie    | Dean's Scholarship  |
| Patel, Apoorv         | AES Engineering Solution Scholarship  |
| Pignataro, Anne Marie | Joseph M. DeMaria Memorial Scholarship  |
| Pirovich, Hailey      | Business Leaders for a New World Scholarship<br>Dean's Scholarship  |
| Reilly, Megan         | Andy Reese Scholarship  |
| Richard, Jessica      | Agnes Wyman Memorial Scholarship<br>Joseph M. DeMaria Memorial Scholarship<br>Town of Shrewsbury Scholarship  |
| Romano, Matthew       | Merit Scholarship   |



|                     |  |
|---------------------|--|
| Sargent, Olivia     | Jeffrey R. Benson Memorial Scholarship<br>Town of Shrewsbury Scholarship<br>Academic Scholarship   |
| Sarma, Manas        | DemandTec Retail Challenge Scholarship   |
| Shea, Kayla         | Athletic Scholarship   |
| Sitaraman, Shreya   | Town of Shrewsbury Scholarship<br>India Society of Worcester Academic Scholarship  |
| Smart, Taylor       | Ouimet Scholarship Fund  |
| Steinberg, Joshua   | Dean's Scholarship   |
| Surdam, Kevin       | John & Abigail Adams Scholarship   |
| Suto, Allison       | Shrewsbury Education Association Scholarship   |
| Tatro, Jacqueline   | Andy Reese Scholarship<br>Brian Champagne Memorial Scholarship<br>Shrewsbury Firefighters' Association Scholarship<br>John & Abigail Adams Scholarship |
| Tiernan, Rebecca    | John & Abigail Adams Scholarship<br>Dean's Scholarship   |
| Todd, Matthew       | Merit Scholarship  |
| Trudeau, Stephen    | Town of Shrewsbury Scholarship   |
| Vilandre, Nathaniel | Jack Feldheimer Memorial Trust Scholarship<br>Merit Scholarship  |
| Vu, Toquynh         | College Scholarship  |
| Vujic, Katerina     | College Scholarship  |
| Waite, Megan        | PFC Brian Moquin Memorial Scholarship<br>Merit Scholarship<br>University Scholarship<br>Tailhook Educational Foundation Scholarship                    |
| Wilhelmy, Joseph    | Health Scholarship<br>Trustee's Scholarship  |
| Zodave, Devinne     | MURTA Association Scholarship  |
| Zhao, Yili          | National Merit Scholarship   |

## GENERAL INFORMATION

*Entrance Age:* Only children who are 5 years-of-age on or before August 31 may enter Kindergarten at the beginning of that school year. Only children who are 6 years-of-age on or before August 31 may enter Grade 1 at the beginning of that school year. An original birth certificate or baptismal record must be presented at the time of enrollment.

*First Aid:* The school is permitted to give no treatment except first aid, which is the immediate, temporary treatment in case of accident or sudden illness. After first aid, the family and its physician are responsible. The school's responsibility ceases after the injured person is under the home's jurisdiction.

*Immunization Requirements:* State Public Health Laws for immunization against the following diseases are mandatory for entrance to school during the 2011-12 school year: a series of 4 to 5 DTP or DTaP (diphtheria, tetanus, pertussis or diphtheria, tetanus, acellular pertussis) immunizations for preschool through grade 12 and a booster is required of all students entering grades 7 through 12 if it has been more than 5 years since their last dose of DTaP/DTP; a series of 4 doses of polio vaccine for preschool through grade 12; 1 dose MMR (measles, mumps and rubella) for entry into preschool and a second dose for grade K; 4 to 5 shots Hib (haemophilus influenza type B) immunizations are recommended but not mandated; 1 dose varicella vaccine (chicken pox) required for preschool through grade 12 with 2 doses required for children older than age 13 (these doses of varicella are required for those without a physician certified reliable history of chicken pox); 3 doses Hep B (Hepatitis B) for all preschool through grade 12 children.

The responsibility for the immunization rests upon the parent or legal guardian to provide the required documentation to the school nurse. The School Department strongly recommends that the children who have not received proper immunization against these diseases do so through their family physician. Failure to comply with the immunization requirements will result in exclusion from school.

*School Physician:* Dr. Timothy Gibson

## CLOSING STATEMENT

The community is rightfully proud of the excellence demonstrated by its schools. There is no question that the quality of life in our community is enhanced by the contributions made by students, faculty and staff, parents, and community members. It is an honor and a privilege to serve as the superintendent of such an outstanding school district.

Respectfully submitted,

Joseph M. Sawyer, Ed.D.  
Superintendent of Schools

## SCHOLARSHIP FUND

Judy DeFalco (2013)  
Donald R. Gray (2015)  
Robert D. Holland (2014)  
James F. Pignataro (2013)  
Gail Sokolowski (2015)

The Scholarship Fund was instituted by Town Meeting vote in May 1995. These scholarships are awarded to deserving high school seniors who are residents of Shrewsbury. Awards are based on financial need, character, community service and academic achievement.

Town of Shrewsbury \$500 scholarships were awarded in May 2012 to a total of **twenty-one** high school seniors who are residents of Shrewsbury – **Matthew Barrieau, Curtis Belmonte, Cara D’Anello, Marissa Dupre, Julie Hamilton, Rebecca Hawk, Nick Huang, Deanna Ineson, Rachel Kositsky, Jeffrey Maker, Taylor Markarian, Stephanie McCoy, Mary Grace McGuinn, Fiona Merullo, Griffin Monahan, Jessica Richard, Olivia Sargent, Shreya Sitaraman, Zachary Stewart, Stephen Trudeau and Linda Xu.**

Since the inception of the Scholarship Fund, many Shrewsbury residents have generously supported this worthwhile effort. Contributions can be made along with excise and property tax payments. Direct donations are also accepted at the Treasurer’s Office at any time of year, in person or by mail. To facilitate community support on-line donations were initiated on the town website in the fall of 2009. A local cable television campaign to raise community awareness of the scholarship fund continued, with positive results. Due to improved community support, the number of awards made in 2012 (21) was greater than the number awarded in 2011 (17).

As of December 31, 2012 the fund balance is \$13,724.74. Out of that amount \$10,500.00 will be deducted for payments to the twenty-one 2012 scholarship recipients. The balance, as well as any further donations, will be available for future awards in 2013.

For information regarding the Town of Shrewsbury Scholarship Fund, you may write to the Scholarship Committee, c/o Board of Selectmen, 100 Maple Avenue, Shrewsbury, MA 01545 or go on-line to the Town’s website at [www.shrewsbury-ma.gov](http://www.shrewsbury-ma.gov)

# **BOARD OF SELECTMEN**

**Maurice M. DePalo, Chair (2014)**  
**Henry J. Fitzgerald, Vice Chair (2014)**  
**John I. Lebeaux, Clerk (2013)**  
**Moira E. Miller (2013)**  
**James F. Kane (2015)**

## **MEETINGS**

The Board of Selectmen meets on Tuesday evenings at 7:00 PM in the Selectmen's Meeting Room in the Richard D. Carney Municipal Office Building. It is the desire of the Board to meet on the 2nd and 4th Tuesday of the month although meetings are scheduled at other times and places as circumstances dictate. At these meetings the Board conducts the general business of the Town of Shrewsbury pursuant to Town Charter and the General Laws of the Commonwealth of Massachusetts.

The meeting schedule, agenda, and minutes are available by visiting or contacting the Selectmen's Office (508-841-8504) or by accessing the Town's Internet Website ([www.shrewsbury-ma.gov](http://www.shrewsbury-ma.gov)). The regular meetings are broadcast live on Shrewsbury Government Access Channel 30 and are replayed at other times for public convenience.

In addition to the regularly scheduled business meetings, the Board holds special meetings and workshops. The Board continued its tradition of hosting an annual Legislative Workshop attended by our U.S. Congressman, State Senator and State Representative, Finance Committee, School Committee and various department heads. This meeting continues to be an excellent forum for the exchange of ideas, discussing how federal and state policies and programs affect the Town of Shrewsbury and conveying local concerns to our legislators.

The Board continued its practice to review particular issues with the Town Manager and appropriate Department Heads at workshop sessions. In 2012, the Board held Public Works and Financial workshops. In addition, joint meetings with the Finance Committee and School Committee are held periodically throughout the year to ensure a full, open and public dialogue is maintained. The Board also meets with other boards and commissions at various times as issues develop.

In addition to its regular meetings, the Board continues to produce a cable access television program, *Selectmen's Roundtable*, on a regular basis. The program's purpose is to allow the Board to present to the public issues concerning the Town in a more informal manner than at the regular meetings. This program is seen at various times on Shrewsbury Public Access Channel 30 and is produced monthly. It has become the Board's practice to avoid the studio and instead get out and around town to visit businesses and areas of interest in our town.

## **BOARD MEMBERS**

At the Annual Town Election held on May 1, 2012, James F. Kane was re-elected to the Board. The Board was organized as follows: Maurice DePalo, Chairman, Henry Fitzgerald, Vice Chairman, John I. Lebeaux, Clerk, with Moira E. Miller and James F. Kane as members.

## **TOWN MANAGER**

Daniel J. Morgado continues as our Town Manager. Thomas Gregory is Assistant to the Town Manager.

The Board of Selectmen continues to have full confidence in Mr. Morgado. He has demonstrated his ability to manage difficult budget situations, drawing on his expertise and extensive experience in municipal government. He continues to work on developing cost effective ways to deliver the quality service levels the residents have come to expect.

The Board recognized Mr. Morgado's continuing ability to achieve a very high standard of performance for him and for town employees. The Board's annual review of Mr. Morgado makes it clear that he maintains excellent relationships with the Selectmen, other boards, committees and residents of our town. The Board also noted the Manager's integrity, open-door policy and ability to maintain a calm, professional demeanor when dealing with crisis situations.

In spite of significant fiscal challenges and the heavy work load of his office, Mr. Morgado and his staff have continued to maximize available resources to deliver consistently reliable services to town residents. His dedication and professionalism both serve as an example for staff as he encourages, guides and brings out the best in his department heads.

The Manager's exceptional understanding of good business practices and the financial issues facing Shrewsbury continues to serve the Board and the town well. Mr. Morgado has continued to seek new and creative methods to consolidate services and reduce costs while continuing to provide high quality service levels. Through various regionalization efforts, particularly the regional Health agreement with the Worcester Division of Public Health, the Manager was able to meet the Board's directive to change the service delivery model, consolidate services and reduce costs.

## **PERSONNEL**

The Board makes note of the retirement of Janice McCoy, our long time secretary on December 31, 2012. Janice did an excellent job of supporting the work of the Board, managing the agenda, schedule, licensing and permitting and correspondence. We will miss Janice's support, pleasant demeanor and strong work ethic.

The Board welcomed in December 2012 Christine Mattero as the new Administrative Assistant to the Selectmen. Christine brings high energy and enthusiasm to the job. The Board looks forward to working with Christine as she settles into her new position. The Board also notes the retirement of Dorbert Thomas from the Conservation

Commission. Dorby served on the commission from 1989 to 2012 and participated in over 1200 hearings.

John (Jack) Bowles also retired in 2012 from the Parks and Cemetery Commission after serving 42 years. Jack was a strong advocate for maintaining and enhancing the parklands and the cemetery. Jack saw many changes during his tenure, including the town acquiring the property on Maple Avenue for playground purposes.

The Board thanks both Dorby and Jack for there tireless dedication and work on their respective commissions.

### **ACTIVITIES AND ISSUES**

As the executive body of the Town, the Board of Selectmen oversees the policies of our municipal government. It conducts hearings as the Local Licensing Authority, acts as Appointing Authority for several department head positions and several boards and commissions, acts as both Road and Water Commissioners, and proposes legislation to the Town Meeting throughout the year. Items of particular note for the year 2012 are listed below.

### **MUNICIPAL BUDGET**

The Town continued to deal with the fiscal difficulties caused by the ongoing recession affecting all sectors of the economy. Government at all levels contended with the dilemma of providing services in an environment of declining or stagnate revenue and rising expenses that continued the policy to change the service delivery model and reduce the local government footprint per the Board's directive.

While town employees continued to work hard to provide a high level of service to residents, reduced staffing levels did require closing some departments for short periods of time during the day in order to complete the required work. These closings reflect the difficulties in providing services to a growing population with staffing levels below those in fiscal year 1998. The Board has every confidence that the Town Manager, department heads and all employees will continue to work diligently to find ways to efficiently provide services in the best manner possible as to minimize the impact on service levels.

It has become an informal policy that the Board holds a joint meeting with the Finance Committee and School Committee to update the committees on the current fiscal situation and discuss the outlook for the next fiscal year at least twice a year. Typically these meeting are held the fall and early spring. Discussions focused on the impacts of increasing costs of health insurance, funding the unfunded pension liability, and unfunded state mandates, as well as operating costs and revenue trends.

The Board held Financial Workshops in the fall and directed the Manager to prepare a FY 2014 budget proposal to address the Board's stated priorities and to achieve levels of service through additional regionalization, contracting of services and alternative service delivery models.

The Board also reviewed and confirmed the Fiscal Policies for FY 2014. The FY 2014 fiscal policies stated that 1) the Board will not place an operational override question onto the May 2032 Annual Town Election unless certain extraordinary circumstances should occur, 2) the Board will strive to reach defined balance goals for reserves, free cash, and stabilization, 3) the Board confirms the debt management policy instituted in FY 2011, 4) the Board directs the Town Manager to make full use of the Town's levy capacity in FY 2014 and 5) the Board will continue to adjust water rates as necessary to maintain the water utility as self-supporting plus minimizing future borrowing by maintaining sufficient reserves for future capital needs, 6) the Board proposes to use one time revenues for capital replacement, debt management, infrastructure improvement or to enhance economic development opportunities and not to be used for operational purposes, 7) the Board directs the Town Manager to file with his initial budget recommendations in January of each year a five year fiscal forecast.

### **PUBLIC WORKS PROJECTS**

The town was able to perform a modest amount of public works projects in spite of the weak economy and diminished funds available.

#### **Route 20 Sewer Extension**

The sewer line was extended along Route 20 from approximately Walnut Street to the Allen Farm property (Centech North). This project was undertaken to support the town's efforts to develop the parcel as a commercial/ industrial site, which will and tax the town's tax base.

#### **South Quinsigamond/ White City Traffic Signal**

The new owners of the White City shopping center installed a new and much needed traffic signal on South Quinsigamond Avenue and the main White City entrance. The signal has greatly improved safety and traffic flow at the site.

#### **Replacement of Water Line**

The town replaced approximately 1200 feet of water line in Route 9 from Oak St west to the bottom of the hill on Route 9 at Maple Avenue. This was done to replace a very old water line that was suspected of have major leaks.

#### **Kenneth Burns Memorial Bridge**

The Commonwealth of Massachusetts has begun the replacement bridge for the current Route 9 bridge over Lake Quinsigamond. The new bridge will have 3 lanes in each direction, as well as pedestrian walks and bike lanes. Construction is expected to take 3 years.

### **REGIONAL COLLABORATION**

The Board invited our neighboring communities to a meeting to discuss regional issues, particularly the issue of unfunded mandates. All communities involved agreed that the unfunded mandates put significant stress on municipal budgets. The participants agreed to work as a group in bringing this issue before our national and state representatives and officials in an effort to get funding or reduce or elimination of these costly mandates. The communities agreed to meet regularly to plan and strategize on the effort to address those issues that contribute to the structural deficits that are caused in part by the mandates.

## **WATER AND SEWER**

In keeping with the requirement of its Water Management Act, the Board continues to monitor public water supply usage. The water department continues to work on construction, repairs and programs to reduce water usage and reduce unaccounted for water. The Board adjusted rates in an effort to encourage conservation. As high residential water users typically have lawn irrigation systems that draw large amounts of water from late spring to early fall, the board raised rates on that portion of the bill that indicates high usage in an effort to encourage water conservation. High water users in general saw rates increases. A slight increase in rates was enacted in part to help fund needed capital repairs to the water system.

In addition, the Board adjusted commercial water and sewer connection fees to make them more equitable and competitive with surrounding communities. The Board had found that small commercial users were paying disproportionately higher connection fees than other classes of business.

## **SPECIAL TOWN MEETING**

A Special Town Meeting was held on October 30, 2012. There were two main issues considered. The first was to obtain Town Meeting approval for the Selectmen to enter into a 25 year lease for \$1.00 per year with the Commonwealth for approximately 54 acres on Lake Street. This preserves the use of the land for soccer fields and farming. The lease is expected to be completed in early 2013. Selectman James F. Kane spear-headed the effort to have the state agree to the sale or lease of the property and deserves much credit for being it to success.

The second was to obtain Town Meeting approval to transfer from a previously approved library repair fund of \$50,000 to be used to address study and design questions of a new proposed library renovation. These funds will augment \$50,000 of state funds in the event they are not adequate to complete the work.

## **HOUSING**

During 2012, a total of 1088 building permits were issued for various types of construction activities including the erection of new buildings, additions and alterations to existing structures and the installation of signs, swimming pools, wood and pellet stoves and accessory structures. The valuation of all construction work under permit during 2012 totaled \$41,548,857 versus \$87,181,813 in 2011. With respect to residential growth, permits were issued for the construction of 47 new single-family homes and 2 two-family dwellings.

## **ECONOMIC DEVELOPMENT**

The Board continues to work with and support the Town Manager in pro-active economic development, including working cooperatively with potential developers, seeking funding, etc. There are several proposed developments that developers have been working on.

White City and White City East were acquired in 2011 by White City Partners LLC. That has led to the completion of façade and landscape improvements that have given new life to the plaza.



In the fall of 2012 the owner of the Fairlawn Shopping Plaza applied for and received variances allowing the owner to completely rebuild the plaza with retail and office space. It will also include some underground parking. Work is expected to begin in 2013.

Again, in the fall of 2012, Wagner Audi opened its new, multi-million dollar facility on Route 9, next to its other two dealerships. The building is a multi-story showroom with vehicle parking on the roof and service center.

Shrewsbury saw the construction of its first solar array at the corner of Hartford Turnpike (Route 20) and Cherry Street in the early summer of 2012. The project covers approximately 15 acres and can supply up to 3 megawatts of power which is purchased by SELCO.

### **CLOSING**

2012, like previous years was a challenging year. The economy began a slow climb out of the recession. With revenues increasing only slowly, the town continued to face difficult decisions as our town budget remained balanced and focused on core services. As is the tradition in Shrewsbury, Department Heads, supervisors, and line personnel continue to efficiently deliver a high level of service to our community.

The Board expresses its sincere appreciation to all town employees and to the many dedicated volunteers who give so generously of their time and talents to serve the town.

The Board depends immensely on the staff of the combined Offices of the Board of Selectmen and the Town Manager so that it may properly discharge its duties and responsibilities. We are grateful for the support of Mr. Morgado, Mr. Gregory, Mrs. McCoy, Mrs. Mattero, and Mrs. Paula Brady, Administrative Assistant to the Town Manager all who have provided the Board and our residents with the highest level of professional support.

Respectfully Submitted,  
Board of Selectmen

**RECAPITULATION OF SELECTMEN'S FEES**  
**January 1, 2012 - December 31, 2012**

**License Fees**

|    |   |                     |
|----|---|---------------------|
| 20 | Restaurant – All Alcoholic Beverage Pouring License   | \$ 36,000.00        |
| 6  | General Club – All Alcoholic Beverage Pouring License | 10,800.00           |
| 4  | Restaurant – Wine & Malt Beverage Pouring License     | 3,600.00            |
| 8  | Package Store – All Alcoholic Beverage                | 14,400.00           |
| 3  | Package Store – Wine & Malt Beverage                  | 2,700.00            |
| 16 | One Day – All Alcoholic Beverage Pouring License      | 720.00              |
| 8  | One Day – Wine & Malt Beverage Pouring License        | 360.00              |
| 77 | Common Victualler                                     | 2,695.00            |
| 11 | Weekly & Sunday Entertainment                         | 307.00              |
| 21 | Automatic coin operated amusements                    | 1,260.00            |
| 40 | Bowling Alley   | 1,000.00            |
| 13 | Billiard Table  | 390.00              |
| 4  | Lord's Day  | 10.00               |
| 63 | Commercial Garage                                     | 2,205.00            |
| 35 | Motor Vehicle Class I, II, III                        | 4,200.00            |
| 7  | Junk Dealer   | 175.00              |
| 3  | Livery / Limousine                                    | 105.00              |
| 1  | Auctioneer  | 25.00               |
| 5  | Special Licenses                                      | 125.00              |
|    | Sub-Total   | <u>\$ 81,077.00</u> |

**Miscellaneous Fees**

|    |  |                    |
|----|--|--------------------|
| 23 | Advertising / Certified Mailings for Public Hearings | \$ 2,300.00        |
|    | Copies for Correspondence, etc.                      | 136.60             |
|    | Sub-Total  | <u>\$ 2,436.60</u> |

**TOTAL** **\$ 83,513.60**

## LICENSES ISSUED AND FEE SCHEDULE FOR 2012

### All Alcoholic Beverage Pouring Licenses

|              |           |  |
|--------------|-----------|--|
| Restaurant   | 20        | \$ 1,800.00 each                             |
| General Club | 6         | \$ 900.00 each                               |
| <b>TOTAL</b> | <b>26</b> | <i>(12) Restaurant All Alcohol Available</i> |

### Wine & Malt Beverage Pouring Licenses

|              |          |   |
|--------------|----------|---|
| Restaurant   | 4        | \$ 900.00 each                          |
| <b>TOTAL</b> | <b>4</b> | <i>(4) Restaurant W&amp;M Available</i> |

### Package Store

|               |          |   |
|---------------|----------|---|
| All Alcoholic | 8        | \$ 1,800.00 each                            |
| <b>TOTAL</b>  | <b>8</b> | <i>(0) All Alcohol Pkg. Store Available</i> |

### Package Store

|                      |          |  |
|----------------------|----------|--|
| Wine & Malt Beverage | 3        | \$ 900.00 each                             |
| <b>TOTAL</b>         | <b>3</b> | <i>(5) W&amp;M Package Store Available</i> |

# **SEWER & WATER DEPARTMENT**

Robert Tozeski, Superintendent

## **Sewer Commissioners:**

Paul Burnett, Chairman

Peter Reilly

Joseph Zecco

## **The 107th year of Municipal Water Operation**

### **GENERAL**

The Shrewsbury Sewer and Water Department consists of a Superintendent, one foreman, one treatment plant operator, ten maintenance craftsmen, two full time secretaries, and one meter reader.

### **WATER DEPARTMENT**

Water main construction work was bid out for the Boston Turnpike, Lake St. and Oak St. areas. Work was completed on the Boston Turnpike eastbound lane approximately just east of Maple Ave to the intersection of Oak St. New 12-inch ductile iron main was installed in this section replacing an older 10-inch main that had experienced a series of problems. Replacement work was also completed in an easement area between the Imperial Arms Apartments and Crescent St. The remaining work on Stone Ave, Lake St. and Oak St. between Judick St. and South Quinsigamond Ave is scheduled to begin next spring. Test wells were drilled to start the process for replacing the existing Lambert's 3-1 well. Work is anticipated to be ongoing throughout 2013.

Meetings were held throughout the year with various interested parties to discuss how to incorporate different public uses for the Prospect Park property including the installation of bedrock wells. At the end of the year, a master plan for this area was under development. Also during the year, the Department was one of four water suppliers participating in the DEP Sustainable Water Management Initiative (SWMI) pilot project.

This project is designed to help formulate the new regulations for future water withdrawal permits. The process is designed to incorporate water, wastewater and stormwater impacts into the permit process.

Preliminary work was begun to develop plans for water main replacement on Maple Ave between Gage Lane and Oak St., Main St., between Main Circle and the Town line and Rosedale Ave. In closing this report, it would not be complete without a sincere thanks to all field personnel and office staff who worked diligently throughout the year.

## Water Department Statistical Report

|   | <b>2011</b>   | <b>2012</b>   |
|---|---------------|---------------|
| Gallons Pumped                                      | 1,348,529,000 | 1,334,215,000 |
| Gallons Boosted                                     | 799,722,000   | 800,291,000   |
| % boosted into high system                          | 59.30%        | 59.98%        |
| New services installed                              | 56            | 73            |
| Hydrants added to system                            | 4             | 3             |
| Total number of hydrants                            | 1,559         | 1,562         |
| Total services in use                               | 11,161        | 11,234        |
| Summer services                                     | 44            | 44            |
| Water Main installed by<br>Contractors for the Town | 2,268'        | 1,874'        |
| (Rehabilitation work)                               |               |               |
| Water Main installed in Subdivisions                | 3,435'        | 1375'         |
| Maximum usage day                                   | 5,227,000     | 5,415,000     |
| Average usage day                                   | 3,694,000     | 3,655,000     |

There were 0.26 miles of water main added this year making a total of 203.35 miles in the system.

## SEWER DEPARTMENT REPORT

The Board of Sewer Commissioners meets the second Monday of each month @ 7:00 p.m. in the upstairs conference room in the Richard D. Carney Municipal Office Building. The Board acts upon abatements, petitions for sewerage and other related system matters.

Work was completed at the Browning Rd. and Reservoir St. Pump Station replacement project. These two above ground new stations replace underground stations that were exhibiting access issues and maintenance problems. The first phase of the three phase sewer interceptor line project was completed. This phase involving replacing the existing 27-inch trunkline with new larger capacity 36-inch piping along the old treatment plant access road adjacent to Ward Hill off of Main St. The majority of the old headworks was demolished and the piping was rerouted to provide a more direct and uniform flow along the trunkline.

Plans and specs were being developed for the second and third phases of this major project during the year for bid in February, 2013. These phases will involve pipe replacement from the Main St. access road to Turtle Creek Circle along Main St. and also on Main St. from South St. to Norwood Ave. There will also be approximately 10,600 linear feet of relining and rehabilitation from Old Brook Rd. to Main Circle along various roads and easements.

Inflow and infiltration removal work continued throughout the year. This work entailed TV cameraing, smoke and dye testing various areas of Town throughout the year. Lastly, a word of thanks is in order for the sewer personnel who did a fine job throughout the year in maintaining service to our customers while working under adverse conditions.

### Department Statistical Report

|                                   | 2011          | 2012          |
|-----------------------------------|---------------|---------------|
| New Sewer Connections             | 74            | 68            |
| Total Sewer Connections           | 9,463         | 9,531         |
| Gallons Pumped @ Rolfe Ave        | 463,012,000   | 336,755,000   |
| Gallons Entering Wastewater Plant |               |               |
| From Shrewsbury                   | 1,463,601,000 | 1,149,786,200 |
| From Westborough                  | 855,808,000   | 677,936,000   |
| Total Combined Flow               | 2,319,409,000 | 1,827,722,200 |
| New Sanitary Sewer Lines          |               |               |
| (Rehabilitation)                  | -0-           | 1,789'        |
| New Sanitary Sewer Lines          | 2,637'        | 8,739'        |
| by Developers                     |               |               |

There were 1.66 miles of sewer main added to the system for a total of 166.8 miles.

# **TOWN COUNSEL**

## **T. Philip Leader, Town Counsel**

Town Counsel represents the Board of Selectmen, the Town Manager and the various boards and department heads in legal matters pertaining to all municipal functions, including the trial of cases in the courts and before administrative agencies. The following is the status of cases in litigation as of December 31, 2012:

### **Pending Cases**

#### **SUPERIOR COURT**

##### Wade Marston v. Board of Appeals and Building Inspector

Worcester Superior Court No. 10-238B

(re: Appeal from enforcement of a zoning order)

*An Agreement for Judgment was entered on March 10, 2012. The Judgment was not complied with and a Contempt has been filed.*

##### Moss Development v. Shrewsbury Board of Selectmen

Worcester Superior Court No. 11-115D

(Action of Declaratory Judgment to compel the Town to act on a first refusal option)

*Case is pending*

#### **LAND COURT**

64 Beverly Hill Drive Realty Trust, Ralph Pendelton Trustee, et al v. Shrewsbury Zoning Board of Appeals and 420 Boston Turnpike, LLC

Land Court #12MISC468936-RBF

(An Appeal from a decision of the Zoning Board of Appeals granting Site Plan Review)

*Case is pending*

#### **CIVIL SERVICE COMMISSION**

##### **ROBERT HEIPT V. TOWN OF SHREWSBURY**

Civil Service No. G1-12-139

(An appeal from a by-pass of the Complainant for an original appointment to the police department)

*This case has been tried and a decision is pending*

##### **MASSACHUSETTS COMMISSION AGAINST DISCRIMINATION.**

**MCAD NO. 12WPA01094**

##### **MICHAEL SHIPPOLE V. TOWN OF SHREWSBURY**

(This is a claim against the police department for alleged discrimination)

*The case has been investigated and has no apparent basis*

## **Closed Cases**

### **DISTRICT COURT**

#### Town of Shrewsbury v. Kimberly Collins

Westboro District Court No.

(An appeal from an order of the Board of Selectmen regarding discipline of a dog which was not pursued by the dog owner and Administratively dismissed by the Court)

### **HOUSING COURT**

#### Town of Shrewsbury v. Stathouloupoulos, Trustee of Main Street Realty Trust

Housing Court No. 11-CV-899

(This was an action to demolish a dilapidated and abandoned house at 111 Main Street. An Agreement for Judgment for the demolition was entered, but the owner did not comply. A contempt of court was brought and the owner then demolished and removed the structure.)

#### Frederick G. Hebert and Christina M. Hebert vs. Town of Shrewsbury and George Munro

Worcester Housing Court Docket No. 08CV345

(re: Appeal from the allowance by the Board of Appeals of a variance to allow the installation of a common driveway in excess of 300 feet)

*Case has been terminated*

#### Scott Ladner, Linda Lander and Terri Cassanelli vs. Town of Shrewsbury and Joseph R. Grenier

Worcester Housing Court Docket No. 08CV334

(re: Appeal from a decision of the Board of Appeals granting a variance to build a single family home)

*Case has been terminated*

### **JOINT LABOR MANAGEMENT COMMITTEE**

#### **SHREWSBURY FIREFIGHTERS ASSOCIATION, LOCAL 4613, IAFF AND TOWN OF SHREWSBURY**

(Collective bargaining for the period between 2010 and 2013 was submitted to arbitration before the Committee. An agreement was reached which resulted in a new contract for 2010-2013)

Town Counsel continues to attend meetings, render advice to municipal officers and review and draft various contracts and agreements.



# **VETERAN'S SERVICES DEPARTMENT**

**Richard E. Perron, Veteran Officer**

## **Veteran's Services Mission**

The Department of Veterans Services is a state mandated service, which provides services to the veteran's, veteran's spouses and their dependents. Its authority is derived from chapter 115 of the General Laws of the Commonwealth. The Veteran Agent and Director of Veterans Services is Mr. Richard E. Perron. The office is supervised by the Office of the Secretary of Veterans Services and in part by the State for all funds expended. .

The basic concept of creating fiscal assistance to veterans, veteran's spouses and their dependents has its roots in legislation established in 1861. It was also a concept that became a legislative way and method of paying tribute to its veterans. Services of this department are available to all Shrewsbury veterans, veteran's spouses and their dependents.

Currently, services are being rendered on an active caseload of twelve. Assistance is also rendered in the matter for a pension, financial need, filing claims with the Veterans affairs or Social Security, educational benefits, home loans, hospitalization and medical care, as well as the time of death of a veteran.

The office requests that all veterans who serviced during a wartime period file a copy of their discharge and DD214 with the Veterans Officer.

Additionally, the office is open to any veteran or service personal who wishes to talk about any matter pertaining to his or her well being. Visitation will be made to those veterans or veteran spouses unable to visit the office.

`The department which is located in the Senior Center Building, is open from 08:30 AM to 3:45 PM, Thursday and by appointment on a need basis. The department telephone is 508-841-8386.

` Officer Perron can be reached in case of emergencies at his home 598-393-8378, or his cell phone 508-847-9590.

Respectfully Submitted,  
Richard E. Perron, Director of Veterans Services,  
Veterans Officer and Burial Agent

# **DEPARTMENT OF WEIGHTS AND MEASURES**

**John F. Knipe, Jr., Sealer**

Weighing and measuring devices in all places of business were tested and 381 articles were sealed.

One (1) device was adjusted.

Five (5) devices were not sealed.

Trial weightings were made on pre-packaged meats to assure proper weight and price.

Unit price regulations were enforced.

Sealing fees amounting to \$ 5,972.00 were levied during the 2012 calendar year.

# **TREASURER/COLLECTOR**

**Carolyn J. Marcotte, CMMT, CMMC**  
**Mary E. Grillo, Assistant Treasurer**

The Town received 5 competitive bids on June 28, 2012 for a 1 year Bond Anticipation Note renewal, dated July 13, 2012 in the amount of \$2,325,000. These bids were in relation to the Sherwood MS project and Spring Street School Green Repair Program. TD Securities was the winning bidder on the Note with a coupon rate of 1.00%.

On November 8, 2012 the Town received competitive bids for \$6,100,000 General Obligation Taxable Land Acquisition Bonds, Series A and \$681,000 General Obligation Tax-Exempt Water Bonds, Series B. Roosevelt & Cross Inc. purchased both Series A and Series B Bonds with average interest rates of 2.849% and 1.563%, respectively. The proceeds from both series of bonds were used to permanently finance bond anticipation notes originally issued to fund the Allen Farm land acquisition and water system improvement projects.

Prior to the sale, Moody's Investors Service assigned an underlying long-term rating of 'Aa2' to the Bonds. The agency cited the Town's sizeable and affluent tax base, adequate reserve levels and manageable debt profile as positive credit factors.

Collections remain steady with each commitment of taxes and receivables due the Town. At 06/29/2012, 58 tax title accounts, totaling \$581,191 remained unpaid. At 01/31/2013, 44 tax title accounts, totaling \$479,009.86 are unpaid. Also, 95 Fiscal 2012 real estate tax bills remain unpaid, totaling \$198,370. These accounts will be forwarded to the Town's Tax Title Attorney to begin the tax lien process.

Investment Income for Fiscal 2012 was \$491,844 compared to \$732,478 for Fiscal 2011. Considering that the yield on a comparable municipal benchmark, the Massachusetts Municipal Depository Trust (MMDT), barely moved from 0.23% on June 30, 2010 to 0.27% on June 30, 2011. Currently the MMDT yield has stabilized at 0.30%. Against the current economic backdrop the yield for the Town's funds is expected to be 1.2% for the coming fiscal year.

I wish to thank the staff in the Treasurer's office for their continued professional service to me and the residents of town. The staff is led by Assistant Treasurer-Collector, Mary Grillo, supported by Sherry Casey, Angela Costa, Donna Sargent, Lindsay Ames and Deputy Collectors, Kelley & Ryan Associates, Inc.

TRUST FUNDS - AS OF JUNE 29, 2012

| FUND                         | BEGIN BAL<br>PRINCIPAL | BEGIN BAL<br>EARNINGS | CONTRIB TO<br>PRINCIPAL | NET INVEST<br>INCOME | ACCRUED<br>INT PAID | REALIZED<br>GAIN/LOSS | NET<br>EARNINGS | DISBURSE<br>FROM PRINC. | TRANSFERS<br>OF EARNINGS | ENDING BAL<br>PRINCIPAL | ENDING BAL<br>EARNINGS | ENDING CASH VALUE | CHG IN UNRLZD,<br>GAIN/LOSS | UNREALIZED<br>GAIN/LOSS | ENDING<br>MKT. VALUE |
|------------------------------|------------------------|-----------------------|-------------------------|----------------------|---------------------|-----------------------|-----------------|-------------------------|--------------------------|-------------------------|------------------------|-------------------|-----------------------------|-------------------------|----------------------|
| SHREWSBURY WATER RESERVE     | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                  | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00            | \$0.00                      | \$0.00                  | \$0.00               |
| SUBTOTALS                    | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                  | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00            | \$0.00                      | \$0.00                  | \$0.00               |
| CHARITABLE TRUST FUNDS       |                        |                       |                         |                      |                     |                       |                 |                         |                          |                         |                        |                   |                             |                         |                      |
| ALDRICH, ELLEN               | \$1,000.00             | \$14,875.34           | \$0.00                  | \$246.55             | \$0.00              | \$6.01                | \$252.56        | \$0.00                  | (\$45.00)                | \$1,000.00              | \$15,082.90            | \$16,082.90       | (\$44.82)                   | \$87.08                 | \$16,169.98          |
| WRIGHT-HARLOW                | \$2,500.00             | \$1,487.02            | \$0.00                  | \$61.92              | \$0.00              | \$1.50                | \$63.42         | \$0.00                  | \$0.00                   | \$2,500.00              | \$1,550.44             | \$4,050.44        | (\$11.20)                   | \$21.93                 | \$4,072.37           |
| KEEGAN-MAYNARD               | \$4,217.34             | \$52,616.22           | \$0.00                  | \$682.64             | \$0.00              | \$21.39               | \$904.03        | \$0.00                  | \$0.00                   | \$4,217.34              | \$53,520.25            | \$57,737.59       | (\$159.59)                  | \$312.63                | \$58,050.22          |
| SUBTOTALS                    | \$7,717.34             | \$68,978.58           | \$0.00                  | \$1,191.11           | \$0.00              | \$28.90               | \$1,220.01      | \$0.00                  | (\$45.00)                | \$7,717.34              | \$70,153.59            | \$77,870.93       | (\$215.61)                  | \$421.64                | \$78,292.57          |
| LIBRARY TRUST FUNDS          |                        |                       |                         |                      |                     |                       |                 |                         |                          |                         |                        |                   |                             |                         |                      |
| BORGATTI                     | \$295,962.57           | \$135,146.15          | \$663.04                | \$6,630.43           | \$0.00              | \$173.13              | \$6,803.56      | \$0.00                  | (\$23,146.85)            | \$296,625.61            | \$118,802.86           | \$415,428.47      | (\$1,332.57)                | \$2,249.42              | \$417,677.89         |
| BROWN, SARA FLINT            | \$1,000.00             | \$4,081.71            | \$0.00                  | \$78.87              | \$0.00              | \$1.91                | \$80.78         | \$0.00                  | (\$7.90)                 | \$1,000.00              | \$4,154.59             | \$5,154.59        | (\$14.33)                   | \$27.92                 | \$5,182.51           |
| EATON, ASNETH                | \$1,000.00             | \$4,086.42            | \$0.00                  | \$64.77              | \$0.00              | \$3.29                | \$68.06         | \$0.00                  | (\$3,115.48)             | \$1,000.00              | \$1,039.00             | \$2,039.00        | (\$31.24)                   | \$11.05                 | \$2,050.05           |
| FLETCHER, RAY                | \$414.58               | \$4,492.69            | \$0.00                  | \$76.16              | \$0.00              | \$1.86                | \$78.02         | \$0.00                  | (\$7.82)                 | \$414.58                | \$4,563.09             | \$4,977.67        | (\$13.84)                   | \$26.96                 | \$5,004.63           |
| HARLOW, MARGARET             | \$7,429.46             | \$2,683.72            | \$0.00                  | \$153.35             | \$0.00              | \$3.96                | \$157.31        | \$0.00                  | (\$734.92)               | \$7,429.46              | \$2,106.11             | \$9,535.57        | (\$22.42)                   | \$51.66                 | \$9,587.23           |
| HOWE, JUBAL                  | \$32,194.90            | \$1,518.92            | \$0.00                  | \$521.75             | \$0.00              | \$12.79               | \$534.54        | \$0.00                  | (\$259.35)               | \$32,194.90             | \$1,794.11             | \$33,989.01       | (\$96.17)                   | \$184.12                | \$34,173.13          |
| KEEGAN-MAYNARD               | \$4,840.35             | \$1,454.08            | \$0.00                  | \$97.71              | \$0.00              | \$2.37                | \$100.08        | \$0.00                  | (\$9.77)                 | \$4,840.35              | \$1,544.39             | \$6,384.74        | (\$17.74)                   | \$34.59                 | \$6,419.33           |
| RIDEOUT, HUNTER              | \$1,940.08             | \$1,165.68            | \$0.00                  | \$48.20              | \$0.00              | \$1.16                | \$49.36         | \$0.00                  | (\$4.82)                 | \$1,940.08              | \$1,210.22             | \$3,150.30        | (\$8.75)                    | \$17.07                 | \$3,167.37           |
| PIERCE, WILLIAM              | \$4,165.55             | \$2,107.70            | \$0.00                  | \$97.39              | \$0.00              | \$2.37                | \$99.76         | \$0.00                  | (\$9.74)                 | \$4,165.55              | \$2,197.72             | \$6,363.27        | (\$17.69)                   | \$34.47                 | \$6,397.74           |
| WARD, FLORENCE               | \$900.00               | \$1,194.36            | \$0.00                  | \$31.59              | \$0.00              | \$0.76                | \$32.35         | \$0.00                  | (\$3.17)                 | \$900.00                | \$1,163.54             | \$2,063.54        | (\$5.73)                    | \$11.18                 | \$2,074.72           |
| WILLIAM, KENNETH             | \$1,000.00             | \$3,078.16            | \$0.00                  | \$63.29              | \$0.00              | \$1.54                | \$64.83         | \$0.00                  | (\$6.33)                 | \$1,000.00              | \$3,136.66             | \$4,136.66        | (\$11.50)                   | \$22.41                 | \$4,159.07           |
| LEADER, CHRISTINE            | \$0.00                 | \$39.40               | \$0.00                  | \$0.63               | \$0.00              | \$0.01                | \$0.64          | \$0.00                  | (\$0.07)                 | \$0.00                  | \$39.97                | \$39.97           | (\$0.11)                    | \$0.22                  | \$40.19              |
| PIERCE, VIRGINIA             | \$0.00                 | \$226.20              | \$0.00                  | \$3.51               | \$0.00              | \$0.09                | \$3.60          | \$0.00                  | (\$0.35)                 | \$0.00                  | \$229.45               | \$229.45          | (\$0.64)                    | \$1.24                  | \$230.69             |
| HARRY'S & ELEANOR E. CUTTING | \$50,000.00            | \$4,433.43            | \$0.00                  | \$844.87             | \$0.00              | \$21.01               | \$865.88        | \$0.00                  | (\$848.15)               | \$50,000.00             | \$4,451.16             | \$54,451.16       | (\$157.58)                  | \$294.97                | \$54,746.13          |
| FLANAGAN TRUST               | \$650.00               | \$92.18               | \$0.00                  | \$13.07              | \$0.00              | \$0.31                | \$13.38         | \$0.00                  | (\$1.31)                 | \$650.00                | \$204.25               | \$854.25          | (\$2.37)                    | \$4.63                  | \$868.88             |
| ALDEN STONE MEM TRUST FUND   | \$22,373.46            | \$2,942.45            | \$38.77                 | \$387.75             | \$0.00              | \$97.4                | \$397.49        | \$0.00                  | (\$1,115.99)             | \$22,412.23             | \$2,223.95             | \$24,636.18       | (\$76.94)                   | \$133.40                | \$24,769.58          |
| JOHN V. MASTRO MEM TRUST FD  | \$1,924.17             | \$97.89               | \$3.14                  | \$31.38              | \$0.00              | \$0.76                | \$32.14         | \$0.00                  | (\$3.14)                 | \$1,927.31              | \$126.89               | \$2,054.20        | (\$5.68)                    | \$11.12                 | \$2,065.32           |
| EILINOR & JOSEPH DONOHUE TR  | \$12,946.65            | \$1,966.36            | \$0.00                  | \$224.47             | \$0.00              | \$5.69                | \$230.16        | \$0.00                  | (\$813.12)               | \$12,946.65             | \$1,383.40             | \$14,330.05       | (\$46.32)                   | \$77.59                 | \$14,407.64          |
| SUBTOTALS                    | \$488,741.77           | \$170,847.50          | \$704.95                | \$9,369.19           | \$0.00              | \$242.75              | \$9,611.94      | \$0.00                  | (\$30,088.08)            | \$489,446.72            | \$150,371.36           | \$589,818.08      | (\$1,871.62)                | \$3,194.02              | \$593,012.10         |

| FUND                          | BEGIN BAL<br>PRINCIPAL | BEGIN BAL<br>EARNINGS | CONTRIB TO<br>PRINCIPAL | NET INVEST<br>INCOME | ACCRUED<br>INT PAID | REALIZED<br>GAIN/LOSS | NET<br>EARNINGS | DISBURSE..<br>FROM PRINC. | TRANSFERS<br>OF EARNINGS | ENDING BAL<br>PRINCIPAL | ENDING BAL<br>EARNINGS | ENDING<br>CASH VALUE | CHG. IN UNRLZD<br>GAIN/LOSS | UNREALIZED<br>GAIN/LOSS | ENDING<br>MKT. VALUE |
|-------------------------------|------------------------|-----------------------|-------------------------|----------------------|---------------------|-----------------------|-----------------|---------------------------|--------------------------|-------------------------|------------------------|----------------------|-----------------------------|-------------------------|----------------------|
| <b>SCHOOL TRUST FUNDS</b>     |                        |                       |                         |                      |                     |                       |                 |                           |                          |                         |                        |                      |                             |                         |                      |
| MYRTLE YOUNG TRUST            | \$27,741.75            | \$903.38              | \$0.00                  | \$444.87             | \$0.00              | \$10.78               | \$455.65        | \$0.00                    | \$0.00                   | \$27,741.75             | \$1,359.03             | \$29,100.78          | (\$80.44)                   | \$157.57                | \$29,258.35          |
| HIGH SCHOOL ACTIVITY          | \$30,000.00            | \$266.02              | \$0.00                  | \$467.19             | \$0.00              | \$11.81               | \$479.00        | \$0.00                    | (\$628.00)               | \$30,000.00             | \$117.02               | \$30,117.02          | (\$88.40)                   | \$163.07                | \$30,280.09          |
| FRANK DEFALCO MEM TRUST       | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                    | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00               | \$0.00                      | \$0.00                  | \$0.00               |
| BART FALVEY TRUST             | \$7,930.43             | \$300.26              | \$0.00                  | \$127.82             | \$0.00              | \$3.29                | \$131.11        | \$0.00                    | (\$296.65)               | \$7,930.43              | \$134.72               | \$8,065.15           | (\$24.72)                   | \$43.67                 | \$8,108.82           |
| CHARLES MORISON ALUMNI TST    | \$4,588.72             | \$2,218.17            | \$0.00                  | \$105.72             | \$0.00              | \$2.56                | \$108.28        | \$0.00                    | \$0.00                   | \$4,588.72              | \$2,326.45             | \$6,915.17           | (\$19.12)                   | \$37.44                 | \$6,952.61           |
| FLETCHER, LORA CHILDS         | \$200.00               | \$498.68              | \$0.00                  | \$10.85              | \$0.00              | \$0.28                | \$11.11         | \$0.00                    | \$0.00                   | \$200.00                | \$509.79               | \$709.79             | (\$1.97)                    | \$3.84                  | \$713.63             |
| AMASA HOWE H. S.              | \$1,000.00             | \$52.07               | \$0.00                  | \$16.34              | \$0.00              | \$0.40                | \$16.74         | \$0.00                    | \$0.00                   | \$1,000.00              | \$68.81                | \$1,068.81           | (\$2.95)                    | \$6.79                  | \$1,074.60           |
| MORRISON BRAD                 | \$3,407.45             | \$61.99               | \$22.06                 | \$53.86              | \$0.00              | \$1.30                | \$55.16         | \$0.00                    | (\$22.06)                | \$3,429.51              | \$95.09                | \$3,524.60           | (\$9.75)                    | \$19.08                 | \$3,543.68           |
| WOOD, FREDERICK ATHLETICS     | \$28.51                | \$14.19               | \$0.00                  | \$0.65               | \$0.00              | \$0.01                | \$0.66          | \$0.00                    | \$0.00                   | \$28.51                 | \$14.85                | \$41.36              | (\$0.12)                    | \$0.22                  | \$41.58              |
| WYMAN, AGNES EDUCATION        | \$14,706.16            | \$25,164.09           | \$0.00                  | \$619.19             | \$0.00              | \$15.98               | \$635.17        | \$0.00                    | (\$1,500.00)             | \$14,706.16             | \$24,299.26            | \$39,005.42          | (\$120.07)                  | \$211.20                | \$39,216.62          |
| GERARD GUERTIN MEM TRUST      | \$3,964.29             | \$301.95              | \$0.00                  | \$66.24              | \$0.00              | \$1.61                | \$67.85         | \$0.00                    | \$0.00                   | \$3,964.29              | \$369.80               | \$4,334.09           | (\$11.98)                   | \$23.47                 | \$4,357.56           |
| COSGWELL GLEASON              | \$16,774.82            | \$578.74              | \$0.00                  | \$289.50             | \$0.00              | \$6.53                | \$276.03        | \$0.00                    | \$0.00                   | \$16,774.82             | \$854.77               | \$17,629.59          | (\$48.73)                   | \$95.46                 | \$17,725.05          |
| DOROTHY ERWIN MEMORIAL        | \$9,533.53             | \$482.99              | \$0.00                  | \$155.57             | \$0.00              | \$3.77                | \$159.34        | \$0.00                    | \$0.00                   | \$9,533.53              | \$642.33               | \$10,175.86          | (\$28.13)                   | \$55.10                 | \$10,230.96          |
| JOSEPH DEMARIA SCHOLARSHIP    | \$73,255.25            | (\$9,210.11)          | \$21,531.53             | \$1,124.00           | \$0.00              | \$30.19               | \$1,154.19      | (\$13,045.77)             | \$0.00                   | \$81,741.01             | (\$8,052.92)           | \$73,685.09          | (\$133.16)                  | \$398.98                | \$74,084.07          |
| LEE MEMORIAL                  | \$10,000.00            | \$2,531.95            | \$0.00                  | \$194.64             | \$0.00              | \$4.71                | \$198.35        | \$0.00                    | \$0.00                   | \$10,000.00             | \$2,731.30             | \$12,731.30          | (\$35.19)                   | \$68.94                 | \$12,800.24          |
| CLASS OF 1965 MEM SCHLRSP     | \$3,204.67             | (\$865.64)            | \$0.00                  | \$36.33              | \$0.00              | \$1.53                | \$37.86         | (\$1,000.00)              | \$0.00                   | \$2,204.67              | (\$827.78)             | \$1,376.89           | (\$11.97)                   | \$7.46                  | \$1,384.35           |
| ARTHUR & FRANCES CELLUCI      | \$25,000.00            | \$2,905.37            | \$0.00                  | \$433.38             | \$0.00              | \$11.16               | \$444.54        | \$0.00                    | (\$1,000.00)             | \$25,000.00             | \$2,349.91             | \$27,349.91          | (\$83.77)                   | \$148.09                | \$27,498.00          |
| GENERAL FUND                  | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                    | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00               | \$0.00                      | \$0.00                  | \$0.00               |
| SUBTOTALS                     | \$231,333.58           | \$28,204.10           | \$21,553.59             | \$4,126.15           | \$0.00              | \$105.89              | \$4,232.04      | (\$14,045.77)             | (\$3,446.71)             | \$238,841.40            | \$26,989.43            | \$265,830.83         | (\$700.47)                  | \$1,439.38              | \$267,270.21         |
| <b>OTHER TRUST FUNDS</b>      |                        |                       |                         |                      |                     |                       |                 |                           |                          |                         |                        |                      |                             |                         |                      |
| CULTURAL COUNCIL              | \$9,293.13             | (\$3,233.47)          | \$5,910.00              | \$73.14              | \$0.00              | \$0.16                | \$73.30         | (\$5,887.00)              | \$0.00                   | \$9,316.13              | (\$3,160.17)           | \$6,155.96           | (\$17.02)                   | \$33.33                 | \$6,189.29           |
| FIRE RELIEF                   | \$0.00                 | \$5,047.94            | \$0.00                  | \$78.39              | \$0.00              | \$1.91                | \$80.30         | \$0.00                    | \$0.00                   | \$0.00                  | \$5,128.24             | \$5,128.24           | (\$14.17)                   | \$27.77                 | \$5,156.01           |
| POLICE RELIEF                 | \$0.00                 | \$310.22              | \$0.00                  | \$4.82               | \$0.00              | \$0.12                | \$4.94          | \$0.00                    | \$0.00                   | \$0.00                  | \$315.16               | \$315.16             | (\$0.87)                    | \$1.71                  | \$316.87             |
| SOLDIERS WAR MEMORIAL         | \$0.00                 | \$11,630.92           | \$0.00                  | \$180.64             | \$0.00              | \$4.38                | \$185.02        | \$0.00                    | \$0.00                   | \$0.00                  | \$11,815.94            | \$11,815.94          | (\$32.66)                   | \$63.98                 | \$11,879.92          |
| STABILIZATION                 | \$8,327.19             | \$148,809.11          | \$186,212.00            | \$4,548.17           | \$0.00              | \$128.94              | \$4,677.11      | \$0.00                    | \$0.00                   | \$194,539.19            | \$153,486.22           | \$348,025.41         | \$578.84                    | \$1,884.45              | \$349,909.86         |
| WOOD, FREDERICK FIRE & POLICE | \$0.00                 | \$38,742.83           | \$0.00                  | \$901.70             | \$0.00              | \$14.59               | \$916.29        | \$0.00                    | \$0.00                   | \$0.00                  | \$39,359.12            | \$39,359.12          | (\$108.79)                  | \$213.12                | \$39,572.24          |
| WOOD, FREDERICK SPECIAL       | \$0.00                 | \$6,730.53            | \$0.00                  | \$104.51             | \$0.00              | \$2.53                | \$107.04        | \$0.00                    | \$0.00                   | \$0.00                  | \$6,837.57             | \$6,837.57           | (\$18.90)                   | \$37.02                 | \$6,874.59           |
| WYMAN, AGNES FOUNDATION       | \$0.00                 | \$1,379.67            | \$0.00                  | \$21.42              | \$0.00              | \$0.52                | \$21.94         | \$0.00                    | \$0.00                   | \$0.00                  | \$1,401.61             | \$1,401.61           | (\$3.87)                    | \$7.59                  | \$1,409.20           |
| SHREWSBURY LIBRARY MEM TST    | \$14,631.35            | \$8,057.35            | \$209.58                | \$353.58             | \$0.00              | \$8.46                | \$362.04        | \$0.00                    | \$0.00                   | \$14,840.93             | \$8,419.39             | \$23,260.32          | (\$62.20)                   | \$125.62                | \$23,385.94          |
| CONSERVATION TRUST            | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                    | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00               | \$0.00                      | \$0.00                  | \$0.00               |
| DONAHUE ROWING CTR TRUST      | \$430,874.63           | \$62,182.11           | \$54,253.75             | \$7,857.35           | \$0.00              | \$150.37              | \$7,807.72      | \$0.00                    | \$0.00                   | \$485,128.38            | \$69,989.83            | \$555,118.21         | (\$1,090.91)                | \$3,005.79              | \$558,124.00         |
| TO SHREWSBURY SCHLARSP        | \$11,197.79            | (\$927.70)            | \$10,800.00             | \$200.77             | \$0.00              | \$4.74                | \$205.51        | (\$9,238.00)              | \$0.00                   | \$12,759.79             | (\$32.19)              | \$12,727.60          | (\$22.14)                   | \$68.92                 | \$12,796.52          |
| COAL ASH RESERVE FUND         | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                    | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00               | \$0.00                      | \$0.00                  | \$0.00               |
| ARCH WIRELESS                 | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                    | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00               | \$0.00                      | \$0.00                  | \$0.00               |
| AMF CHAPTER 11                | \$0.00                 | \$0.00                | \$0.00                  | \$0.00               | \$0.00              | \$0.00                | \$0.00          | \$0.00                    | \$0.00                   | \$0.00                  | \$0.00                 | \$0.00               | \$0.00                      | \$0.00                  | \$0.00               |
| SUBTOTALS                     | \$474,324.09           | \$279,419.51          | \$257,385.33            | \$13,824.49          | \$0.00              | \$316.72              | \$14,141.21     | (\$15,125.00)             | \$0.00                   | \$716,584.42            | \$293,560.72           | \$1,010,145.14       | (\$792.69)                  | \$5,469.30              | \$1,015,614.44       |

| FUND                        | BEGIN BAL<br>PRINCIPAL | BEGIN BAL<br>EARNINGS | CONTRIB TO<br>PRINCIPAL | NET INVEST<br>INCOME | ACCRUED<br>INT PAID | REALIZED<br>GAIN/LOSS | NET<br>EARNINGS | DISBURSE..<br>FROM PRINC. | TRANSFERS<br>OF EARNINGS | ENDING BAL<br>PRINCIPAL | ENDING BAL<br>EARNINGS | ENDING<br>CASH VALUE | CHG. IN UNRLZD.<br>GAIN/LOSS | UNREALIZED<br>GAIN/LOSS | ENDING<br>MKT. VALUE |
|-----------------------------|------------------------|-----------------------|-------------------------|----------------------|---------------------|-----------------------|-----------------|---------------------------|--------------------------|-------------------------|------------------------|----------------------|------------------------------|-------------------------|----------------------|
| <b>CEMETERY TRUST FUNDS</b> |                        |                       |                         |                      |                     |                       |                 |                           |                          |                         |                        |                      |                              |                         |                      |
| CHASE                       | \$0.00                 | \$7,233.05            | \$0.00                  | \$112.33             | \$0.00              | \$2.73                | \$115.06        | \$0.00                    | \$0.00                   | \$0.00                  | \$7,348.11             | \$7,348.11           | (\$20.31)                    | \$39.79                 | \$7,387.90           |
| CLAPP                       | \$0.00                 | \$1,829.84            | \$0.00                  | \$28.41              | \$0.00              | \$0.71                | \$29.12         | \$0.00                    | (\$45.00)                | \$0.00                  | \$1,813.96             | \$1,813.96           | (\$5.38)                     | \$9.82                  | \$1,823.78           |
| CUMMINGS                    | \$0.00                 | \$2,601.60            | \$0.00                  | \$40.40              | \$0.00              | \$0.98                | \$41.38         | \$0.00                    | \$0.00                   | \$0.00                  | \$2,642.98             | \$2,642.98           | (\$7.31)                     | \$14.31                 | \$2,657.29           |
| DEAN, CORA                  | \$0.00                 | \$64,769.97           | \$0.00                  | \$1,005.91           | \$0.00              | \$24.38               | \$1,030.29      | \$0.00                    | \$0.00                   | \$0.00                  | \$65,800.26            | \$65,800.26          | (\$181.87)                   | \$356.29                | \$66,156.55          |
| DEAN (GATES)                | \$0.00                 | \$9,075.94            | \$0.00                  | \$140.94             | \$0.00              | \$3.44                | \$144.38        | \$0.00                    | (\$45.00)                | \$0.00                  | \$9,175.32             | \$9,175.32           | (\$25.73)                    | \$49.68                 | \$9,225.00           |
| FULLER, J EDWARD            | \$0.00                 | \$17,125.97           | \$0.00                  | \$265.95             | \$0.00              | \$6.44                | \$272.39        | \$0.00                    | \$0.00                   | \$0.00                  | \$17,398.36            | \$17,398.36          | (\$48.09)                    | \$94.21                 | \$17,492.57          |
| HEYWOOD, CHARLES            | \$0.00                 | \$50,912.28           | \$0.00                  | \$790.70             | \$0.00              | \$19.16               | \$809.86        | \$0.00                    | \$0.00                   | \$0.00                  | \$51,722.14            | \$51,722.14          | (\$142.96)                   | \$280.06                | \$52,002.20          |
| LORING, HIRMA               | \$0.00                 | \$5,429.98            | \$0.00                  | \$84.33              | \$0.00              | \$2.07                | \$86.40         | \$0.00                    | (\$45.00)                | \$0.00                  | \$5,471.38             | \$5,471.38           | (\$15.49)                    | \$29.63                 | \$5,501.01           |
| MAYNARD, HERBERT MNUMNT     | \$0.00                 | \$10,827.96           | \$0.00                  | \$168.17             | \$0.00              | \$4.07                | \$172.24        | \$0.00                    | \$0.00                   | \$0.00                  | \$11,000.20            | \$11,000.20          | (\$30.41)                    | \$59.56                 | \$11,059.76          |
| MAYNARD FLOWER              | \$0.00                 | \$10,886.16           | \$0.00                  | \$169.08             | \$0.00              | \$4.13                | \$173.21        | \$0.00                    | (\$45.00)                | \$0.00                  | \$11,014.37            | \$11,014.37          | (\$30.81)                    | \$59.64                 | \$11,074.01          |
| PECKHAM FLOWER              | \$0.00                 | \$179.53              | \$0.00                  | \$2.80               | \$0.00              | \$0.10                | \$2.90          | \$0.00                    | (\$45.00)                | \$0.00                  | \$137.43               | \$137.43             | (\$0.75)                     | \$0.74                  | \$138.17             |
| PEEL, EMMA                  | \$0.00                 | \$2,546.48            | \$0.00                  | \$39.54              | \$0.00              | \$0.99                | \$40.53         | \$0.00                    | (\$45.00)                | \$0.00                  | \$2,542.01             | \$2,542.01           | (\$7.40)                     | \$13.76                 | \$2,555.77           |
| PIERCE, WILLIAM             | \$0.00                 | \$12,788.97           | \$0.00                  | \$198.61             | \$0.00              | \$4.84                | \$203.45        | \$0.00                    | (\$45.00)                | \$0.00                  | \$12,947.42            | \$12,947.42          | (\$36.15)                    | \$70.11                 | \$13,017.53          |
| WARD, ARTEMUS               | \$0.00                 | \$21,301.83           | \$0.00                  | \$330.82             | \$0.00              | \$8.02                | \$338.84        | \$0.00                    | \$0.00                   | \$0.00                  | \$21,640.67            | \$21,640.67          | (\$59.81)                    | \$117.18                | \$21,757.85          |
| WHITNEY, MELISSA            | \$0.00                 | \$3,325.84            | \$0.00                  | \$51.66              | \$0.00              | \$1.26                | \$52.92         | \$0.00                    | \$0.00                   | \$0.00                  | \$3,378.76             | \$3,378.76           | (\$9.34)                     | \$18.29                 | \$3,397.05           |
| PERPETUAL CARE              | \$929,296.40           | \$101,931.52          | \$21,012.60             | \$16,015.37          | \$0.00              | \$374.51              | \$16,389.88     | \$0.00                    | \$0.00                   | \$950,309.00            | \$118,321.40           | \$1,068,630.40       | (\$2,781.95)                 | \$5,786.30              | \$1,074,416.70       |
| CEMETERY STABILIZATION FD   | \$42,463.00            | \$1,457.04            | \$8,384.00              | \$734.80             | \$0.00              | \$14.67               | \$749.47        | \$0.00                    | \$0.00                   | \$50,847.00             | \$2,206.51             | \$53,053.51          | (\$77.61)                    | \$287.28                | \$53,340.79          |
| SUBTOTALS                   | \$971,759.40           | \$324,223.96          | \$29,396.60             | \$20,779.82          | \$0.00              | \$472.50              | \$20,852.32     | \$0.00                    | (\$315.00)               | \$1,001,156.00          | \$344,561.28           | \$1,345,717.28       | (\$3,481.37)                 | \$7,286.65              | \$1,353,003.93       |
| GRAND TOTALS                | \$2,123,876.18         | \$689,673.65          | \$309,040.47            | \$48,690.76          | \$0.00              | \$1,166.76            | \$49,857.52     | (\$29,170.77)             | (\$33,894.79)            | \$2,403,745.88          | \$985,636.38           | \$3,289,382.26       | (\$7,061.76)                 | \$17,810.99             | \$3,307,193.25       |

Securities and advisory services offered through Commonwealth Financial Network, Member FINRA SIPC, a Registered Investment Adviser. Past performance is no guarantee of future results.

CURRENT QUARTER ACCRUAL: \$9,239.75  
 \*TRADE SETTLEMENT: \$100,000.00  
 UNREALIZED GAIN/LOSS: \$17,810.99  
 JUNE 30, 2012 STATEMENT VALUE: \$3,207,193.25

\*REVISED 07/10/2012 - UPDATED REPORT FORMAT FOR EASIER VIEWING AND PRINTING.

**STATEMENT OF FUNDED DEBT  
AS OF JUNE 29, 2012**

| <b>Issue</b>                  | <b>Year</b> | <b>Interest<br/>Rate</b> | <b>Yr Final<br/>Payment</b> | <b>Principal<br/>Balance</b> | <b>Interest<br/>Balance</b> | <b>Total<br/>Debt</b>   |
|-------------------------------|-------------|--------------------------|-----------------------------|------------------------------|-----------------------------|-------------------------|
| <b>OPEN SPACE</b>             |             |                          |                             |                              |                             |                         |
| PURCHASE                      | 1999/2009   | 2.00-3.25%               | 2019                        | 931,500                      | 275,558                     |                         |
| PURCHASE (2)                  | 2001/2010   | 3.00-5.00%               | 2019                        | 881,000                      | 197,633                     |                         |
|                               |             |                          |                             | <hr/> 1,812,500              | <hr/> 473,191               | <hr/> 2,285,691         |
| <b>HIGH SCHOOL</b>            |             |                          |                             |                              |                             |                         |
| PURCH-LAND                    | 1999/2009   | 2.00-3.25%               | 2019                        | 803,000                      | 244,489                     |                         |
| CONSTRUCTION                  | 2001/2010   | 3.00-5.00%               | 2021                        | 30,745,000                   | 1,374,805                   |                         |
|                               |             |                          |                             | <hr/> 31,548,000             | <hr/> 1,619,294             | <hr/> 33,167,294        |
| <b>CABLE</b>                  |             |                          |                             |                              |                             |                         |
| CONSTRUCTION                  | 1999/2009   | 2.00-4.00%               | 2014                        | 660,500                      | 157,466                     |                         |
|                               |             |                          |                             | <hr/> 660,500                | <hr/> 157,466               | <hr/> 817,966           |
| <b>SCHOOL (ELEM)</b>          |             |                          |                             |                              |                             |                         |
| CONSTRUCTION                  | 1996        | 3.45-5.50%               | 2016                        | 1,845,000                    | 187,412                     |                         |
|                               | 2005        | 2.50-3.75%               |                             | <hr/> 1,845,000              | <hr/> 187,412               | <hr/> 2,032,412         |
| <b>MWPAT</b>                  |             |                          |                             |                              |                             |                         |
| TITLE V (3 loans)             | 2000        | 0.00%                    | 2026                        | 161,077                      | 0                           |                         |
| ASSABET RIVER                 | 2000/2004   |                          | 2021                        | 76,311                       | 9,696                       |                         |
|                               |             |                          |                             | <hr/> 237,388                | <hr/> 9,696                 | <hr/> 247,084           |
| <b>LIGHT DEPT</b>             |             |                          |                             |                              |                             |                         |
| UPGRADE                       | 2001/2010   | 3.00-5.00%               | 2017                        | 660,000                      | 117,663                     |                         |
| UPGRADE                       | 2008        | 3.00%                    | 2013                        | 200,000                      | 6,000                       |                         |
|                               |             |                          |                             | <hr/> 860,000                | <hr/> 123,663               | <hr/> 983,663           |
| <b>OAK MIDDLE SCH</b>         |             |                          |                             |                              |                             |                         |
| CONSTRUCTION                  | 2004        | 2.875-4.50%              | 2025                        | 4,810,000                    | 1,328,476                   |                         |
|                               |             |                          |                             | <hr/> 4,810,000              | <hr/> 1,328,476             | <hr/> 6,138,476         |
| <b>PARKER RD PRE SCH</b>      |             |                          |                             |                              |                             |                         |
| RENOVATION                    | 2004        | 2.875-4.125%             | 2020                        | 655,000                      | 103,304                     |                         |
|                               |             |                          |                             | <hr/> 655,000                | <hr/> 103,304               | <hr/> 758,304           |
| <b>FIRE FACILITIES</b>        |             |                          |                             |                              |                             |                         |
| RENOVATION                    | 2008        | 3.00-3.85%               | 2026                        | 5,280,000                    | 1,416,462                   |                         |
|                               |             |                          |                             | <hr/> 5,280,000              | <hr/> 1,416,462             | <hr/> 6,696,462         |
| <b>WATER SYSTEM</b>           |             |                          |                             |                              |                             |                         |
| IMPROVEMENT                   | 2008        | 3.00-3.50%               | 2018                        | 750,000                      | 86,250                      |                         |
|                               |             |                          |                             | <hr/> 750,000                | <hr/> 86,250                | <hr/> 836,250           |
| <b>SHERWOOD MS</b>            |             |                          |                             |                              |                             |                         |
| RENOVATION                    | 2011        | 3.00-4.25%               | 2032                        | 20,000,000                   | 8,264,999                   |                         |
|                               |             |                          |                             | <hr/> 20,000,000             | <hr/> 8,264,999             | <hr/> 28,264,999        |
| <b>LAND ACQ-SFCU</b>          |             |                          |                             |                              |                             |                         |
|                               | 2011        | 3.00-5.00%               | 2022                        | 680,000                      | 137,200                     |                         |
|                               |             |                          |                             | <hr/> 680,000                | <hr/> 137,200               | <hr/> 817,200           |
| <b>TOTAL OUTSTANDING DEBT</b> |             |                          |                             | <hr/> <b>69,138,388</b>      | <hr/> <b>13,907,413</b>     | <hr/> <b>83,045,801</b> |

**TOWN OF SHREWSBURY**  
**QUARTERLY REPORT OF RECONCILIATION OF TREASURER'S CASH**  
**QUARTER ENDING JUNE 29, 2012**

**A. Cash and Checks in Office** 60,230.88

**B. Demand Deposit Accounts** -

| Coll.<br>(Y/N) | Comp.<br>(Y/N) | Financial Institution | Purpose of       | Balance<br>Account |               |
|----------------|----------------|-----------------------|------------------|--------------------|---------------|
| N              | N              | Bank of America       | Treasurer        | 9,999.73           |               |
| N              | N              | Bank of America       | Deputy           | 906.64             |               |
| N              | N              | Bank of America       | Payroll          | -                  |               |
| N              | N              | Bank of America       | Accts Payable    | -                  |               |
| N              | N              | Bank of America       | Student Activity | 181,198.59         |               |
| N              | N              | Bank of America       | Depository       | 12,436,314.43      |               |
| N              | N              | Bank of America       | School Lunch     | -                  | 12,628,419.39 |

**C. Interest Bearing Checking Accounts**

| Coll.<br>(Y/N) | Comp.<br>(Y/N) | Financial Institution | Purpose of<br>Account | Balance      |              |
|----------------|----------------|-----------------------|-----------------------|--------------|--------------|
| N              | N              | Unibank               | Online Collections    | 171,810.91   |              |
| N              | N              | Century Bank          | Multiple Accounts     | 6,677,471.82 | 6,849,282.73 |

**D. Liquid Investments**

| Coll. | Comp. | Financial Institutions | # of Accounts | Balance      |               |
|-------|-------|------------------------|---------------|--------------|---------------|
| N     | N     | Unibank                | 1             | 253,463.59   |               |
| N     | N     | M.M.D.T.               | 1             | 1,877,869.64 |               |
| N     | N     | Bank of America        | 1             | 8,620,487.35 |               |
| N     | N     | TD Banknorth           | 1             | 268,187.82   |               |
| N     | N     | Eastern Bank           | 1             | 1,016,902.32 |               |
| N     | N     | Commonwealth Equity    | 2             | 4,783,135.20 |               |
| N     | N     | First Trade Union Bank | 1             | 522,089.29   | 17,342,135.21 |

**E. Term Investments**

| Coll. | Comp. | VARIOUS ACCOUNTS                | Balance       |               |
|-------|-------|---------------------------------|---------------|---------------|
|       |       | Certificate of Deposit          | -             |               |
|       |       | U.S. Gov't Securities (Various) | 31,143,908.43 |               |
|       |       | Repurchase Agreements           | -             |               |
|       |       | Performance Bonds (Cash)        | 1,567,981.75  |               |
|       |       | Performance Bonds               | -             |               |
|       |       | Payments in Advance of Warrants | 2,974,274.97  | 35,686,165.15 |

**F. Trust Funds**

| Coll. | Comp. | Financial Institutions | Type             |              |              |
|-------|-------|------------------------|------------------|--------------|--------------|
| N     | N     | Commonwealth Equity    | Trust Fund Accts | 3,289,382.26 |              |
| N     | N     | Commonwealth Equity    | OPEB             | 1,223,751.12 | 4,513,133.38 |

**Total of all Cash and Investments:** 77,079,366.74



**TOWN OF SHREWSBURY  
SCHEDULE OF OUTSTANDING RECEIVABLES  
FISCAL 2012**

|   | <b>Genl Ledger<br/>Balance</b> | <b>Treasurer<br/>Balance</b> | <b>Variance</b> |
|---|--------------------------------|------------------------------|-----------------|
| <b>PERSONAL PROPERTY TAX</b>            |                                |                              |                 |
| Levy of 2012                            | 4173                           | 4173                         | -               |
| Levy of 2011                            | (7,026)                        | (7,026)                      | -               |
| Levy of 2010                            | (1,845)                        | (1,845)                      | -               |
| Levy of 2009                            | 1,950                          | 1,950                        | -               |
| Personal Property Prior Years           | 31,387                         | 31,387                       | -               |
| <b>Total</b>                            | <b>28,639</b>                  | <b>28,639</b>                | <b>-</b>        |
| <b>REAL ESTATE TAXES</b>                |                                |                              |                 |
| Levy of 2012                            | 261,608                        | 261,608                      | -               |
| Levy of 2011                            | 892                            | 892                          | -               |
| Levy of 2010                            | 656                            | 656                          | -               |
| Levy of 2009                            | 578                            | 578                          | -               |
| Real Estate Prior Years                 | 32,241                         | 32,241                       | -               |
| <b>Total</b>                            | <b>295,975</b>                 | <b>295,975</b>               | <b>-</b>        |
| <b>Total RE &amp; PP Taxes</b>          | <b>324,614</b>                 | <b>324,614</b>               | <b>-</b>        |
| Deferred Taxes Ch 41A                   | 21,647                         | 21,647                       | -               |
| Taxes in Litigation                     | 10,763                         | 10,763                       | -               |
| Tax Liens/Tax Title                     | 474,249                        | 474,249                      | -               |
| Tax Foreclosures/Tax Possessions        | 239,562                        | 239,562                      | -               |
| <b>MOTOR VEHICLE EXCISE</b>             |                                |                              |                 |
| Levy of 2012                            | 226,982                        | 226,982                      | -               |
| Levy of 2011                            | 53,239                         | 53,239                       | -               |
| Levy of 2010                            | 26,998                         | 26,998                       | -               |
| Levy of 2009                            | 20,037                         | 20,037                       | -               |
| <b>Motor Vehicle Excise Prior Years</b> | <b>383,019</b>                 | <b>383,019</b>               | <b>-</b>        |
| <b>Total MVE</b>                        | <b>710,275</b>                 | <b>710,275</b>               | <b>-</b>        |
| <b>USER CHARGES RECEIVABLE</b>          |                                |                              |                 |
| Water                                   | 404,755                        | 376,753                      | (28,002)        |
| Sewer                                   | 866,719                        | 839,718                      | (27,001)        |
| <b>UTILITY LIENS ADDED TO TAXES</b>     | <b>33,137</b>                  | <b>33,137</b>                | <b>-</b>        |

**Departmental/Other Receivables**

|             |           |           |   |
|-------------|-----------|-----------|---|
| Ambulance   | -         | -         | - |
| Other:PAYT  | 73,350    | 73,350    | - |
| Other:Light | 2,738,192 | 2,738,192 | - |
| Other:Cable | 1,334,069 | 1,334,069 | - |

**Special Assessments Receivable**

|                                      |         |         |   |
|--------------------------------------|---------|---------|---|
| Unapportioned assessments            | -       | -       | - |
| Apportioned assessmts added to taxes | 1,966   | 1,966   | - |
| Committed interest added to taxes    | 907     | 907     | - |
| Apportioned assessments not yet due  | 777,201 | 777,201 | - |
| Suspended assessments                | 76,575  | 76,575  | - |
| Special assessments tax liens        | -       | -       | - |

# **TOWN ACCOUNTANT**

**Mary E. Thompson**

The following financial reports are for fiscal year July 1, 2011 through June 30, 2012. They include statements of revenues, expenses, deferred revenue accounts, debt accounts, reserve fund transfers, appropriations and a balance sheet.

The annual audit was performed by Scanlon & Associates, CPA in accordance with generally accepted auditing standards. As part of this audit, the financial transactions of the various departments receiving money for the Town were examined and verified. A copy of the audit report is available and on file in the office of the Town Clerk.

I would like to thank my office staff, Amy Li and Bonnie Goodney for their dedicated service. I would also like to thank the boards, commissions and department heads for their cooperation during the year.

**COMBINED BALANCE SHEET ALL FUND TYPES AND ACCOUNT GROUPS - JUNE 30, 2012**

|                               | <b>General Fund</b>  | <b>Special Revenue</b> | <b>Capital Proj</b>  | <b>Enterprise</b>    | <b>Trust &amp; Agency</b> | <b>Long Term Debt</b> | <b>Fixed Assets</b>   | <b>Total</b>          |
|-------------------------------|----------------------|------------------------|----------------------|----------------------|---------------------------|-----------------------|-----------------------|-----------------------|
| <b>Assets</b>                 |                      |                        |                      |                      |                           |                       |                       |                       |
| Cash & Investments            | 16,589,375.33        | 18,966,091.53          | 16,163,799.25        | 13,223,229.42        | 6,863,144.53              |                       |                       | 71,805,640.06         |
| Petty Cash                    | 1,500.00             |                        |                      |                      |                           |                       |                       | 1,500.00              |
| Account Receivable :          |                      |                        |                      |                      |                           |                       |                       | -                     |
| Property Taxes (RE, PP, Supp) | 324,613.52           |                        |                      |                      |                           |                       |                       | 324,613.52            |
| Prepaid Prop Taxes (2013)     | (46,565.27)          |                        |                      |                      |                           |                       |                       | (46,565.27)           |
| Excise Taxes                  | 710,274.63           |                        |                      |                      |                           |                       |                       | 710,274.63            |
| Tax Liens                     | 474,249.36           |                        |                      |                      |                           |                       |                       | 474,249.36            |
| Deferred Property Taxes       | 21,647.42            |                        |                      |                      |                           |                       |                       | 21,647.42             |
| Taxes in Litigation           | 10,762.52            |                        |                      |                      |                           |                       |                       | 10,762.52             |
| Departmental                  |                      |                        |                      |                      |                           |                       |                       | -                     |
| User Charges                  | 390,817.19           | 839,718.01             |                      | 4,145,610.99         |                           |                       |                       | 5,376,146.19          |
| Title V Loan                  |                      | -                      |                      |                      |                           |                       |                       | -                     |
| Special Assessments           | 649.42               | 21,296.84              |                      |                      |                           |                       |                       | 21,946.26             |
| Special Assessments Not Due   | 152,897.91           | 700,878.22             |                      |                      |                           |                       |                       | 853,776.13            |
| Less: Allow for Uncollectable | (1,120,010.88)       |                        |                      |                      |                           |                       |                       | (1,120,010.88)        |
| Due from General Fund         |                      |                        |                      |                      |                           |                       |                       | -                     |
| Due from Governments          |                      | 1,920,972.01           |                      |                      |                           |                       |                       | 1,920,972.01          |
| Tax Foreclosures              | 239,561.97           |                        |                      |                      |                           |                       |                       | 239,561.97            |
| Land and Buildings            |                      |                        |                      |                      |                           |                       | 218,250,600.00        | 218,250,600.00        |
| Amounts To Be Provided for:   |                      |                        |                      |                      |                           |                       |                       | -                     |
| Compensated Absenses          |                      |                        |                      |                      |                           | 1,221,785.00          |                       | 1,221,785.00          |
| Payment of BANS               |                      | 10,425,000.00          |                      |                      |                           |                       |                       | 10,425,000.00         |
| Payment of Bonds              |                      |                        |                      | 1,529,000.00         |                           | 66,696,635.97         |                       | 68,225,635.97         |
| <b>Total Assets</b>           | <b>17,749,773.12</b> | <b>22,448,956.61</b>   | <b>26,588,799.25</b> | <b>18,897,840.41</b> | <b>6,863,144.53</b>       | <b>67,918,420.97</b>  | <b>218,250,600.00</b> | <b>378,717,534.89</b> |

COMBINED BALANCE SHEET ALL FUND TYPES AND ACCOUNT GROUPS - JUNE 30, 2012

| General Fund                      | Special Revenue | Capital Proj  | Enterprise    | Trust & Agency | Long Term Debt | Fixed Assets    | Total          |
|-----------------------------------|-----------------|---------------|---------------|----------------|----------------|-----------------|----------------|
| <b>Liabilities</b>                |                 |               |               |                |                |                 |                |
| Employee Withholdings             |                 |               |               | 477,197.98     |                |                 | -              |
| Deferred Revenue:                 |                 |               |               |                |                |                 | 477,197.98     |
| Prepaid Taxes                     | (46,565.27)     |               |               |                |                |                 | -              |
| Property Taxes                    | (795,397.28)    |               |               |                |                |                 | (46,565.27)    |
| Due from State                    |                 |               |               |                |                |                 | (795,397.28)   |
| Other                             | 1,920,972.01    |               |               |                |                |                 | 1,920,972.01   |
| Special Assessments               | 861,014.85      |               |               |                |                |                 | 6,854,588.35   |
| Not Due                           | 700,878.22      |               | 4,145,610.99  |                |                |                 | 853,776.13     |
| Due to Treasury Fund              |                 |               |               |                |                |                 | -              |
| Compensated Absences              |                 |               |               |                | 1,221,785.00   |                 | 1,221,785.00   |
| Grant Anticipation Notes Payable  | -               |               |               |                |                |                 | -              |
| BAN Anticipation Notes Payable    | -               | 10,425,000.00 |               |                |                |                 | 10,425,000.00  |
| Bond Indebtedness                 |                 |               | 1,529,000.00  |                | 66,696,635.97  |                 | 68,225,635.97  |
| Accounts Payable                  | (3,401.73)      |               |               |                | -              |                 | (3,401.73)     |
| Tailings                          | 357,055.80      |               |               |                |                |                 | 357,055.80     |
| Total Liabilities                 | 1,512,551.94    | 3,482,865.08  | 10,425,000.00 | 5,674,610.99   | 477,197.98     | 67,918,420.97   | -              |
| <b>Fund Equity</b>                |                 |               |               |                |                |                 |                |
| Fund Equity                       |                 |               |               |                |                |                 | -              |
| Reserve for Encumbrances          | 4,368,185.60    |               |               |                |                |                 | -              |
| Reserve for Court Judgments       |                 |               |               |                |                |                 | 4,368,185.60   |
| Petty Cash                        |                 |               |               |                |                |                 | -              |
| Unreserved                        | 6,956,495.60    |               | 500.00        |                |                |                 | 500.00         |
| Designated For Sub. Years'        | 3,592,724.52    | -             | 13,162,729.42 |                |                |                 | 25,278,179.10  |
| Designated For Debt Expense       | 1,319,815.54    | 16,163,799.25 | 60,000.00     | 6,385,946.55   |                |                 | 40,009,607.77  |
| Investment in Fixed Assets        |                 |               |               |                |                | 218,250,600.00  | 1,319,815.54   |
| Bonds Authorized (Memo)           | 30,728,125.00   | -             |               |                |                |                 | 218,250,600.00 |
| Bonds Auth. & Unissued (Memo)     | (30,728,125.00) | -             |               |                |                | (30,728,125.00) | 30,728,125.00  |
|                                   |                 |               |               |                |                | -               | -              |
| Total Fund Equity                 | 16,237,221.26   | 18,966,091.53 | 16,163,799.25 | 13,223,229.42  | 6,385,946.55   | -               | 218,250,600.00 |
| Total Liabilities and Fund Equity | 17,749,773.20   | 22,448,956.61 | 26,588,799.25 | 18,897,840.41  | 6,863,144.53   | 67,918,420.97   | 218,250,600.00 |
|                                   |                 |               |               |                |                |                 | 378,717,534.97 |

**DEFERRED REVENUE ACCOUNTS**  
**JUNE 30, 2012**

|  |            |                   |
|--|------------|-------------------|
| Apportioned Assessments Not Due        |            |                   |
| Sewer                                  | 611,394.23 |                   |
| Street                                 | 67,377.51  |                   |
| Water                                  | 10,928.68  |                   |
|  |            | 689,700.42        |
| Suspended Assessments                  |            |                   |
| Sewer                                  | 1,983.20   | 1,983.20          |
| Deferred Assessments                   |            |                   |
| Water                                  | 74,591.72  | 74,591.72         |
| Title V Assessments                    | 87,500.79  | 87,500.79         |
| Total                                  |            | <u>853,776.13</u> |
| Apportioned Sewer Assessment Reserves  |            |                   |
| Due in years 2011-2029 Inclusive       | 611,394.23 |                   |
| Apportioned Street Assessment Reserves |            |                   |
| Due in years 2011-2026 Inclusive       | 67,377.51  |                   |
| Apportioned Water Assessment Reserves  |            |                   |
| Due in years 2011-2026 Inclusive       | 10,928.68  |                   |
| Reserve for Suspended Sewer Assessment | 1,983.20   |                   |
| Reserve for Suspended Water Assessment | 74,591.72  |                   |
| Title V Assessments                    | 87,500.79  |                   |
| Total                                  |            | <u>853,776.13</u> |

**DEBT ACCOUNTS**  
**JUNE 30, 2011**

NET FUNDED OR FIXED DEBT

68,225,635.97

Inside Debt Limit  
School

Outside Debt Limit

|                                 |               |
|---------------------------------|---------------|
| Electric Utility                |               |
| Light Upgrade                   | 469,000.00    |
| Electric Light Plant Upgrade    | 380,000.00    |
| Cable                           | 680,000.00    |
| School Floral                   | 1,845,000.00  |
| School Land - High School       | 825,000.00    |
| New High School                 | 29,606,000.00 |
| Open Space Land Purchase        | 955,000.00    |
| Open Space Land Purchase        | 855,000.00    |
| Oak Street Middle School        | 4,810,000.00  |
| Parker Road Pre School          | 655,000.00    |
| Sherwood Middle School          | 20,000,000.00 |
| Land Acq - Credit Union         | 680,000.00    |
| MWPAT - Assabet                 | 274,558.71    |
| WPAT - Septic - Title V Program | 94,878.26     |
| Title V Loan #3                 | 66,199.00     |
| Fire Facilities Renovations     | 5,280,000.00  |
| Water Tank                      | 750,000.00    |

68,225,635.97

**TRANSFERS FROM RESERVE FUND**  
**July 1, 2011 - June 30, 2012**

**GENERAL GOVERNMENT**

**Town Manager**

|          |        |                    |        |
|----------|--------|--------------------|--------|
| 01012302 | 510080 | Sick Leave Plan II | 652.07 |
|----------|--------|--------------------|--------|

**Accounting**

|          |        |                       |          |
|----------|--------|-----------------------|----------|
| 01013501 | 510080 | Sick Leave Plan II    | 1,609.67 |
| 01013502 | 510080 | Sick Leave Plan II    | 1,478.00 |
| 01013508 | 580500 | Equipment Replacement | 781.00   |

**Assessors**

|          |        |                    |        |
|----------|--------|--------------------|--------|
| 01014102 | 510080 | Sick Leave Plan II | 859.92 |
|----------|--------|--------------------|--------|

**Treasurers**

|          |        |                       |          |
|----------|--------|-----------------------|----------|
| 01014501 | 510080 | Sick Leave Plan II    | 1,609.67 |
| 01014502 | 510080 | Sick Leave Plan II    | 907.23   |
| 01014504 | 520130 | Professional Services | 7,177.40 |

**Operating Support**

|          |        |             |           |
|----------|--------|-------------|-----------|
| 01015909 | 572030 | MIS Support | 10,899.00 |
|----------|--------|-------------|-----------|

**Town Clerk**

|          |        |                    |          |
|----------|--------|--------------------|----------|
| 01016101 | 510080 | Sick Leave Plan II | 1,394.22 |
| 01016102 | 510080 | Sick Leave Plan II | 1,007.49 |

**Public Buildings**

|          |        |                    |          |
|----------|--------|--------------------|----------|
| 01019203 | 510080 | Sick Leave Plan II | 4,823.28 |
|----------|--------|--------------------|----------|

**PUBLIC SAFETY**

**Police Department**

|          |        |                    |           |
|----------|--------|--------------------|-----------|
| 01021001 | 510080 | Sick Leave Plan II | 1,948.61  |
| 01021002 | 510080 | Sick Leave Plan II | 2,407.33  |
| 01021003 | 510010 | S & W Full Time    | 15,033.37 |
| 01021003 | 510080 | Sick Leave Plan II | 4,220.16  |

**Fire Department**

|          |        |                    |           |
|----------|--------|--------------------|-----------|
| 01022001 | 510080 | Sick Leave Plan II | 1,864.69  |
| 01022003 | 510010 | S & W - Full Time  | 35,000.00 |

**Building Inspector**

|          |        |                   |        |
|----------|--------|-------------------|--------|
| 01024102 | 510010 | S & W - Full Time | 572.00 |
|----------|--------|-------------------|--------|

**RETIREMENT**

|          |        |                              |          |
|----------|--------|------------------------------|----------|
| 01031109 | 510350 | Pensions & Annuities-Contrib | 2,044.21 |
|----------|--------|------------------------------|----------|



## **PUBLIC WORKS**

### **Town Engineer**

|          |        |                         |          |
|----------|--------|-------------------------|----------|
| 01041101 | 510080 | Sick Leave Plan II      | 1,169.17 |
| 01041103 | 510010 | S & W Full Time         | 3,601.88 |
| 01041104 | 520220 | Services-Not Classified | 3,750.00 |

### **Highway Department**

|          |        |                    |          |
|----------|--------|--------------------|----------|
| 01042101 | 510080 | Sick Leave Plan II | 1,609.67 |
| 01042102 | 510080 | Sick Leave Plan II | 1,400.94 |
| 01042103 | 510080 | Sick Leave Plan II | 2,026.72 |

### **Water Department**

|          |        |                    |          |
|----------|--------|--------------------|----------|
| 01045001 | 510080 | Sick Leave Plan II | 1,770.66 |
| 01045002 | 510080 | Sick Leave Plan II | 815.09   |
| 01045003 | 510080 | Sick Leave Plan II | 1,574.81 |
| 01045009 | 510080 | Sick Leave Plan II | 1,219.20 |

## **HUMAN SERVICES**

### **Board of Health**

|          |        |                       |          |
|----------|--------|-----------------------|----------|
| 01051004 | 520130 | Professional Services | 7,500.00 |
|----------|--------|-----------------------|----------|

### **Council of Aging**

|          |        |                    |        |
|----------|--------|--------------------|--------|
| 01054101 | 510080 | Sick Leave Plan II | 582.79 |
| 01054102 | 510080 | Sick Leave Plan II | 732.32 |

## **CULTURE AND RECREATION**

### **Library**

|          |        |                    |          |
|----------|--------|--------------------|----------|
| 01061002 | 510080 | Sick Leave Plan II | 1,416.53 |
| 01061003 | 510080 | Sick Leave Plan II | 2,367.19 |

### **Parks & Recreation**

|          |        |                    |        |
|----------|--------|--------------------|--------|
| 01065001 | 510080 | Sick Leave Plan II | 965.80 |
| 01065003 | 510080 | Sick Leave Plan II | 995.76 |

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|        |            |
|--------|------------|
| Total: | 129,787.85 |
|--------|------------|

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**REVENUE  
FISCAL 2012**

**Local Receipts**

|                                      |              |
|--------------------------------------|--------------|
| 1. Motor Vehicle Excise              | 4,507,316.77 |
| 2. Other Excise (Hotel)              | 85,807.48    |
| 2. Other Excise (Meals Tax)          | 348,152.92   |
| 3. Penalties & Interest              | 245,132.07   |
| 4. PILOT                             | 32,487.00    |
| 5. Charges for Services- Water       | 3,413,506.16 |
| 8. Other Charges - Trash             | 1,344,953.48 |
| 9. Other Charges for Services        |              |
| 10. Fees                             | 157,296.15   |
| 11. Rentals                          | 48,331.00    |
| 12. Depart Rev - Schools             | 26,214.35    |
| 13. Depart Rev - Library             |              |
| 14. Depart Rev - Cemeteries          | 23,096.80    |
| 15. Depart Rev - Recreation          |              |
| 16. Other Depart Revenue             | 604,551.58   |
| 17. Licenses and Permits             | 799,598.00   |
| 18. Special Assessments              | 32,687.15    |
| 19. Fines and Forfeits               | 159,174.19   |
| 20. Investment Income                | 491,843.70   |
| 21. Miscellaneous Recurring          | 85,388.45    |
| 22. Miscellaneous Nonrecurring       | 246,063.59   |
| 23. Miscellaneous Recurring Medicaid | 353,059.40   |

|                      |                      |
|----------------------|----------------------|
| Total Local Receipts | <u>13,004,660.24</u> |
|----------------------|----------------------|

**State Revenue**

|   |           |
|---|-----------|
| Reimbursement for Loss of Taxes:          |           |
| Abatement to Vets/Blind/Surviving Spouses | 65,685.00 |
| Abatement to Elderly                      | 22,698.00 |
| Veterans Benefits                         |           |

|  |               |
|--|---------------|
| Educational Reimbursement- School Aid: |               |
| Chapter 70 -School Aid                 | 18,511,623.00 |
| Construction of School Project         | 3,350,376.00  |
| School Choice Receiving Tuition        |               |
| Charter School                         | 199,003.00    |

|                                |              |
|--------------------------------|--------------|
| General Grant Reimbursement:   |              |
| State Owned Land               | 142,901.00   |
| Highway Reconstruction & Maint |              |
| Additional Assistance          |              |
| Local Aid - Lottery            | 2,185,815.00 |
| Police Career Incentive        |              |
| FEMA Reimbursement-Ice Storm   | 83,700.20    |
| Other-Meals Tax                |              |

|                      |                      |
|----------------------|----------------------|
| Total State Receipts | <u>24,561,801.20</u> |
|----------------------|----------------------|

|  |               |                             |
|--|---------------|-----------------------------|
| <b>Taxation</b>                          |               |                             |
| Personal Property Tax                    | 738,158.09    |                             |
| Real Estate Tax                          | 51,955,615.52 |                             |
| Deferred Taxes Chapter 41                | 21,011.05     |                             |
| Tax Liens Redeemed                       | 178,686.25    |                             |
| Tax Foreclosures                         |               |                             |
| Total Taxation Receipts                  |               | <u>52,893,470.91</u>        |
| <b>Grand Total General Fund Receipts</b> |               | <u><u>90,459,932.35</u></u> |

**NON GENERAL FUND ACCOUNT BALANCES:**

| <b>Account Title</b>                | <b>7/1/11</b> | <b>Revenue</b> | <b>Expenditures</b> | <b>6/30/12</b> |
|-------------------------------------|---------------|----------------|---------------------|----------------|
| <b>Federal Grants - Town</b>        |               |                |                     |                |
| 101017 BT Region 2 Planning Vacc    | 23,446.38     |                | 23,446.38           | -              |
| Total                               | 23,446.38     | -              | 23,446.38           | -              |
| <b>State Grants - Town</b>          |               |                |                     |                |
| 111101 Extended Polling Hours       | -             | 4,592.00       | 4,592.00            | -              |
| 111103 DARE Tobacco Grant           | 1,583.43      | -              |                     | 1,583.43       |
| 111109 NSSW Tobacco Control         | 149.25        |                |                     | 149.25         |
| 111110 Elder Affairs Grant          | 7,453.18      | 41,175.00      | 36,027.18           | 12,601.00      |
| 111111 Library Equalization Grant   | 190,153.96    | 38,471.03      | 7,904.57            | 220,720.42     |
| 111112 Cultural Council Grant       | 6,059.66      | 5,983.30       | 5,887.00            | 6,155.96       |
| 111113 Juvenile Delinquency Prevent | 1,403.95      |                |                     | 1,403.95       |
| 111114 Combat Domestic Violence     | 4,000.00      |                | 885.00              | 3,115.00       |
| 111115 Bulletproof Vests            | -             | 10,175.00      |                     | 10,175.00      |
| 111116 Title V Septic               | 10,743.00     |                |                     | 10,743.00      |
| 111117 Violence Against Women Act   | 921.48        |                |                     | 921.48         |
| 111119 Governors Highway Safety     | (1,685.65)    | 2,584.99       | 3,514.56            | (2,615.22)     |
| 111146 Homeland Security            | 208.88        |                |                     | 208.88         |
| 111155 LEPC-HMEP                    | 39.53         |                | 37.03               | 2.50           |
| 111161 Chapter 43D Grant            | 8,795.00      |                |                     | 8,795.00       |
| 111162 Jordan Pond #2               | 14,298.88     |                |                     | 14,298.88      |
| 111163 Community Policing 2008      | 106.46        |                | 106.46              | -              |
| 111165 Safe Grant                   | 2,142.60      | 6,365.00       | 2,142.60            | 6,365.00       |
| 111168 COA Energy Ed Mini Grant     | 97.02         |                | 97.02               | -              |

| Account Title                       | 7/1/11     | Revenue    | Expenditures | 6/30/12     |
|-------------------------------------|------------|------------|--------------|-------------|
| 111169 COMMUNITY POLICING FY09      | 80.40      |            | 80.40        | -           |
| 111170 911 Training Grant           | (786.26)   | 786.26     | 3,855.92     | (3,855.92)  |
| 111171 Underage Alcohol Enforce Pro | (4,452.67) | 9,354.32   | 4,901.65     | -           |
| 111172 911 Support                  | -          |            | 73,002.00    | (73,002.00) |
| 111174 MEMA Grant                   | 2,390.00   |            |              | 2,390.00    |
| 111175 EECBG COOLIDGE               | 19,197.41  | 75,000.00  | 94,197.41    | -           |
| 111177 CONVERSATION CIRCLES         | 750.87     | 6,273.00   | 5,112.71     | 1,911.16    |
| 111178 FFY2009 EMERGENCY MANAGEMENT |            |            |              | -           |
| 111179 FY2011 Plate Reader          |            | 18,945.00  | 18,945.00    | -           |
| 111180 Emer Mgmt Performance        |            | 11,000.00  | 10,796.00    | 204.00      |
| Total                               | 263,650.38 | 230,704.90 | 272,084.51   | 222,270.77  |

## 266 Gift Accounts - Town

|                                    |           |           |           |           |
|------------------------------------|-----------|-----------|-----------|-----------|
| 121201 Trout Stocking              |           |           |           | -         |
| 121204 Law Enforcement Trust       | 15,011.02 | 4,049.00  | 3,250.00  | 15,810.02 |
| 121205 DARE Gifts                  | 3,336.56  |           |           | 3,336.56  |
| 121206 K9 Unit                     | 45.00     |           | 45.00     | -         |
| 121210 Lake Quinsig Commission     | 38,711.52 | 22,695.00 | 28,951.93 | 32,454.59 |
| 121211 Council on Aging            | 32,021.70 | 5,365.97  | 2,851.44  | 34,536.23 |
| 121212 Library Memorial            | 42,277.14 | 28,039.86 | 29,186.60 | 41,130.40 |
| 121226 Jackson Construction Gift   | 50,000.00 |           |           | 50,000.00 |
| 121229 Town Beautification Project |           | 4,928.00  | 4,928.00  | -         |
| 121230 Safe Gift                   | 1,538.11  | 100.00    | 1,126.70  | 511.41    |
| 121232 Mats G. Nilsson Mem Fd      | 304.13    |           |           | 304.13    |
| 121233 Rolfe Ave Improvment        | 224.93    |           | 224.93    | -         |
| 121236 Police Community Svc        | 7,809.79  | 4,400.00  | 4,189.00  | 8,020.79  |

| Account Title                      | 7/1/11       | Revenue    | Expenditures | 6/30/12      |
|------------------------------------|--------------|------------|--------------|--------------|
| 121237 RAD - Rape Defense          | 21.65        |            |              | 21.65        |
| 121240 Friends of Dean Park        | 2,644.55     |            | 19.80        | 2,624.75     |
| 121246 Infiltration & Inflow       | 1,082,211.10 | 149,073.00 |              | 1,231,284.10 |
| 121247 Water Conservation Fund     | 117,461.00   | 54,211.00  |              | 171,672.00   |
| 121249 Citizens Fire Academy       | 41.77        |            | 36.66        | 5.11         |
| 121250 Lake Street Recreation Area | 25,000.00    |            |              | 25,000.00    |
| 121253 Library Building Project    | 7,049.44     |            |              | 7,049.44     |
| 121254 Sunday Hours for Library    | 11,965.54    | 11,420.00  | 19,457.98    | 3,927.56     |
| 121256 Lakeway Business District   | 3,500.00     |            |              | 3,500.00     |
| 121258 BT REGION 2 TRAIN & EQUIP   | 297.87       |            |              | 297.87       |
| 121264 White City/Shore Gift       | 1,500.00     |            | 1,500.00     | -            |
| 121265 K9 Unit                     | 2,986.14     | (113.50)   |              | 2,872.64     |
| 121266 Emer Mgmt Education         | 1,979.92     |            |              | 1,979.92     |
| 121267 TM Donation                 | -            | 3,972.00   | 3,972.00     | -            |
| 121268 Fire Equipment Gift         | 18,508.50    | 310.00     | 13,827.87    | 4,990.63     |
| 121269 SMC Student Filmmaker Schol | 1,046.00     | 677.00     | 400.00       | 1,323.00     |
| 121270 Highway Dept Gift           | 3,375.00     |            | 2,114.00     | 1,261.00     |
| 121273 Sunderland Rd Gift          | 80,000.00    |            | 79,765.00    | 235.00       |
| 121274 Engineering Student- Carigl | 1,361.92     |            | 1,361.92     | -            |
| 121275 Green Hill Wastewater Study | 1,994.25     |            | 1,994.25     | -            |
| 121276 LAND USE PLANNING           | 75,000.00    | 75,000.00  | 19,260.00    | 130,740.00   |
| 121277 SPCC PLA FOR METSO          | -            |            |              | -            |
| 121278 Waste Management Gift       | -            | 50,000.00  | 15,865.00    | 34,135.00    |
| Total                              | 1,629,224.55 | 414,127.33 | 234,328.08   | 1,809,023.80 |

| Account Title                      | 7/1/11     | Revenue      | Expenditures | 6/30/12    |
|------------------------------------|------------|--------------|--------------|------------|
| <b>Revolving Accounts - Town</b>   |            |              |              |            |
| 131301 Insurance Reimbursement     | 6,367.26   | 2,081.80     | 8,449.06     | 0.00       |
| 131302 Insurance Reimbursement     | 1,290.42   | 1,033.35     | 2,323.77     | -          |
| 131305 Parks and Recreation        | 230,093.13 | 357,792.87   | 349,269.07   | 238,616.93 |
| 131306 Donahue Rowing Center       | 4,186.27   | 80,331.00    | 84,517.27    | -          |
| 131310 High School Recovery        | 518,820.71 |              | 3,423.70     | 515,397.01 |
| 131311 COA Van                     | 60,272.76  | 33,558.44    | 24,842.02    | 68,989.18  |
| 131312 Special Needs Recreation    | 22,513.37  | 12,102.39    | 14,068.10    | 20,547.66  |
| 131314 PB Tech Rev Fee Acct        | 6,463.25   | 35,360.00    | 29,942.63    | 11,880.62  |
| Total                              | 850,007.17 | 522,259.85   | 516,835.62   | 855,431.40 |
| <b>Board Special Revenue</b>       |            |              |              |            |
| 141401 Conservation AG Filing Fees | 45,492.70  | 5,910.22     | 9,243.15     | 42,159.77  |
| 141402 Planning AG Filing Fees     | 248,426.69 | 79,353.00    | 86,700.01    | 241,079.68 |
| 141403 Appeals AG Filing Fees      | 5,333.70   | 1,414.34     | 4,648.04     | 2,100.00   |
| Total                              | 299,253.09 | 86,677.56    | 100,591.20   | 285,339.45 |
| <b>Filing Fees</b>                 |            |              |              |            |
| 151507 Ternberry                   | 63,536.04  |              |              | 63,536.04  |
| 151508 Federal Estates Subdivision | 39,000.00  |              |              | 39,000.00  |
| Total                              | 102,536.04 | -            | -            | 102,536.04 |
| <b>School Lunch</b>                |            |              |              |            |
| 163400 School Lunch                | 96,429.27  | 1,722,619.89 | 1,762,239.44 | 56,809.72  |
| Total                              | 96,429.27  | 1,722,619.89 | 1,762,239.44 | 56,809.72  |

| Account Title               |                                 | 7/1/11     | Revenue      | Expenditures | 6/30/12     |
|-----------------------------|---------------------------------|------------|--------------|--------------|-------------|
| <b>Highway Contracts</b>    |                                 |            |              |              |             |
| 171724                      | Chapter 90 FY 2009              | (624.00)   | 509,036.07   | 525,037.57   | (16,625.50) |
|                             | Total                           | (624.00)   | 509,036.07   | 525,037.57   | (16,625.50) |
| <b>Sale of Property</b>     |                                 |            |              |              |             |
| 1801                        | Sale of Property                | 30,000.00  |              |              | 30,000.00   |
|                             | Total                           | 30,000.00  | -            | -            | 30,000.00   |
| <b>Cemetery</b>             |                                 |            |              |              |             |
| 181801                      | Cemetery Sale of Lots           | 39,851.77  | 14,543.40    | 18,000.00    | 36,395.17   |
|                             | Total                           | 39,851.77  | 14,543.40    | 18,000.00    | 36,395.17   |
| <b>High School Interest</b> |                                 |            |              |              |             |
| 181810                      | Reserve for HS Interest         | 71,648.87  | 106,826.51   | 20,706.69    | 157,768.69  |
|                             | Total                           | 71,648.87  | 106,826.51   | 20,706.69    | 157,768.69  |
| <b>Board of Health</b>      |                                 |            |              |              |             |
| 1830                        | Disposal Services - Taxes/Trans | 158,445.24 | 1,725,283.00 | 1,764,848.87 | 118,879.37  |
|                             | Total                           | 158,445.24 | 1,725,283.00 | 1,764,848.87 | 118,879.37  |
| <b>Board of Health</b>      |                                 |            |              |              |             |
| 1910                        | Title V                         | 152,445.42 | 17,996.85    | 15,127.88    | 155,314.39  |
|                             | Total                           | 152,445.42 | 17,996.85    | 15,127.88    | 155,314.39  |



| Account Title                         | 7/1/11      | Revenue      | Expenditures | 6/30/12    |
|---------------------------------------|-------------|--------------|--------------|------------|
| <b>Federal Grants - School</b>        |             |              |              |            |
| 200140 Teacher Quality 140            | 8,153.89    | 14,341.00    | 22,494.89    | -          |
| 200180 Title III-Eng Lang Acq-LEP-1   | 3,479.36    | 7,707.71     | 11,187.07    | -          |
| 200240 IDEA SPED Entitlement-240      | (84,711.56) | 209,093.00   | 124,381.44   | -          |
| 200262 SPED Early Childhood Alloc-2   | (4,728.83)  | 7,960.94     | 3,232.11     | (0.00)     |
| 200302 Title V-302                    | 251.53      |              | 251.53       | -          |
| 200305 Title I-305                    | (268.83)    | 11,943.00    | 11,674.17    | -          |
| 200332 SAFE & DRUG FREE SCHOOLS       | 439.70      |              | 439.70       | -          |
| 200760 ARRA Idea Stimulus Prog        | 73,691.45   | 326,525.00   | 400,216.45   | -          |
| 200762 IDEA - Early Child SPED ARRA   | 9,382.25    | 36,899.15    | 46,281.40    | -          |
| 200780 SFSF-State Fiscal Stabilizat   | 17,242.88   |              | 17,242.88    | -          |
| 200781 SFSF SUMMER SPED               | 98,848.00   |              | 98,848.00    | -          |
| 202002 Title I C305                   | 2,583.00    |              | 2,583.00     | -          |
| 202047 Learn & Serve Sch Based 354    | 5,099.61    |              | 5,099.61     | -          |
| 202420 Title IIA: Improv Educ Quali   | -           | 82,966.00    | 64,753.98    | 18,212.02  |
| 202422 Title III: English Lang Acqu   | -           | 11,531.00    | 6,151.88     | 5,379.12   |
| 202424 Education Jobs Fund            | -           | 1,207,297.00 | 1,107,611.93 | 99,685.07  |
| 202426 IDEA: 94-142 SpEd              | -           | 1,348,048.00 | 1,306,745.90 | 41,302.10  |
| 202428 SpEd Program Improve           | -           | 69,348.00    | 40,790.58    | 28,557.42  |
| 202430 Title I                        | -           | 154,811.00   | 120,112.64   | 34,698.36  |
| 202432 Get Fit Adventure              | -           | 200,777.72   | 203,977.21   | (3,199.49) |
| 202450 Title III:English Lnag Acq COF | -           | 10,819.00    | 2,238.92     | 8,580.08   |
| Total                                 | 129,462.45  | 3,700,067.52 | 3,596,315.29 | 233,214.68 |

| Account Title                       | 7/1/11     | Revenue      | Expenditures | 6/30/12    |
|-------------------------------------|------------|--------------|--------------|------------|
| <b>State Grants - School</b>        |            |              |              |            |
| 210632 MCAS Academic Support-632    | 4,759.07   | (4,759.07)   |              | -          |
| 210701 Kindergarten Enhancement-701 | (687.29)   | 8,580.32     | 7,893.03     | -          |
| 212101 Sherwood Cultural Council GR | 54.78      | (1.45)       | 53.33        | -          |
| 212179 Circuit Breaker              | 934,745.37 | 2,281,866.45 | 3,026,443.05 | 190,168.77 |
| 212197 INCLUSIVE PARTNERSHIP QCC 23 | 8,865.54   | 2,039.00     | 10,904.54    | -          |
| 212620 Quality Full-Day Kinder      |            | 73,138.00    | 60,713.48    | 12,424.52  |
| 212622 Early Education & Care       |            | 31,898.14    | 27,525.20    | 4,372.94   |
| 212624 MCAS Remediation             |            | 16,500.00    | 13,240.36    | 3,259.64   |
| Total                               | 947,737.47 | 2,409,261.39 | 3,146,772.99 | 210,225.87 |
| <b>Gift Accounts - School</b>       |            |              |              |            |
| 222206 Destination Imagination      | 2,715.81   | 5,025.00     | 3,735.36     | 4,005.45   |
| 222208 Educational TV Studio        | 776.51     | 210.00       |              | 986.51     |
| 222211 SEF Paton Tech               | 121.36     |              |              | 121.36     |
| 222212 SEF Sherwood Character       | 60.00      |              |              | 60.00      |
| 222217 SEF HS New Worlds            | 334.42     |              |              | 334.42     |
| 222218 Compaq FIRST                 | 15,804.52  | 65,508.16    | 62,883.23    | 18,429.45  |
| 222228 SEF Making a Critical Differ | 27.95      |              |              | 27.95      |
| 222232 SEF Featuring Phenology      | 194.46     |              |              | 194.46     |
| 222233 SEF Technology in Hall of Sc | 181.59     |              |              | 181.59     |
| 222234 SEF Increasing the Temperatu | 20.82      |              |              | 20.82      |
| 222235 SEF Steps to Respect         | 3,865.00   |              | 362.43       | 3,502.57   |
| 222236 SEF Integrating Technologica | 2,329.00   |              | 2,329.00     | -          |
| 222237 SEF Listening Leads to Liter | 388.00     |              | 356.03       | 31.97      |
| 222238 SEF Lets Go Digital          | 2,170.00   |              | 2,092.99     | 77.01      |

| Account Title                         | 7/1/11   | Revenue   | Expenditures | 6/30/12  |
|---------------------------------------|----------|-----------|--------------|----------|
| 222239 SEF What a View                | 48.85    |           |              | 48.85    |
| 222246 Jack Feldheimer Memorial Fund  | 910.00   |           | 500.00       | 410.00   |
| 222263 China Gift Account             | 5,502.75 | 5,109.60  | 3,200.58     | 7,411.77 |
| 222273 Central One Gift               | -        | 750.00    | 750.00       | -        |
| 222276 Grange Scholarship             | 9,000.00 |           | 2,000.00     | 7,000.00 |
| 222285 Volunteer Activity Coord       | -        | 15,000.00 | 15,000.00    | -        |
| 222286 Brian M Moquin Mem Scholarsh   | 2,100.00 |           | 1,000.00     | 1,100.00 |
| 222287 Citizens Fund                  | 3,929.71 |           | 3,929.71     | -        |
| 222288 SEF Etching After Italy        |          | 1,936.20  | 1,930.33     | 5.87     |
| 222289 SEF A Novel Approach to Enha   |          | 969.41    | 481.23       | 488.18   |
| 222290 SEF Enhancing Global Awareness |          | 1,647.00  | 1,647.00     | -        |
| 222291 SEF Broadway Here We Come      |          | 918.50    | 918.50       | -        |
| 222292 SEF History Thought the Nov    |          | 1,574.10  | 1,161.10     | 413.00   |
| 222293 SEF Learn About Digestion      |          | 418.99    | 418.99       | -        |
| 222294 SEF No Bones About It          |          | 418.99    | 418.99       | -        |
| 222295 SEF 21st Century Technology    |          | 540.00    |              | 540.00   |
| 222298 Informational Backpacks        | 497.63   | 5,000.00  | 2,694.18     | 2,803.45 |
| 222412 Internet Based Workshops       | 43.16    |           | 43.16        | -        |
| 222415 Position Active Inquiry        | 108.95   |           |              | 108.95   |
| 222500 SHS Gift                       | 3,556.26 | 4,874.95  | 1,037.70     | 7,393.51 |
| 222501 Oak Gift                       | 2,858.43 | 6,892.26  | 4,226.70     | 5,523.99 |
| 222502 Sherwood Gift                  | 3,025.81 | 2,721.68  | 5,684.28     | 63.21    |
| 222503 Floral Gift                    | 4,098.05 | 1,826.31  | 898.00       | 5,026.36 |
| 222504 Paton Gift                     | 246.83   | 9,002.53  | 1,439.08     | 7,810.28 |
| 222505 Coolidge Gift                  | 1,716.74 | 777.42    | 45.55        | 2,448.61 |
| 222506 Spring St Gift                 | 984.91   |           |              | 984.91   |

| Account Title                       | 7/1/11     | Revenue    | Expenditures | 6/30/12    |
|-------------------------------------|------------|------------|--------------|------------|
| 222507 Beal Gift                    | 3,565.95   | 1,334.17   | 3,033.24     | 1,866.88   |
| 222508 Parker Gift                  | 478.50     | 210.00     | 496.30       | 192.20     |
| 222509 Athletic Gift                | 7,318.52   | 5,160.00   | 3,608.98     | 8,869.54   |
| 222510 James P Sullivan Memorial Gi | 265.02     |            |              | 265.02     |
| 222511 Michael Von ehren Scholarsh  | 2.80       | 1,000.00   | 1,000.00     | 2.80       |
| 222512 Special Education Gift       | 510.00     |            |              | 510.00     |
| 222513 Technology Gift              | 835.00     | 1,096.00   | 1,096.00     | 835.00     |
| 222514 Road Scholars Race Acct      | 6,649.04   | 12,314.00  | 3,292.56     | 15,670.48  |
| 222515 Shrews Garden Party Fund     | 20,764.62  | 25,000.00  | 24,242.45    | 21,522.17  |
| Total                               | 108,006.97 | 177,235.27 | 157,953.65   | 127,288.59 |
| <b>Revolving Accounts - School</b>  |            |            |              |            |
| 232301 School Insurance Claims      | -          |            |              | -          |
| 232302 Adult & Continuing Education | 1,914.13   | 66,300.00  | 14,645.84    | 53,568.29  |
| 232303 Summer School Tuition        | 7,548.41   | 11,615.00  | 15,123.00    | 4,040.41   |
| 232304 Facilities Rental            | 68,370.53  | 283,289.84 | 297,118.28   | 54,542.09  |
| 232305 Lost Text Books              | 9,844.97   | 7,619.46   | 5,213.41     | 12,251.02  |
| 232307 Little Colonials             | 952.93     | 1,950.00   | 2,130.90     | 772.03     |
| 232308 Preschool                    | 54,219.96  | 374,310.40 | 412,800.23   | 15,730.13  |
| 232309 Full Day                     | 76,821.05  | 361,594.16 | 385,380.27   | 53,034.94  |
| 232310 Extended Day                 | 224,903.33 | 940,338.12 | 941,563.52   | 223,677.93 |
| 232311 Health/SAT                   | 1,032.53   | 36,525.00  | 29,075.18    | 8,482.35   |
| 232312 Oak Middle School After Scho | -          | 1,225.00   | 1,200.00     | 25.00      |
| 232314 Athletics                    | 4,009.68   | 43,904.00  | 47,689.90    | 223.78     |
| 232317 School Journal               | 4,641.06   | 7,225.00   | 9,110.42     | 2,755.64   |
| 232318 Music Department Revolving   | 363.31     | 7,800.00   | 1,241.99     | 6,921.32   |

| Account Title                       | 7/1/11       | Revenue      | Expenditures | 6/30/12      |
|-------------------------------------|--------------|--------------|--------------|--------------|
| 232321 Summer School Enrichment     | 218,122.17   | 167,904.34   | 212,817.21   | 173,209.30   |
| 232326 Evening Program              | 806.56       |              |              | 806.56       |
| 232327 Kindergarten Transition Prog | 5,685.65     | 10,728.00    | 5,632.02     | 10,781.63    |
| 232330 Sherwood After School        | 2,494.04     | 7,797.00     | 8,000.00     | 2,291.04     |
| 232332 Bus Transportation           | -            | 493,841.67   | 1,601.68     | 492,239.99   |
| 232335 SHS Athletic Fees            | 10,668.22    | 295,541.00   | 305,316.55   | 892.67       |
| 232336 6th Grade Music Lessons      | 12,930.09    | 218,686.00   | 228,067.03   | 3,549.06     |
| 232337 Oak Student Activity         | 26,881.87    | 20,700.00    | 25,097.19    | 22,484.68    |
| 232338 Sherwood Student Activity    | 16,741.69    | 12,750.00    | 9,029.55     | 20,462.14    |
| 232339 SHS Student Activity         | 2,087.25     | 42,600.00    | 41,639.85    | 3,047.40     |
| 232340 Oak MS Summer School         | 2,247.50     | 3,905.00     | 4,732.00     | 1,420.50     |
| 232341 HS Girls Ice Hockey          | 4,980.56     | 20,811.00    | 22,331.50    | 3,460.06     |
| 232343 After School Enrichment      | 3,108.05     | 5,805.00     | 6,026.68     | 2,886.37     |
| 232344 School Choice                | 92,494.00    | 79,568.00    | 102,494.06   | 69,567.94    |
| 232345 Music Gift Account           | 1,000.00     | 1,000.00     | 1,000.00     | 1,000.00     |
| 232346 Bus Fee FY12                 | 518,649.89   | 82,200.00    | 599,941.89   | 908.00       |
| 232347 Sherwood Summer Ext Programs | (750.00)     | 67,177.00    | 15,048.10    | 51,378.90    |
| 232348 High School AP Exam Honarium |              | 500.00       | 500.00       | -            |
| 232349 First Aid/CPR                |              | 3,057.00     | 1,644.00     | 1,413.00     |
| Total                               | 1,372,769.43 | 3,678,266.99 | 3,753,212.25 | 1,297,824.17 |

#### Capital Projects

|                                 |              |            |            |              |
|---------------------------------|--------------|------------|------------|--------------|
| 303004 Water Main Extension     | 3,005,299.95 | 935,500.00 | 162,737.00 | 3,778,062.95 |
| 303011 Allen Farm Property      | 43,540.37    |            | 2,442.75   | 41,097.62    |
| 303014 Walk of Light Contract   | 26,595.51    |            |            | 26,595.51    |
| 303016 Lakeway State #2 Project | 35,000.00    |            | 14,204.07  | 20,795.93    |

| Account Title                        | 7/1/11        | Revenue       | Expenditures  | 6/30/12       |
|--------------------------------------|---------------|---------------|---------------|---------------|
| 303020 ATM Art 34 Old Mill/Harr/Rt 9 | 87,336.14     |               |               | 87,336.14     |
| 303021 DHCD Centech Project          | -             | 92,222.00     |               | 92,222.00     |
| 303023 Centech East EDA              | 80,327.70     | 253,593.80    | 333,921.50    | -             |
| 303024 Centech North                 | -             | 46,406.20     | 37,500.00     | 8,906.20      |
| 303025 Sherwood Middle School        | 20,454,914.52 | 11,202,116.00 | 20,155,160.37 | 11,501,870.15 |
| 303026 Spring St Green Project       |               | 991,475.00    | 542,330.94    | 449,144.06    |
| Total                                | 23,733,014.19 | 13,521,313.00 | 21,248,296.63 | 16,006,030.56 |
| <b>Electric &amp; Cable</b>          |               |               |               |               |
| 600460 Electric Dept                 | 8,554,191.57  | 34,791,326.73 | 32,975,100.36 | 10,370,417.94 |
| 610499 Cable Dept                    | 3,133,175.47  | 15,315,905.36 | 15,715,648.72 | 2,733,432.11  |
| Total                                | 11,687,367.04 | 50,107,232.09 | 48,690,749.08 | 13,103,850.05 |
| <b>Trust Funds</b>                   |               |               |               |               |
| 818001 Fire Relief                   | 5,047.94      | 80.30         |               | 5,128.24      |
| 818002 Police Relief                 | 310.22        | 4.94          |               | 315.16        |
| 818003 Soldiers War Memorial         | 11,630.92     | 185.02        |               | 11,815.94     |
| 818004 Wood Fire Relief              | 38,742.83     | 616.29        |               | 39,359.12     |
| 818005 Wood Special                  | 6,730.53      | 107.04        |               | 6,837.57      |
| 818006 Wyman Foundation              | 1,379.67      | 21.94         |               | 1,401.61      |
| 818007 Scholarship Trust             | 14,068.91     | 10,642.51     | 9,000.00      | 15,711.42     |
| 818008 Aldrich Charitable            | 15,875.34     | 252.56        | 45.00         | 16,082.90     |
| 818009 Wright-Harlow Charitable      | 3,987.02      | 63.42         |               | 4,050.44      |
| 818010 Keegan-Maynard Charitable     | 56,833.56     | 904.03        |               | 57,737.59     |
| 818011 Chase                         | 7,233.05      | 115.06        |               | 7,348.11      |
| 818012 Clapp                         | 1,829.84      | 29.12         | 45.00         | 1,813.96      |

| Account Title           | 7/1/11       | Revenue   | Expenditures | 6/30/12      |
|-------------------------|--------------|-----------|--------------|--------------|
| 818013 Cummings         | 2,601.60     | 41.38     |              | 2,642.98     |
| 818014 Dean             | 64,769.97    | 1,030.29  |              | 65,800.26    |
| 818015 Dean (Gates)     | 9,075.94     | 144.38    | 45.00        | 9,175.32     |
| 818016 Fuller           | 17,125.97    | 272.39    |              | 17,398.36    |
| 818017 Heywood          | 50,912.28    | 809.86    |              | 51,722.14    |
| 818018 Loring           | 5,429.98     | 86.40     | 45.00        | 5,471.38     |
| 818019 Maynard Monument | 10,827.96    | 172.24    |              | 11,000.20    |
| 818020 Maynard Flower   | 10,886.16    | 173.21    | 45.00        | 11,014.37    |
| 818021 Peckham          | 179.53       | 2.90      | 45.00        | 137.43       |
| 818022 Peel             | 2,546.48     | 40.53     | 45.00        | 2,542.01     |
| 818023 Pierce           | 12,788.97    | 203.45    | 45.00        | 12,947.42    |
| 818024 Ward             | 21,301.83    | 338.84    |              | 21,640.67    |
| 818025 Whitney          | 3,325.86     | 52.92     |              | 3,378.78     |
| 818026 Perpetual Care   | 1,015,666.71 | 37,402.48 |              | 1,053,069.19 |
| 818027 Borgatti         | 431,287.73   | 6,803.56  | 22,483.81    | 415,607.48   |
| 818028 Eaton            | 5,086.42     | 61.58     | 3,109.00     | 2,039.00     |
| 818029 Fletcher Library | 4,907.27     | 70.40     |              | 4,977.67     |
| 818030 Harlow           | 10,113.18    | 141.97    | 719.58       | 9,535.57     |
| 818031 Howe             | 33,123.04    | 482.36    | 207.17       | 33,398.23    |
| 818032 Keegan-Maynard   | 6,294.77     | 90.31     |              | 6,385.08     |
| 818033 William Pierce   | 6,116.11     | 90.02     |              | 6,206.13     |
| 818034 Rideout          | 3,263.26     | 44.54     |              | 3,307.80     |
| 818035 Ward             | 2,034.36     | 29.18     |              | 2,063.54     |
| 818036 Williams         | 4,078.16     | 58.50     |              | 4,136.66     |
| 818037 Leader           | 39.40        | 0.57      |              | 39.97        |
| 818038 Virginia Pierce  | 226.20       | 3.25      |              | 229.45       |

| <b>Account Title</b>                 | <b>7/1/11</b> | <b>Revenue</b> | <b>Expenditures</b> | <b>6/30/12</b> |
|--------------------------------------|---------------|----------------|---------------------|----------------|
| 818039 Cutting                       | 54,433.43     | 781.38         | 763.65              | 54,451.16      |
| 818040 Stone                         | 25,315.91     | 397.49         | 1,077.22            | 24,636.18      |
| 818041 Mastro                        | 2,022.06      | 32.14          |                     | 2,054.20       |
| 818042 Library Memorial              | 22,678.72     | 571.62         |                     | 23,250.34      |
| 818043 Rowing Center Trust           | 493,056.71    | 62,061.50      |                     | 555,118.21     |
| 818044 Flint Brown                   | 5,081.71      | 72.88          |                     | 5,154.59       |
| 818045 Lora Childs Fletcher School   | 698.68        | 11.11          |                     | 709.79         |
| 818046 Amasa Howe                    | 1,052.07      | 16.74          |                     | 1,068.81       |
| 818047 Brad Morrison                 | 3,469.44      | 55.16          |                     | 3,524.60       |
| 818048 Agnes Wyman Ed                | 39,870.25     | 635.17         | 1,500.00            | 39,005.42      |
| 818049 Wood Athletics                | 40.70         | 0.66           |                     | 41.36          |
| 818050 Stabilization Fund            | 157,136.30    | 190,889.11     |                     | 348,025.41     |
| 818051 Gerard Guertin Memorial Trust | 4,266.24      | 67.85          |                     | 4,334.09       |
| 818052 Flanagan Trust                | 892.18        | 12.07          |                     | 904.25         |
| 818053 Cogswell Gleason Scholarship  | 17,353.56     | 276.03         |                     | 17,629.59      |
| 818054 Dorothy Erwin Mem Trust       | 10,016.52     | 159.34         |                     | 10,175.86      |
| 818055 Charles Morison Alumni Trust  | 6,806.89      | 108.28         |                     | 6,915.17       |
| 818056 Bart Falvey                   | 8,230.69      | 131.11         | 296.65              | 8,065.15       |
| 818058 Myrtle Young Trust Sch        | 28,645.13     | 455.65         |                     | 29,100.78      |
| 818059 Joseph M. DeMaria Scholarship | 64,045.14     | 22,685.72      | 13,045.77           | 73,685.09      |
| 818060 Lee Memorial Trust            | 12,531.95     | 199.35         |                     | 12,731.30      |
| 818062 Elinor & Joseph Donohue Trust | 14,913.01     | 230.16         | 813.12              | 14,330.05      |
| 818063 Class of 65 Mem Sch Tr        | 5,164.03      | 148.54         | 1,000.00            | 4,312.57       |
| 818064 Cellucci                      | 27,905.37     | 333.86         | 1,000.00            | 27,239.23      |
| 818065 Cemetery Stabilization Fund   | 43,893.04     | 9,133.47       |                     | 53,026.51      |
| 818181 OPEB - Selco                  | 750,479.55    | 23,820.05      |                     | 774,299.60     |



| Account Title                          | 7/1/11       | Revenue      | Expenditures | 6/30/12      |
|--|--------------|--------------|--------------|--------------|
| 818182 OPEB - Cable                    | 250,159.85   | 7,940.03     |              | 258,099.88   |
| 818183 OPEB - Town                     |              | 191,351.64   |              | 191,351.64   |
| Total                                  | 3,947,838.10 | 574,247.85   | 55,375.97    | 4,466,709.98 |
| <b>Workers Compensation Trust Fund</b> |              |              |              |              |
| 82012304 Workers Compensation Trust    | 42,047.55    |              |              | 42,047.55    |
| Total                                  | 42,047.55    | -            | -            | 42,047.55    |
| <b>Agency Accounts</b>                 |              |              |              |              |
| 878701 Special Detail Active           | 2,080.85     | 216,253.07   | 232,982.66   | (14,648.74)  |
| 878702 Special Detail Retired          | -            | 9,678.50     | 9,678.50     | -            |
| 878734 Deputy Collector Fees           | 4,946.18     | 71,732.51    | 71,310.27    | 5,368.42     |
| 878735 Police Holding Account          | 71,074.64    | 23,237.74    | 6,027.00     | 88,285.38    |
| 878755 Firearms Record Keeping         | 700.00       | 24,262.50    | 24,262.50    | 700.00       |
| 878764 Student Activity                | 93,782.21    | 206,884.75   | 220,000.00   | 80,666.96    |
| 878772 Student Activity HS             | 168,150.86   | 431,312.39   | 450,628.00   | 148,835.25   |
| 878710 Surety Bonds                    | 1,488,061.00 | 79,920.75    |              | 1,567,981.75 |
| 878777 Fish & Game License             | 556.25       | 1,679.50     | 2,235.75     | -            |
| Total                                  | 1,829,351.99 | 1,064,961.71 | 1,017,124.68 | 1,877,189.02 |

YEAR-TO-DATE BUDGET REPORT - 7/1/11 to 6/30/2012

|  | <u>Original</u><br><u>Approp</u> | <u>Transfers</u><br><u>Adjstmnts</u> | <u>Revised</u><br><u>Budget</u> | <u>YTD</u><br><u>Actual</u> | <u>Encumb.</u>   | <u>Available</u><br><u>Budget</u> | <u>PCT</u><br><u>Used</u> |
|--|----------------------------------|--------------------------------------|---------------------------------|-----------------------------|------------------|-----------------------------------|---------------------------|
| <u>ACCOUNTS FOR 0100 GENERAL FUND</u>          |                                  |                                      |                                 |                             |                  |                                   |                           |
| 01011904 Personnel Board OpEx                  |                                  |                                      |                                 |                             |                  |                                   |                           |
| 01011904 510900 IRENE Professional Improvement | 3,500.00                         | -                                    | 3,500.00                        | 650.00                      | -                | 2,850.00                          | 18.60%                    |
| 01011904 540140 Books Periodicals Sub          | 100.00                           | -                                    | 100.00                          | -                           | -                | 100.00                            | 0.00%                     |
| <b>TOTAL Personnel Board OpEx</b>              | <b>3,600.00</b>                  | <b>-</b>                             | <b>3,600.00</b>                 | <b>650.00</b>               | <b>-</b>         | <b>2,950.00</b>                   | <b>18.10%</b>             |
| 01011909 Personnel Board SepAp                 |                                  |                                      |                                 |                             |                  |                                   |                           |
| 01011909 510400 New Salary Schedules           | 200,000.00                       | (10,666.00)                          | 189,334.00                      | 7,500.00                    | -                | 181,833.59                        | 4.00%                     |
| 01011909 520260 Class & Compensation Study PAT | -                                | -                                    | -                               | -                           | 5,000.00         | (5,000.00)                        | 100%*                     |
| 01011909 570000 Other Charges & Expend         | -                                | -                                    | -                               | -                           | 7,000.00         | (7,000.00)                        | 100%*                     |
| <b>TOTAL Personnel Board SepAp</b>             | <b>200,000.00</b>                | <b>(10,666.00)</b>                   | <b>189,333.59</b>               | <b>7,500.00</b>             | <b>12,000.00</b> | <b>169,833.59</b>                 | <b>10.30%</b>             |
| 01012201 Selectmen PEA                         |                                  |                                      |                                 |                             |                  |                                   |                           |
| 01012201 510010 S & W - Full Time              | 8,750.00                         | -                                    | 8,750.00                        | 8,749.80                    | -                | 0.20                              | 100%                      |
| <b>TOTAL Selectmen PEA</b>                     | <b>8,750.00</b>                  | <b>-</b>                             | <b>8,750.00</b>                 | <b>8,749.80</b>             | <b>-</b>         | <b>0.20</b>                       | <b>100%</b>               |
| 01012202 Selectmen S&C                         |                                  |                                      |                                 |                             |                  |                                   |                           |
| 01012202 510010 S & W - Full Time              | 1,500.00                         | -                                    | 1,500.00                        | 1,236.98                    | -                | 263.02                            | 82.50%                    |
| <b>TOTAL Selectmen S&amp;C</b>                 | <b>1,500.00</b>                  | <b>-</b>                             | <b>1,500.00</b>                 | <b>1,236.98</b>             | <b>-</b>         | <b>263.02</b>                     | <b>82.50%</b>             |
| 01012204 Selectmen OpEx                        |                                  |                                      |                                 |                             |                  |                                   |                           |
| 01012204 520040 Utility - Telephone            | 200.00                           | -                                    | 200.00                          | 88.32                       | -                | 111.68                            | 44.20%                    |
| 01012204 520080 R & M - Equipment              | 100.00                           | -                                    | 100.00                          | -                           | -                | 100.00                            | 0.00%                     |
| 01012204 520100 Advertising & Binding          | 1,200.00                         | -                                    | 1,200.00                        | 1,218.28                    | -                | (18.28)                           | 101.5%*                   |
| 01012204 540150 Print Postage Stationary       | 300.00                           | -                                    | 300.00                          | -                           | -                | 300.00                            | 0.00%                     |
| 01012204 540220 Office Supplies                | 600.00                           | -                                    | 600.00                          | 381.09                      | -                | 218.91                            | 63.50%                    |
| 01012204 570010 Car Allowance/Mileage          | 1,700.00                         | -                                    | 1,700.00                        | 1,680.00                    | -                | 20.00                             | 98.80%                    |
| 01012204 570020 Dues & Memberships             | 4,500.00                         | -                                    | 4,500.00                        | 4,422.00                    | -                | 78.00                             | 98.30%                    |
| 01012204 570030 In State Travel                | 1,400.00                         | -                                    | 1,400.00                        | 666.00                      | -                | 734.00                            | 47.60%                    |
| <b>TOTAL Selectmen OpEx</b>                    | <b>10,000.00</b>                 | <b>-</b>                             | <b>10,000.00</b>                | <b>8,455.69</b>             | <b>-</b>         | <b>1,544.31</b>                   | <b>84.60%</b>             |

|   |        |                            |                   |                              |                   |              |                    |                |  |
|---|--------|----------------------------|-------------------|------------------------------|-------------------|--------------|--------------------|----------------|--|
| <u>01012301 Manager PEA</u>               |        |                            |                   |                              |                   |              |                    |                |  |
| 01012301                                  | 510010 | S & W - Full Time          | 130,525.00        | - 130,525.00                 | 130,525.17        | -            | (0.17)             | 100%*          |  |
| <b>TOTAL Manager PEA</b>                  |        |                            | <b>130,525.00</b> | <b>- 130,525.00</b>          | <b>130,525.17</b> | <b>-</b>     | <b>(0.17)</b>      | <b>100.00%</b> |  |
| <u>01012302 Manager S&amp;C</u>           |        |                            |                   |                              |                   |              |                    |                |  |
| 01012302                                  | 510010 | S & W - Full Time          | 58,721.00         | 923.00 59,644.00             | 93,050.93         | -            | (33,406.91)        | 156.00%        |  |
| 01012302                                  | 510080 | Sick Leave Plan II         | -                 | 652.00 652.00                | 652.07            | -            | -                  | 100.00%        |  |
| 01012302                                  | 510100 | Longevity                  | 400.00            | - 400.00                     | 400.00            | -            | -                  | 100.00%        |  |
| <b>TOTAL Manager S&amp;C</b>              |        |                            | <b>59,121.00</b>  | <b>1,575.00 60,696.09</b>    | <b>94,103.00</b>  | <b>-</b>     | <b>(33,406.91)</b> | <b>155.00%</b> |  |
| <u>01012303 Manager Other</u>             |        |                            |                   |                              |                   |              |                    |                |  |
| 01012303                                  | 510010 | S & W - Full Time          | 115,607.00        | 610.00 116,217.00            | 61,128.53         | -            | 55,088.59          | 52.60%         |  |
| 01012303                                  | 510090 | Overtime                   | -                 | 75.00 75.00                  | 2,451.23          | -            | (2,376.36)         | 3274%*         |  |
| <b>TOTAL Manager Other</b>                |        |                            | <b>115,607.00</b> | <b>685.00 116,291.99</b>     | <b>63,579.76</b>  | <b>-</b>     | <b>52,712.23</b>   | <b>54.70%</b>  |  |
| <u>01012304 Manager OpEx</u>              |        |                            |                   |                              |                   |              |                    |                |  |
| 01012304                                  | 520040 | Utility - Telephone        | 2,825.00          | - 2,825.00                   | 2,358.20          | -            | 466.80             | 83.50%         |  |
| 01012304                                  | 520100 | Advertising & Binding      | 500.00            | - 500.00                     | -                 | -            | 500.00             | 0.00%          |  |
| 01012304                                  | 540150 | Print Postage Stationary   | 250.00            | - 250.00                     | -                 | -            | 250.00             | 0.00%          |  |
| 01012304                                  | 540220 | Office Supplies            | 500.00            | - 500.00                     | 49.95             | -            | 450.05             | 10.00%         |  |
| 01012304                                  | 540220 | Office Supplies            | -                 | -                            | 127.15            | -            | (127.15)           | 100%*          |  |
| 01012304                                  | 570010 | Car Allowance/Mileage      | 2,400.00          | - 2,400.00                   | 1,200.00          | -            | 1,200.00           | 50.00%         |  |
| 01012304                                  | 570020 | Dues & Memberships         | 605.00            | - 605.00                     | 533.72            | -            | 71.28              | 88.20%         |  |
| 01012304                                  | 570030 | In State Travel            | 1,875.00          | 450.00 2,325.00              | 2,610.80          | 26.35        | (312.15)           | 113.4%*        |  |
| <b>TOTAL Manager OpEx</b>                 |        |                            | <b>8,955.00</b>   | <b>450.00 9,405.00</b>       | <b>6,879.82</b>   | <b>26.35</b> | <b>2,498.83</b>    | <b>73.40%</b>  |  |
| <u>01012310 Town Manager WarArt</u>       |        |                            |                   |                              |                   |              |                    |                |  |
| 01012310                                  | 570650 | Stab/OPEB Fund             | -                 | 372,424.00 372,424.00        | 372,424.00        | -            | -                  | 100.00%        |  |
| 01012310                                  | 585895 | ATM Art 22 Shrews Dev Corp | -                 | 30,456.00 30,456.00          | 30,456.29         | -            | 0.03               | 100.00%        |  |
| <b>TOTAL Town Manager WarArt</b>          |        |                            | <b>-</b>          | <b>402,880.00 402,880.32</b> | <b>402,880.29</b> | <b>-</b>     | <b>0.03</b>        | <b>100.00%</b> |  |
| <u>01013102 Finance Committee S&amp;C</u> |        |                            |                   |                              |                   |              |                    |                |  |
| 01013102                                  | 510020 | S & W - Part Time          | 500.00            | - 500.00                     | 112.40            | -            | 387.60             | 22.50%         |  |
| <b>TOTAL Finance Committee S&amp;C</b>    |        |                            | <b>500.00</b>     | <b>- 500.00</b>              | <b>112.40</b>     | <b>-</b>     | <b>387.60</b>      | <b>22.50%</b>  |  |

|   |        |                        |                   |                     |                   |                  |   |                   |                |
|---|--------|------------------------|-------------------|---------------------|-------------------|------------------|---|-------------------|----------------|
| <b>01013104 Finance Committee OpEx</b>  |        |                        |                   |                     |                   |                  |   |                   |                |
| 01013104                                | 570020 | Dues & Memberships     | 330.00            | -                   | 330.00            | 326.00           | - | 4.00              | 98.80%         |
| 01013104                                | 570030 | In State Travel        | 125.00            | -                   | 125.00            | 120.00           | - | 5.00              | 96.00%         |
| 01013104                                | 570180 | Other - Not Classified | 500.00            | -                   | 500.00            | 449.94           | - | 50.06             | 90.00%         |
| <b>TOTAL Finance Committee OpEx</b>     |        |                        | <b>955.00</b>     | -                   | <b>955.00</b>     | <b>895.94</b>    | - | <b>59.06</b>      | <b>93.80%</b>  |
| <b>01013109 Finance Committee SepAp</b> |        |                        |                   |                     |                   |                  |   |                   |                |
| 01013109                                | 570200 | Reserve Fund           | 280,000.00        | (129,788.00)        | 150,212.00        | -                | - | 150,212.15        | 0.00%          |
| <b>TOTAL Finance Committee SepAp</b>    |        |                        | <b>280,000.00</b> | <b>(129,788.00)</b> | <b>150,212.15</b> | -                | - | <b>150,212.15</b> | <b>0.00%</b>   |
| <b>01013501 Accountant PEA</b>          |        |                        |                   |                     |                   |                  |   |                   |                |
| 01013501                                | 510010 | S & W - Full Time      | 84,025.00         | -                   | 84,025.00         | 84,024.73        | - | 0.04              | 100.00%        |
| 01013501                                | 510080 | Sick Leave Plan II     | -                 | 1,610.00            | 1,610.00          | 1,609.67         | - | -                 | 100.00%        |
| 01013501                                | 510100 | Longevity              | 350.00            | -                   | 350.00            | 350.00           | - | -                 | 100.00%        |
| <b>TOTAL Accountant PEA</b>             |        |                        | <b>84,375.00</b>  | <b>1,610.00</b>     | <b>85,984.44</b>  | <b>85,984.40</b> | - | <b>0.04</b>       | <b>100.00%</b> |
| <b>01013502 Accountant S&amp;C</b>      |        |                        |                   |                     |                   |                  |   |                   |                |
| 01013502                                | 510010 | S & W - Full Time      | 83,546.00         | 832.00              | 84,378.00         | 83,890.37        | - | 488.12            | 99.40%         |
| 01013502                                | 510080 | Sick Leave Plan II     | -                 | 1,478.00            | 1,478.00          | 1,478.00         | - | -                 | 100.00%        |
| 01013502                                | 510100 | Longevity              | 400.00            | -                   | 400.00            | 400.00           | - | -                 | 100.00%        |
| <b>TOTAL Accountant S&amp;C</b>         |        |                        | <b>83,946.00</b>  | <b>2,310.00</b>     | <b>86,256.49</b>  | <b>85,768.37</b> | - | <b>488.12</b>     | <b>99.40%</b>  |
| <b>01013504 Accountant OpEx</b>         |        |                        |                   |                     |                   |                  |   |                   |                |
| 01013504                                | 520040 | Utility - Telephone    | 500.00            | -                   | 500.00            | 504.15           | - | (4.15)            | 100.8 %*       |
| 01013504                                | 520100 | Advertising & Binding  | 100.00            | -                   | 100.00            | -                | - | 100.00            | 0.00%          |
| 01013504                                | 540220 | Office Supplies        | 625.00            | -                   | 625.00            | 260.04           | - | 364.96            | 41.60%         |
| 01013504                                | 570010 | Car Allowance/Mileage  | 350.00            | -                   | 350.00            | 60.28            | - | 289.72            | 17.20%         |
| 01013504                                | 570020 | Dues & Memberships     | 200.00            | -                   | 200.00            | 185.00           | - | 15.00             | 92.50%         |
| 01013504                                | 570030 | In State Travel        | 1,276.00          | -                   | 1,276.00          | 1,677.87         | - | (401.87)          | 131.5 %*       |
| <b>TOTAL Accountant OpEx</b>            |        |                        | <b>3,051.00</b>   | -                   | <b>3,051.00</b>   | <b>2,687.34</b>  | - | <b>363.66</b>     | <b>88.10%</b>  |
| <b>01013508 Accountant Equip</b>        |        |                        |                   |                     |                   |                  |   |                   |                |
| 01013508                                | 580500 | Equipment Replacement  | -                 | 781.00              | 781.00            | 781.00           | - | -                 | 100.00%        |
| <b>TOTAL Accountant Equip</b>           |        |                        | -                 | <b>781.00</b>       | <b>781.00</b>     | <b>781.00</b>    | - | -                 | <b>100.00%</b> |

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|---|-----------------------------|----------------------|------------------|----------------------|----------------|
| <b>01015104 Town Counsel OpEx</b>       |                             |                      |                  |                      |                |
| 01015104 520130                         | Professional Services       | 52,400.00            | -                | 49,080.00            | 93.70%         |
| 01015104 520220                         | Services-Not Classified     | 900.00               | -                | 159.75               | 17.80%         |
| 01015104 570020                         | Dues & Memberships          | 100.00               | -                | 160.00               | 160%*          |
| 01015104 570180                         | Other - Not Classified      | 3,000.00             | -                | -                    | 0.00%          |
| <b>TOTAL Town Counsel OpEx</b>          |                             | <b>56,400.00</b>     | <b>-</b>         | <b>49,399.75</b>     | <b>87.60%</b>  |
| <b>01015909 Operating Support SepAp</b> |                             |                      |                  |                      |                |
| 01015909 510310                         | Employee Assist Program     | 4,000.00             | -                | 3,980.00             | 99.50%         |
| 01015909 510330                         | Grip Health & Life Ins      | 7,675,000.00         | -                | 7,569,125.52         | 98.60%         |
| 01015909 510340                         | Medicare Employer Match     | 710,000.00           | -                | 704,841.17           | 99.30%         |
| 01015909 510380                         | Unemployment Compensation   | 250,000.00           | -                | 71,376.68            | 28.60%         |
| 01015909 520080                         | R & M - Equipment           | 10,421.00            | -                | 10,420.80            | 100.00%        |
| 01015909 520620                         | Ambulance Services          | 79,960.00            | -                | 77,124.00            | 96.50%         |
| 01015909 540020                         | Oil & Fuel                  | 458,500.00           | -                | 373,484.82           | 81.50%         |
| 01015909 540150                         | Print Postage Stationary    | 100,000.00           | 10.00            | 95,708.30            | 95.70%         |
| 01015909 570220                         | Memorial Day                | 3,205.00             | -                | 3,046.11             | 95.00%         |
| 01015909 570230                         | General Insurance           | 625,000.00           | 30,000.00        | 651,154.74           | 99.40%         |
| 01015909 572030                         | MIS Support                 | 500,000.00           | 10,899.00        | 510,899.00           | 100.00%        |
| 01015909 580370                         | Telecom & Network Equipment | 5,000.00             | -                | 5,000.00             | 0.00%          |
| <b>TOTAL Operating Support SepAp</b>    |                             | <b>10,421,086.00</b> | <b>40,909.00</b> | <b>10,071,161.14</b> | <b>96.30%</b>  |
| <b>01016101 Town Clerk PEA</b>          |                             |                      |                  |                      |                |
| 01016101 510010                         | S & W - Full Time           | 72,394.00            | -                | 72,394.03            | 100.00%        |
| 01016101 510080                         | Sick Leave Plan II          | -                    | 1,394.00         | 1,394.22             | 100.00%        |
| 01016101 510100                         | Longevity                   | 350.00               | -                | 350.00               | 100.00%        |
| <b>TOTAL Town Clerk PEA</b>             |                             | <b>72,744.00</b>     | <b>1,394.00</b>  | <b>74,138.25</b>     | <b>100.00%</b> |
| <b>01016102 Town Clerk S&amp;C</b>      |                             |                      |                  |                      |                |
| 01016102 510010                         | S & W - Full Time           | 40,963.00            | 187.00           | 21,932.29            | 53.30%         |
| 01016102 510020                         | S & W - Part Time           | -                    | 234.00           | 19,002.50            | 8120.7%*       |
| 01016102 510080                         | Sick Leave Plan II          | -                    | 1,007.00         | 1,007.49             | 100.00%        |
| 01016102 510090                         | Overtime                    | 1,000.00             | -                | 928.50               | 92.90%         |
| 01016102 510100                         | Longevity                   | 400.00               | -                | 400.00               | 100.00%        |
| <b>TOTAL Town Clerk S&amp;C</b>         |                             | <b>42,363.00</b>     | <b>1,428.00</b>  | <b>43,270.78</b>     | <b>98.80%</b>  |

|                                  |        |                               |                  |                  |                  |                  |                 |                 |                |
|----------------------------------|--------|-------------------------------|------------------|------------------|------------------|------------------|-----------------|-----------------|----------------|
| <u>01016104 Town Clerk OpEx</u>  |        |                               |                  |                  |                  |                  |                 |                 |                |
| 01016104                         | 520040 | Utility - Telephone           | 800.00           | -                | 800.00           | 493.76           | -               | 306.24          | 61.70%         |
| 01016104                         | 520080 | R & M - Equipment             | 175.00           | -                | 175.00           | 80.50            | -               | 94.50           | 46.00%         |
| 01016104                         | 520100 | Advertising & Binding         | 500.00           | -                | 500.00           | 353.08           | -               | 146.92          | 70.60%         |
| 01016104                         | 520130 | Professional Services         | -                | 13,500.00        | 13,500.00        | 13,158.82        | -               | 341.18          | 97.50%         |
| 01016104                         | 540150 | Print Postage Stationary      | 1,850.00         | -                | 1,850.00         | 1,135.31         | 350.00          | 364.69          | 80.30%         |
| 01016104                         | 540220 | Office Supplies               | 1,600.00         | -                | 1,600.00         | 1,313.08         | 280.00          | 6.92            | 99.60%         |
| 01016104                         | 570010 | Car Allowance/Mileage         | 500.00           | -                | 500.00           | 500.04           | -               | (0.04)          | 100%*          |
| 01016104                         | 570020 | Dues & Memberships            | 415.00           | -                | 415.00           | 375.00           | -               | 40.00           | 90.40%         |
| 01016104                         | 570030 | In State Travel               | 1,000.00         | -                | 1,000.00         | 774.00           | -               | 226.00          | 77.40%         |
| 01016104                         | 570040 | Insurance & Bonds             | 100.00           | -                | 100.00           | 100.00           | -               | -               | 100.00%        |
| <b>TOTAL Town Clerk OpEx</b>     |        |                               | <b>6,940.00</b>  | <b>13,500.00</b> | <b>20,440.00</b> | <b>18,283.59</b> | <b>630.00</b>   | <b>1,526.41</b> | <b>92.50%</b>  |
| <u>01016201 Election PEA</u>     |        |                               |                  |                  |                  |                  |                 |                 |                |
| 01016201                         | 510020 | S & W - Part Time             | 2,100.00         | -                | 2,100.00         | 2,099.88         | -               | 0.12            | 100.00%        |
| <b>TOTAL Election PEA</b>        |        |                               | <b>2,100.00</b>  | <b>-</b>         | <b>2,100.00</b>  | <b>2,099.88</b>  | <b>-</b>        | <b>0.12</b>     | <b>100.00%</b> |
| <u>01016202 Election S&amp;C</u> |        |                               |                  |                  |                  |                  |                 |                 |                |
| 01016202                         | 510010 | S & W - Full Time             | 19,868.00        | 187.00           | 20,055.00        | 19,756.46        | -               | 298.35          | 98.50%         |
| 01016202                         | 510030 | S & W - Temporary             | 25,801.00        | 14,500.00        | 40,301.00        | 40,118.89        | -               | 181.98          | 99.50%         |
| 01016202                         | 510090 | Overtime                      | -                | -                | -                | 68.79            | -               | (68.79)         | 100%*          |
| <b>TOTAL Election S&amp;C</b>    |        |                               | <b>45,669.00</b> | <b>14,687.00</b> | <b>60,355.68</b> | <b>59,944.14</b> | <b>-</b>        | <b>411.54</b>   | <b>99.30%</b>  |
| <u>01016203 Election Other</u>   |        |                               |                  |                  |                  |                  |                 |                 |                |
| 01016203                         | 510030 | S & W - Temporary             | 11,360.00        | 6,000.00         | 17,360.00        | 17,466.00        | -               | (106.00)        | 100.6%*        |
| <b>TOTAL Election Other</b>      |        |                               | <b>11,360.00</b> | <b>6,000.00</b>  | <b>17,360.00</b> | <b>17,466.00</b> | <b>-</b>        | <b>(106.00)</b> | <b>100.60%</b> |
| <u>01016204 Election OpEx</u>    |        |                               |                  |                  |                  |                  |                 |                 |                |
| 01016204                         | 520080 | R & M - Equipment             | 3,500.00         | -                | 3,500.00         | 2,844.00         | -               | 656.00          | 81.30%         |
| 01016204                         | 520130 | Professional Services         | 15,450.00        | 6,500.00         | 21,950.00        | 22,296.31        | -               | (346.31)        | 101.6%*        |
| 01016204                         | 540150 | Print Postage Stationary      | 17,250.00        | 3,500.00         | 20,750.00        | 19,058.33        | 2,500.00        | (808.33)        | 103.9%*        |
| 01016204                         | 540220 | Office Supplies               | 1,780.00         | -                | 1,780.00         | 1,095.29         | -               | 684.71          | 61.50%         |
| <b>TOTAL Election OpEx</b>       |        |                               | <b>37,980.00</b> | <b>10,000.00</b> | <b>47,980.00</b> | <b>45,293.93</b> | <b>2,500.00</b> | <b>186.07</b>   | <b>99.60%</b>  |
| <u>01016210 ElectReg WarArt</u>  |        |                               |                  |                  |                  |                  |                 |                 |                |
| 01016210                         | 571210 | ATM 09 Art 11 Rep Voting Mach | -                | 65,000.00        | 65,000.00        | 59,931.29        | 5,068.71        | -               | 100.00%        |
| <b>TOTAL ElectReg WarArt</b>     |        |                               | <b>-</b>         | <b>65,000.00</b> | <b>65,000.00</b> | <b>59,931.29</b> | <b>5,068.71</b> | <b>-</b>        | <b>100.00%</b> |



|                                       |        |                               |                   |                   |                   |                   |                   |                 |               |
|---------------------------------------|--------|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|---------------|
| <u>01017104 Conservation OpEx</u>     |        |                               |                   |                   |                   |                   |                   |                 |               |
| 01017104                              | 540140 | Books Periodicals Subs        | 350.00            | -                 | 350.00            | 24.00             | -                 | 326.00          | 6.90%         |
| 01017104                              | 540220 | Office Supplies               | 100.00            | -                 | 100.00            | 53.79             | -                 | 46.21           | 53.80%        |
| 01017104                              | 570010 | Car Allowance/Mileage         | 300.00            | -                 | 300.00            | -                 | -                 | 300.00          | 0.00%         |
| 01017104                              | 570020 | Dues & Memberships            | 600.00            | -                 | 600.00            | 583.00            | -                 | 17.00           | 97.20%        |
| 01017104                              | 570030 | In State Travel               | 200.00            | -                 | 200.00            | -                 | -                 | 200.00          | 0.00%         |
| 01017104                              | 570930 | Repair & Maint Cons Property  | 5,000.00          | 23,803.00         | 28,803.00         | 400.00            | 28,402.58         | -               | 100.00%       |
| <b>TOTAL Conservation OpEx</b>        |        |                               | <b>6,550.00</b>   | <b>23,803.00</b>  | <b>30,352.58</b>  | <b>1,060.79</b>   | <b>28,402.58</b>  | <b>889.21</b>   | <b>97.10%</b> |
| <u>01017110 Conservation WarArt</u>   |        |                               |                   |                   |                   |                   |                   |                 |               |
| 01017110                              | 570000 | Other Charges & Expend - Land | -                 | 114,508.00        | 114,508.00        | -                 | 114,508.09        | -               | 100%          |
| 01017110                              | 585850 | ATM Art 7 Repairs to Dam      | 200,000.00        | 240,573.00        | 440,573.00        | 343,839.26        | 96,733.74         | -               | 100%          |
| <b>TOTAL Conservation WarArt</b>      |        |                               | <b>200,000.00</b> | <b>355,081.00</b> | <b>555,081.09</b> | <b>343,839.26</b> | <b>211,241.83</b> | <b>-</b>        | <b>100%</b>   |
| <u>01017501 Planning Board PEA</u>    |        |                               |                   |                   |                   |                   |                   |                 |               |
| 01017501                              | 510020 | S & W - Part Time             | 1,000.00          | -                 | 1,000.00          | 400.00            | -                 | 600.00          | 40.00%        |
| <b>TOTAL Planning Board PEA</b>       |        |                               | <b>1,000.00</b>   | <b>-</b>          | <b>1,000.00</b>   | <b>400.00</b>     | <b>-</b>          | <b>600.00</b>   | <b>40.00%</b> |
| <u>01017504 Planning Board OpEx</u>   |        |                               |                   |                   |                   |                   |                   |                 |               |
| 01017504                              | 520100 | Advertising & Binding         | 100.00            | -                 | 100.00            | -                 | -                 | 100.00          | 0.00%         |
| 01017504                              | 540140 | Books Periodicals Subs        | 100.00            | -                 | 100.00            | -                 | -                 | 100.00          | 0.00%         |
| 01017504                              | 540150 | Print Postage Stationary      | 100.00            | -                 | 100.00            | 290.50            | -                 | (190.50)        | 290.5%*       |
| 01017504                              | 540220 | Office Supplies               | 100.00            | -                 | 100.00            | 51.50             | 12.99             | 35.51           | 64.50%        |
| 01017504                              | 570010 | Car Allowance/Mileage         | 600.00            | -                 | 600.00            | 56.50             | 20.02             | 523.48          | 12.80%        |
| 01017504                              | 570020 | Dues & Memberships            | 250.00            | -                 | 250.00            | 465.00            | -                 | (215.00)        | 186%*         |
| 01017504                              | 570030 | In State Travel               | 500.00            | -                 | 500.00            | 541.12            | -                 | (41.12)         | 108.2%*       |
| <b>TOTAL Planning Board OpEx</b>      |        |                               | <b>1,750.00</b>   | <b>-</b>          | <b>1,750.00</b>   | <b>1,404.62</b>   | <b>33.01</b>      | <b>312.37</b>   | <b>82.20%</b> |
| <u>01017602 Appeals Board S&amp;C</u> |        |                               |                   |                   |                   |                   |                   |                 |               |
| 01017602                              | 510020 | S & W - Part Time             | 5,000.00          | -                 | 5,000.00          | 519.15            | -                 | 4,480.85        | 10.40%        |
| 01017602                              | 510090 | Overtime                      | -                 | -                 | -                 | 272.72            | -                 | (272.72)        | 100%*         |
| <b>TOTAL Appeals Board S&amp;C</b>    |        |                               | <b>5,000.00</b>   | <b>-</b>          | <b>5,000.00</b>   | <b>791.87</b>     | <b>-</b>          | <b>4,208.13</b> | <b>15.80%</b> |
| <u>01017604 Appeals Board OpEx</u>    |        |                               |                   |                   |                   |                   |                   |                 |               |
| 01017604                              | 540150 | Print Postage Stationary      | 650.00            | -                 | 650.00            | 373.50            | -                 | 276.50          | 57.50%        |
| 01017604                              | 540220 | Office Supplies               | 250.00            | -                 | 250.00            | 26.60             | -                 | 223.40          | 10.60%        |
| 01017604                              | 570020 | Dues & Memberships            | 80.00             | -                 | 80.00             | 110.00            | -                 | (30.00)         | 137.5%*       |
| 01017604                              | 570030 | In State Travel               | 100.00            | -                 | 100.00            | -                 | -                 | 100.00          | 0.00%         |
| <b>TOTAL Appeals Board OpEx</b>       |        |                               | <b>1,080.00</b>   | <b>-</b>          | <b>1,080.00</b>   | <b>510.10</b>     | <b>-</b>          | <b>569.90</b>   | <b>47.20%</b> |



|                                     |                       |       |                        |                   |                  |                   |                   |                 |                   |               |
|-------------------------------------|-----------------------|-------|------------------------|-------------------|------------------|-------------------|-------------------|-----------------|-------------------|---------------|
| 01019203                            | 510090                | 307   | Floral St School       | -                 | -                | -                 | 1,105.38          | -               | (1,105.38)        | 100%*         |
| 01019203                            | 510090                | 310   | Parker Road Pre-School | -                 | -                | -                 | 1,152.61          | -               | (1,152.61)        | 100%*         |
| 01019203                            | 510090                | 900   | All Buildings          | -                 | -                | -                 | 1,840.76          | -               | (1,840.76)        | 100%*         |
| 01019203                            | 510090                | 950   | Overtime               | -                 | -                | -                 | 119.34            | -               | (119.34)          | 100%*         |
| 01019203                            | 510090                | BOO   | Overtime               | -                 | -                | -                 | 3,062.07          | -               | (3,062.07)        | 100%*         |
| 01019203                            | 510090                | IRENE | Overtime               | -                 | -                | -                 | 125.76            | -               | (125.76)          | 100%*         |
| 01019203                            | 510100                |       | Longevity              | 5,250.00          | -                | 5,250.00          | 3,850.00          | -               | 1,400.00          | 73.30%        |
| <b>TOTAL Public Buildings Other</b> |                       |       |                        | <b>975,640.00</b> | <b>17,927.00</b> | <b>993,566.93</b> | <b>874,049.32</b> | <b>3,423.70</b> | <b>116,093.91</b> | <b>88.30%</b> |
| 01019204                            | Public Buildings OpEx |       |                        |                   |                  |                   |                   |                 |                   |               |
| 01019204                            | 520010                |       | Utility - Electricity  | 714,950.00        | -                | 714,950.00        | 645.42            | -               | 714,304.58        | 0.10%         |
| 01019204                            | 520010                | 100   | Town Hall              | -                 | -                | -                 | 49,835.11         | -               | (49,835.11)       | 100%*         |
| 01019204                            | 520010                | 110   | Senior Center          | -                 | -                | -                 | 9,703.46          | -               | (9,703.46)        | 100%*         |
| 01019204                            | 520010                | 210   | Police Station         | -                 | -                | -                 | 26,615.18         | -               | (26,615.18)       | 100%*         |
| 01019204                            | 520010                | 220   | Fire                   | -                 | -                | -                 | 16,436.56         | -               | (16,436.56)       | 100%*         |
| 01019204                            | 520010                | 221   | Lake Fire              | -                 | -                | -                 | 5,393.73          | -               | (5,393.73)        | 100%*         |
| 01019204                            | 520010                | 222   | CentTech Fire Station  | -                 | -                | -                 | 5,685.10          | -               | (5,685.10)        | 100%*         |
| 01019204                            | 520010                | 300   | Oak Middle School      | -                 | -                | -                 | 112,498.14        | -               | (112,498.14)      | 100%*         |
| 01019204                            | 520010                | 301   | High School            | -                 | -                | -                 | 163,694.56        | -               | (163,694.56)      | 100%*         |
| 01019204                            | 520010                | 302   | Sherwood Middle School | -                 | -                | -                 | 52,709.82         | -               | (52,709.82)       | 100%*         |
| 01019204                            | 520010                | 303   | Coolidge School        | -                 | -                | -                 | 56,185.58         | -               | (56,185.58)       | 100%*         |
| 01019204                            | 520010                | 304   | Paton School           | -                 | -                | -                 | 17,939.96         | -               | (17,939.96)       | 100%*         |
| 01019204                            | 520010                | 305   | Spring Street School   | -                 | -                | -                 | 46,657.86         | -               | (46,657.86)       | 100%*         |
| 01019204                            | 520010                | 306   | Beal School            | -                 | -                | -                 | 15,491.04         | -               | (15,491.04)       | 100%*         |
| 01019204                            | 520010                | 307   | Floral St School       | -                 | -                | -                 | 70,369.68         | -               | (70,369.68)       | 100%*         |
| 01019204                            | 520010                | 310   | Parker Road Pre-School | -                 | -                | -                 | 15,362.30         | -               | (15,362.30)       | 100%*         |
| 01019204                            | 520010                | 350   | Paton School Blinkers  | -                 | -                | -                 | 82.06             | -               | (82.06)           | 100%*         |
| 01019204                            | 520010                | 380   | Allen Farm             | -                 | -                | -                 | 183.40            | -               | (183.40)          | 100%*         |
| 01019204                            | 520010                | 650   | Boat House             | -                 | -                | -                 | 99.84             | -               | (99.84)           | 100%*         |
| 01019204                            | 520020                |       | Utility - Natural Gas  | 272,000.00        | -                | 272,000.00        | -                 | -               | 272,000.00        | 0.00%         |
| 01019204                            | 520020                | 100   | Town Hall              | -                 | -                | -                 | 2,235.42          | -               | (2,235.42)        | 100%*         |
| 01019204                            | 520020                | 110   | Senior Center          | -                 | -                | -                 | 3,295.22          | -               | (3,295.22)        | 100%*         |
| 01019204                            | 520020                | 210   | Police Station         | -                 | -                | -                 | 11,966.10         | -               | (11,966.10)       | 100%*         |
| 01019204                            | 520020                | 220   | Fire Headquarters      | -                 | -                | -                 | 6,080.42          | -               | (6,080.42)        | 100%*         |
| 01019204                            | 520020                | 221   | Lake Fire              | -                 | -                | -                 | 1,438.85          | -               | (1,438.85)        | 100%*         |
| 01019204                            | 520020                | 222   | CentTech Fire Station  | -                 | -                | -                 | 1,180.26          | -               | (1,180.26)        | 100%*         |
| 01019204                            | 520020                | 300   | Oak Middle School      | -                 | -                | -                 | 43,033.65         | -               | (43,033.65)       | 100%*         |
| 01019204                            | 520020                | 301   | High School            | -                 | -                | -                 | 61,065.25         | -               | (61,065.25)       | 100%*         |

|          |        |     |                        |   |           |           |      |             |        |
|----------|--------|-----|------------------------|---|-----------|-----------|------|-------------|--------|
| 01019204 | 520020 | 302 | Sherwood Middle School | - | -         | 4,461.50  | 2.00 | (4,463.50)  | 100%*  |
| 01019204 | 520020 | 303 | Coolidge School        | - | -         | 6,902.68  | -    | (6,902.68)  | 100%*  |
| 01019204 | 520020 | 304 | Paton School           | - | -         | 15,643.55 | -    | (15,643.55) | 100%*  |
| 01019204 | 520020 | 306 | Beal School            | - | -         | 12,219.24 | -    | (12,219.24) | 100%*  |
| 01019204 | 520020 | 307 | Floral St School       | - | -         | 15,582.27 | -    | (15,582.27) | 100%*  |
| 01019204 | 520020 | 310 | Parker Road Pre-School | - | -         | 2,669.94  | -    | (2,669.94)  | 100%*  |
| 01019204 | 520020 | 651 | Legion Hall            | - | -         | 2,255.48  | -    | (2,255.48)  | 100%*  |
| 01019204 | 520030 |     | Utility - Heating Oil  | - | 72,500.00 | -         | -    | 72,500.00   | 0.00%  |
| 01019204 | 520030 | 302 | Sherwood Middle School | - | -         | 43,860.00 | -    | (43,860.00) | 100%*  |
| 01019204 | 520040 |     | Utility - Telephone    | - | 6,000.00  | 5,720.94  | -    | 279.06      | 95.30% |
| 01019204 | 520060 |     | Utility - Water        | - | 27,000.00 | -         | -    | 27,000.00   | 0.00%  |
| 01019204 | 520060 | 100 | Town Hall              | - | -         | 530.39    | -    | (530.39)    | 100%*  |
| 01019204 | 520060 | 110 | Senior Center          | - | -         | 191.76    | -    | (191.76)    | 100%*  |
| 01019204 | 520060 | 210 | Police                 | - | -         | 241.08    | -    | (241.08)    | 100%*  |
| 01019204 | 520060 | 220 | Fire Headquarters      | - | -         | 205.80    | -    | (205.80)    | 100%*  |
| 01019204 | 520060 | 221 | Lake Fire              | - | -         | 191.40    | -    | (191.40)    | 100%*  |
| 01019204 | 520060 | 222 | Centech Fire Station   | - | -         | 164.40    | -    | (164.40)    | 100%*  |
| 01019204 | 520060 | 300 | Oak Middle School      | - | -         | 2,253.86  | -    | (2,253.86)  | 100%*  |
| 01019204 | 520060 | 301 | High School            | - | -         | 13,340.93 | -    | (13,340.93) | 100%*  |
| 01019204 | 520060 | 302 | Sherwood Middle School | - | -         | 1,708.80  | -    | (1,708.80)  | 100%*  |
| 01019204 | 520060 | 303 | Coolidge School        | - | -         | 819.54    | -    | (819.54)    | 100%*  |
| 01019204 | 520060 | 304 | Paton School           | - | -         | 548.83    | -    | (548.83)    | 100%*  |
| 01019204 | 520060 | 305 | Spring Street School   | - | -         | 888.60    | -    | (888.60)    | 100%*  |
| 01019204 | 520060 | 306 | Beal School            | - | -         | 928.20    | -    | (928.20)    | 100%*  |
| 01019204 | 520060 | 307 | Floral St School       | - | -         | 948.00    | -    | (948.00)    | 100%*  |
| 01019204 | 520060 | 310 | Parker Road Pre-School | - | -         | 483.46    | -    | (483.46)    | 100%*  |
| 01019204 | 520060 | 380 | Allen Farm             | - | -         | 96.00     | -    | (96.00)     | 100%*  |
| 01019204 | 520060 | 650 | Boat House             | - | -         | 57.81     | -    | (57.81)     | 100%*  |
| 01019204 | 520070 |     | Utility - Sewer        | - | 15,000.00 | -         | -    | 15,000.00   | 0.00%  |
| 01019204 | 520070 | 100 | Town Hall              | - | -         | 570.01    | -    | (570.01)    | 100%*  |
| 01019204 | 520070 | 110 | Senior Center          | - | -         | 183.00    | -    | (183.00)    | 100%*  |
| 01019204 | 520070 | 210 | Police Station         | - | -         | 251.50    | -    | (251.50)    | 100%*  |
| 01019204 | 520070 | 220 | Fire Headquarters      | - | -         | 202.50    | -    | (202.50)    | 100%*  |
| 01019204 | 520070 | 221 | Fire Lake              | - | -         | 182.50    | -    | (182.50)    | 100%*  |
| 01019204 | 520070 | 222 | Centech Fire Station   | - | -         | 145.00    | -    | (145.00)    | 100%*  |
| 01019204 | 520070 | 300 | Oak Middle School      | - | -         | 2,472.78  | -    | (2,472.78)  | 100%*  |
| 01019204 | 520070 | 301 | High School            | - | -         | 4,675.31  | -    | (4,675.31)  | 100%*  |
| 01019204 | 520070 | 302 | Sherwood Middle School | - | -         | 1,842.50  | -    | (1,842.50)  | 100%*  |

|          |        |       |                        |            |          |           |   |             |          |
|----------|--------|-------|------------------------|------------|----------|-----------|---|-------------|----------|
| 01019204 | 520070 | 303   | Coolidge School        | -          | -        | 863.41    | - | (863.41)    | 100%*    |
| 01019204 | 520070 | 304   | Paton School           | -          | -        | 552.68    | - | (552.68)    | 100%*    |
| 01019204 | 520070 | 305   | Spring Street School   | -          | -        | 1,017.50  | - | (1,017.50)  | 100%*    |
| 01019204 | 520070 | 306   | Beal School            | -          | -        | 1,050.00  | - | (1,050.00)  | 100%*    |
| 01019204 | 520070 | 307   | Floral St School       | -          | -        | 1,050.00  | - | (1,050.00)  | 100%*    |
| 01019204 | 520070 | 310   | Parker Road Pre-School | -          | -        | 504.81    | - | (504.81)    | 100%*    |
| 01019204 | 520080 |       | R & M - Equipment      | 1,799.00   | 9,299.00 | 4,495.52  | - | 4,803.60    | 48.30%   |
| 01019204 | 520080 | 100   | Town Hall              | -          | -        | 407.89    | - | (407.89)    | 100%*    |
| 01019204 | 520080 | 110   | Senior Center          | -          | -        | 2.40      | - | (2.40)      | 100%*    |
| 01019204 | 520080 | 220   | Fire Headquarters      | -          | -        | 161.70    | - | (161.70)    | 100%*    |
| 01019204 | 520080 | 221   | Fire Lake              | -          | -        | 223.80    | - | (223.80)    | 100%*    |
| 01019204 | 520080 | 222   | CenTech Fire Station   | -          | -        | 73.70     | - | (73.70)     | 100%*    |
| 01019204 | 520080 | 301   | High School            | -          | -        | 9,316.65  | - | (9,316.65)  | 100%*    |
| 01019204 | 520080 | 302   | Sherwood Middle School | -          | -        | 1,017.92  | - | (1,017.92)  | 100%*    |
| 01019204 | 520080 | 307   | Floral St School       | -          | -        | 4,205.00  | - | (4,205.00)  | 100%*    |
| 01019204 | 520080 | 310   | Parker Road Pre-School | -          | -        | 339.00    | - | (339.00)    | 100%*    |
| 01019204 | 520080 | 900   | All Buildings          | -          | -        | 315.00    | - | (315.00)    | 100%*    |
| 01019204 | 520090 |       | R & M - Building       | 125,000.00 | -        | 8,430.14  | - | 116,569.86  | 6.70%    |
| 01019204 | 520090 | 100   | Town Hall              | -          | -        | 20,814.95 | - | (20,814.95) | 100%*    |
| 01019204 | 520090 | 110   | Senior Center          | -          | -        | 3,102.90  | - | (3,102.90)  | 100%*    |
| 01019204 | 520090 | 210   | Police Station         | -          | -        | 9,504.47  | - | (9,504.47)  | 100%*    |
| 01019204 | 520090 | 220   | Fire Headquarters      | 366.00     | 366.00   | 6,887.61  | - | (6,521.78)  | 1882.7%* |
| 01019204 | 520090 | 221   | Fire Lake              | -          | -        | 2,870.08  | - | (2,870.08)  | 100%*    |
| 01019204 | 520090 | 222   | CenTech Fire Station   | -          | -        | 2,590.47  | - | (2,590.47)  | 100%*    |
| 01019204 | 520090 | 300   | Oak Middle School      | -          | -        | 16,736.79 | - | (16,736.79) | 100%*    |
| 01019204 | 520090 | 301   | High School            | 366.00     | 366.00   | 50,616.55 | - | (50,250.72) | 100%*    |
| 01019204 | 520090 | 302   | Sherwood Middle School | -          | -        | 7,245.72  | - | (7,245.72)  | 100%*    |
| 01019204 | 520090 | 303   | Coolidge School        | -          | -        | 7,377.60  | - | (7,377.60)  | 100%*    |
| 01019204 | 520090 | 304   | Paton School           | -          | -        | 5,510.58  | - | (5,510.58)  | 100%*    |
| 01019204 | 520090 | 305   | Spring Street School   | -          | -        | 4,552.63  | - | (4,552.63)  | 100%*    |
| 01019204 | 520090 | 306   | Beal School            | -          | -        | 4,613.56  | - | (4,613.56)  | 100%*    |
| 01019204 | 520090 | 307   | Floral St School       | -          | -        | 14,690.57 | - | (14,690.57) | 100%*    |
| 01019204 | 520090 | 310   | Parker Road Pre-School | -          | -        | 872.17    | - | (872.17)    | 100%*    |
| 01019204 | 520090 | 651   | Legion Hall            | -          | -        | 181.78    | - | (181.78)    | 100%*    |
| 01019204 | 520090 | IRENE | R & M - Building       | -          | -        | 2,365.00  | - | (2,365.00)  | 100%*    |
| 01019204 | 520100 |       | Advertising & Binding  | 600.00     | 600.00   | 613.60    | - | (13.60)     | 102.3%*  |
| 01019204 | 520110 |       | Hospital & Medical     | 250.00     | 250.00   | 371.00    | - | (121.00)    | 148.4%*  |
| 01019204 | 520130 |       | Professional Services  | 704,089.00 | -        | 8,215.00  | - | 695,874.00  | 1.20%    |

|          |        |       |                            |           |          |            |          |              |        |
|----------|--------|-------|----------------------------|-----------|----------|------------|----------|--------------|--------|
| 01019204 | 520130 | 100   | Town Hall                  | -         | -        | 26,196.67  | -        | (26,196.67)  | 100%   |
| 01019204 | 520130 | 110   | Senior Center              | -         | -        | 9,681.67   | -        | (9,681.67)   | 100%   |
| 01019204 | 520130 | 210   | Police                     | -         | -        | 22,061.66  | -        | (22,061.66)  | 100%   |
| 01019204 | 520130 | 300   | Oak Middle School          | -         | -        | 159,220.94 | -        | (159,220.94) | 100%   |
| 01019204 | 520130 | 301   | High School                | -         | -        | 226,033.53 | -        | (228,057.41) | 100%   |
| 01019204 | 520130 | 302   | Sherwood Middle School     | -         | -        | 89,252.00  | 2,023.88 | (89,252.00)  | 100%   |
| 01019204 | 520130 | 303   | Coolidge School            | -         | -        | 1,330.00   | -        | (1,330.00)   | 100%   |
| 01019204 | 520130 | 304   | Paton School               | -         | -        | 32,462.00  | -        | (32,462.00)  | 100%   |
| 01019204 | 520130 | 305   | Spring Street School       | -         | -        | 22,616.97  | -        | (22,616.97)  | 100%   |
| 01019204 | 520130 | 306   | Beal School                | -         | -        | 27,983.69  | -        | (27,983.69)  | 100%   |
| 01019204 | 520130 | 307   | Floral St School           | -         | -        | 73,790.00  | -        | (73,790.00)  | 100%   |
| 01019204 | 520130 | 310   | Parker Road Pre-School     | -         | -        | 29,037.98  | -        | (29,037.98)  | 100%   |
| 01019204 | 520140 |       | Rental of Equipment        | 2,732.00  | -        | -          | -        | 2,732.00     | 0.00%  |
| 01019204 | 520220 |       | Services-Not Classified    | 5,000.00  | -        | 4,000.00   | -        | 1,000.00     | 80.00% |
| 01019204 | 520530 |       | Parker Rd-Beal West Rental | 32,000.00 | -        | 32,031.11  | -        | (31.11)      | 100.1% |
| 01019204 | 540010 |       | Automotive                 | 6,000.00  | -        | 5,390.87   | -        | 609.13       | 89.80% |
| 01019204 | 540030 |       | Building                   | 80,000.00 | 2,339.00 | 1,300.70   | 2,848.56 | 78,190.14    | 5.00%  |
| 01019204 | 540030 | 100   | Town Hall                  | -         | -        | 5,376.33   | -        | (5,376.33)   | 100%   |
| 01019204 | 540030 | 110   | Senior Center              | -         | -        | 1,524.50   | -        | (1,524.50)   | 100%   |
| 01019204 | 540030 | 210   | Police                     | -         | -        | 842.07     | -        | (842.07)     | 100%   |
| 01019204 | 540030 | 220   | Fire Headquarters          | -         | -        | 584.17     | -        | (584.17)     | 100%   |
| 01019204 | 540030 | 221   | Fire Lake                  | -         | -        | 791.93     | -        | (791.93)     | 100%   |
| 01019204 | 540030 | 222   | CentTech Fire Station      | -         | -        | 455.84     | -        | (455.84)     | 100%   |
| 01019204 | 540030 | 300   | Oak Middle School          | -         | -        | 5,375.52   | -        | (5,375.52)   | 100%   |
| 01019204 | 540030 | 301   | High School                | -         | -        | 16,484.68  | 1,331.61 | (17,816.29)  | 100%   |
| 01019204 | 540030 | 302   | Sherwood Middle School     | -         | -        | 3,093.41   | -        | (3,093.41)   | 100%   |
| 01019204 | 540030 | 303   | Coolidge School            | -         | -        | 1,901.03   | -        | (1,901.03)   | 100%   |
| 01019204 | 540030 | 304   | Paton School               | -         | -        | 5,022.74   | -        | (5,022.74)   | 100%   |
| 01019204 | 540030 | 305   | Spring Street School       | -         | -        | 4,209.79   | -        | (4,209.79)   | 100%   |
| 01019204 | 540030 | 306   | Beal School                | -         | -        | 4,659.23   | -        | (4,659.23)   | 100%   |
| 01019204 | 540030 | 307   | Floral Street              | -         | -        | 1,901.17   | -        | (1,901.17)   | 100%   |
| 01019204 | 540030 | 310   | Parker Road Pre-School     | -         | -        | 796.84     | -        | (796.84)     | 100%   |
| 01019204 | 540030 | 651   | Legion Hall                | -         | -        | 287.29     | -        | (287.29)     | 100%   |
| 01019204 | 540030 | 900   | All Buildings              | -         | -        | 17,559.10  | -        | (17,559.10)  | 100%   |
| 01019204 | 540030 | IRENE | Building                   | -         | -        | 520.00     | -        | (520.00)     | 100%   |
| 01019204 | 540120 |       | Clothing & Uniforms        | 8,400.00  | -        | -          | -        | -            | 56.90% |
| 01019204 | 540150 |       | Print Postage Stationary   | 400.00    | -        | 4,782.00   | -        | 3,618.00     | 123.8% |
| 01019204 | 540190 |       | Custodial Supplies         | 10,000.00 | -        | 495.33     | -        | (95.33)      | 123.8% |
|          |        |       |                            |           | -        | 5,204.43   | -        | 4,795.57     | 52.00% |

|                                    |        |                           |                     |                 |                     |                     |                 |                   |               |
|------------------------------------|--------|---------------------------|---------------------|-----------------|---------------------|---------------------|-----------------|-------------------|---------------|
| 01019204                           | 540220 | Office Supplies           | 300.00              | -               | 300.00              | 171.54              | -               | 128.46            | 57.20%        |
| 01019204                           | 540230 | Supplies - Not Classified | 200.00              | -               | 200.00              | -                   | -               | 200.00            | 0.00%         |
| 01019204                           | 540240 | Small Tools & Misc Equip  | 3,500.00            | -               | 3,500.00            | 3,063.92            | -               | 436.08            | 87.50%        |
| 01019204                           | 570020 | Dues & Memberships        | 210.00              | -               | 210.00              | 210.00              | -               | -                 | 100.00%       |
| 01019204                           | 570030 | In State Travel           | 1,000.00            | -               | 1,000.00            | 2,059.39            | -               | (1,059.39)        | 205.9%*       |
| 01019204                           | 570080 | Inspection Fees           | 333.00              | -               | 333.00              | 116.00              | -               | 217.00            | 34.80%        |
| 01019204                           | 570180 | Other - Not Classified    | 200.00              | -               | 200.00              | 603.14              | -               | (403.14)          | 301.6%*       |
| <b>TOTAL Public Buildings OpEx</b> |        |                           | <b>2,095,164.00</b> | <b>4,870.00</b> | <b>2,100,034.18</b> | <b>1,993,564.86</b> | <b>6,206.05</b> | <b>100,263.27</b> | <b>95.20%</b> |

|                                     |                  |                              |                  |                   |                   |                  |                   |             |             |
|-------------------------------------|------------------|------------------------------|------------------|-------------------|-------------------|------------------|-------------------|-------------|-------------|
| 01019209                            | Public Buildings | SepAp                        |                  |                   |                   |                  |                   |             |             |
| 01019209                            | 585120           | Major Building Repairs       | -                | 179,372.00        | 179,372.00        | -                | 199,834.47        | (20,462.46) | 111.4%*     |
| 01019209                            | 585120           | Town Hall                    | 19,000.00        | -                 | 19,000.00         | -                | -                 | 19,000.00   | 0.00%       |
| 01019209                            | 585120           | Oak Middle School            | 2,800.00         | -                 | 2,800.00          | 2,250.00         | 21,735.00         | (21,185.00) | 856.6%*     |
| 01019209                            | 585120           | High School                  | 3,100.00         | -                 | 3,100.00          | 1,225.00         | -                 | 1,875.00    | 39.50%      |
| 01019209                            | 585120           | Sherwood Middle School       | -                | -                 | -                 | 1,520.00         | -                 | (1,520.00)  | 100%*       |
| 01019209                            | 585120           | Coolidge School              | 7,600.00         | -                 | 7,600.00          | -                | -                 | 7,600.00    | 0.00%       |
| 01019209                            | 585120           | Paton School                 | 43,500.00        | -                 | 43,500.00         | 27,097.54        | -                 | 16,402.46   | 62.30%      |
| 01019209                            | 585120           | Spring Street School         | 9,300.00         | 12,220.00         | 21,520.00         | 11,820.00        | 16,700.00         | (7,000.00)  | 132.5%*     |
| 01019209                            | 585120           | Beal School                  | 1,500.00         | -                 | 1,500.00          | 2,250.00         | -                 | (750.00)    | 150%*       |
| 01019209                            | 585120           | Floral Street School         | 2,800.00         | -                 | 2,800.00          | 2,250.00         | -                 | 550.00      | 80.40%      |
| 01019209                            | 585120           | All Buildings                | 6,000.00         | -                 | 6,000.00          | 4,510.00         | -                 | 1,490.00    | 75.20%      |
| 01019209                            | 585120           | Asbestos Removal All Schools | 4,000.00         | -                 | 4,000.00          | -                | -                 | 4,000.00    | 0.00%       |
| <b>TOTAL Public Buildings SepAp</b> |                  |                              | <b>99,600.00</b> | <b>191,592.00</b> | <b>291,192.01</b> | <b>52,922.54</b> | <b>238,269.47</b> | <b>-</b>    | <b>100%</b> |

|                                      |                  |                                |          |                   |                   |                  |                   |                  |               |
|--------------------------------------|------------------|--------------------------------|----------|-------------------|-------------------|------------------|-------------------|------------------|---------------|
| 01019210                             | Public Buildings | WarArt                         |          |                   |                   |                  |                   |                  |               |
| 01019210                             | 570780           | Beal Elevator ATM 5/00         | -        | 54,065.00         | 54,065.00         | -                | 54,065.00         | -                | 100.00%       |
| 01019210                             | 571020           | ATM Art 7 Paton School Floor   | -        | 53,953.00         | 53,953.00         | 44,753.00        | -                 | 9,200.41         | 82.90%        |
| 01019210                             | 571260           | ATM Art 9 Install Screens-Oak  | -        | 32,000.00         | 32,000.00         | -                | 32,000.00         | -                | 100.00%       |
| 01019210                             | 571270           | ATM Art 9 Rep Carpet Modular C | -        | 14,140.00         | 14,140.00         | -                | 14,140.00         | -                | 100.00%       |
| 01019210                             | 571300           | STM 1/19 Spr Roof/Window Feas  | -        | 28,045.00         | 28,045.00         | 4,043.81         | 24,001.25         | -                | 100.00%       |
| 01019210                             | 585330           | Art 5 STM Modular Classrooms   | -        | 9,785.00          | 9,785.00          | -                | -                 | 9,785.00         | 0.00%         |
| 01019210                             | 585540           | ATM Art 8 Re-Seam School Roofs | -        | 37,957.00         | 37,957.00         | -                | 37,957.26         | -                | 100.00%       |
| 01019210                             | 585620           | ATM Art 34 Sherwood Middle Sch | -        | 4,726.00          | 4,726.00          | -                | -                 | 4,726.45         | 0.00%         |
| 01019210                             | 585956           | ATM Art 10 Police Sta Imp      | -        | 751.00            | 751.00            | -                | 751.33            | -                | 100.00%       |
| 01019210                             | 585966           | ATM Art 10 Sherwood Mid Sch    | -        | 70,680.00         | 70,680.00         | -                | -                 | 70,679.62        | 0.00%         |
| <b>TOTAL Public Buildings WarArt</b> |                  |                                | <b>-</b> | <b>306,103.00</b> | <b>306,103.13</b> | <b>48,796.81</b> | <b>162,914.84</b> | <b>94,391.48</b> | <b>69.20%</b> |

|                                |                            |                     |                               |                     |          |                    |                |  |  |
|--------------------------------|----------------------------|---------------------|-------------------------------|---------------------|----------|--------------------|----------------|--|--|
| <u>01021001 Police PEA</u>     |                            |                     |                               |                     |          |                    |                |  |  |
| 01021001 510010                | S & W - Full Time          | 101,717.00          | - 101,717.00                  | 101,717.43          | -        | 0.01               | 100.00%        |  |  |
| 01021001 510040                | Holiday                    | 2,292.00            | - 2,292.00                    | 2,338.32            | -        | (46.32)            | 102%*          |  |  |
| 01021001 510080                | Sick Leave Plan II         | -                   | 1,949.00                      | 1,948.61            | -        | -                  | 100.00%        |  |  |
| 01021001 510100                | Longevity                  | 300.00              | - 300.00                      | 300.00              | -        | -                  | 100.00%        |  |  |
| <b>TOTAL Police PEA</b>        |                            | <b>104,309.00</b>   | <b>1,949.00 106,258.05</b>    | <b>106,304.36</b>   | -        | <b>(46.31)</b>     | <b>100.00%</b> |  |  |
| <u>01021002 Police S&amp;C</u> |                            |                     |                               |                     |          |                    |                |  |  |
| 01021002 510010                | S & W - Full Time          | 198,177.00          | 2,347.00 200,525.00           | 237,468.19          | -        | (36,943.59)        | 118.4%*        |  |  |
| 01021002 510080                | Sick Leave Plan II         | -                   | 2,407.00 2,407.00             | 2,407.33            | -        | -                  | 100.00%        |  |  |
| 01021002 510090                | Overtime                   | -                   | -                             | 243.27              | -        | (243.27)           | 100%*          |  |  |
| 01021002 510100                | Longevity                  | 1,075.00            | - 1,075.00                    | 1,075.00            | -        | -                  | 100.00%        |  |  |
| <b>TOTAL Police S&amp;C</b>    |                            | <b>199,252.00</b>   | <b>4,755.00 204,006.93</b>    | <b>241,193.79</b>   | -        | <b>(37,186.86)</b> | <b>118.20%</b> |  |  |
| <u>01021003 Police Other</u>   |                            |                     |                               |                     |          |                    |                |  |  |
| 01021003 510010                | S & W - Full Time          | 2,660,122.00        | 18,763.00 2,678,885.00        | 2,472,439.30        | -        | 206,446.18         | 92.30%         |  |  |
| 01021003 510040                | Holiday                    | 107,385.00          | - 107,385.00                  | 99,092.04           | -        | 8,293.20           | 92.30%         |  |  |
| 01021003 510050                | Vacation                   | 70,000.00           | - 70,000.00                   | 101,435.20          | -        | (31,435.20)        | 144.9%*        |  |  |
| 01021003 510060                | Sick Leave                 | 50,000.00           | - 50,000.00                   | 57,910.18           | -        | (7,910.18)         | 115.8%*        |  |  |
| 01021003 510080                | Sick Leave Plan II         | -                   | 4,220.00 4,220.00             | 4,220.16            | -        | -                  | 100.00%        |  |  |
| 01021003 510100                | Longevity                  | 6,575.00            | - 6,575.00                    | 8,125.00            | -        | (1,550.00)         | 123.6%*        |  |  |
| 01021003 510110                | Work Incentive Program     | -                   | -                             | 3,450.00            | -        | (3,450.00)         | 100%*          |  |  |
| 01021003 510160 21001          | Court Time                 | 20,000.00           | - 20,000.00                   | 28,054.44           | -        | (8,054.44)         | 140.3%*        |  |  |
| 01021003 510160 21002          | Time Owed                  | 35,000.00           | - 35,000.00                   | 25,297.77           | -        | 9,702.23           | 72.30%         |  |  |
| 01021003 510160 21003          | Investigations             | 60,000.00           | - 60,000.00                   | 50,258.15           | -        | 9,741.85           | 83.80%         |  |  |
| 01021003 510160 21004          | Miscellaneous              | 55,000.00           | - 55,000.00                   | 81,563.85           | -        | (26,563.85)        | 148.3%*        |  |  |
| 01021003 510160 21005          | Training                   | 18,000.00           | - 18,000.00                   | 34,180.64           | -        | (16,180.64)        | 189.9%*        |  |  |
| 01021003 510160 BOO            | Extra Duty                 | -                   | -                             | 2,358.82            | -        | (2,358.82)         | 100%*          |  |  |
| 01021003 510160 IRENE          | Extra Duty                 | -                   | -                             | 5,024.32            | -        | (5,024.32)         | 100%*          |  |  |
| 01021003 510180                | Master Patrolmen Incentive | 13,600.00           | - 13,600.00                   | 10,200.00           | -        | 3,400.00           | 75.00%         |  |  |
| 01021003 510190                | Education Incentive        | 205,374.00          | 9,465.00 214,839.00           | 313,232.53          | -        | (98,393.84)        | 145.8%*        |  |  |
| 01021003 510200                | Night Shift Differential   | 34,000.00           | - 34,000.00                   | 33,429.00           | -        | 571.00             | 98.30%         |  |  |
| <b>TOTAL Police Other</b>      |                            | <b>3,335,056.00</b> | <b>32,448.00 3,367,504.57</b> | <b>3,330,271.40</b> | -        | <b>37,233.17</b>   | <b>98.90%</b>  |  |  |
| <u>01021004 Police OpEx</u>    |                            |                     |                               |                     |          |                    |                |  |  |
| 01021004 520040                | Utility - Telephone        | 30,000.00           | - 30,000.00                   | 19,480.04           | -        | 10,519.96          | 64.90%         |  |  |
| 01021004 520080                | R & M - Equipment          | 45,000.00           | - 45,000.00                   | 41,352.88           | 2,414.74 | 1,232.38           | 97.30%         |  |  |
| 01021004 520100                | Advertising & Binding      | 500.00              | - 500.00                      | -                   | -        | 500.00             | 0.00%          |  |  |



|                            |                              |                   |                  |                   |                   |                  |                  |               |
|----------------------------|------------------------------|-------------------|------------------|-------------------|-------------------|------------------|------------------|---------------|
| 01021004 520110            | Hospital & Medical           | 1,500.00          | -                | 1,500.00          | 691.00            | 40.00            | 769.00           | 48.70%        |
| 01021004 520120            | Data Processing              | 3,000.00          | -                | 3,000.00          | 1,251.17          | -                | 1,748.83         | 41.70%        |
| 01021004 520130            | Professional Services        | 2,000.00          | 350.00           | 2,350.00          | 2,600.00          | -                | (250.00)         | 110.6%*       |
| 01021004 520140            | Rental of Equipment          | 500.00            | -                | 500.00            | -                 | -                | 500.00           | 0.00%         |
| 01021004 520170            | Dog Disposal                 | 250.00            | -                | 250.00            | 225.00            | -                | 25.00            | 90.00%        |
| 01021004 520200            | Board of Dogs                | 1,500.00          | -                | 1,500.00          | 1,333.00          | -                | 167.00           | 88.90%        |
| 01021004 520220            | Services-Not Classified      | 2,500.00          | -                | 2,500.00          | 1,350.18          | -                | 1,149.82         | 54.00%        |
| 01021004 540010            | Automotive                   | 50,000.00         | -                | 50,000.00         | 42,997.57         | 854.92           | 6,147.51         | 87.70%        |
| 01021004 540110            | Public Safety                | 40,000.00         | 33,751.00        | 73,751.00         | 76,541.55         | 5,203.76         | (7,994.23)       | 110.8%*       |
| 01021004 540120            | Clothing & Uniforms          | 65,750.00         | -                | 65,750.00         | 50,180.22         | -                | 15,569.78        | 76.30%        |
| 01021004 540120            | IRENE Clothing & Uniforms    | -                 | -                | -                 | 25.48             | -                | (25.48)          | 100%*         |
| 01021004 540140            | Books Periodicals Subs       | 1,500.00          | -                | 1,500.00          | 382.91            | 1,203.58         | (86.49)          | 105.8%*       |
| 01021004 540150            | Print Postage Stationary     | 4,000.00          | -                | 4,000.00          | 2,972.85          | 609.10           | 418.05           | 89.50%        |
| 01021004 540170            | Medical & Dental             | 2,500.00          | -                | 2,500.00          | 2,327.00          | -                | 173.00           | 93.10%        |
| 01021004 540190            | Custodial Supplies           | 5,000.00          | -                | 5,000.00          | 7,956.33          | 704.48           | (3,660.81)       | 173.2%*       |
| 01021004 540200            | Educational Supplies         | 500.00            | -                | 500.00            | 452.64            | -                | 47.36            | 90.50%        |
| 01021004 540220            | Office Supplies              | 12,000.00         | -                | 12,000.00         | 12,092.14         | 314.35           | (406.49)         | 103.4%*       |
| 01021004 540230            | Supplies - Not Classified    | 1,000.00          | -                | 1,000.00          | 710.52            | -                | 289.48           | 71.10%        |
| 01021004 540240            | Small Tools & Misc Equip     | 300.00            | -                | 300.00            | -                 | -                | 300.00           | 0.00%         |
| 01021004 570010            | Car Allowance/Mileage        | 500.00            | -                | 500.00            | 246.31            | -                | 253.69           | 49.30%        |
| 01021004 570020            | Dues & Memberships           | 2,300.00          | -                | 2,300.00          | 2,345.00          | -                | (45.00)          | 102%*         |
| 01021004 570030            | In State Travel              | 2,500.00          | -                | 2,500.00          | 1,600.48          | -                | 899.52           | 64.00%        |
| 01021004 570090            | Damage Claims Reimbs         | 1,000.00          | -                | 1,000.00          | -                 | -                | 1,000.00         | 0.00%         |
| 01021004 570180            | Other - Not Classified       | 3,500.00          | -                | 3,500.00          | 3,059.14          | 899.99           | (459.13)         | 113.1%*       |
| 01021004 570180            | IRENE Other - Not Classified | -                 | -                | -                 | 145.05            | -                | (145.05)         | 100%*         |
| 01021004 570760            | Training                     | 9,300.00          | -                | 9,300.00          | 6,430.80          | 3,841.00         | (971.80)         | 110.4%*       |
| <b>TOTAL Police OpEx</b>   |                              | <b>288,400.00</b> | <b>34,101.00</b> | <b>322,501.08</b> | <b>278,749.26</b> | <b>16,085.92</b> | <b>27,665.90</b> | <b>91.40%</b> |
|                            |                              |                   |                  |                   |                   |                  |                  |               |
| 01021008 Police Equip      |                              |                   |                  |                   |                   |                  |                  |               |
| 01021008 580010            | Office Equipment             | 1,000.00          | -                | 1,000.00          | 731.50            | -                | 268.50           | 73.20%        |
| 01021008 580060            | Radio Equipment              | 6,000.00          | -                | 6,000.00          | 5,933.10          | -                | 66.90            | 98.90%        |
| 01021008 580070            | Electrical & Mechanical      | 7,500.00          | -                | 7,500.00          | 390.60            | 636.27           | 6,473.13         | 13.70%        |
| 01021008 581030            | New Officer Equipment        | 6,000.00          | -                | 6,000.00          | 6,000.00          | -                | -                | 100.00%       |
| <b>TOTAL Police Equip</b>  |                              | <b>20,500.00</b>  | <b>-</b>         | <b>20,500.00</b>  | <b>13,055.20</b>  | <b>636.27</b>    | <b>6,808.53</b>  | <b>66.80%</b> |
|                            |                              |                   |                  |                   |                   |                  |                  |               |
| 01021010 Police WarArt     |                              |                   |                  |                   |                   |                  |                  |               |
| 01021010 571040            | ATM Art 7 Replace Cruisers   | 90,000.00         | -                | 90,000.00         | 89,699.70         | -                | 300.30           | 99.70%        |
| <b>TOTAL Police WarArt</b> |                              | <b>90,000.00</b>  | <b>-</b>         | <b>90,000.00</b>  | <b>89,699.70</b>  | <b>-</b>         | <b>300.30</b>    | <b>99.70%</b> |

|                           |            |                          |              |           |              |              |          |             |         |
|---------------------------|------------|--------------------------|--------------|-----------|--------------|--------------|----------|-------------|---------|
| 01022001                  | Fire PEA   | S & W - Full Time        | 95,747.00    | -         | 95,747.00    | 95,747.08    | -        | -           | 100.00% |
| 01022001                  | 510010     | Holiday                  | 1,500.00     | -         | 1,500.00     | 729.81       | -        | 770.19      | 48.70%  |
| 01022001                  | 510040     | Sick Leave Plan II       | -            | 1,865.00  | 1,865.00     | 1,864.69     | -        | -           | 100.00% |
| 01022001                  | 510080     | Longevity                | 250.00       | -         | 250.00       | 250.00       | -        | -           | 100.00% |
| 01022001                  | 510100     |                          | 97,497.00    | -         | 97,497.00    | 98,591.58    | -        | 770.19      | 99.20%  |
| <b>TOTAL Fire PEA</b>     |            |                          |              |           |              |              |          |             |         |
| 01022002                  | Fire S&C   | S & W - Full Time        | 19,771.00    | 197.00    | 19,968.00    | 23,880.14    | -        | (3,912.44)  | 119.6%* |
| 01022002                  | 510010     |                          | 19,771.00    | 197.00    | 19,967.70    | 23,880.14    | -        | (3,912.44)  | 119.60% |
| <b>TOTAL Fire S&amp;C</b> |            |                          |              |           |              |              |          |             |         |
| 01022003                  | Fire Other | S & W - Full Time        | 1,875,169.00 | 92,000.00 | 1,967,169.00 | 1,935,631.62 | -        | 31,536.93   | 98.40%  |
| 01022003                  | 510010     | Holiday                  | 98,882.00    | -         | 98,882.00    | 82,537.25    | -        | 16,344.75   | 83.50%  |
| 01022003                  | 510040     | Vacation                 | 125,000.00   | 15,000.00 | 140,000.00   | 159,847.28   | -        | (19,847.28) | 114.2%* |
| 01022003                  | 510050     | Sick Leave               | 65,000.00    | 26,500.00 | 91,500.00    | 127,765.22   | -        | (36,265.22) | 139.6%* |
| 01022003                  | 510060     | Overtime                 | -            | -         | -            | 230.01       | -        | (230.01)    | 100%*   |
| 01022003                  | 510090     | Longevity                | 7,050.00     | -         | 7,050.00     | 6,350.00     | -        | 700.00      | 90.10%  |
| 01022003                  | 510100     | Work Incentive Program   | 10,000.00    | -         | 10,000.00    | 8,498.42     | -        | 1,501.58    | 85.00%  |
| 01022003                  | 510110     | Extra Duty               | 104,000.00   | 21,500.00 | 125,500.00   | 144,614.11   | -        | (19,114.11) | 115.2%* |
| 01022003                  | 510160     | BOO                      | -            | -         | -            | 3,187.60     | -        | (3,187.60)  | 100%*   |
| 01022003                  | 510160     | IRENE                    | -            | -         | -            | 5,647.23     | -        | (5,647.23)  | 100%*   |
| 01022003                  | 510170     | Call Men                 | 13,000.00    | -         | 13,000.00    | 8,701.00     | -        | 4,299.00    | 66.90%  |
| 01022003                  | 510190     | Education Incentive      | 39,992.00    | -         | 39,992.00    | 33,820.24    | -        | 6,171.38    | 84.60%  |
| 01022003                  | 510200     | Night Shift Differential | 10,642.00    | -         | 10,642.00    | 7,686.00     | -        | 2,956.00    | 72.20%  |
| 01022003                  | 510210     | Medical Training         | 12,280.00    | -         | 12,280.00    | 12,999.35    | -        | (719.35)    | 105.9%* |
| 01022003                  | 510220     | Compensatory Time        | 60,000.00    | -         | 60,000.00    | 24,031.07    | -        | 35,968.93   | 40.10%  |
| 01022003                  | 510940     | Training Stipend         | 44,200.00    | -         | 44,200.00    | 39,850.00    | -        | 4,350.00    | 90.20%  |
| 01022003                  | 510940     |                          | 2,465,214.00 | 155,000.0 | 2,620,214.17 | 2,601,396.40 | -        | 18,817.77   | 99.30%  |
| <b>TOTAL Fire Other</b>   |            |                          |              |           |              |              |          |             |         |
| 01022004                  | Fire OpEx  | Utility - Telephone      | 10,000.00    | -         | 10,000.00    | 9,168.26     | -        | 831.74      | 91.70%  |
| 01022004                  | 520040     | Utility - Telephone      | -            | -         | -            | 313.65       | -        | (313.65)    | 100%*   |
| 01022004                  | 520040     | IRENE                    | 35,000.00    | -         | 35,000.00    | 23,906.43    | -        | 11,093.57   | 68.30%  |
| 01022004                  | 520080     | R & M - Equipment        | -            | -         | -            | 218.67       | -        | (218.67)    | 100%*   |
| 01022004                  | 520080     | IRENE                    | -            | -         | -            | 129.76       | -        | (29.76)     | 129.8%* |
| 01022004                  | 520100     | Advertising & Binding    | 100.00       | -         | 100.00       | 129.76       | -        | (29.76)     | 129.8%* |
| 01022004                  | 520110     | Hospital & Medical       | 2,500.00     | -         | 2,500.00     | -            | -        | 2,500.00    | 0.00%   |
| 01022004                  | 520120     | Data Processing          | 3,000.00     | 5,500.00  | 8,500.00     | 12,285.15    | 1,251.02 | (5,036.17)  | 159.2%* |

|  |                           |                   |                 |                   |                   |                  |                |
|--|---------------------------|-------------------|-----------------|-------------------|-------------------|------------------|----------------|
| 01022004 520125                        | Insurance Deductable      | 250.00            | -               | 250.00            | -                 | 250.00           | 0.00%          |
| 01022004 520130                        | Professional Services     | 7,500.00          | -               | 7,500.00          | 5,487.65          | 2,012.35         | 73.20%         |
| 01022004 520220                        | Services-Not Classified   | 6,000.00          | -               | 6,000.00          | 5,329.88          | 670.12           | 88.80%         |
| 01022004 540010                        | Automotive                | 32,500.00         | 156.00          | 32,656.00         | 20,670.14         | 11,986.04        | 63.30%         |
| 01022004 540030                        | Building                  | 1,250.00          | -               | 1,250.00          | 4,317.97          | (3,067.97)       | 345.4%*        |
| 01022004 540060                        | Salt & Chemicals          | 500.00            | -               | 500.00            | -                 | 500.00           | 0.00%          |
| 01022004 540110                        | Public Safety             | 6,200.00          | -               | 6,200.00          | 10,575.61         | (4,375.61)       | 170.6%*        |
| 01022004 540120                        | Clothing & Uniforms       | 30,500.00         | -               | 30,500.00         | 38,241.37         | (7,741.37)       | 125.4%*        |
| 01022004 540140                        | Books Periodicals Subs    | 1,800.00          | -               | 1,800.00          | 1,914.22          | (114.22)         | 106.3%*        |
| 01022004 540150                        | Print Postage Stationary  | 1,000.00          | -               | 1,000.00          | 53.27             | 946.73           | 5.30%          |
| 01022004 540170                        | Medical & Dental          | 2,500.00          | -               | 2,500.00          | 4,958.00          | (2,458.00)       | 198.3%*        |
| 01022004 540180                        | Textbooks                 | 250.00            | -               | 250.00            | 159.69            | 90.31            | 63.90%         |
| 01022004 540190                        | Custodial Supplies        | 6,000.00          | -               | 6,000.00          | 7,462.66          | (1,462.66)       | 124.4%*        |
| 01022004 540220                        | Office Supplies           | 2,750.00          | -               | 2,750.00          | 3,477.22          | (727.22)         | 126.4%*        |
| 01022004 540230                        | Supplies - Not Classified | 500.00            | -               | 500.00            | 1,352.16          | (942.58)         | 288.5%*        |
| 01022004 540230                        | Supplies - Not Classified | -                 | -               | -                 | 135.00            | (135.00)         | 100%*          |
| 01022004 540240                        | Small Tools & Misc Equip  | 10,000.00         | -               | 10,000.00         | 11,528.37         | (1,528.37)       | 115.3%*        |
| 01022004 570010                        | Car Allowance/Mileage     | 3,600.00          | -               | 3,600.00          | 3,360.00          | 240.00           | 93.30%         |
| 01022004 570020                        | Dues & Memberships        | 2,500.00          | -               | 2,500.00          | 2,840.00          | (340.00)         | 113.6%*        |
| 01022004 570030                        | In State Travel           | 1,000.00          | -               | 1,000.00          | 2,730.66          | (1,730.66)       | 273.1%*        |
| 01022004 570180                        | Other - Not Classified    | 300.00            | -               | 300.00            | 486.97            | (186.97)         | 162.3%*        |
| <b>TOTAL Fire OpEx</b>                 |                           | <b>167,500.00</b> | <b>5,656.00</b> | <b>173,156.18</b> | <b>171,102.76</b> | <b>1,341.44</b>  | <b>99.60%</b>  |
| <u>01022008 Fire Equip</u>             |                           |                   |                 |                   |                   |                  |                |
| 01022008 580120                        | Equip - Not Classified    | 15,000.00         | -               | 15,000.00         | 14,677.50         | 322.50           | 97.90%         |
| <b>TOTAL Fire Equip</b>                |                           | <b>15,000.00</b>  | <b>-</b>        | <b>15,000.00</b>  | <b>14,677.50</b>  | <b>322.50</b>    | <b>97.90%</b>  |
| <u>01022010 Fire WarArt</u>            |                           |                   |                 |                   |                   |                  |                |
| 01022010 570210                        | Indemnification           | 2,686.00          | -               | 2,686.00          | 2,685.58          | -                | 100.00%        |
| 01022010 580270                        | ATM CP Refurbish Eng #2   | 102,000.00        | -               | 102,000.00        | 14,094.41         | 87,905.59        | 100.00%        |
| <b>TOTAL Fire WarArt</b>               |                           | <b>104,686.00</b> | <b>-</b>        | <b>104,685.58</b> | <b>16,779.99</b>  | <b>87,905.59</b> | <b>100.00%</b> |
| <u>01024101 Building Inspector PEA</u> |                           |                   |                 |                   |                   |                  |                |
| 01024101 510010                        | S & W - Full Time         | 75,286.00         | -               | 75,286.00         | 75,250.62         | 35.87            | 100.00%        |
| 01024101 510100                        | Longevity                 | 250.00            | -               | 250.00            | 250.00            | -                | 100.00%        |
| <b>TOTAL Building Inspector PEA</b>    |                           | <b>75,536.00</b>  | <b>-</b>        | <b>75,536.49</b>  | <b>75,500.62</b>  | <b>35.87</b>     | <b>100.00%</b> |



[illegible]

[illegible]

|                                 |                               |                   |                 |                   |          |                   |          |                  |                |
|---------------------------------|-------------------------------|-------------------|-----------------|-------------------|----------|-------------------|----------|------------------|----------------|
| <u>01042101 Highway PEA</u>     |                               |                   |                 |                   |          |                   |          |                  |                |
| 01042101 510010                 | S & W - Full Time             | 84,025.00         | -               | 84,025.00         | -        | 84,024.68         | -        | 0.12             | 100.00%        |
| 01042101 510080                 | Sick Leave Plan II            | -                 | 1,610.00        | 1,610.00          | -        | 1,609.67          | -        | -                | 100.00%        |
| 01042101 510100                 | Longevity                     | 450.00            | -               | 450.00            | -        | 450.00            | -        | -                | 100.00%        |
| <b>TOTAL Highway PEA</b>        |                               | <b>84,475.00</b>  | <b>1,610.00</b> | <b>86,084.47</b>  | <b>-</b> | <b>86,084.35</b>  | <b>-</b> | <b>0.12</b>      | <b>100.00%</b> |
| <u>01042102 Highway S&amp;C</u> |                               |                   |                 |                   |          |                   |          |                  |                |
| 01042102 510010                 | S & W - Full Time             | 39,600.00         | 394.00          | 39,995.00         | -        | 40,182.94         | -        | (188.30)         | 100.5*         |
| 01042102 510080                 | Sick Leave Plan II            | -                 | 1,401.00        | 1,401.00          | -        | 1,400.94          | -        | -                | 100.00%        |
| 01042102 510090                 | Overtime                      | 400.00            | -               | 400.00            | -        | 72.04             | -        | 327.96           | 18.00%         |
| 01042102 510100                 | Longevity                     | 213.00            | -               | 213.00            | -        | 212.50            | -        | -                | 100.00%        |
| <b>TOTAL Highway S&amp;C</b>    |                               | <b>40,213.00</b>  | <b>1,795.00</b> | <b>42,008.08</b>  | <b>-</b> | <b>41,868.42</b>  | <b>-</b> | <b>139.66</b>    | <b>99.70%</b>  |
| <u>01042103 Highway Other</u>   |                               |                   |                 |                   |          |                   |          |                  |                |
| 01042103 510010                 | S & W - Full Time             | 429,979.00        | 3,335.00        | 433,314.00        | -        | 376,491.24        | -        | 56,822.36        | 86.90%         |
| 01042103 510010 BOO             | S & W - Full Time             | -                 | -               | -                 | -        | 6,762.57          | -        | (6,762.57)       | 100*           |
| 01042103 510030                 | S & W - Temporary             | 30,446.00         | -               | 30,446.00         | -        | 30,341.03         | -        | 104.57           | 99.70%         |
| 01042103 510030 BOO             | S & W - Temporary             | -                 | -               | -                 | -        | 3,537.71          | -        | (3,537.71)       | 100*           |
| 01042103 510030 IRENE           | S & W - Temporary             | -                 | -               | -                 | -        | 331.92            | -        | (331.92)         | 100*           |
| 01042103 510080                 | Sick Leave Plan II            | -                 | 2,027.00        | 2,027.00          | -        | 2,026.72          | -        | -                | 100.00%        |
| 01042103 510090                 | Overtime                      | 130,000.00        | -               | 130,000.00        | -        | 88,984.83         | -        | 41,015.17        | 68.40%         |
| 01042103 510090 BOO             | Overtime                      | -                 | -               | -                 | -        | 19,785.80         | -        | (19,785.80)      | 100*           |
| 01042103 510090 IRENE           | Overtime                      | -                 | -               | -                 | -        | 4,011.04          | -        | (4,011.04)       | 100*           |
| 01042103 510100                 | Longevity                     | 1,875.00          | -               | 1,875.00          | -        | 1,550.00          | -        | 325.00           | 82.70%         |
| 01042103 510110                 | Work Incentive Program        | 100.00            | 50.00           | 150.00            | -        | 150.00            | -        | -                | 100.00%        |
| <b>TOTAL Highway Other</b>      |                               | <b>592,399.00</b> | <b>5,411.00</b> | <b>597,810.92</b> | <b>-</b> | <b>533,972.86</b> | <b>-</b> | <b>63,838.06</b> | <b>89.30%</b>  |
| <u>01042104 Highway OpEx</u>    |                               |                   |                 |                   |          |                   |          |                  |                |
| 01042104 520010                 | Utility - Electricity         | 18,500.00         | -               | 18,500.00         | -        | 16,751.01         | -        | 1,748.99         | 90.50%         |
| 01042104 520020                 | Utility - Natural Gas         | 12,000.00         | -               | 12,000.00         | -        | 6,855.42          | -        | 5,144.58         | 57.10%         |
| 01042104 520040                 | Utility - Telephone           | 7,000.00          | -               | 7,000.00          | -        | 6,872.04          | -        | 127.96           | 98.20%         |
| 01042104 520060                 | Utility - Water               | 350.00            | -               | 350.00            | -        | 220.44            | -        | 129.56           | 63.00%         |
| 01042104 520070                 | Utility - Sewer               | 240.00            | -               | 240.00            | -        | 117.28            | -        | 122.72           | 48.90%         |
| 01042104 520080                 | R & M - Equipment             | 45,000.00         | -               | 45,000.00         | -        | 15,414.55         | 3,401.73 | 26,183.72        | 41.80%         |
| 01042104 520080 42101           | # 1 2005 CHEVROLET PICKUP     | -                 | -               | -                 | -        | 1,117.89          | -        | (1,117.89)       | 100*           |
| 01042104 520080 42102           | # 2 2000 CHEVROLET PICKUP     | -                 | -               | -                 | -        | 514.98            | -        | (514.98)         | 100*           |
| 01042104 520080 42103           | # 3 1988 Mack Dump Truck      | -                 | 4,900.00        | 4,900.00          | -        | 7,409.99          | -        | (2,509.99)       | 151.2**        |
| 01042104 520080 42104           | # 4 2001 INTL SAND/DUMP TRUCK | -                 | -               | -                 | -        | 204.97            | -        | (204.97)         | 100*           |

|          |        |       |                                |   |            |           |           |             |        |
|----------|--------|-------|--------------------------------|---|------------|-----------|-----------|-------------|--------|
| 01042104 | 520080 | 42106 | # 6 2007 INTL DUMP TRUCK       | - | -          | 911.02    | -         | (911.02)    | 100*   |
| 01042104 | 520080 | 42107 | # 7 1999 INTL SAND TRUCK 2554  | - | -          | 171.00    | -         | (171.00)    | 100*   |
| 01042104 | 520080 | 42108 | # 8 1973 CATERPILLAR LOADER    | - | -          | 550.00    | -         | (550.00)    | 100*   |
| 01042104 | 520080 | 42110 | #10 1988 Mack Dump Truck       | - | -          | 4,895.93  | -         | (4,895.93)  | 100*   |
| 01042104 | 520080 | 42111 | #11 1996 Intl Catch Basin Clnr | - | -          | 395.00    | -         | (395.00)    | 100*   |
| 01042104 | 520080 | 42113 | #13 1989 Mack Dump Truck       | - | -          | 2,026.42  | -         | (2,026.42)  | 100*   |
| 01042104 | 520080 | 42116 | #16 1997 CATERPILLAR LOADER    | - | -          | 2,239.53  | -         | (2,239.53)  | 100*   |
| 01042104 | 520080 | 42118 | #18 1985 John Deere Loader     | - | -          | 1,974.04  | -         | (1,974.04)  | 100*   |
| 01042104 | 520080 | 42122 | #22 2004 INTL SAND/SUMP TRUCK  | - | -          | 66.00     | -         | (66.00)     | 100*   |
| 01042104 | 520080 | 42126 | #26 1995 CHEVRLOET PICKUP      | - | -          | 646.25    | -         | (646.25)    | 100*   |
| 01042104 | 520080 | 42128 | #28 1996 MT Trackless          | - | -          | 255.00    | -         | (255.00)    | 100*   |
| 01042104 | 520080 | 42129 | #29 1997 Chevrolet Dump Truck  | - | -          | 1,353.58  | -         | (1,353.58)  | 100*   |
| 01042104 | 520080 | 42133 | #33 2003 BOMBADIER SIDEWALK PL | - | -          | 3,905.64  | -         | (3,905.64)  | 100*   |
| 01042104 | 520080 | 42199 | Miscellaneous Equipment        | - | -          | 3,202.41  | -         | (3,202.41)  | 100*   |
| 01042104 | 520090 |       | R & M - Building               | - | 15,000.00  | 14,828.83 | -         | 171.17      | 98.90% |
| 01042104 | 520100 |       | Advertising & Binding          | - | 1,000.00   | 1,470.52  | -         | (470.52)    | 147.1% |
| 01042104 | 520110 |       | Hospital & Medical             | - | 500.00     | -         | -         | 500.00      | 0.00%  |
| 01042104 | 520130 |       | Professional Services          | - | 15,000.00  | 12,635.55 | 9,257.93  | 2,364.45    | 90.30% |
| 01042104 | 520140 |       | Rental of Equipment            | - | 300,000.00 | 331.80    | -         | 299,668.20  | 0.10%  |
| 01042104 | 520140 | 42203 | Miscellaneous Rentals          | - | -          | 14,152.50 | 21,595.10 | (35,747.60) | 100*   |
| 01042104 | 520140 | 42300 | Snow Removal Equipment Rental  | - | -          | 83,071.00 | -         | (83,071.00) | 100*   |
| 01042104 | 520140 | BOO   | Rental of Equipment            | - | -          | 26,331.00 | -         | (26,331.00) | 100*   |
| 01042104 | 520180 |       | Asphalt&Bit Contractors        | - | 5,000.00   | 10,718.00 | 4,950.00  | 69,332.00   | 18.40% |
| 01042104 | 540010 |       | Automotive                     | - | 80,000.00  | 1,471.31  | -         | 138,528.69  | 1.10%  |
| 01042104 | 540010 | 42101 | # 1 2005 CHEVROLET PICKUP      | - | 140,000.00 | 1,533.83  | -         | (1,533.83)  | 100*   |
| 01042104 | 540010 | 42102 | # 2 2009 CHEVROLET PICKUP      | - | -          | 998.45    | -         | (998.45)    | 100*   |
| 01042104 | 540010 | 42103 | # 3 1988 Mack Dump Truck       | - | -          | 4,875.06  | -         | (4,875.06)  | 100*   |
| 01042104 | 540010 | 42104 | # 4 2001 INTL SAND/DUMP TRUCK  | - | -          | 1,804.73  | -         | (1,804.73)  | 100*   |
| 01042104 | 540010 | 42105 | # 5 1993 Mack Sand Truck       | - | -          | 1,459.11  | -         | (1,459.11)  | 100*   |
| 01042104 | 540010 | 42106 | # 6 2007 INTL DUMP TRUCK       | - | -          | 1,108.15  | -         | (1,108.15)  | 100*   |
| 01042104 | 540010 | 42107 | # 7 1999 INTL SAND TRUCK 2554  | - | -          | 2,911.56  | -         | (2,911.56)  | 100*   |
| 01042104 | 540010 | 42108 | # 8 1973 CATERPILLAR LOADER    | - | -          | 3,409.92  | -         | (3,409.92)  | 100*   |
| 01042104 | 540010 | 42109 | # 9 1976 Caterpillar Grader    | - | -          | 443.85    | -         | (443.85)    | 100*   |
| 01042104 | 540010 | 42110 | #10 1988 Mack Dump Truck       | - | -          | 1,753.95  | -         | (1,753.95)  | 100*   |
| 01042104 | 540010 | 42111 | #11 1996 Intl Catch Basin Clnr | - | 4,800.00   | 6,030.40  | -         | (1,230.40)  | 125.6% |
| 01042104 | 540010 | 42112 | #12 2002 INTL SAND TRUCK       | - | -          | 5,044.13  | -         | (5,044.13)  | 100*   |
| 01042104 | 540010 | 42113 | #13 1989 Mack Dump Truck       | - | -          | 7,894.97  | -         | (7,894.97)  | 100*   |
| 01042104 | 540010 | 42115 | #15 2004 CHEVROLET PICK UP     | - | -          | 656.56    | -         | (656.56)    | 100*   |



|          |        |       |                                 |        |          |            |   |             |         |
|----------|--------|-------|---------------------------------|--------|----------|------------|---|-------------|---------|
| 01042104 | 540010 | 42116 | #16 1997 CATERPILLAR LOADER     | -      | -        | 1,754.61   | - | (1,754.61)  | 100%    |
| 01042104 | 540010 | 42117 | #17 2007 INTL SAND TRUCK        | -      | -        | 1,948.02   | - | (1,948.02)  | 100%    |
| 01042104 | 540010 | 42118 | #18 1985 John Deere Loader      | -      | -        | 760.28     | - | (760.28)    | 100%    |
| 01042104 | 540010 | 42120 | #20 1980 Mack Dump Truck        | -      | -        | 382.64     | - | (382.64)    | 100%    |
| 01042104 | 540010 | 42121 | #21 1999 INTL DUMP TRUCK        | -      | -        | 184.94     | - | (184.94)    | 100%    |
| 01042104 | 540010 | 42122 | #22 2004 INTL SAND/DUMP TRUCK   | -      | -        | 2,890.25   | - | (2,890.25)  | 100%    |
| 01042104 | 540010 | 42123 | #23 1999 INTL DUMP TRUCK        | -      | -        | 71.06      | - | (71.06)     | 100%    |
| 01042104 | 540010 | 42124 | #24 1997 CHEVROLET PICKUP TRUC  | -      | -        | 616.04     | - | (616.04)    | 100%    |
| 01042104 | 540010 | 42126 | #26 1995 CHEVROLET PICKUP       | -      | -        | 1,708.15   | - | (1,708.15)  | 100%    |
| 01042104 | 540010 | 42127 | #27 1997 FORD PICKUP F250       | -      | -        | 2,407.08   | - | (2,407.08)  | 100%    |
| 01042104 | 540010 | 42128 | #28 1996 MT Trackless           | -      | -        | 6,539.22   | - | (6,539.22)  | 100%    |
| 01042104 | 540010 | 42129 | #29 1997 Chevrolet Dump Truck   | -      | -        | 844.51     | - | (844.51)    | 100%    |
| 01042104 | 540010 | 42130 | #30 1993 FORD PICKUP            | -      | -        | 7,954.24   | - | (7,954.24)  | 100%    |
| 01042104 | 540010 | 42131 | #31 2011 Trackless Sidewalk Pl  | -      | -        | 1,516.56   | - | (1,516.56)  | 100%    |
| 01042104 | 540010 | 42133 | #33 2003 BOMBARDIER SIDEWALK PL | -      | -        | 422.08     | - | (422.08)    | 100%    |
| 01042104 | 540010 | 42134 | #34 2008 Elgin Street Sweeper   | -      | -        | 2,518.65   | - | (2,518.65)  | 100%    |
| 01042104 | 540010 | 42135 | #35 1938 BUFFALO SPRINGFIELD R  | -      | -        | 69.74      | - | (69.74)     | 100%    |
| 01042104 | 540010 | 42136 | #36 2003 Elgin Street Sweeper   | -      | -        | 10,123.44  | - | (10,123.44) | 100%    |
| 01042104 | 540010 | 42190 | Broom Refills                   | -      | -        | 5,718.00   | - | (5,718.00)  | 100%    |
| 01042104 | 540010 | 42192 | Plows                           | -      | -        | 9,635.86   | - | (9,635.86)  | 100%    |
| 01042104 | 540010 | 42193 | All Other Equipment             | -      | -        | 31,503.23  | - | (31,503.23) | 100%    |
| 01042104 | 540010 | 42195 | Welding Supplies                | -      | -        | 875.73     | - | (875.73)    | 100%    |
| 01042104 | 540030 |       | Building                        | -      | -        | 9,153.75   | - | 846.25      | 91.50%  |
| 01042104 | 540050 |       | Sand, Stone & Gravel            | -      | -        | 3,457.97   | - | 31,542.03   | 9.90%   |
| 01042104 | 540050 | 42300 | Winter Sand                     | -      | -        | 8,520.70   | - | (8,520.70)  | 100%    |
| 01042104 | 540060 |       | Salt & Chemicals                | -      | -        | 145,928.93 | - | 204,071.07  | 41.70%  |
| 01042104 | 540070 |       | Asphalt & Bit Materials         | -      | -        | 24,584.77  | - | 5,415.23    | 81.90%  |
| 01042104 | 540080 |       | Pipe Fittings                   | -      | -        | 11,482.32  | - | (6,982.32)  | 255.2%* |
| 01042104 | 540100 |       | Seed, Loam & Fertilizer         | -      | -        | 2,491.92   | - | (1,991.92)  | 498.4%* |
| 01042104 | 540110 |       | Public Safety                   | -      | -        | 13,198.35  | - | 4,801.65    | 73.30%  |
| 01042104 | 540120 |       | Clothing & Uniforms             | -      | -        | 7,058.00   | - | 1,245.73    | 82.40%  |
| 01042104 | 540140 |       | Books Periodicals Subs          | -      | -        | 200.00     | - | 200.00      | 0.00%   |
| 01042104 | 540150 |       | Print Postage Stationary        | -      | -        | 200.00     | - | 200.00      | 0.00%   |
| 01042104 | 540170 |       | Medical & Dental                | -      | -        | 1,093.93   | - | 406.07      | 72.90%  |
| 01042104 | 540190 |       | Custodial Supplies              | -      | -        | 1,635.90   | - | (135.90)    | 109.1%* |
| 01042104 | 540220 |       | Office Supplies                 | -      | -        | 250.02     | - | 249.98      | 50.00%  |
| 01042104 | 540230 |       | Supplies - Not Classified       | -      | -        | 100.00     | - | 100.00      | 0.00%   |
| 01042104 | 540240 |       | Small Tools & Misc Equip        | -      | -        | 6,671.88   | - | 1,478.12    | 81.90%  |
|          |        |       |                                 | 650.00 | 8,150.00 |            |   |             |         |

|                                      |                                |                     |   |                   |                   |                   |                   |                |
|--------------------------------------|--------------------------------|---------------------|---|-------------------|-------------------|-------------------|-------------------|----------------|
| 01042104 570020                      | Dues & Memberships             | 850.00              | - | 850.00            | 386.25            | -                 | 463.75            | 45.40%         |
| 01042104 570030                      | In State Travel                | 1,000.00            | - | 1,000.00          | 601.40            | -                 | 398.60            | 60.10%         |
| 01042104 570080                      | Inspection Fees                | 3,200.00            | - | 3,200.00          | 2,132.00          | -                 | 1,068.00          | 66.60%         |
| 01042104 570090                      | Damage Claims Reimbs           | 2,500.00            | - | 2,500.00          | 224.30            | -                 | 2,275.70          | 9.00%          |
| 01042104 570180                      | Other - Not Classified         | 3,000.00            | - | 3,000.00          | 1,874.47          | -                 | 1,125.53          | 62.50%         |
| 01042104 570180                      | Other - Not Classified         | -                   | - | -                 | 106.40            | -                 | (106.40)          | 100%*          |
| <b>TOTAL Highway OpEx</b>            |                                | <b>1,111,698.00</b> |   | <b>24,608.00</b>  | <b>613,057.43</b> | <b>39,204.76</b>  | <b>484,043.74</b> | <b>57.40%</b>  |
| <b>01042110 Highway WarArt</b>       |                                |                     |   |                   |                   |                   |                   |                |
| 01042110 570820                      | Radio Systems                  | 15,000.00           | - | 15,000.00         | 14,984.25         | -                 | 15.75             | 99.90%         |
| 01042110 580260                      | ATM CP Trackless Tractor       | 132,500.00          | - | 132,500.00        | 132,500.00        | -                 | -                 | 100.00%        |
| 01042110 585160                      | Storm Drain                    | -                   | - | 83,940.00         | 9,750.00          | 74,189.83         | -                 | 100.00%        |
| 01042110 585180                      | Sidewalks                      | -                   | - | 72,329.00         | -                 | 72,328.64         | -                 | 100.00%        |
| 01042110 585860                      | ATM Art 7 Rebuild Wall - Boyls | -                   | - | 3,006.00          | 504.93            | 2,501.46          | -                 | 100.00%        |
| 01042110 585880                      | ATM Art 8 Replace Dump Trucks  | 56,308.00           | - | 56,308.00         | 56,305.00         | -                 | 3.00              | 100.00%        |
| <b>TOTAL Highway WarArt</b>          |                                | <b>203,808.00</b>   |   | <b>159,275.00</b> | <b>214,044.18</b> | <b>149,019.93</b> | <b>18.75</b>      | <b>100.00%</b> |
| <b>01042404 Street Lighting OpEx</b> |                                |                     |   |                   |                   |                   |                   |                |
| 01042404 520010                      | Utility - Electricity          | 166,895.00          | - | 166,895.00        | 166,487.87        | -                 | 407.13            | 99.80%         |
| <b>TOTAL Street Lighting OpEx</b>    |                                | <b>166,895.00</b>   |   | <b>-</b>          | <b>166,487.87</b> | <b>-</b>          | <b>407.13</b>     | <b>99.80%</b>  |
| <b>01045001 Water PEA</b>            |                                |                     |   |                   |                   |                   |                   |                |
| 01045001 510010                      | S & W - Full Time              | 46,214.00           | - | 46,214.00         | 46,214.07         | -                 | 0.16              | 100.00%        |
| 01045001 510080                      | Sick Leave Plan II             | -                   | - | 1,771.00          | 1,770.66          | -                 | -                 | 100.00%        |
| 01045001 510100                      | Longevity                      | 150.00              | - | 150.00            | 150.00            | -                 | -                 | 100.00%        |
| <b>TOTAL Water PEA</b>               |                                | <b>46,364.00</b>    |   | <b>1,771.00</b>   | <b>48,134.73</b>  | <b>-</b>          | <b>0.16</b>       | <b>100.00%</b> |
| <b>01045002 Water S&amp;C</b>        |                                |                     |   |                   |                   |                   |                   |                |
| 01045002 510010                      | S & W - Full Time              | 61,234.00           | - | 61,200            | 62,095.15         | -                 | (248.98)          | 100.4%*        |
| 01045002 510080                      | Sick Leave Plan II             | -                   | - | 815.00            | 815.09            | -                 | -                 | 100.00%        |
| 01045002 510090                      | Overtime                       | 1,500.00            | - | 1,500.00          | -                 | -                 | 1,500.00          | 0.00%          |
| 01045002 510100                      | Longevity                      | 350.00              | - | 350.00            | 350.00            | -                 | -                 | 100.00%        |
| <b>TOTAL Water S&amp;C</b>           |                                | <b>63,084.00</b>    |   | <b>1,427.00</b>   | <b>63,260.24</b>  | <b>-</b>          | <b>1,251.02</b>   | <b>98.10%</b>  |
| <b>01045003 Water Other</b>          |                                |                     |   |                   |                   |                   |                   |                |
| 01045003 510010                      | S & W - Full Time              | 300,176.00          | - | 2,622.00          | 289,597.83        | -                 | 13,199.91         | 95.60%         |
| 01045003 510030                      | S & W - Temporary              | 4,916.00            | - | 4,916.00          | 4,206.76          | -                 | 709.24            | 85.60%         |
| 01045003 510080                      | Sick Leave Plan II             | -                   | - | 1,575.00          | 1,574.81          | -                 | -                 | 100.00%        |

|                            |                          |                   |                 |                   |                   |           |                  |               |
|----------------------------|--------------------------|-------------------|-----------------|-------------------|-------------------|-----------|------------------|---------------|
| 01045003 510090            | Overtime                 | 72,500.00         | -               | 72,500.00         | 68,104.40         | -         | 4,395.60         | 93.90%        |
| 01045003 510090            | Overtime                 | -                 | -               | -                 | 326.96            | -         | (326.96)         | 100%*         |
| 01045003 510100            | Longevity                | 2,650.00          | -               | 2,650.00          | 2,800.00          | -         | (150.00)         | 105.7%*       |
| <b>TOTAL Water Other</b>   |                          | <b>380,242.00</b> | <b>4,197.00</b> | <b>384,438.55</b> | <b>366,610.76</b> | <b>-</b>  | <b>17,827.79</b> | <b>95.40%</b> |
| <b>01045004 Water OpEx</b> |                          |                   |                 |                   |                   |           |                  |               |
| 01045004 520010            | Utility - Electricity    | 150,000.00        | -               | 150,000.00        | 175,499.65        | -         | (25,499.65)      | 117%*         |
| 01045004 520020            | Utility - Natural Gas    | 15,000.00         | -               | 15,000.00         | 12,614.22         | -         | 2,385.78         | 84.10%        |
| 01045004 520040            | Utility - Telephone      | 12,000.00         | 57.00           | 12,057.00         | 11,143.13         | -         | 914.28           | 92.40%        |
| 01045004 520080            | R & M - Equipment        | 80,000.00         | -               | 80,000.00         | 145,852.59        | -         | (65,852.59)      | 182.3%*       |
| 01045004 520090            | R & M - Building         | 10,000.00         | -               | 10,000.00         | 4,630.95          | -         | 5,369.05         | 46.30%        |
| 01045004 520100            | Advertising & Binding    | 650.00            | -               | 650.00            | 1,196.62          | -         | (546.62)         | 184.1%*       |
| 01045004 520120            | Data Processing          | -                 | -               | -                 | 208.00            | -         | (208.00)         | 100%*         |
| 01045004 520130            | Professional Services    | 85,000.00         | 7,438.00        | 92,438.00         | 40,053.85         | 37,380.78 | 15,002.93        | 83.80%        |
| 01045004 520140            | Rental of Equipment      | 2,000.00          | -               | 2,000.00          | 460.11            | -         | 1,539.89         | 23.00%        |
| 01045004 520150            | R & M - Public Property  | 25,000.00         | -               | 25,000.00         | -                 | 25,000.00 | -                | 100.00%       |
| 01045004 520220            | Services-Not Classified  | 1,500.00          | -               | 1,500.00          | 1,746.95          | -         | (246.95)         | 116.5%*       |
| 01045004 540010            | Automotive               | 35,000.00         | -               | 35,000.00         | 32,666.89         | -         | 2,333.11         | 93.30%        |
| 01045004 540020            | Oil & Fuel               | 500.00            | -               | 500.00            | 487.16            | -         | 12.84            | 97.40%        |
| 01045004 540030            | Building                 | 10,000.00         | -               | 10,000.00         | 325.00            | -         | 9,675.00         | 3.30%         |
| 01045004 540050            | Sand, Stone & Gravel     | 27,500.00         | -               | 27,500.00         | 9,726.88          | -         | 17,773.12        | 35.40%        |
| 01045004 540070            | Asphalt & Bit Materials  | 50,000.00         | -               | 50,000.00         | 13,844.10         | -         | 36,155.90        | 27.70%        |
| 01045004 540080            | Pipe Fittings            | 85,000.00         | -               | 85,000.00         | 61,495.50         | -         | 23,504.50        | 72.30%        |
| 01045004 540090            | Water Meter Parts        | 6,500.00          | -               | 6,500.00          | 1,197.80          | -         | 5,302.20         | 18.40%        |
| 01045004 540100            | Seed, Loam & Fertilizer  | 2,000.00          | -               | 2,000.00          | 376.50            | -         | 1,623.50         | 18.80%        |
| 01045004 540110            | Public Safety            | 500.00            | -               | 500.00            | -                 | -         | 500.00           | 0.00%         |
| 01045004 540120            | Clothing & Uniforms      | 6,000.00          | -               | 6,000.00          | 7,631.56          | -         | (1,631.56)       | 127.2%*       |
| 01045004 540140            | Books Periodicals Subs   | 500.00            | -               | 500.00            | 267.50            | -         | 232.50           | 53.50%        |
| 01045004 540150            | Print Postage Stationary | 12,500.00         | -               | 12,500.00         | 5,412.75          | 979.50    | 6,107.75         | 51.10%        |
| 01045004 540170            | Medical & Dental         | 1,000.00          | -               | 1,000.00          | 703.40            | -         | 296.60           | 70.30%        |
| 01045004 540190            | Custodial Supplies       | 4,000.00          | -               | 4,000.00          | 2,395.90          | -         | 1,604.10         | 59.90%        |
| 01045004 540220            | Office Supplies          | 2,500.00          | -               | 2,500.00          | 2,682.28          | -         | (182.28)         | 107.3%*       |
| 01045004 540240            | Small Tools & Misc Equip | 15,000.00         | -               | 15,000.00         | 19,237.89         | -         | (4,237.89)       | 128.3%*       |
| 01045004 540330            | Pump Parts & Maintenance | 5,000.00          | -               | 5,000.00          | 18.86             | -         | 4,981.14         | 0.40%         |
| 01045004 570020            | Dues & Memberships       | 2,500.00          | -               | 2,500.00          | 2,494.00          | -         | 6.00             | 99.80%        |
| 01045004 570030            | In State Travel          | 1,500.00          | -               | 1,500.00          | 4,305.30          | -         | (2,805.30)       | 287%*         |
| 01045004 570080            | Inspection Fees          | 250.00            | -               | 250.00            | -                 | -         | 250.00           | 0.00%         |
| 01045004 570090            | Damage Claims Reimbs     | 1,000.00          | 25,000.00       | 26,000.00         | -                 | -         | 26,000.00        | 0.00%         |
| 01045004 570180            | Other - Not Classified   | 8,000.00          | -               | 8,000.00          | 8,727.33          | -         | (727.33)         | 109.1%*       |

|                          |        |                     |                                |                   |                   |                   |                   |                  |               |
|--------------------------|--------|---------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------|
| 01045004                 | 570180 | IRENE               | Other - Not Classified         | -                 | -                 | 68.95             | -                 | (68.95)          | 100%*         |
| 01045004                 | 570560 |                     | DEP Water Assessment           | 12,000.00         | -                 | 11,287.89         | -                 | 712.11           | 94.10%        |
| <b>TOTAL Water OpEx</b>  |        |                     |                                | <b>669,900.00</b> | <b>32,495.00</b>  | <b>578,759.51</b> | <b>63,360.28</b>  | <b>60,275.18</b> | <b>91.40%</b> |
|                          |        |                     |                                |                   |                   |                   |                   |                  |               |
| 01045008                 |        | <u>Water Equip</u>  |                                |                   |                   |                   |                   |                  |               |
| 01045008                 | 580070 |                     | Electrical & Mechanical        | -                 | -                 | 5,105.00          | -                 | (5,105.00)       | 100%*         |
| 01045008                 | 580090 |                     | New Water Meters               | -                 | 224,331.00        | 68,341.58         | 150,884.77        | 5,105.00         | 97.70%        |
| <b>TOTAL Water Equip</b> |        |                     |                                | -                 | <b>224,331.00</b> | <b>73,446.58</b>  | <b>150,884.77</b> | -                | <b>100%</b>   |
|                          |        |                     |                                |                   |                   |                   |                   |                  |               |
| 01045009                 |        | <u>Water SepAp</u>  |                                |                   |                   |                   |                   |                  |               |
| 01045009                 | 510010 |                     | S & W - Full Time              | 107,950.00        | 458.00            | 109,803.04        | -                 | (1,395.44)       | 101.3%*       |
| 01045009                 | 510080 |                     | Sick Leave Plan II             | -                 | 1,219.00          | 1,219.20          | -                 | -                | 100.00%       |
| 01045009                 | 510090 |                     | Overtime                       | 25,000.00         | -                 | 18,055.71         | -                 | 6,944.29         | 72.20%        |
| 01045009                 | 510090 | IRENE               | Overtime                       | -                 | -                 | 662.85            | -                 | (662.85)         | 100%*         |
| 01045009                 | 520010 |                     | Utility - Electricity          | -                 | -                 | 28.93             | -                 | (28.93)          | 100%*         |
| 01045009                 | 520020 |                     | Utility - Natural Gas          | 1,000.00          | -                 | -                 | -                 | 1,000.00         | 0.00%         |
| 01045009                 | 540060 |                     | Salt & Chemicals               | -                 | -                 | 2,437.64          | -                 | (2,437.64)       | 100%*         |
| 01045009                 | 540060 | 45001               | Caliciquest                    | 23,500.00         | -                 | 18,427.70         | -                 | 5,072.30         | 78.40%        |
| 01045009                 | 540060 | 45002               | Fluoride                       | 27,500.00         | -                 | 19,710.25         | -                 | 7,789.75         | 71.70%        |
| 01045009                 | 540060 | 45003               | Chlorine                       | 6,750.00          | -                 | 12,200.00         | -                 | (5,450.00)       | 180.7%*       |
| 01045009                 | 540060 | 45004               | KOH                            | 120,000.00        | -                 | 88,026.03         | -                 | 31,973.97        | 73.40%        |
| 01045009                 | 540060 | 45005               | Plant Supplies                 | 4,000.00          | -                 | 3,519.25          | -                 | 480.75           | 88.00%        |
| 01045009                 | 540060 | 45006               | Lab Supplies                   | 6,000.00          | -                 | 3,829.97          | -                 | 2,170.03         | 63.80%        |
| 01045009                 | 540060 | 45007               | Contracted Services            | 30,000.00         | 8,500.00          | 54,276.06         | -                 | (15,776.06)      | 141%*         |
| 01045009                 | 540060 | 45008               | Power                          | 280,000.00        | -                 | 266,933.80        | -                 | 13,066.20        | 95.30%        |
| <b>TOTAL Water SepAp</b> |        |                     |                                | <b>631,700.00</b> | <b>10,177.00</b>  | <b>599,130.43</b> | -                 | <b>42,746.37</b> | <b>93.30%</b> |
|                          |        |                     |                                |                   |                   |                   |                   |                  |               |
| 01045010                 |        | <u>Water WarArt</u> |                                |                   |                   |                   |                   |                  |               |
| 01045010                 | 580090 |                     | ATM New Water Meters           | 250,000.00        | -                 | 1,553.12          | 248,446.88        | -                | 100.00%       |
| 01045010                 | 580330 |                     | ATM CP Replace PU w Utility Bo | 45,000.00         | -                 | 41,625.99         | -                 | 3,374.01         | 92.50%        |
| 01045010                 | 582010 |                     | ATM CP Rt 9 Water Bridge Proj  | 150,000.00        | -                 | -                 | 150,000.00        | -                | 100.00%       |
| 01045010                 | 585360 |                     | ATM 5/02 Study W Plant Upgrade | -                 | 70,000.00         | -                 | 70,000.00         | -                | 100.00%       |
| 01045010                 | 585370 |                     | ATM 5/02 Water Mgmt Act Permit | -                 | 42,571.00         | 12,449.17         | 30,121.35         | -                | 100.00%       |
| 01045010                 | 585400 |                     | ATM 5/02 Dev Addl Water Source | -                 | 87,728.00         | 1,703.35          | 86,024.90         | -                | 100.00%       |
| 01045010                 | 585580 |                     | ATM Art 8 New Gen Gulf Booster | -                 | 31,406.00         | -                 | 31,406.06         | -                | 100.00%       |
| 01045010                 | 585820 |                     | STM 10/05 Water Conservation   | -                 | 9,709.00          | 9,436.30          | 272.95            | -                | 100.00%       |
| 01045010                 | 585896 |                     | ATM Art 23 Crescent St Wat Mtn | -                 | 196,008.00        | 3,095.50          | 192,912.64        | -                | 100.00%       |
| 01045010                 | 585897 |                     | ATM Art 24 Bedrock Well Explo  | 200,000.00        | 73,964.00         | 67,486.48         | 206,477.86        | -                | 100.00%       |

|                               |                               |                   |                     |                     |                   |                     |                   |                |
|-------------------------------|-------------------------------|-------------------|---------------------|---------------------|-------------------|---------------------|-------------------|----------------|
| 01045010 585961               | ATM Art 10 Browning Tank Rep  | -                 | 45,383.00           | 45,383.00           | -                 | 45,382.58           | -                 | 100.00%        |
| 01045010 585990               | ATM Art 23 Hartford Turnpike  | -                 | 94,620.00           | 94,620.00           | -                 | -                   | 94,620.38         | 0.00%          |
| 01045010 585991               | ATM Article 24 Grafton Street | -                 | 75,145.00           | 75,145.00           | -                 | 75,144.96           | -                 | 100.00%        |
| 01045010 585997               | ATM 09 Art 11 Masonic Tank #3 | -                 | 450,000.00          | 450,000.00          | -                 | -                   | 450,000.00        | 0.00%          |
| <b>TOTAL Water WarArt</b>     |                               | <b>645,000.00</b> | <b>1,176,534.00</b> | <b>1,821,534.48</b> | <b>137,349.91</b> | <b>1,136,190.18</b> | <b>547,994.39</b> | <b>69.90%</b>  |
|                               |                               |                   |                     |                     |                   |                     |                   |                |
| 01049101 Cemetery_PEA         |                               |                   |                     |                     |                   |                     |                   |                |
| 01049101 510010               | S & W - Full Time             | 16,097.00         | -                   | 16,097.00           | 16,804.81         | -                   | (708.11)          | 104.4%*        |
| <b>TOTAL Cemetery PEA</b>     |                               | <b>16,097.00</b>  | <b>-</b>            | <b>16,096.70</b>    | <b>16,804.81</b>  | <b>-</b>            | <b>(708.11)</b>   | <b>104.40%</b> |
|                               |                               |                   |                     |                     |                   |                     |                   |                |
| 01049102 Cemetery S&C         |                               |                   |                     |                     |                   |                     |                   |                |
| 01049102 510010               | S & W - Full Time             | 7,575.00          | 197.00              | 7,772.00            | 7,574.57          | -                   | 197.25            | 97.50%         |
| <b>TOTAL Cemetery S&amp;C</b> |                               | <b>7,575.00</b>   | <b>197.00</b>       | <b>7,771.82</b>     | <b>7,574.57</b>   | <b>-</b>            | <b>197.25</b>     | <b>97.50%</b>  |
|                               |                               |                   |                     |                     |                   |                     |                   |                |
| 01049103 Cemetery Other       |                               |                   |                     |                     |                   |                     |                   |                |
| 01049103 510010               | S & W - Full Time             | 29,075.00         | 257.00              | 29,332.00           | 26,957.60         | -                   | 2,374.62          | 91.90%         |
| 01049103 510090               | Overtime                      | 1,750.00          | -                   | 1,750.00            | 1,529.95          | -                   | 220.05            | 87.40%         |
| 01049103 510090 BOO           | Overtime                      | -                 | -                   | -                   | 129.37            | -                   | (129.37)          | 100%*          |
| 01049103 510100               | Longevity                     | 125.00            | -                   | 125.00              | -                 | -                   | 125.00            | 0.00%          |
| <b>TOTAL Cemetery Other</b>   |                               | <b>30,950.00</b>  | <b>257.00</b>       | <b>31,207.22</b>    | <b>28,616.92</b>  | <b>-</b>            | <b>2,590.30</b>   | <b>91.70%</b>  |
|                               |                               |                   |                     |                     |                   |                     |                   |                |
| 01049104 Cemetery OpEx        |                               |                   |                     |                     |                   |                     |                   |                |
| 01049104 520010               | Utility - Electricity         | -                 | -                   | -                   | 259.49            | -                   | (259.49)          | 100%*          |
| 01049104 520020               | Utility - Natural Gas         | -                 | -                   | -                   | 1,000.09          | -                   | (1,000.09)        | 100%*          |
| 01049104 520040               | Utility - Telephone           | -                 | -                   | -                   | 176.57            | -                   | (176.57)          | 100%*          |
| 01049104 520060               | Utility - Water               | -                 | -                   | -                   | 166.25            | -                   | (166.25)          | 100%*          |
| 01049104 520070               | Utility - Sewer               | -                 | -                   | -                   | 2.43              | -                   | (2.43)            | 100%*          |
| 01049104 520080               | R & M - Equipment             | -                 | -                   | -                   | 2,478.10          | -                   | (2,478.10)        | 100%*          |
| 01049104 520090               | R & M - Building              | -                 | -                   | -                   | 99.10             | -                   | (99.10)           | 100%*          |
| 01049104 520100               | Advertising & Binding         | -                 | -                   | -                   | 255.54            | -                   | (255.54)          | 100%*          |
| 01049104 520150               | R & M - Public Property       | -                 | -                   | -                   | 738.28            | -                   | (738.28)          | 100%*          |
| 01049104 520160               | Removal Tree Trim, Rubbish    | -                 | -                   | -                   | 10,050.00         | -                   | (10,050.00)       | 100%*          |
| 01049104 520810               | Grounds Maintenance           | 49,000.00         | -                   | 49,000.00           | 26,901.32         | -                   | 22,098.68         | 54.90%         |
| 01049104 520810 IRENE         | Grounds Maintenance           | -                 | -                   | -                   | 3,000.00          | -                   | (3,000.00)        | 100%*          |
| 01049104 540010               | Automotive                    | -                 | -                   | -                   | 123.93            | -                   | (123.93)          | 100%*          |
| 01049104 540140               | Books Periodicals Subs        | -                 | -                   | -                   | 85.00             | -                   | (85.00)           | 100%*          |
| 01049104 540230               | Supplies - Not Classified     | -                 | -                   | -                   | 992.56            | -                   | (992.56)          | 100%*          |
| 01049104 570180               | Other - Not Classified        | -                 | -                   | -                   | 115.00            | -                   | (115.00)          | 100%*          |
| <b>TOTAL Cemetery OpEx</b>    |                               | <b>49,000.00</b>  | <b>-</b>            | <b>49,000.00</b>    | <b>46,443.66</b>  | <b>-</b>            | <b>2,556.34</b>   | <b>94.80%</b>  |

|  |                            |           |          |           |           |        |             |          |
|--|----------------------------|-----------|----------|-----------|-----------|--------|-------------|----------|
|  | S & W - Part Time          | 1,500.00  | -        | 1,500.00  | 900.00    | -      | 600.00      | 60.00%   |
|  | TOTAL Health PEA           | 1,500.00  | -        | 1,500.00  | 900.00    | -      | 600.00      | 60.00%   |
|  | S & W - Full Time          | 39,601.00 | 362.00   | 39,963.00 | 38,873.61 | -      | 1,089.29    | 97.30%   |
|  | Overtime                   | -         | -        | -         | 256.67    | -      | (256.67)    | 100%*    |
|  | Longevity                  | 163.00    | -        | 163.00    | -         | -      | 162.50      | 0.00%    |
|  | TOTAL Health S&C           | 39,763.00 | 362.00   | 40,125.40 | 39,130.28 | -      | 995.12      | 97.50%   |
|  | S & W - Full Time          | 51,678.00 | -        | 51,678.00 | 20,756.16 | -      | 30,921.84   | 40.20%   |
|  | Overtime                   | -         | 213.00   | 213.00    | 15,956.94 | -      | (15,743.46) | 7474.7%* |
|  | Longevity                  | 250.00    | -        | -         | 394.37    | -      | (394.37)    | 100%*    |
|  | TOTAL Health Other         | 51,928.00 | 213.00   | 52,141.48 | 37,107.47 | -      | 15,034.01   | 71.20%   |
|  | Utility - Telephone        | 1,000.00  | -        | 1,000.00  | 730.84    | -      | 269.16      | 73.10%   |
|  | R & M - Equipment          | 100.00    | -        | 100.00    | -         | -      | 100.00      | 0.00%    |
|  | Advertising & Binding      | 100.00    | -        | 100.00    | 270.20    | -      | (170.20)    | 270.2%*  |
|  | Professional Services      | 67,500.00 | 7,500.00 | 75,000.00 | 80,550.07 | -      | (5,550.07)  | 107.4%*  |
|  | Removal Tree Trim, Rubbish | -         | -        | -         | 275.00    | -      | (275.00)    | 100%*    |
|  | Print Postage Stationary   | 5,000.00  | -        | 5,000.00  | 652.55    | 203.00 | 4,144.45    | 17.10%   |
|  | Medical & Dental           | 400.00    | -        | 400.00    | 314.84    | -      | 85.16       | 78.70%   |
|  | Office Supplies            | 400.00    | -        | 400.00    | 375.03    | -      | 24.97       | 93.80%   |
|  | Small Tools & Misc Equip   | 500.00    | -        | 500.00    | 186.60    | -      | 313.40      | 37.30%   |
|  | Car Allowance/Mileage      | 3,600.00  | -        | 3,600.00  | 2,160.00  | -      | 1,440.00    | 60.00%   |
|  | Dues & Memberships         | 200.00    | -        | 200.00    | 65.00     | -      | 135.00      | 32.50%   |
|  | In State Travel            | 400.00    | -        | 400.00    | 50.00     | -      | 350.00      | 12.50%   |
|  | TOTAL Health OpEx          | 79,200.00 | 7,500.00 | 86,700.00 | 85,630.13 | 203.00 | 866.87      | 99.00%   |
|  | Council on Aging PEA       |           |          |           |           |        |             |          |
|  | S & W - Full Time          | 76,054.00 | -        | 76,054.00 | 75,238.45 | -      | 815.38      | 98.90%   |
|  | Sick Leave Plan II         | -         | 583.00   | 583.00    | 582.79    | -      | -           | 100.00%  |
|  | Longevity                  | 250.00    | -        | 250.00    | 250.00    | -      | -           | 100.00%  |
|  | TOTAL Council on Aging PEA | 76,304.00 | 583.00   | 76,886.62 | 76,071.24 | -      | 815.38      | 98.90%   |

|  |        |                              |                  |                 |                  |                  |               |                  |               |
|--|--------|------------------------------|------------------|-----------------|------------------|------------------|---------------|------------------|---------------|
| <u>01054102 Council on Aging S&amp;C</u> |        |                              |                  |                 |                  |                  |               |                  |               |
| 01054102                                 | 510010 | S & W - Full Time            | 57,257.00        | 570.00          | 57,828.00        | 53,903.92        | -             | 3,923.70         | 93.20%        |
| 01054102                                 | 510080 | Sick Leave Plan II           | -                | 732.00          | 732.00           | 732.32           | -             | -                | 100.00%       |
| 01054102                                 | 510100 | Longevity                    | 250.00           | -               | 250.00           | 250.00           | -             | -                | 100.00%       |
| <b>TOTAL Council on Aging S&amp;C</b>    |        |                              | <b>57,507.00</b> | <b>1,303.00</b> | <b>58,809.94</b> | <b>54,886.24</b> | <b>-</b>      | <b>3,923.70</b>  | <b>93.30%</b> |
| <u>01054103 Council on Aging Other</u>   |        |                              |                  |                 |                  |                  |               |                  |               |
| 01054103                                 | 510020 | S & W - Part Time            | 77,677.00        | -               | 77,677.00        | 65,109.36        | -             | 12,567.37        | 83.80%        |
| <b>TOTAL Council on Aging Other</b>      |        |                              | <b>77,677.00</b> | <b>-</b>        | <b>77,676.73</b> | <b>65,109.36</b> | <b>-</b>      | <b>12,567.37</b> | <b>83.80%</b> |
| <u>01054104 Council on Aging OpEx</u>    |        |                              |                  |                 |                  |                  |               |                  |               |
| 01054104                                 | 520040 | Utility - Telephone          | 3,180.00         | -               | 3,180.00         | 2,446.69         | -             | 733.31           | 76.90%        |
| 01054104                                 | 520080 | R & M - Equipment            | 500.00           | -               | 500.00           | -                | -             | 500.00           | 0.00%         |
| 01054104                                 | 520100 | Advertising & Binding        | 50.00            | -               | 50.00            | -                | -             | 50.00            | 0.00%         |
| 01054104                                 | 520110 | Hospital & Medical           | 600.00           | -               | 600.00           | 600.00           | -             | -                | 100.00%       |
| 01054104                                 | 540010 | Automotive                   | 100.00           | -               | 100.00           | -                | -             | 100.00           | 0.00%         |
| 01054104                                 | 540140 | Books Periodicals Subs       | 2,275.00         | 1,100.00        | 3,375.00         | 3,023.30         | -             | 351.70           | 89.60%        |
| 01054104                                 | 540150 | Print Postage Stationary     | 100.00           | -               | 100.00           | 498.67           | -             | (398.67)         | 498.7%*       |
| 01054104                                 | 540220 | Office Supplies              | 1,750.00         | -               | 1,750.00         | 2,774.86         | -             | (1,024.86)       | 158.6%*       |
| 01054104                                 | 570010 | Car Allowance/Mileage        | 6,000.00         | -               | 6,000.00         | 5,127.32         | 100.00        | 772.68           | 87.10%        |
| 01054104                                 | 570020 | Dues & Memberships           | 760.00           | -               | 760.00           | 217.74           | -             | 542.26           | 28.70%        |
| 01054104                                 | 570030 | In State Travel              | 500.00           | -               | 500.00           | -                | -             | 500.00           | 0.00%         |
| <b>TOTAL Council on Aging OpEx</b>       |        |                              | <b>15,815.00</b> | <b>1,100.00</b> | <b>16,915.00</b> | <b>14,688.58</b> | <b>100.00</b> | <b>2,126.42</b>  | <b>87.40%</b> |
| <u>01054301 Veterans Benefits PEA</u>    |        |                              |                  |                 |                  |                  |               |                  |               |
| 01054301                                 | 510010 | S & W - Full Time            | 13,078.00        | -               | 13,078.00        | 12,821.04        | -             | 256.96           | 98.00%        |
| <b>TOTAL Veterans Benefits PEA</b>       |        |                              | <b>13,078.00</b> | <b>-</b>        | <b>13,078.00</b> | <b>12,821.04</b> | <b>-</b>      | <b>256.96</b>    | <b>98.00%</b> |
| <u>01054304 Veterans Benefits OpEx</u>   |        |                              |                  |                 |                  |                  |               |                  |               |
| 01054304                                 | 520040 | Utility - Telephone          | 300.00           | -               | 300.00           | 88.32            | -             | 211.68           | 29.40%        |
| 01054304                                 | 520570 | Regional Veterans Assessment | 6,079.00         | -               | 6,079.00         | 6,079.00         | -             | -                | 100.00%       |
| 01054304                                 | 540220 | Office Supplies              | 200.00           | -               | 200.00           | 102.79           | -             | 97.21            | 51.40%        |
| 01054304                                 | 570010 | Car Allowance/Mileage        | 460.00           | -               | 460.00           | 123.52           | -             | 336.48           | 26.90%        |
| 01054304                                 | 570030 | In State Travel              | -                | -               | -                | 200.00           | -             | (200.00)         | 100%*         |
| 01054304                                 | 570130 | Veterans Benefits            | 80,000.00        | -               | 80,000.00        | 79,929.84        | -             | 70.16            | 99.90%        |
| <b>TOTAL Veterans Benefits OpEx</b>      |        |                              | <b>87,039.00</b> | <b>-</b>        | <b>87,039.00</b> | <b>86,523.47</b> | <b>-</b>      | <b>515.53</b>    | <b>99.40%</b> |





|   |                               |                   |               |                  |                   |                  |                 |                |
|---|-------------------------------|-------------------|---------------|------------------|-------------------|------------------|-----------------|----------------|
| 01061004 540150                             | Print Postage Stationary      | 14,700.00         | -             | 14,700.00        | 14,590.87         | -                | 109.13          | 99.30%         |
| 01061004 540190                             | Custodial Supplies            | 3,000.00          | -             | 3,000.00         | 2,967.59          | -                | 32.41           | 98.90%         |
| 01061004 540200                             | Educational Supplies          | 1,000.00          | -             | 1,000.00         | 374.70            | -                | 625.30          | 37.50%         |
| 01061004 540220                             | Office Supplies               | 2,000.00          | -             | 2,000.00         | 1,970.54          | -                | 29.46           | 98.50%         |
| 01061004 540270                             | Library Supplies              | 13,100.00         | -             | 13,100.00        | 12,233.32         | 1,902.32         | (1,035.64)      | 107.9%*        |
| 01061004 570010                             | Car Allowance/Mileage         | 1,000.00          | -             | 1,000.00         | 1,160.30          | -                | (160.30)        | 116%*          |
| 01061004 570020                             | Dues & Memberships            | 1,000.00          | -             | 1,000.00         | 873.00            | -                | 127.00          | 87.30%         |
| 01061004 570180                             | Other - Not Classified        | 1,000.00          | -             | 1,000.00         | 589.42            | -                | 410.58          | 58.90%         |
| <b>TOTAL Library OpEx</b>                   |                               | <b>361,312.00</b> |               | <b>28,599.00</b> | <b>352,639.37</b> | <b>36,220.54</b> | <b>1,051.12</b> | <b>99.70%</b>  |
|   |                               |                   |               |                  |                   |                  |                 |                |
| 01061008 Library Equip                      |                               |                   |               |                  |                   |                  |                 |                |
| 01061008 580020                             | Computer Equipment            | 12,600.00         | -             | 12,600.00        | 4,082.80          | 8,517.20         | -               | 100.00%        |
| 01061008 580120                             | Equip - Not Classified        | 2,102.00          | -             | 2,102.00         | 2,102.00          | -                | -               | 100.00%        |
| <b>TOTAL Library Equip</b>                  |                               | <b>14,702.00</b>  |               | <b>-</b>         | <b>6,184.80</b>   | <b>8,517.20</b>  | <b>-</b>        | <b>100.00%</b> |
|   |                               |                   |               |                  |                   |                  |                 |                |
| 01061010 Library WarArt                     |                               |                   |               |                  |                   |                  |                 |                |
| 01061010 585180                             | ATM Art 8 CP Sidewalk Rep Lib | -                 | -             | -                | 54.63             | -                | (54.63)         | 100%*          |
| 01061010 585530                             | ATM Art 8 Repairs Slate Roof  | -                 | -             | 4,699.00         | -                 | -                | 4,698.65        | 0.00%          |
| <b>TOTAL Library WarArt</b>                 |                               | <b>-</b>          |               | <b>4,699.00</b>  | <b>54.63</b>      | <b>-</b>         | <b>4,644.02</b> | <b>1.20%</b>   |
|   |                               |                   |               |                  |                   |                  |                 |                |
| 01065001 Parks & Recreation PEA             |                               |                   |               |                  |                   |                  |                 |                |
| 01065001 510010                             | S & W - Full Time             | 67,928.00         | -             | 67,928.00        | 67,219.90         | -                | 708.17          | 99.00%         |
| 01065001 510020                             | S & W - Part Time             | 600.00            | -             | 600.00           | 600.00            | -                | -               | 100.00%        |
| 01065001 510080                             | Sick Leave Plan II            | -                 | 966.00        | 966.00           | 965.80            | -                | -               | 100.00%        |
| 01065001 510100                             | Longevity                     | 200.00            | -             | 200.00           | 200.00            | -                | -               | 100.00%        |
| <b>TOTAL Parks &amp; Recreation PEA</b>     |                               | <b>68,728.00</b>  |               | <b>966.00</b>    | <b>68,985.70</b>  | <b>-</b>         | <b>708.17</b>   | <b>99.00%</b>  |
|   |                               |                   |               |                  |                   |                  |                 |                |
| 01065002 Parks & Recreation S&C             |                               |                   |               |                  |                   |                  |                 |                |
| 01065002 510010                             | S & W - Full Time             | 3,030.00          | 197.00        | 3,227.00         | 3,184.36          | -                | 42.46           | 98.70%         |
| 01065002 510100                             | Longevity                     | 250.00            | -             | 250.00           | 250.00            | -                | -               | 100.00%        |
| <b>TOTAL Parks &amp; Recreation S&amp;C</b> |                               | <b>3,280.00</b>   | <b>197.00</b> | <b>3,476.82</b>  | <b>3,434.36</b>   | <b>-</b>         | <b>42.46</b>    | <b>98.80%</b>  |
|   |                               |                   |               |                  |                   |                  |                 |                |
| 01065003 Parks & Recreation Other           |                               |                   |               |                  |                   |                  |                 |                |
| 01065003 510010                             | S & W - Full Time             | 106,939.00        | 1,198.00      | 108,138.00       | 93,602.21         | -                | 14,535.47       | 86.60%         |
| 01065003 510030                             | S & W - Temporary             | 37,618.00         | -             | 37,618.00        | 41,628.32         | -                | (4,010.72)      | 110.7%*        |
| 01065003 510080                             | Sick Leave Plan II            | -                 | 996.00        | 996.00           | 995.76            | -                | -               | 100.00%        |
| 01065003 510090                             | Overtime                      | 5,000.00          | 1,400.00      | 6,400.00         | 5,464.29          | -                | 935.71          | 85.40%         |
| 01065003 510090 BOO                         | Overtime                      | -                 | -             | -                | 1,037.64          | -                | (1,037.64)      | 100%*          |

|   |        |                            |                   |                 |                   |          |                  |               |
|---|--------|----------------------------|-------------------|-----------------|-------------------|----------|------------------|---------------|
| 01065003                                    | 510090 | IRENE Overtime             | -                 | -               | 333.82            | -        | (333.82)         | 100%*         |
| 01065003                                    | 510100 | Longevity                  | 1,475.00          | -               | 575.00            | -        | 900.00           | 39.00%        |
| <b>TOTAL Parks &amp; Recreation Other</b>   |        |                            | <b>151,032.00</b> | <b>3,594.00</b> | <b>143,637.04</b> | <b>-</b> | <b>10,989.00</b> | <b>92.90%</b> |
| <b>01065004 Parks &amp; Recreation OpEx</b> |        |                            |                   |                 |                   |          |                  |               |
| 01065004                                    | 520010 | Utility - Electricity      | 3,800.00          | -               | 3,659.37          | -        | 140.63           | 96.30%        |
| 01065004                                    | 520040 | Utility - Telephone        | 2,600.00          | -               | 2,637.38          | -        | (37.38)          | 101.4%*       |
| 01065004                                    | 520060 | Utility - Water            | 600.00            | -               | 586.96            | -        | 13.04            | 97.80%        |
| 01065004                                    | 520070 | Utility - Sewer            | 100.00            | -               | 152.50            | -        | (52.50)          | 152.5%*       |
| 01065004                                    | 520080 | R & M - Equipment          | 7,000.00          | -               | 4,608.55          | -        | 2,391.45         | 65.80%        |
| 01065004                                    | 520090 | R & M - Building           | 4,000.00          | -               | 1,682.32          | -        | 2,317.68         | 42.10%        |
| 01065004                                    | 520100 | Advertising & Binding      | 450.00            | -               | 497.10            | -        | (47.10)          | 110.5%*       |
| 01065004                                    | 520130 | Professional Services      | 38,000.00         | -               | 29,380.26         | -        | 8,619.74         | 77.30%        |
| 01065004                                    | 520140 | Rental of Equipment        | 625.00            | -               | 108.26            | -        | 2,516.74         | 4.10%         |
| 01065004                                    | 520140 | BOO                        | -                 | -               | 1,734.36          | -        | (1,734.36)       | 100%*         |
| 01065004                                    | 520140 | IRENE                      | -                 | -               | 2,095.20          | -        | (2,095.20)       | 100%*         |
| 01065004                                    | 520150 | R & M - Public Property    | 7,000.00          | -               | 3,149.18          | -        | 3,850.82         | 45.00%        |
| 01065004                                    | 520160 | Removal Tree Trim, Rubbish | 13,000.00         | -               | 14,210.00         | -        | 15,790.00        | 47.40%        |
| 01065004                                    | 520160 | BOO                        | -                 | -               | 9,176.00          | -        | (9,176.00)       | 100%*         |
| 01065004                                    | 520160 | IRENE                      | -                 | -               | 3,525.00          | -        | (3,525.00)       | 100%*         |
| 01065004                                    | 520220 | Services-Not Classified    | 1,500.00          | -               | 137.00            | -        | 1,363.00         | 9.10%         |
| 01065004                                    | 540010 | Automotive                 | 4,200.00          | -               | 6,306.78          | -        | (2,106.78)       | 150.2%*       |
| 01065004                                    | 540030 | Building                   | 200.00            | -               | 60.25             | -        | 139.75           | 30.10%        |
| 01065004                                    | 540050 | Sand, Stone & Gravel       | 2,000.00          | -               | 94.00             | -        | 1,906.00         | 4.70%         |
| 01065004                                    | 540070 | Asphalt & Bit Materials    | 2,000.00          | -               | 280.60            | -        | 1,719.40         | 14.00%        |
| 01065004                                    | 540080 | Pipe Fittings              | 450.00            | -               | -                 | -        | 450.00           | 0.00%         |
| 01065004                                    | 540120 | Clothing & Uniforms        | 2,005.00          | -               | 1,195.91          | -        | 809.09           | 59.60%        |
| 01065004                                    | 540140 | Books Periodicals Subs     | 150.00            | -               | -                 | -        | 150.00           | 0.00%         |
| 01065004                                    | 540150 | Print Postage Stationary   | -                 | -               | 92.00             | -        | (92.00)          | 100%*         |
| 01065004                                    | 540170 | Medical & Dental           | 300.00            | -               | 137.00            | -        | 163.00           | 45.70%        |
| 01065004                                    | 540190 | Custodial Supplies         | 1,000.00          | -               | 1,086.32          | -        | (86.32)          | 108.6%*       |
| 01065004                                    | 540220 | Office Supplies            | 1,000.00          | -               | 1,562.21          | -        | (562.21)         | 156.2%*       |
| 01065004                                    | 540230 | Supplies - Not Classified  | 6,000.00          | -               | 7,093.94          | -        | (1,093.94)       | 118.2%*       |
| 01065004                                    | 540230 | IRENE                      | -                 | -               | 315.59            | -        | (315.59)         | 100%*         |
| 01065004                                    | 540240 | Small Tools & Misc Equip   | 1,000.00          | -               | 83.49             | -        | 916.51           | 8.30%         |
| 01065004                                    | 570010 | Car Allowance/Mileage      | 3,120.00          | -               | 3,120.00          | -        | -                | 100.00%       |
| 01065004                                    | 570020 | Dues & Memberships         | 485.00            | -               | 475.00            | -        | 10.00            | 97.90%        |
| 01065004                                    | 570030 | In State Travel            | 500.00            | -               | 445.00            | -        | 55.00            | 89.00%        |

|  |        |                                |                   |                  |                   |                   |                  |                  |               |
|--|--------|--------------------------------|-------------------|------------------|-------------------|-------------------|------------------|------------------|---------------|
| 01065004                                       | 570080 | Inspection Fees                | 509.00            | -                | 509.00            | 470.00            | -                | 39.00            | 92.30%        |
| 01065004                                       | 570180 | Other - Not Classified         | 470.00            | -                | 470.00            | 285.41            | -                | 184.59           | 60.70%        |
| <b>TOTAL Parks &amp; Recreation OpEx</b>       |        |                                | <b>104,064.00</b> | <b>19,000.00</b> | <b>123,064.00</b> | <b>100,442.94</b> | -                | <b>22,621.06</b> | <b>81.60%</b> |
|  |        |                                |                   |                  |                   |                   |                  |                  |               |
| <u>01065008 Parks &amp; Recreation Equip</u>   |        |                                |                   |                  |                   |                   |                  |                  |               |
| 01065008                                       | 580070 | Electrical & Mechanical        | 1,500.00          | -                | 1,500.00          | 1,975.80          | -                | (475.80)         | 131.7%*       |
| 01065008                                       | 580140 | Playground Equipment           | 1,000.00          | -                | 1,000.00          | 1,160.00          | -                | (160.00)         | 116%*         |
| 01065008                                       | 580150 | Tennis Nets                    | 300.00            | -                | 300.00            | -                 | -                | 300.00           | 0.00%         |
| 01065008                                       | 580160 | Leaf Blowers                   | 750.00            | -                | 750.00            | 410.00            | -                | 340.00           | 54.70%        |
| 01065008                                       | 580170 | Leaf Vacuum                    | 6,000.00          | -                | 6,000.00          | 5,760.00          | -                | 240.00           | 96.00%        |
| <b>TOTAL Parks &amp; Recreation Equip</b>      |        |                                | <b>9,550.00</b>   | -                | <b>9,550.00</b>   | <b>9,305.80</b>   | -                | <b>244.20</b>    | <b>97.40%</b> |
|  |        |                                |                   |                  |                   |                   |                  |                  |               |
| <u>01065009 Parks &amp; Recreation SepAp</u>   |        |                                |                   |                  |                   |                   |                  |                  |               |
| 01065009                                       | 510090 | Overtime - SHS Athl Clean Up   | 800.00            | -                | 800.00            | -                 | -                | 800.00           | 0.00%         |
| 01065009                                       | 520450 | Custodial Cafe and Police Serv | 500.00            | -                | 500.00            | 351.00            | -                | 149.00           | 70.20%        |
| 01065009                                       | 571170 | High School Fields             | 35,000.00         | -                | 35,000.00         | 27,775.48         | -                | 7,224.52         | 79.40%        |
| 01065009                                       | 571180 | Other School Playfields        | 3,000.00          | -                | 3,000.00          | 3,028.58          | -                | (28.58)          | 101%*         |
| 01065009                                       | 580220 | Fencing                        | 5,000.00          | -                | 5,000.00          | 1,870.00          | -                | 3,130.00         | 37.40%        |
| 01065009                                       | 580220 | BOO Fencing                    | -                 | -                | -                 | 2,706.12          | -                | (2,706.12)       | 100%*         |
| <b>TOTAL Parks &amp; Recreation SepAp</b>      |        |                                | <b>44,300.00</b>  | -                | <b>44,300.00</b>  | <b>35,731.18</b>  | -                | <b>8,568.82</b>  | <b>80.70%</b> |
|  |        |                                |                   |                  |                   |                   |                  |                  |               |
| <u>01065010 Parks &amp; Recreation WarArt</u>  |        |                                |                   |                  |                   |                   |                  |                  |               |
| 01065010                                       | 520460 | Counsel and Education Service  | 72,000.00         | -                | 72,000.00         | 72,000.00         | -                | -                | 100.00%       |
| 01065010                                       | 585880 | ATM Art 8 Replace Dump Trucks  | 45,000.00         | -                | 45,000.00         | -                 | 23,150.00        | 21,850.00        | 51.40%        |
| <b>TOTAL Parks &amp; Recreation WarArt</b>     |        |                                | <b>117,000.00</b> | -                | <b>117,000.00</b> | <b>72,000.00</b>  | <b>23,150.00</b> | <b>21,850.00</b> | <b>81.30%</b> |
|  |        |                                |                   |                  |                   |                   |                  |                  |               |
| <u>01071009 Long Term Debt Principal SepAp</u> |        |                                |                   |                  |                   |                   |                  |                  |               |
| 01071009                                       | 590010 | Elementary School              | 505,000.00        | -                | 505,000.00        | 505,000.00        | -                | -                | 100.00%       |
| 01071009                                       | 590020 | CATV                           | 350,000.00        | -                | 350,000.00        | 350,000.00        | -                | -                | 100.00%       |
| 01071009                                       | 590090 | Open Space Land Acq            | 165,000.00        | -                | 165,000.00        | 165,000.00        | -                | -                | 100.00%       |
| 01071009                                       | 590100 | High School Land Acq           | 130,000.00        | -                | 130,000.00        | 130,000.00        | -                | -                | 100.00%       |
| 01071009                                       | 590120 | Title V Loan                   | 15,128.00         | -                | 15,128.00         | 15,127.88         | -                | 0.12             | 100.00%       |
| 01071009                                       | 590130 | Assabet River Consortium       | 23,435.00         | -                | 23,435.00         | 23,434.29         | -                | 0.71             | 100.00%       |
| 01071009                                       | 590140 | New High School Construction   | 3,075,000.00      | -                | 3,075,000.00      | 3,075,000.00      | -                | -                | 100.00%       |
| 01071009                                       | 590160 | Open Space Land Acq (2)        | 110,000.00        | -                | 110,000.00        | 110,000.00        | -                | -                | 100.00%       |
| 01071009                                       | 590170 | Light Dept Upgrade             | 310,000.00        | -                | 310,000.00        | 310,000.00        | -                | -                | 100.00%       |
| 01071009                                       | 590190 | Oak Street Middle Renovation   | 370,000.00        | -                | 370,000.00        | 370,000.00        | -                | -                | 100.00%       |
| 01071009                                       | 590200 | Parker Road Pre School         | 85,000.00         | -                | 85,000.00         | 85,000.00         | -                | -                | 100.00%       |

|   |                                       |                              |                     |                                  |                     |   |                   |                |
|---|---------------------------------------|------------------------------|---------------------|----------------------------------|---------------------|---|-------------------|----------------|
| 01071009                                    | 590220                                | Fire Facilities Project      | 380,000.00          | - 380,000.00                     | 380,000.00          | - | -                 | 100.00%        |
| 01071009                                    | 590230                                | Water Systems Improvements   | 125,000.00          | - 125,000.00                     | 125,000.00          | - | -                 | 100.00%        |
| <b>TOTAL Long Term Debt Principal SepAp</b> |                                       |                              | <b>5,643,563.00</b> | <b>- 5,643,563.00</b>            | <b>5,643,562.17</b> | - | <b>0.83</b>       | <b>100.00%</b> |
| 01075109                                    | <b>Long Term Debt Interest SepAp</b>  |                              |                     |                                  |                     |   |                   |                |
| 01075109                                    | 590010                                | Elementary School            | 89,607.00           | - 89,607.00                      | 89,606.26           | - | 0.74              | 100.00%        |
| 01075109                                    | 590020                                | CATV                         | 27,300.00           | - 27,300.00                      | 27,300.00           | - | -                 | 100.00%        |
| 01075109                                    | 590090                                | Open Space Land Acq          | 31,613.00           | - 31,613.00                      | 31,612.50           | - | 0.50              | 100.00%        |
| 01075109                                    | 590100                                | High School Land Acq         | 27,275.00           | - 27,275.00                      | 27,275.00           | - | -                 | 100.00%        |
| 01075109                                    | 590130                                | Assabet River Consortium     | 2,361.00            | - 2,361.00                       | 2,360.15            | - | 0.85              | 100.00%        |
| 01075109                                    | 590140                                | New High School Construction | 1,374,805.00        | - 1,374,805.00                   | 1,374,805.00        | - | -                 | 100.00%        |
| 01075109                                    | 590160                                | Open Space Land Acq (2)      | 38,950.00           | - 38,950.00                      | 38,950.00           | - | -                 | 100.00%        |
| 01075109                                    | 590170                                | Light Dept Upgrade           | 40,570.00           | - 40,570.00                      | 40,570.00           | - | -                 | 100.00%        |
| 01075109                                    | 590190                                | Oak Street Middle Renovation | 203,685.00          | - 203,685.00                     | 203,685.00          | - | -                 | 100.00%        |
| 01075109                                    | 590200                                | Parker Road Pre School       | 27,150.00           | - 27,150.00                      | 27,150.00           | - | -                 | 100.00%        |
| 01075109                                    | 590220                                | Fire Facilities Project      | 193,633.00          | - 193,633.00                     | 193,632.50          | - | 0.50              | 100.00%        |
| 01075109                                    | 590230                                | Water Systems Improvements   | 27,813.00           | - 27,813.00                      | 27,812.50           | - | 0.50              | 100.00%        |
| 01075109                                    | 590240                                | Sherwood Middle School       | -                   | 364,154.00                       | 364,152.78          | - | 1.00              | 100.00%        |
| 01075109                                    | 590250                                | Land Acq - Credit Union      | -                   | 11,597.00                        | 11,597.22           | - | -                 | 100.00%        |
| <b>TOTAL Long Term Debt Interest SepAp</b>  |                                       |                              | <b>2,084,762.00</b> | <b>375,751.00 2,460,513.00</b>   | <b>2,460,508.91</b> | - | <b>4.09</b>       | <b>100.00%</b> |
| 01075209                                    | <b>Short Term Debt Interest SepAp</b> |                              |                     |                                  |                     |   |                   |                |
| 01075209                                    | 590080                                | Anticipation Interest        | 445,217.00          | - 445,217.00                     | 445,216.67          | - | 0.33              | 100.00%        |
| <b>TOTAL Short Term Debt Interest SepAp</b> |                                       |                              | <b>445,217.00</b>   | <b>- 445,217.00</b>              | <b>445,216.67</b>   | - | <b>0.33</b>       | <b>100.00%</b> |
| 01080009                                    | <b>Cherry Sheet SepAp</b>             |                              |                     |                                  |                     |   |                   |                |
| 01080009                                    | 563900                                | Mosquito Control Project     | -                   | 60,128.00                        | 60,128.00           | - | -                 | 100.00%        |
| 01080009                                    | 564000                                | Air Pollution Control Dist   | -                   | 10,002.00                        | 10,002.00           | - | -                 | 100.00%        |
| 01080009                                    | 564100                                | Regional Planning            | -                   | 7,623.00                         | 7,622.71            | - | -                 | 100.00%        |
| 01080009                                    | 564600                                | RMV Surcharges               | -                   | 22,400.00                        | 22,180.00           | - | 220.00            | 99.00%         |
| 01080009                                    | 566300                                | Regional Transit             | -                   | 97,053.00                        | 97,053.00           | - | -                 | 100.00%        |
| 01080009                                    | 566400                                | Mass Bay Trans Authority     | -                   | 114,259.00                       | 114,259.00          | - | -                 | 100.00%        |
| 01080009                                    | 569800                                | Special Education            | -                   | 4,904.00                         | 186.00              | - | 4,718.00          | 3.80%          |
| 01080009                                    | 569900                                | School Choice Assessment     | -                   | 117,984.00                       | 149,193.00          | - | (31,209.00)       | 126.5%*        |
| 01080009                                    | 569940                                | Charter School Assessment    | -                   | 1,556,385.00                     | 1,279,450.00        | - | 276,935.00        | 82.20%         |
| <b>TOTAL Cherry Sheet SepAp</b>             |                                       |                              | -                   | <b>1,990,738.00 1,990,737.71</b> | <b>1,740,073.71</b> | - | <b>250,664.00</b> | <b>87.40%</b>  |

|                                |               |            |               |               |            |         |
|--------------------------------|---------------|------------|---------------|---------------|------------|---------|
| 010900010 Sys Wide School      | 47,139,676.00 | 362,918.19 | 47,502,594.19 | 47,068,148.42 | 434,405.81 | 100.00% |
| 010900010 585240 School Budget | 47,139,676.00 | 362,918.19 | 47,502,594.19 | 47,068,148.42 | 434,405.81 | 100.00% |
| TOTAL Sys Wide School          |               |            |               |               | 39.96      | 100.00% |
|                                |               |            |               |               | 39.96      | 100.00% |
| 1900 Sewer Fund                |               |            |               |               |            |         |
| 19044001 Sewer PEA             |               |            |               |               |            |         |
| 19044001 510010                | 46,214.00     | -          | 46,214.00     | 46,214.43     | (0.20)     | 100%*   |
| 19044001 510100                | 150.00        | -          | 150.00        | 150.00        | -          | 100.00% |
| TOTAL Sewer PEA                | 46,364.00     | -          | 46,364.23     | 46,364.43     | (0.20)     | 100.00% |
|                                |               |            |               |               |            |         |
| 19044002 Sewer S&C             |               |            |               |               |            |         |
| 19044002 510010                | 19,520.00     | 197.00     | 19,716.00     | 19,966.69     | (250.33)   | 101.3%* |
| 19044002 510100                | 100.00        | -          | 100.00        | 100.00        | -          | 100.00% |
| TOTAL Sewer S&C                | 19,620.00     | 197.00     | 19,816.36     | 20,066.69     | (250.33)   | 101.30% |
|                                |               |            |               |               |            |         |
| 19044003 Sewer Other           |               |            |               |               |            |         |
| 19044003 510010                | 212,665.00    | 2,137.00   | 214,802.00    | 214,090.00    | 712.43     | 99.70%  |
| 19044003 510030                | 4,916.00      | -          | 4,916.00      | 2,971.84      | 1,944.16   | 60.50%  |
| 19044003 510090                | 60,000.00     | -          | 60,000.00     | 60,117.99     | (117.99)   | 100.2%* |
| 19044003 510090 IRENE          | -             | -          | -             | 1,118.34      | (1,118.34) | 100%*   |
| 19044003 510100                | 1,100.00      | -          | 1,100.00      | 1,000.00      | 100.00     | 90.90%  |
| 19044003 510110                | -             | -          | -             | 100.00        | (100.00)   | 100%*   |
| TOTAL Sewer Other              | 278,681.00    | 2,137.00   | 280,818.43    | 279,398.17    | 1,420.26   | 99.50%  |
|                                |               |            |               |               |            |         |
| 19044004 Sewer OpEx            |               |            |               |               |            |         |
| 19044004 520010                | 155,000.00    | -          | 155,000.00    | 139,171.09    | 15,828.91  | 89.80%  |
| 19044004 520020                | 2,000.00      | -          | 2,000.00      | 2,649.69      | (649.69)   | 132.5%* |
| 19044004 520040                | 3,000.00      | -          | 3,000.00      | 6,406.48      | (3,406.48) | 213.5%* |
| 19044004 520080                | 165,000.00    | -          | 165,000.00    | 141,041.35    | 23,958.65  | 85.50%  |
| 19044004 520090                | 2,000.00      | -          | 2,000.00      | 3,346.42      | (1,346.42) | 167.3%* |
| 19044004 520130                | 250.00        | 11,593.00  | 11,843.00     | 15,001.53     | (3,158.53) | 126.7%* |
| 19044004 520140                | 500.00        | -          | 500.00        | 91.07         | 408.93     | 18.20%  |
| 19044004 520150                | 1,000.00      | -          | 1,000.00      | 590.00        | 410.00     | 59.00%  |
| 19044004 520220                | 1,000.00      | -          | 1,000.00      | -             | 1,000.00   | 0.00%   |
| 19044004 540010                | 10,000.00     | -          | 10,000.00     | 9,667.32      | 332.68     | 96.70%  |
| 19044004 540020                | 500.00        | -          | 500.00        | 2,171.67      | (1,671.67) | 434.3%* |
| 19044004 540030                | 1,000.00      | -          | 1,000.00      | -             | 1,000.00   | 0.00%   |
| 19044004 540050                | 500.00        | -          | 500.00        | 341.36        | 158.64     | 68.30%  |

|                          |              |                                |                     |                  |                     |                     |                 |                   |               |
|--------------------------|--------------|--------------------------------|---------------------|------------------|---------------------|---------------------|-----------------|-------------------|---------------|
| 19044004                 | 540060       | Salt & Chemicals               | 85,000.00           | -                | 85,000.00           | 19,679.56           | -               | 65,320.44         | 23.20%        |
| 19044004                 | 540070       | Asphalt & Bit Materials        | 500.00              | -                | 500.00              | -                   | -               | 500.00            | 0.00%         |
| 19044004                 | 540080       | Pipe Fittings                  | 15,000.00           | 4,775.00         | 19,775.00           | 10,459.89           | -               | 9,314.98          | 52.90%        |
| 19044004                 | 540100       | Seed, Loam & Fertilizer        | 500.00              | -                | 500.00              | -                   | -               | 500.00            | 0.00%         |
| 19044004                 | 540110       | Public Safety                  | 500.00              | -                | 500.00              | -                   | -               | 500.00            | 0.00%         |
| 19044004                 | 540120       | Clothing & Uniforms            | 2,000.00            | -                | 2,000.00            | 2,000.06            | -               | (0.06)            | 100%*         |
| 19044004                 | 540140       | Books Periodicals Subs         | 500.00              | -                | 500.00              | -                   | -               | 500.00            | 0.00%         |
| 19044004                 | 540150       | Print Postage Stationary       | 500.00              | -                | 500.00              | -                   | -               | 500.00            | 0.00%         |
| 19044004                 | 540170       | Medical & Dental               | 250.00              | -                | 250.00              | 160.74              | -               | 89.26             | 64.30%        |
| 19044004                 | 540220       | Custodial Supplies             | 4,000.00            | -                | 4,000.00            | 5,193.71            | -               | (1,193.71)        | 129.8%*       |
| 19044004                 | 540240       | Office Supplies                | 500.00              | -                | 500.00              | 247.79              | -               | 252.21            | 49.60%        |
| 19044004                 | 540240       | Small Tools & Misc Equip       | 7,500.00            | -                | 7,500.00            | 9,008.49            | -               | (1,508.49)        | 120.1%*       |
| 19044004                 | 540330       | Pump Parts & Maintenance       | 18,500.00           | -                | 18,500.00           | 14,542.16           | -               | 3,957.84          | 78.60%        |
| 19044004                 | 570020       | Dues & Memberships             | 750.00              | -                | 750.00              | 60.00               | -               | 690.00            | 8.00%         |
| 19044004                 | 570030       | In State Travel                | 750.00              | -                | 750.00              | 140.00              | -               | 610.00            | 18.70%        |
| 19044004                 | 570080       | Inspection Fees                | 250.00              | -                | 250.00              | -                   | -               | 250.00            | 0.00%         |
| 19044004                 | 570090       | Damage Claims Reimbs           | 50,000.00           | 15,000.00        | 65,000.00           | -                   | -               | 65,000.00         | 0.00%         |
| 19044004                 | 570180       | Other - Not Classified         | 2,000.00            | -                | 2,000.00            | 1,243.16            | -               | 756.84            | 62.20%        |
| <b>TOTAL Sewer OpEx</b>  |              |                                | <b>530,750.00</b>   | <b>31,368.00</b> | <b>562,117.87</b>   | <b>383,213.54</b>   | -               | <b>178,904.33</b> | <b>68.20%</b> |
| 19044008                 | Sewer Equip  |                                |                     |                  |                     |                     |                 |                   |               |
| 19044008                 | 580070       | Electrical & Mechanical        | -                   | 80,000.00        | 80,000.00           | 42,957.71           | -               | 37,042.29         | 53.70%        |
| <b>TOTAL Sewer Equip</b> |              |                                |                     | <b>80,000.00</b> | <b>80,000.00</b>    | <b>42,957.71</b>    | -               | <b>37,042.29</b>  | <b>53.70%</b> |
| 19044009                 | Sewer SepAp  |                                |                     |                  |                     |                     |                 |                   |               |
| 19044009                 | 569910       | Upper Blackstone District      | 25,000.00           | 2,908.00         | 27,908.00           | 18,107.13           | 2,600.92        | 7,199.60          | 74.20%        |
| 19044009                 | 569920       | Westboro Treatment Plant       | 3,692,452.00        | -                | 3,692,452.00        | 3,238,029.41        | -               | 454,422.59        | 87.70%        |
| 19044009                 | 569950       | Grafton Sewer Department       | -                   | -                | -                   | 7,757.54            | -               | (7,757.54)        | 100%*         |
| <b>TOTAL Sewer SepAp</b> |              |                                | <b>3,717,452.00</b> | <b>2,908.00</b>  | <b>3,720,359.65</b> | <b>3,263,894.08</b> | <b>2,600.92</b> | <b>453,864.65</b> | <b>87.80%</b> |
| 19044010                 | Sewer WarArt |                                |                     |                  |                     |                     |                 |                   |               |
| 19044010                 | 571290       | STM 5/10 I & I Browning/Colton | -                   | 129,043.00       | 129,043.00          | 98,737.72           | 30,304.90       | -                 | 100.00%       |
| 19044010                 | 582000       | ATM CP Rt 9 Sewer Bridge Proj  | 150,000.00          | -                | 150,000.00          | -                   | 150,000.00      | -                 | 100.00%       |
| 19044010                 | 585010       | General Sewer Construction     | -                   | 847,570.00       | 847,570.00          | 8,520.00            | 761,417.29      | 77,632.21         | 90.80%        |
| 19044010                 | 585010 440   | General Sewer Construction     | -                   | -                | -                   | 54,688.55           | 22,943.66       | (77,632.21)       | 100%*         |
| 19044010                 | 585030       | Inflow and Infiltration        | 400,000.00          | 72,879.00        | 472,879.00          | 100,681.16          | 372,197.92      | -                 | 100.00%       |
| 19044010                 | 585490       | STM Art 9 Study of Sewer Syst  | -                   | 17,540.00        | 17,540.00           | -                   | 17,539.86       | -                 | 100.00%       |
| 19044010                 | 585730       | ATM Art 8 Upgrade Station Con  | -                   | 75,000.00        | 75,000.00           | -                   | 75,000.00       | -                 | 100.00%       |

|                           |        |                                |                     |                     |                     |                     |                     |                   |                |
|---------------------------|--------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|----------------|
| 19044010                  | 585790 | STM 10/05 Harvey & Rolfe       | -                   | 87,654.00           | 87,654.00           | -                   | 87,653.86           | -                 | 100.00%        |
| 19044010                  | 585891 | ATM Art 16 Browning Rd Pump De | 550,000.00          | 154,020.00          | 704,020.00          | 133,954.81          | 570,064.73          | -                 | 100.00%        |
| 19044010                  | 585892 | ATM Art 18 Rt 20 Sew -Centech  | -                   | 750,000.00          | 750,000.00          | 621,770.45          | 128,229.55          | -                 | 100.00%        |
| 19044010                  | 585950 | ATM Article 30 Centech East    | -                   | 83,480.00           | 83,480.00           | -                   | 83,480.28           | -                 | 100.00%        |
| 19044010                  | 585963 | ATM Art 8 Building Demo        | -                   | 25,874.00           | 25,874.00           | 9,320.00            | 16,553.50           | -                 | 100.00%        |
| 19044010                  | 585964 | ATM Art 32 Sewer Pump Station  | -                   | 407,065.00          | 407,065.00          | 394,319.64          | 12,745.63           | -                 | 100.00%        |
| 19044010                  | 585992 | ATM 09 Art 22 Jordan & Harvey  | -                   | 58,713.00           | 58,713.00           | -                   | 58,713.37           | -                 | 100.00%        |
| 19044010                  | 585996 | ATM 09 Art 11 Install VFD Cont | -                   | 38,360.00           | 38,360.00           | -                   | 38,360.43           | -                 | 100.00%        |
| 19044010                  | 585999 | Art 17 ATM 5/10 Interceptor 1  | -                   | -                   | -                   | 8,018.16            | -                   | (8,018.16)        | 100%*          |
| <b>TOTAL Sewer WarArt</b> |        |                                | <b>1,100,000.00</b> | <b>2,747,197.00</b> | <b>3,847,197.31</b> | <b>1,430,010.49</b> | <b>2,425,204.98</b> | <b>(8,018.16)</b> | <b>100.20%</b> |

## **SHREWSBURY CONTRIBUTORY RETIREMENT SYSTEM**

The Shrewsbury Contributory Retirement System is one of 106 state and municipal retirement systems in Massachusetts. The system is administered by a five member board consisting of one ex officio member, two elected members, one member appointed by the Board of Selectmen and one member appointed by the four previously mentioned board members. The current board members and term ending dates are:

Mary E. Thompson – Ex officio member  
Caryn Shea – Appointed member, December 2014  
David L'Ecuyer – Selectmen's appointee, June 2015 (resigned September 2012)  
Thomas Kennedy – Selectmen's appointee, June 2015  
Ralph Iaccarino – Elected member, December 2015  
Robert Tozeski – Elected member, December 2013

The Board, while operating independently, is bound by Massachusetts General Law Chapter 32. MGL Chapter 32 establishes benefits, contribution requirements and an accounting and fund structure for all municipal retirement systems in Massachusetts. Gail A. Sokolowski is the Executive Director of the retirement system.

The Board would like to thank David L'Ecuyer for his service from September 2009 through September 2012.



# SHREWSBURY CONTRIBUTORY RETIREMENT SYSTEM

## ANNUAL STATEMENT FOR THE YEAR ENDING DECEMBER 31, 2012

### ASSETS AND LIABILITIES

|                                       |                      |
|---------------------------------------|----------------------|
| Cash                                  | 445,425.74           |
| PRIT Cash Fund                        | 550,074.43           |
| PRIT Domestic Equities                | 20,890,688.21        |
| PRIT Int'l Equities                   | 3,576,819.88         |
| PRIT Domestic Fixed Income Fund       | 8,736,179.81         |
| PRIT Core Real Estate                 | 1,890,826.52         |
| PRIT Core Fund                        | 38,519,175.39        |
| Interest Due & Accrued                | 8.90                 |
| Accounts Payable                      | (46,876.18)          |
| Accounts Receivable                   | 0.00                 |
| <b>TOTAL ASSETS &amp; LIABILITIES</b> | <b>74,562,322.70</b> |

### FUNDS

|                                |                      |
|--------------------------------|----------------------|
| Annuity Savings Fund           | 21,945,628.03        |
| Annuity Reserve Fund           | 6,137,653.84         |
| Spec Fund for Military Service | 45,256.71            |
| Pension Fund                   | 6,415,810.64         |
| Pension Reserve Fund           | 40,017,973.48        |
| <b>TOTAL FUNDS</b>             | <b>74,562,322.70</b> |

### RECEIPTS

|  |          |              |
|--|----------|--------------|
| Annuity Savings Fund:                    |          |              |
| Members Deductions                       |          | 2,071,685.67 |
| Transfers from Other Systems             |          | 117,836.74   |
| Make-up Payments & Redeposits            |          | 70,195.71    |
| Investment Income Credited               |          | 32,344.80    |
|  | Subtotal | 2,292,062.92 |
| Annuity Reserve Fund:                    |          |              |
| Investment Income Credited               |          | 173,665.83   |
|  | Subtotal | 173,665.83   |
| Pension Fund:                            |          |              |
| Reimbursements from other systems        |          | 96,595.37    |
| Received from Comm of MA - COLA          |          | 196,067.54   |
| Pension Fund Appropriation               |          | 3,991,207.81 |
|  | Subtotal | 4,283,870.72 |
| Spec Fund for Mil Serv:                  |          |              |
| Contributions received from municipality |          | 2,044.21     |
| Investment Income Credited               |          | 27.24        |
|  | Subtotal | 2,071.45     |

|                       |                              |                             |
|-----------------------|------------------------------|-----------------------------|
| Expense Fund:         |                              |                             |
|                       | Investment Income Credited   | 505,186.11                  |
|                       | Subtotal                     | <u>505,186.11</u>           |
| Pension Reserve Fund: |                              |                             |
|                       | Pension Reserve Fund Approp. | 0.00                        |
|                       | Interest Not Refunded        | 76.84                       |
|                       | Excess Investment Income     | 8,315,434.94                |
|                       | Fed Grant Reimbursement      | 135,604.80                  |
|                       | Subtotal                     | <u>8,451,116.58</u>         |
|                       | <b>TOTAL RECEIPTS</b>        | <b><u>15,707,973.61</u></b> |

### **DISBURSEMENTS**

|                       |                                 |                            |
|-----------------------|---------------------------------|----------------------------|
| Annuity Savings Fund: |                                 |                            |
|                       | Refunds to members              | 182,095.45                 |
|                       | Transfers to other systems      | 181,846.05                 |
|                       | Subtotal                        | <u>363,941.50</u>          |
| Annuity Reserve Fund: |                                 |                            |
|                       | Annuities Paid                  | 924,550.25                 |
|                       | Option B Refunds                | 50,827.05                  |
|                       | Subtotal                        | <u>975,377.30</u>          |
| Pension Fund:         |                                 |                            |
|                       | Regular Payments                | 3,994,071.52               |
|                       | Survivorship Payments           | 168,001.52                 |
|                       | Ordinary Disability Payments    | 37,496.54                  |
|                       | Accidental Disability Payments  | 742,986.48                 |
|                       | Accidental Death Payments       | 218,224.83                 |
|                       | Section 101 Benefits            | 36,930.96                  |
|                       | Reimbursements to other systems | 198,844.78                 |
|                       | Subtotal                        | <u>5,396,556.63</u>        |
| Expense Fund:         |                                 |                            |
|                       | Board Member Stipend            | 3,000.00                   |
|                       | Salaries                        | 46,610.85                  |
|                       | Travel                          | 1,781.37                   |
|                       | Fiduciary Insurance             | 4,678.00                   |
|                       | Service Contracts               | 12,115.00                  |
|                       | Medical Expenses                | 165.03                     |
|                       | Professional Services           | 12,071.20                  |
|                       | Education & Training            | 1,710.00                   |
|                       | Administrative Expenses         | 3,753.37                   |
|                       | Furniture & Equipment           | 811.39                     |
|                       | Management Fees                 | 350,776.34                 |
|                       | Custodial Fees                  | 39,463.56                  |
|                       | Consultant Fees                 | 28,250.00                  |
|                       | Subtotal                        | <u>505,186.11</u>          |
|                       | <b>TOTAL DISBURSEMENTS</b>      | <b><u>7,241,061.54</u></b> |

## **INVESTMENT INCOME**

Investment Income Received From:

|                      |                     |
|----------------------|---------------------|
| Cash                 | 171.14              |
| Equities             | 276,104.55          |
| Pooled Funds         | 1,405,437.22        |
| Commission Recapture | 5,940.93            |
| Subtotal             | <u>1,687,653.84</u> |

*Plus:*

|                                       |                      |
|---------------------------------------|----------------------|
| Realized Gains                        | 8,223,047.01         |
| Interest Due & Accrued - Current Year | 8.90                 |
| Unrealized Gains                      | 6,331,902.08         |
| Subtotal                              | <u>14,554,957.99</u> |

*Less:*

|                                     |                     |
|-------------------------------------|---------------------|
| Realized Losses                     | 555,816.85          |
| Unrealized Losses                   | 6,660,132.53        |
| Interest Due & Accrued - Prior Year | 3.53                |
| Subtotal                            | <u>7,215,952.91</u> |

|                              |                     |
|------------------------------|---------------------|
| <b>NET INVESTMENT INCOME</b> | <b>9,026,658.92</b> |
|------------------------------|---------------------|

|                              |                          |
|------------------------------|--------------------------|
| Income Required:             |                          |
| Annuity Savings Fund         | 32,344.80                |
| Annuity Reserve Fund         | 173,665.83               |
| Expense Fund                 | 505,186.11               |
| Military Service Fund        | 27.24                    |
| <b>TOTAL INCOME REQUIRED</b> | <u><b>711,223.98</b></u> |

|                       |                   |
|-----------------------|-------------------|
| Net Investment Income | 9,026,658.92      |
| Less: Income Required | <u>711,223.98</u> |

|  |                                   |
|--|-----------------------------------|
| <b>EXCESS INCOME TO PENSION RESERVE FUND</b> | <b><u><u>8,315,434.94</u></u></b> |
|--|-----------------------------------|

## 2012 MEMBERSHIP REPORT

|                          | <b>Group 1*</b> | <b>Group 4 **</b> | <b>Total</b> |
|--------------------------|-----------------|-------------------|--------------|
| <b>Active Membership</b> | 449             | 92                | 541          |
| Retired Membership       | 169             | 84                | 253          |
| Inactive Membership      | 139             | 1                 | 140          |
| <b>Total Membership</b>  | <b>757</b>      | <b>177</b>        | <b>934</b>   |

\* Group 1 consists of members other than Police Officers, Fire Fighters and Linemen

\*\* Group 4 consists of Police Officers, Fire Fighters and Linemen